Business summary

Widow of Gandhi assassin

World news

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French leads raid

Sikh militants led by the widow of one of Indira Gandhi's assassins slashed to death a volunteer guard sar during a rampage through the Sikhs' holiest shrine, the Golden

Temple.

Temple.

About 200 militants occupied the temple for 15 minutes before security forces stormed into the shrine to restore order, arresting nearly 150

people.

The violence marred a day when Prime Minister Rajiv Gandhi made a breakthrough in his attempt to restore peace to the Punjab with the resignation of a hardline Hindu minister. Earlier story, Page 4

Part-timers backed

European Court of Justice has ruled that part-time workers in the European Community have the same right to work and live in other member states as people in full-

Heroin haul

Dutch police said they had made Europe's biggest beroin seizure af-ter finding more than a fifth of a tonne of the drug, with a street value of \$20m, in the port of Rotter- GOLD fell \$0.75 to \$341 on the Lon-

Governor resigns

Prime Minister Shimon Peres accepted the resignation of Bank of Israel governor Moshe Mandelbaum, who was forced to quit over a 1983 Tel Aviv stock exchange crash.

Grip tightens

Shia Moslems tightened a ring of steel around embattled Palestinian camps after crushing a rival Lebanese faction in west Beirut's heaviest street fighting for six months.

ANC members shot

Two members of the African National Congress and a third unidentified person were shot dead near Swaziland's capital, Mbabane.

Margaret Thatcher, UK Prime Min-ister, attacked critics advocating

Tax cuts backed

higher public spending instead of

Build-up defended

President Reagan, increasing pressure on Congress to continue to pay for his five-year military build-up, said the US had a moral duty to support fully its armed forces.

Tamils blast dam

Tamil separatist guerrillas blew up a dam to cover their retreat after attacking a strategic army base near the Jaffna Peninsula in northern

Waldheim 'vindicated'

A spokesman for Dr Kurt Waldheim, the leading candidate in Austria's presidential election on Sunday, said Dr. Waldheim had been "vindicated" following a statement by an Israeli minister that there was not enough evidence to substantiate allegations that he had actively participated in war crimes.

Leader quits

Ulf Adelsohn, leader of Sweden's opposition Conservative Party, resigned, saying he was not really suited to the job. Page 3

Meetings blocked

Police blocked a series of meetings called by the Nigerian Labour Congress to protest against police kill-ings of students, and at least 10 NLC officials were detained.

Donors by law

Belgian parliament voted 145-31 for a new law under which all dead people will be considered transplant donors unless they have officially indicated to the contrary.

near deal on control of Valéo

De Benedetti looks set to win man-agement control of the leading

TOKYO: Issues rallied to new peaks, and the Nikkei average hit a record 16,802.75, up 133.21. Page 42 WALL STREET: At 3pm the Dow Jones industrial average was 11.71 lower at 1,858.72. Page 42

LONDON: Equities rose despite fresh fund-raising operations, and gilts managed to advance. The FT Ordinary share index edged 0.2 higher to 1,320.6 while the FT-SE 100 was 0.8 down at 1,601.4. Page 42

DOLLAR rose in London to DM 2.2780 (DM 2.2740), SFr 1.8845 (SFr 1.8790) and FFr 7.2525 (FFr 7.24), but fell to Y171.35 (Y171.55). On Bank of England figures the dol-iar's index was unchanged at 117.3.

STERLING fell in London to clos at \$1.4835. It also fell to DM 3.38 (DM 3.395), FFr 10.78 (FFr 10.8125), SFr 2.7950 (SFr 2.8050) and Y254.25 (Y256.25). The pound's exchange rate index fell 0.4 to 75.7. Page 35 don bullion market. It also fell in Zurich to \$340.85 from \$342.35.

UNITED Breweries, Danish produc er of Carlsberg and Tuborg lagers, said first-half sales revenues were up 12 per cent, mainly from acquisitions, and operating profits were ahead. Page 19

COMPUTERLAND founder William H. Millard plans to sell his 96 per cent stake in the computer retail franchise company. Page 19

WELLA, West German hair-care group which has a large foreign sales base, reports a fall of almost 10 per cent in net profits for the first quarter of 1986 to DM 33.3m

(\$14.6m). Page 19 NORSK HYDRO, Norwegian industrial and energy group, is understood to be considering a counterbid for Saga Petroleum, Norwegian independent oil company recently involved in merger talks with Elf Aquitaine Norge, offshoot of the

French concern. Page 19 MAN COMMERCIAL Vehicles West Germany's second-largest heavy truck producer, and Volkswagen, the car group, have renegotiated their medium-truck joint venture which has so far failed to live up to expectations. Page 19

BIOGEN and Genentech, US West Coast biotechnology companies have both received clearance to sell their respective versions of interferon - the anti-cancer agent - in the US. Page 19

HUNGARY faces extra losses of up to \$340m in exports to the West this year because of falling oil and gas prices. Page 2

BANK of Israel governor Moshe Mandelbaum resigned after a state commission blamed him and others for the 1983 Tel Aviv stock exchange crash.

TOSHIBA, Japanese consumer electronics group, blamed a 31 per cent fall in consolidated net profits to Y59.44bn (\$346m) on a recession in the semiconductor business and

the yen's rise. Page 22 EXXON, the leading US oil group said 6,200 of its 40,500 US employees had agreed to leave under a voluntary resignation scheme announced on April 22. Page 19

US STEEL and Armco, two of the biggest American steelmakers, are to combine their loss-making oil-field supply and service operations, producing a single unit with annual sales of close to \$1bn. Page 19

Australia survey

We regret that the article on the economy in today's survey on Australia has appeared in an incomplete form as a result of production difficulties. A corrected version of the complete article is on page 12 of today's issue.

Pretoria's ban on all meetings fuels fears over Soweto

BY PATTI WALDMEIR IN JOHANNESBURG

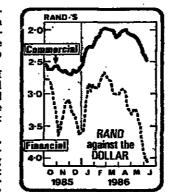
THE SOUTH AFRICAN Government yesterday imposed a total ban on public meetings to commemo-rate the 10th anniversary on June 16 of the riots in the black township

The ban raises the prospect of clashes between security forces and anti-apartheid groups which had planned mass protests to mark the most important date on the black political calendar. South Africa's financial rand,

meanwhile, fell to a new low on for-eign exchange markets, reflecting declining investor confidence. It dropped below 24 US cents, a 42 per cent discount on the commercial

The ban on meetings took effect immediately and will remain in force until June 30. It was condemned yesterday by anti-apartheid activists, who predicted that violent confrontations could result. Anti-apartheid groups have called for mass demonstrations, including a one-day general strike, to mark the death of 575 blacks at the hands of police after a black schoolchildren's up rising in the township near Jonnesburg in 1976.

Mr Louis Le Grange, the Minister for Law and Order, appeared to Outdoor gatherings were already have taken the surprise step be-cause of delays in enacting tough which outlines the shape of a post-



new security laws in time for the

The centrepiece of the planned campaign of strikes, demonstrations and commemorative rallies was to ahve been a mass protest gathering at Soweto's Jabulani stadium expected to draw tens of thou-

Under the ban, no indoor gathering, apparently including church services, can be held to mark either the Soweto uprising or the anniver-sary of the adoption of the so-called freedom charter on June 26 1955.

apartheid South Africa, has been endorsed by the banned African National Congress and the multiracial United Discocratic Front.

Micheael Holman writes: The seven-member Commonwealth "emi nent persons group" met yesterday in London to prepare its report on efforts to initiate talks between blacks and whites in South Africa. The group had before them a letter sent in the past week by the South African Government thought to offer a conditional release for the detained ANC leader, Mr Nelson Mandela, and inviting the group back to South Africa for further discus-

Commonwealth officials would not comment on the suggestion that the letter was seeking an assurance that police action to curb demon-strations in the wake of Mr Mandela's release would not be used as grounds for economic sanctions.

Should their report, due to be discussed by Commonwealth leaders at a mini-summit in London early in August, advise against further negotiations with Pretoria, the summit is expected to consider new economic measures against South Afri-

Investor fears, Page 4; Editorial comment, Page 16

Airbus faces challenge from new Boeing 737

By Michael Donne, Aerospace Correspondent, in London

The 737-400 will have a longer turer, is to develop a new version of its best-selling jet, the 737 twin-engined short-range airliner, in a move which will intensify its battle in world markets with Airline Intensify its battle. dustrie of Western Europe. decade. Both airc Boeing decision to go ahead with vice in late 1988.

the rew aircraft - the Series 400 of the jets from Piedmont, a US dowhich, if converted to firm orders,

\$30m, but sources are also included

decade. Both aircraft will enter ser-

The 737-400 will cost an estimated was announced yesterday when the some an experimental arrival of the property Boeing stressed that the 737-400

mestic airline. Piedmont has taken was not a panic measure to meet options on a further 30 aircraft Airbus A-320 competition but was aimed at meeting the needs of those would bring the value of the deal to airlines which already used the 737 but wanted a bigger aircraft. It was The price of a 737-400 is about for airlines that did not want to commit themselves to the A-320, in the Piedmont deal. Further preferring to wait until the more 737-400 orders are under negotia- advanced technology Boeing 7J7 tion in the US and Western Europe. prop-fan airliner arrives in 1992.

form of power-plant that gives up to 40 per cent better fuel consumption over existing jet engines. It is now under development in various forms by General Electric, Pratt & Whitney and Allison in the US and Rolls-Royce in the UK. Apart from airlines seeking an-

believes many existing 737 users will want to go on operating the smaller, cheaper aircraft.

As a result, Boeing foresees an eventual market for several hun-dred 737-400s. With more than 1,500 firm orders for 737s in all versions to date, the aircraft could eventually become the world's best-selling

Continued on Page 18

Moscow claims **US** stand threatens summit

THE SOVIET UNION said vestorday that a US decision to stop complying with the Salt-2 arms limitation treaty later this year put in doubt the usefulness of a summit meeting of the superpower leaders and the present US-Soviet arms talks in Geneva.

In the toughest Soviet response yet to President Ronald Reagan's threat to cease to abide by the unratified Salt-2 treaty of 1979 Mr Alexander Bessmertnykh, the Soviet Deputy Foreign Minister, said at a press conference: "In practice the US does everything possible to undermine the prospects of a sum-

He said the Salt-1 and Salt-2 agreements were the underlying platform for the present talks on strategic and intermediate nuclear arms and space weapons in Gen-eva. "The platform is now being blown up," Mr Bessmertnykh said.

Existing limitations on nuclear arms agreed in the 1970s provided the framework for the negotiations in Geneva, Mr Bessmertnykh said. Once these were discarded there would be great practical difficulties in reaching agreement on any of the three interconnected topics under discussion.

He also said the US desire to dis card existing arms agreements made it difficult for the Soviet Union to take seriously US intentions to reach agreement on nuclear arms limitation at Geneva.

The tone of yesterday's press con-

ference and comments by other Soviet leaders indicates that the So-viet Union believes that if the US exceeds the Salt limits no serious talks on nuclear arms limitation or other topics are possible while President Reagan is in the White House. Mr Bessmertnykh and Marshal Sergei Akhromeyev both gave de-tailed denials of US claims that the

● The SS-25 missile. Marshal Akhromeyev denied that the Soviet Union had developed two new intercontinental strategic missiles instead of the one allowed by Salt-2. He said the SS-25 was designated by the Soviets the RS-12M and This is a modernisation of our RS-12 missiles." He charged the US with exaggerating the differences between the two missiles and said the Soviet Union had provided the US with detailed designs of the SS-25 to prove it did not violate Salt-2.

Growth key to exchange rates, says Volcker

Reserve board chairman, said yesterday that faster economic growth in some of the US's key trading partners could help to stabilise international exchange rates. In comments which echo in part

remarks by Mr James Baker, Treasury Secretary, earlier this week, Mr Volcker said: "I yield to none in may feeling about the desirability of stable exchange rates. The question is how you get there."

He added: "I certainly think that when one looks at the overall economic context ... it would be helpful in terms of the inbalances which are very large to see a relatively faster rate of growth in other ele-ments of the industrialised world." He added: 'That could be a contribution towards stability in exchange rates without putting the whole burden of adjustment on the

exchange rate system itself." Central bankers from leading industrial countries emphasised the importance they attach to trying to achieve greater stability in the exchange markets.

But the officials at the International Monetary Conference in Bos-ton made clear that they do not feel that the time is ripe to try to move to some system of "target zones" for exchange rates as a way to try to

achieve this goal.

Mr Karl Otto Pöhl, the Bundesbank president, said: "We all agree more stability is desirable after the

MR PAUL VOLCKER, the Federal substantial adjustment we have seen and aimed for. The question is how to get more stability

Mr Volcker left no doubt that he believed that West Germany and Japan could do more to improve their economic performance by lowering their interest rates. Asked where he saw scope for declines in international interest rates, Mr Volcker said that countries which were in balance of payments sur-plus, with low inflation, high unemployment and an appreciating currency could lead the way to lower

Mr Pöhl, however, has made clear this week he does not feel that West Germany can lower its interest rates now or that additional measures to stimulate demand in an expanding German economy are

One central banker, commenting on the discussions among officials said that several had been worried by US pressure to expand their economies. In particular, he suggested, there was unease at the way Mr Baker had tried to exert that pressure by suggesting that, if America's trading partners did not grow faster, then they would have to accept further dollar devaluation as the mechanism through which the US trade deficit would be re-

Continued on Page 18 Money markets, Page 35

Bonn achieves record monthly trade surplus

plus it has ever achieved in one year earlier to DM 39.9bn. Soviet Union had violated existing

strategic arms limitation agree-ments in three main areas. These The massive trade and current Lower Saxony on June 15 and the 1985. months away.

sertion that West Germany is doing its share, by boosting home demand

WEST GERMANY yesterday reported a trade surplus of DM 10bn 49.9bn. Imports, on the other hand, (\$4.4bn) for April - the largest surchimbed by only 1.1 per cent from a

April's performance means that the accumulated surplus for the account surpluses announced by first four months jumped to DM the Federal Statistics Office in 32.2bn against DM 19.1bn between Wiesbaden will undoubtedly be held up by the Government as further pect a full-year surplus of anything proof of the economy's robust up to DM 100bn compared with the health, ahead of state elections in previous record of DM 73.6bn in

cludes services and transfers, is al-However, in international terms, so heading for unprecedented lev-they do little to support Bonn's as- ets. In April alone, the surplus was DM 8.5ba, almost double the DM 4.7bn in the same month of 1985. In and increasing imports, to reduce a the first four months, it virtually US with detailed designs of the SS 25 to prove it did not violate Salt-2.

The coding of signals between Soviet missiles being tested and viet missiles being tested and The record trade surplus stems of the mark.

The record trade surplus stems of the mark.

Continued on Page 18

£686m UK stores takeover

BY LIONEL BARBER AND CLIVE WOLMAN IN LONDON

THE DEE Corporation of Britain when the stockbroking firm Rowe vesterday announced that it is to and Pitman, which is placing the yesterday announced that it is to and ritinal, which is placing the acquire the Fine Fare and Shoppers deal, approached the company's Paradise supermarket chains from largest shareholders. At least two Associated British Foods for £686m. City of London institutions, the The deal will make Dee the UK's Prudential Assurance Company third largest food retailer through and M & G Investment Manage-

The acquisition is to be partially ing shareholders the right to apply financed by raising £350m (\$519m) for 75 per cent of the newly issued of equity through a vendor placing shares, of shares, the UK's largest vendor Under 19 months. The terms of the share per cent.
issue have led to a fierce dispute beMr Paddy Linacre, M & G's maissue have led to a fierce dispute be-

vendor placings, by which some which financial conglomerates may shares are sold to outside investors, offer to buy an entire issue of new have aroused controversy because shares and sell them on to outside they usually dilute the stakes of ex-

the investment committee of the fell and S.G. Warburg, objected to National Association of Pension the alteration in the terms. They Funds (NAPF), said last night: "We said it treated existing shareholhave not liked the cavalier way in ders too favourably because they which Dee has been treating its will be able to assess the likely suc-The dispute erupted on Tuesday whether to exercise their rights.

its Gateway, International and ment objected strongly, forcing a Carrefour stores.

Under the original terms, their placing and the company's third in rights would have been limited to 25 tween institutional investors about naging director, explained that the the rights of a company's sharehol-ders to participate in fresh financ-ings. issue was assuming particular im-portance with the deregulation of the stock market in October after

Two other institutions however. isting shareholders. Two other institutions however, Mr John McLachlan, chairman of the merchant banks Morgan Grencess of the issue before deciding

The controversy over vendor placings has been simmering for some time. The NAPF and other investment institutions objected earlier this year to stock exchange proposals to relax some of the rules on the size of vendor placings.

The issue has been particularly sensitive in the case of Dee and the way the company has financed its recent expansion. In November 1984 it increased its share capital by 55 per cent through a vendor placing to raise £180m needed to buy International Stores.

Three months ago it raised a further £278m through a second vendor placing which increased share capital by a further 34 per cent to purchase Herman Sporting Goods,

the US retail group.

When the Fine Fare deal is completed, more than half of Dee's total shares will have been issued through vendor placings. The plac-ing is being underwritten by Lazard Brothers and Swiss Bank Corporation International, one of the first occasions a European bank has entered the lucrative London underwriting market

Lex, Page 18; Analysis, Page 26

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EUROPEAN NEWS

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Soviets redraw danger zone around Chernobyl N-plant

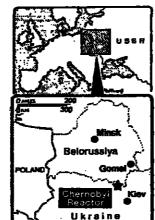
BY PATRICK COCKBURN IN MOSCOW

THE SOVIET UNION has found some patches of serious contamination outside the 30 kilometre zone around the Chernobyl nuclear reac-tor site, while some places closer to the disaster site are clean and evac-

Immediately after the accident, people and animals were evacuated from the 30 km zone but the Communist Party daily Pravda yester-day quoted a senior local official as saying the danger zone had now

been re-defined. Clean areas inside the 30 km zone were discovered and at the same time dirty patches beyond its boundaries – by detailed studies of radiation levels – Mr Alexander Petrov, the deputy chairman of the council of ministers of the Republic of Belorussia, immediately to the north of Chernobyl, told Pravda.

As a result, Mr Petrov said, "People could return to certain places, and from others it was necessary to move them even further away." The varying degree of contamination to the north of Chernobyl in the Ukraine is primarily the result of wind direction at the time of the disaster



da makes clear that the evacuation zone has been refined and not exports yesterday which were later

He did say, however, that the Belorussian authorities had felt it necessary to evacuate 60,000 children from the dangerous zone in Goinel province, immediately to the north of Chernobyl, in the north Ukraine.

youth camps.

Their parents have been instructed not to use vegetables and fruit

from their private plots. Local authorities are supplying all foodstuffs and checking what local food supplies should be buried and what can be industrially processed. Some wells have been closed and others are being thoroughly cleansed.

The Pravda article gives the im-

pression that the Belorussian authorities were quicker and more thorough in dealing with the prob-lem than those in the Ukraine where the Chernobyl reactor is located. The local minister of health said everybody close to the disaster had been tested for radiation sick-

He added that the organisation of new food supplies to replace those possibly contaminated was very complicated. "At first, many economic bosses and ordinary citizens showed a lack of concern and ele mentary medical illiteracy," he said. Local officials tried to inform people through local press, radio and television.

BY RUPERT CORNWELL IN BONN

NO ONE had much doubt that Wal- as a generally competent big city obyl in current West German poli-

nerves of the populace at large and the Government's presentation of its nuclear safety policy, the 53-year-old mayor of Frankfurt has arrived eight months earlier than an-ticipated, at the Bonn cabinet table, and in its newest and hottest seat that of the country's first-ever fully fledged Minister for the Environ-

As such, it may prove to be one of been recognised as one of the brigh-test of a new generation of Chris-tian Democrat politicians, as well before. After training as a lawyer,

and an early career as a court judge in his adopted state of Hesse, he entered local CDU politics and was elected to the state parliament in Wieshaden in 1966. Six years on, he entered the Bundestag (the lower house of Parliament). His initial imhouse of Parliament). His initial impact was modest, but between 1974 and 1975 he achieved celebrity by heading the parliamentary committee investigating the Guillaume spy case, which caused Mr Willy Brandt to resign as Chancellor.

Having made a name for himself, he left the Bundestag in 1977 to run for mayor of Frankfurt. Sensationally, he overturned a solid Social alty, he overturned a solid Social Democrat (SPD) majority, and five years later proved it was no fluke by winning again, with 54 per cent of the vote. Today, he is also head of the state CDU, aiming to expel the present "Red-Green" coalition from power in Wiesbaden at the next election there, in 1987.

tirely without blemish. He has run a tight conservative (and conserva-tionist) ship, and helped the city shed a little of its old image as a dull and ugly banking centre, enliv-ened only by left-wing demonstra-

clean-up of the notorious central station district riddled with sex shops, prostitutes and drugs; and pushed on with the restoration of the Römer district in the historic heart of Frankfurt. But he has also turned one of Germany's wealthiest cities into its most indebted, to the tune of DM 5,500 (\$2,423) per head

successor as Mayor, Mr Wolfran Brück, to sort out. Mr Wallman has a far bigger challenge ahead: one which, if well met, will not only help in the battle ahead for Wies-baden, but could unlock still higher doors in Bonn, too.

Admission by Israeli Falling oil minister claimed to 'vindicate' Waldheim

BY PATRICK BLUM IN VIENNA

DR KURT WALDHEIM, the leading candidate in Austria's presidential election on Sunday, has been "vindicated" following a statement yesterday by an Israeli minister that there was not enough evidence to support allegations that he had actively participated in war crimes, it was claimed here

The former United Nations Secretary General has been at the centre of an international controversy following allegations, which he has always denied, that he was implicated in Nazi atrocities in the Balkans during the war.

Last month, Mr Yitzhak Modai, the Israeli Justice Minister, said that a report prepared by his ministry showed that Dr Waldheim was showed that Dr Waldheim was connected, if only indirectly, to Nazl atrocities. Yesterday, however, Mr Modai said there was no evidence to show that he had participated directly in atrocities, but that there was enough evidence under Israeli law to bring charges against Dr Waldheim as an accessory to war crimes if he were in Israel.

A spokesman for Dr Waldheim said yesterday: "We have always said this. Nothing shows that there is anything to back up these allegations." He also city of Ioannina.

dismissed suggestions that Pr Waldheim could have been an

accessory to war crimes.

Dr Waldheim has a lead of 68 percentage points over his Socialist rival in the election on Sunday. Mr Modai said yesterday that he would present his report to a full cabinet meeting before

the end of the week and that Israel would continue its inves-Israel would continue its investigations abroad into Dr Waldheim's past.

AP adds from Athens: The Greek Justice Minister. Mr Apostolos Kaklamanis, said Dr Waldheim's name was not on an official Greek register of war criminals but he admitted that the records were in-

the records were incomplete. Justice Ministry officials found no mention of his name Ministry

prices hit Hungary

Court

encing sharp economic reces-sion, faces extra losses of up to \$340m in exports to the West this year because of falling oil

The national oit and gas organisation said it expected a loss in sales to the West this year of \$140m. Preliminary estimates put chemical industry losses in hard currency experts at \$100m-\$200m. Hungary sold Forints 16.6bn (£240m) worth of oil products to Western markets last year, accounting for 4 per cent of total exports. It had planned a \$400m surplus in hard currency trade this year but had a deficit of \$270m in the first quarter.

In Czechoslovakia, a senior official said economic perform-of the year was ET SH CM ance was unsatisfactory in the first four months of the year. Mr Josef Kemeny, a member of the Communist party presidium, said stocks of unsold goods had risen by Koruna 6.8bn (£755m) in the first quarter. This was greater than the increase in national income (corresponding to GNP minus services),

"Things are being produced which are useless," he said, and more than 20 per cent of factories were not fulfilling the

The rest often fulfilled and over-fulfilled the plan targets only quantitively with a high consumption of materials. In spite of speeches made before, during and after the recent party congress, he noted. "We are not managing to shift the economy from extensive to intensive forms of management."

FINANCIAL TIMES

Published by The Financial Times (Europe) Ltd., Frankfurt Branch, represented by E. Hugo, Frankfurt Main, and, as members of the Board of Directors, F. Barlow, R.A.F. McClean, G.T.S. Damer, M.C. Gorman, D.E.P. Palmer, London.
Praner: Frankfurter-SocietärsDruckerei-GmbH, Frankfurt/Main.
Responsible editor: C.E.P. Smith.
Frankfurt/Main. Gutoflettstrasse
54, 6000 Frankfurt am Main 1. 6
The Financial Times Ltd. 1988. The Financial Times Ltd, 1988.
FFNANCIAL TIMES, USPS No. 190840, published daily except Sundays and holidays. U.S. subscripton rates \$365,00 per annum. Second class postage paid, at New York, N.Y. and at additional malling offices. POSTMASTER: send address chauges to FINANCIAL TIMES. 14 East 80th Street, New York, N.Y. 10022.

Kohl calls his Frankfurt lieutenant to the colours

ter Wallmann was on his way back to Bonn: except that most people thought it would be after (and if) his Christian Democrat (CDU) party won the general election set for January 25. But the ways of Chern-

tics are strange to behold.

Thanks to the havoc wrought by the Soviet disaster upon both the

the wiser moves made by the acci-dent-prone Chancellor Helmut Kohl of late. Not only is Mr Wallmann close to Mr Kohl: he has also long

His record in Frankfurt is not en-

Mr Wallmann has reopened the handsome old opera house as a cul-tural and congress hall; begun a

of the 600,000 population.

That, though, will be for his likely

operators. They believe it is only the first step towards the total liberalisation of petrol prices and the removal of many of the tee authorised a change, in line with the formula. Frequently increases were held up for political reasons. From now on, however, oil companies will be able to adjust restrictions on the opening hours and location of filling the price when the formula Communication is not simply

Italy eases controls on

FTALY HAS taken a small step in the direction of liberalising a change, without having to wait the price of petrol. The rigidity for the committee's decision. It is system for setting the price of petroleum products and the restrictions on filling states the formula in the Official the publication of the formula in the Official through this should be

the restrictions on filling stations are the subject of protests by the oil companies.

The price of petrol in Italy is based on a formula related to the average of prices in other EEC countries. Until now, oil companies could not adjust the price until the Government's inter-ministerial prices committee authorised a change in line.

the price of petrol

sending a message...it is creating true understanding—swiftly, clearly and precisely. "I know he's trying to tell me something: but what does he really mean?" In our world of proliferating technologies and new termi-



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nology, this kind of question is asked a lot. Here is what we are doing about it.

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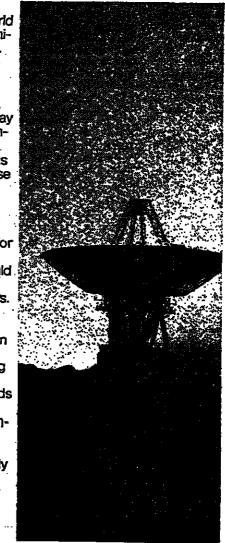
For example, we've made tremendous progress on a system to translate Japanese

This system can be used to translate various scientific/technical papers and machinery/equipment manuals. Special "glossaries" can be developed to adapt it for fields as diverse as medicine, electronics and aeronautics. Further development could lead to automatic telephone translation or even portable verbal translators for travelers.

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At the root of much of this is our highly advanced computer technology, because Hitachi is producing some of the fastest, largest-capacity systems available today.

We link technology to human needs. We believe that Hitachi's advanced technologies will result in systems and products that are functionally sophisticated but easy to use. Our goal in communications—and transportation, energy and consumer electronics as well -- is to build products and systems that will improve the quality of life the world around.





Swedish

party

leader

resigns

By Kevin Done, Nordic Editor,

MR ULF ADELSOHN, leader of

the Swedish Conservatives, the largest Opposition party, yester-day announced his resignation.

His decision to step down after nearly five years as party leader

follows the party's disappoint-ing performance in last Septem-

Following the assassination in February of Mr Olof Palme

Prime Minister and leader of the ruling Social Democrats, and

the ruling Social Democrats, and the ousting of Mr Thorbjorn Faelldin, the former Prime Minister and leader of the Centre party in December, Mr Adelsohn's departure marks the third major party leader change in Sweden in less than six months.

Mr Adelsohn, a former Mister of Transport and Com-

Mnister of Transport and Com-munications in the non-Socialist

Government from 1979 to 1981 and earlier leader of Stockholm

city Council, has been ill at ease with his role in opposition. His ambitions were clearly set on being elected Sweden's first Conservative Prime Minis-

ber's general election.

EUROPEAN NEWS

Euro-Court ruling backs case for part-time workers

THE European Court of Justice has cial security benefits to make up his ruled that part-time workers in the part-time pay excluded him from EEC have the same right to work and live in other member states as workers within the 12-nation compeople in full-time jobs, a European munity. Commission official said yesterday, The court ruled that as long as Reuter reports from Brussels.

Falling (

lungan

Commission in a case it brought against the Netherlands for refus- as any full-time worker. ing to let a part-time West German _ In another ruling, the court said music teacher stay in the country. France had no right to demand that

Reuter reports from Brussels. the part-time work was legal and He said the court had backed the justified, the employee had as much right to practise it where he wanted

The Dutch authorities had argued that the man's dependance on so-

Netherlands hosts talks against chemical warfare

BY LAURA RAUN IN AMSTERDAM

THE NETHERLANDS is continuing its battle against chemical warfare in spite of the US winning Nato approval for new chemical weapons. The Hague is hosting a twoday international workship on practical ways of preventing chemical weapons from being made in civilian chemical factories.

The workshop, which ends today, is designed to help overcome one of the last major obstacles to a treaty at the Geneva conference on disarmament, which aims at a global ban on chemical weapons. That obstacle is the problem of verifiable compliance which still protects commer-

Mr Hans van den Broek, the

Union. "I hope and believe that this workshop can make a significant contribution to the formulation of opinion on one element, admittedly a limited one, of the verification problem of a chemical weapon trealy which all of us wish to see read," he said.

countries, including the Soviet

The Geneva conference on disar mament has been struggling for 15 years to agree upon a comprehen-

The Netherlands, which has a sizeable chemical industry, has fought against chemical weapons for years and as the current chair-Mr Hans van den Broek, the Dutch Foreign Minister, yesterday addressed the representatives of 44 man of the European Community is seeking to rally support for the Geneva ban.

Soviets renew interest in Cyprus settlement

BY ANDREAS HADJIPAPAS IN NICOSIA

A THREE-MEMBER delegation will visit Cyprus next week for talks tains two large military bases.

ary which aims at making Cyprus a demilitarised island. The Soviet the internationally recognised Cyindependent Cyprus.

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quite exceptional refinement. A car that's

sowered for height, reach and back

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change, and air flow alters automatically to

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n music for the ultimate in movement.

from inside the car. Wing mirrors not

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year to tail lamp operation.

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only demist but can be re-positioned at the

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secure all doors even when the car is in

proportions are totally impractical, some

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generous; luggage room to the back verges

stem monitors everything from brake pad

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principally aimed at promoting the ry in the north held and adminis-Soviet initiative launched last Janu-tered by the Turkish Cypriots.

proposals also called for a united, independent Cyprus. prus Government, have spurned the UN package

Netherlands coalition negotiations bog down

POLITICAL HAGGLING over

formation of a centre-right coalition Government in the Netherlands has bogged down over sensitive issues and party squabbles in the days following last month's elec-

The Christian Democrats and right-of-centre Liberals may need a total of 10 weeks to iron out the wrinkles in a new governing accord, according to diplomats in the The Hague. That would be twice as long as expected after the coalition's surprise victory in the general election on May

Mr Jan de Koning, the Christian Democratic Informateur who is directing the coalition negotiations, yesterday met Mr Bert de Vries, representing the Christian Democrats, and Mr Ed Nijpels of the Liberals. The three attempted to prevent down attempted to narrow down the main obstacles that have emerged during a week of detailed discussions on cabinet

Two obstacles are slowing negotiations: wide differences over such controversial issues as enthanasia, broadcasting, sexual discrimination and education; and internecine struggles within the Liberal

party.
The latter favour the legalisation of euthanasia, commercial broadcasting and equal treatment for women.
The Christian Democrats
oppose all three. Some differences also exist on civil
servants' wages and defence

spending.

The Liberals, junior partners in the coalition, are also painfully polarised over the future of Mr Nijpels. The more conservative wing of the party is railying around him despite the disastrous loss of nine parliamentary seats in nine parliamentary scats in the general election. The Christian Democrats, the senior party, won nine scats to maintain the coalition's

to maintain the coalition's governing majority.

The more progressive wing of the Liberals is directly blaming the brash Mr. Nijpels for the embarrassing losses. But despite the Liberals's seemingly weakened position, they still have a powerful bargaining chip—the promise by the Christian Democrats of continuing the partnership. by the Christian Democratic of continuing the partnership.

Further rise in Community growth forecast

decline marginally from 11 per cent to 10.5 per cent, while inflation will ease more sharply: down from 5.8 per cent in 1985 to only 3.1 per cent in 1987, according to the new figures.

A FURTHER gradual acceler- surplus for the 12 member cast at 2.6 per cent this year, particularly in forecasting any ation in real economic growth states in 1987.

A FURTHER gradual acceleration in real economic growth in the EEC. reaching 2.8 percent in 1987, was forecast yesterday by the economic services of the European Commission.

Unemployment is expected to decline marginally from 11 percent to 10.5 per cent, while increase the surplus for the 12 member cast at 2.6 per cent this year, compared with 3.3 per cent last the overall EEC surplus on its balance of payments will improve further in the current year, thanks to the effect of the declining oil price in particular, but fall back in 1987 as imports are sucked in to supply imports are sucked in to supply rising domestic demand.

The growth pattern will inevitably vary between the mem-

ber states, the Commission says, and Japan (3.2 per cent), fall-with Britain and the Nethering only marginally to 3.4 per The slowly improving eco-nomic growth rate reflects a lands — the two energy pronomic growth rate reflects a lands — the two energy pro-more rapid expansion of ducers — actually dropping back the domestic demand, coinciding in 1986. Real growth in UK slightly more optimistic than no major internal economic gross domestic product is fore-

Private consumption in the

those produced by the OECD.

improvement in unemployment rates—although the expected 10.5 per cent is still described as an "unacceptable level." Mr Massimo Russo, directorgeneral for economic affairs in the Commission, said growth over the next two years would

than external demand. The forecast is based on an assumption of no further sub-stantial changes in dollar-Reu exchange rates, oil prices averaging \$16 and \$15 a barrel in

be based in internal rather

UK seeks backing for space aircraft

Paris transport chief fights to stay on board

BY JAMES BUXTON IN ROME

Space Agency (ESA) to make a high-level study of Europe's future needs and possibilities in the field concept stage of space launchers and platforms with a view to giving it support for Hotol, Britain's project for a space-

Minister for Industry and Informa-tion Technology, stated this in Rome yesterday after a visit to European capitals to discuss Hotol

Hotel is a concept developed by British Aerospace for a space vehicle which, unlike the space shuttle. French Government was not "bos-

BRITAIN wants the European orbit and return to its runway to be 21st century. We believe Hotol will culties over the US space shuttle,

It is a present at the "proof-ofconcept" stage. But if the concept is proved to be valid, which should be achieved in about a year, Britain would like to get the support of ESA and its member countries for makgoing aircraft. and its member count
Mr Geoffrey Pattie, the British ing Hotol operational.

Britain, however, faces opposition to Hotol from France, which wants to secure European finance for Hermes, a manned space vehiwith governments and present the cle which would go into orbit on top concept to industrialists.

of ESA's Ariane rocket, which is 70

would travel into orbit from an ordi-tile" to Hotol. "But the French see it nary runway. It would carry out as a project which would follow such tasks as putting satellites into Hermes in the early years of the

ideal world, we would have both
Hermes and Hotol," he said.

The cost of developing Hotol and

The cost of developing Hotol and

The cost of developing Hotol and tol project has been criticised on

"We and the French are in compe-

about Ecu 6bn (S5.6bn).

Mr Pattie said that he was "neither more hopeful nor less hopeful" after his visit this week to Paris.

But both the West German and Italian governments were particularly we lift the veil of secrecy. But we interested in Hotol, he said. Mr Pattie said that, with the diffi-the months go by.

be able to do more than Hermes –
Hermes can't put satellites into low
earth orbit for example – and we believe it can be operational much
sooner, by AD 2000.

the ESA needed to make assessments of its future needs "quite rapidly. "We are at a watershed," he
said. "The decision we take now
may be irreversible."

He said that Britain would prestition in the sense that we are both after the same lot of money. In an next council meeting of ESA, later

building the first launcher is put at the grounds that for reasons of military secrecy the British have not been prepared to reveal full details of how Hotol will work. But Mr Pattie said: "In the early stages we have to be sensible about how much will lift the classification levels as

rist Conservative Frime Minister since 1928, but at the last election the Conservatives failed to live up to the promise they had shown in opinion They came in for heavy attack from Mr Palme, who sought to present them as a dangerous threat to the Swedish welfare

threat to the Swedish welfare state, and lost votes heavily to the Liberals, whose fortunes surged under their new leader, Mr Bengt Westerberg.

Under Mr Adelsohn's leadership, the Conservatives have moved markedly to the right with a cutspaker leafform. with an outspoken platform in favour of lower taxes, cuts in the public sector, the privatis-ation of public services, and more individual freedom of

At the 1982 election, the first with Mr Adelsohn at the helm, they scored their biggest triumph since the end of the 1920s capturing 23.6 per cent of the vote.

Amid talk of a "right-wing

wind" of change blowing through Sweden, the Conservatives rose at one stage above 30 per cent in the opinion polls. but Mr Adelsohn's hoped-for but Mr Adelsohn's hoped-for success failed to materialise in the 1985 general election, and their support has since dropped The Conservatives are expected to hold a party conference during the late summer to elect a new leader.

from the Soviet Foreign Ministry Mr Javier Perez de Cuellar, the UN Secretary-General, is making uron the Cyprus problem amid signs gent efforts to avert a complete that the Soviet Union is showing renewed interest in the Mediterra- tive on Cyprus. That initiative nean island where Britain maintains two large military bases.

The visit, beginning on June 13, is with about 29 per cent of its territo-

THE BATTLE over the running of the Paris metro between the French conservative government and the communist chairman of the capital's urban transport system reached a climax yesterday.

Mr Claude Quin, the communist head of the Regie Autonome

THE BATTLE over the running of the Paris metro between the first state sector managers the managers the managers the new right-wing government and operations of the Credit Agriculture co-operative banking group. formerly one of the closest managers the new right-wing government and operations with the new right-wing government managers the new right-wing government and operations was the new right-wing government and operations was constituted by the new right-wing government and operations was constituted by the new right-wing government and opera

Mr Claude Quin, the communist head of the Regie Autonome des Transports Parisiens (RATP), was still desperately trying to remain on the board of the urban transport network in spite of efforts by Mr Jacques Douffiagues, the rightwing Transport Minister, to force him to resign.

Mr Quin is the last Communist Party member to hold a major position at the top of a state sector group and it is

chairman but to retain a seat on the board. Mr Quin's fate was expected to be decided last on the board. Mr Quin's fate was expected to be decided last on the board. Mr Quin's fate was expected to be decided last on the board. Mr Quin's fate was expected to be decided last on the board. Mr Quin's fate was expected to be decided last on the board. Mr Quin's fate was expected to be decided last on the board. Mr Quin's fate was expected to be decided last on the board. Mr Quin after a meeting with Mr Douffiagues.

Underground workers have threatened a 24-hour strike next week in his support.

Relations between Mr Quin and the new government had initially seemed good with the conservative administration giving the RATP the go ahead to increase fares by 8 per cent.

But subsequently Mr Douffiagues.

The demand on recruitment.

But the dispute clearly goes dearly the dispute clearly goes of the management of the urban transport network. The presence of a communist at the branch transport network. The clearly unacceptable to the new right-wing government, which is now starting to replace political appointments in state groups made by the conservative administration giving the RATP the go ahead to increase fares by 8 per cent.

But subsequently Mr Douffiagues.

Mr Jean-Paul Huchon, the chief of the was abstantial surplus in the final quarter of this year after show the urban transport network. The branch transport network. The branch transport network. The branch transport network. The branch transport network the urban transport network. The branch transport network. The branch transport network the urban transport network. The bran

On the performance side, the 9285 Series 2 is astonishingly flexible. Smooth and imperturbable around town. Fast inever

furious, on the open road. With 4-speed automatic transmission, the 928 produces rather impressive Factory Test figures. 0-62.5mph 0-100km/h in 6.7 seconds. Top speed: 156 mph. The 5-speed manual is marginally swifter.

And as quickly as it starts, the 928 stops. It has one of the safest braking systems yet

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same time. Handling is superbly controlled too.

Thanks firstly to the Transaxle drive line 'engine fore, gearbox aft, which provides near-perfect weight distribution.

And secondly, to the Porsche-patented Weissach rear axle. An innovation which counteracts a car's natural tendency to break away on tight corners.

Fuel performance: 'Respectably economical' to quote 'Motor!' 2

And the 928 brings other rewards. A 2-year mechanical warranty. The Porsche Longlife 10-year anti-corrosion warranty that's routine maintenance free. 12,000 mile service intervals.

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BUILDING ON ACHIEVEMENT



Amal tightens **Palestinian** camps siege

SHIA AMAL militiament tightened their siege of three Palestinian camps yesterday after suppressing Sunni Moslem opponents in the fiercest street battles in West Beirut this year.

Palestinian spokesmen denied their guerrillas had been intheir guerrillas nad neen in-volved in heavy combat that engulfed the Tariq Jedideh quarter Monday and Tuesday. The spokesmen stressed that Palestinians entrenched in shantytowns on the southern fringes of Beirut were concentrating on a defensive battle inside the camps.

The Shia Amal militia consolidated its hold over Tariq Jedideh thus ensuring better access to the embattled camps from the north. Palestinian refugee camps are ringed by Shia suburbs from the south and southeast.

A joint Lebanese army and police force entrusted with security in West Beirut's recent flashpoints was still not in position yesterday.

 Lebanon's pound tumbled more than two pounds during the day against the dollar yesterday to its eighth record low in two weeks, closing at 37.00/ 38.00, Reuter reports.

FINANCIAL RAND AT NEW LOW

Investor fears push down rand value

INVESTOR CONFIDENCE in South Africa reached a new low yesterday as the financial rand, ploughed below \$0.24 where it discounted the commercial rand by a record 42 per cent. The financial rand, reintroduced last September to help stem a flight of capital from the country, pro-vides a direct measure of foreign investors' willingness foreign investors' willingness to invest in South Africa. It also reflects pressure on foreign investors who are disinvesting by selling their assets in the

On of the causes of the financial rand's latest decline was the discovery of a foreign exchange fraud by dealers at the African Bank (AB). Since last Septemher they have contravened exchange control regulations by sending an estimated \$117m of disinvestment funds out of the country at the more attractive commercial rand rate which is reserved for current account transactions.

Profits made through this con travention were returned to South Africa from abroad through the financial rand market, thereby creating an artificial demand for the investment currency and supporting its effective exchange rate at a level which discounted the level which discounted the commercial rand by about 30 per among others — have decided to give their black staff time off. cent. With that prop gone, ine financial rand now reflects heightening business and heightening

TO MAKE CHINA PERFORM LIKE MAGIC

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Mr du Plessis: GDP forecast looks optimistic

On the political front most worries centre on June 16, the tenth anniversary of the 1976 Soweto uprising. The African National Congress and the United Democratic Front have joined others in calling on black South Africans to strike

But the protest call was thrown into confusion last night following a Government order banning any indoor anti-

apartheid meetings. Outdoor meetings are already banned. Apart from political considerations, disinvestment pres-sures have been heightened by

the fact that recession appears to be deepening despite measures introduced in the past six months. Until now the authorities have relied on interest rate cuts to get the economy going, but, though the bell-wether prime overdraft lending rate of 14.5 per cent is 4.1 percentage points below April's 18.6 per cent inflation rate, the economy remains in the doldrums. In February manufacturing output was 2.6 per cent down on the level of a year before. Many economists now concur that GDP growth this year is likely to be less than 2 per cent rather than less than 2 per cent rather than the 3 per cent budgeted by the Finance Minister Mr Barend du

The Government has delayed introducing fiscal measures to underpin the interest rate cuts. However, it now seems that new measures, which are expected to include a cut in general sales tax and increased Government deficit spending on make-work projects such as sub-economic housing, will be introduced in Parliament on June 16.

Plessis in March.

Patti Waldmeir adds: The American Chamber of Com-merce 10 South Africa has published a document for the "careful consideration" of its

300 member companies outlin ing possible acts of civil dis-obedience as part of a pro-gramme of helping black employees.

The chamber's president, Mr Frank Lubke, stressed that the group did not endorse civil disobedience as a policy, indicat-ing that the document, which gives examples of possible action, is intended for members' consultation only.

Prepared by a prominent black organisation, the Get Ahead Foundation the paper

suggests that chamber members should encourage blacks to settle in white areas, in contravention of South Africa's segre-gated housing laws, refuse to gated housing laws, refuse to register staff under current in-flux control laws which monitor the presence of blacks in urban areas, fund blacks wishing to set up businesses, even where this may contravene licencing regulations designed to keep blacks out of certain business districts and encourage the de-segregation of private and state

 Gold Fields of South Africa, which is controlled by London-headquartered Consolidated Goldfields, has dismissed 2.000 striking workers at its Green-side Colliery. The company said the stoppage was the latest in a series which had taken place since early March.

Editorial comment, Page 16

US groups told to stop Libya oil operations

THE US Administration has ordered US oil and oil service companies to stop operations in Libya by the end of this month. The directive stops short of demanding they shed ownership of their interests

there.
Washington's amendment to temporary permits to operate in Libya, issued last February, calls for cessation of all sales of Libyan oil, payments to the Lihyan Government and participation in operations and management of their Libyan

According to Petroleum Intelligence Weekly, the five US companies involved — Conoco, Amerada Ress. Marathon, Occidental and W. R. Grace—have less than 10 cargoes of crude to sell before

the ban takes effect.
The companies estimate their assets to be worth about slbn but say it is impossible at present to estimate precisely the net hook asset value or their fair market

This figure is greater than the worth of Libyan assets frozen by the US last January. Although precise figures are not available, senior Administrative officials agree that the figure stands at around \$800m.

Indian state leader's move eases way for Punjab peace accord

BY JOHN ELLIOTT IN NEW DELHI

THE CHIEF Minister Haryana, a North Indian state adjacent to the Punjab, gave up his office yesterday in a sur-prise move which is expected to ease the way for the imple-mentation of the Punjab peace accord agreed last year.

Mr Bhajan Lal, outspoken Chief Minister of Haryana for the past seven years and a leading opponent of some aspects of the accord, was replaced by Mr Bhansi Lal, India's Railway Minister who, is expected to Minister with a sexpectable take a more conciliatory line. Mr Bhajan Lal was last night being tipped for a ministerial too in the central government of Mr Rajiv Gandhi, the Prime Minister, as a reward for leaving Harana

ing Haryana, This important political move came a few hours before tension rose in the Sikhs' holy cly of Amritsar where security forces moved back yesterday into the sacred Golden Temple after extremists killed a member of the civilian security task ber of the civilian security task

There is a sérious risk of violence in Amritsar this week because it is the second anniversary of the take-over of the temple complex by the Indian tician, out of army. Three people were killed this possible.

Security forces re-entered the Golden Temple in Punjab hours after militants called for the overthrow of the state's moderate Sikh leader-ship, the Press Trust of India said. Reuter reports from New

yesterday in other incidents in

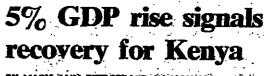
yesterday in other incidents in the Punjab.

Mr Bhajen Lei was instrumental in blocking the transfer last January of the city of Chandigarh as the capital of Punjab. Currently it is the joint capital of both Punjab and Haryana.

As part of the deal Haryana

As part of the deal Haryana is to be given some Punjab villages and a new state capital but Mr Lal was taking an extreme line, partly because he and his government were due and his government were due to stand for re-election next-year and did not want to lose the support of Haryana's Hindu voters. Mr Gandhi last week announ-

ced that the change-over of the capital and the villages would take place on January 21 and appears to have decided to prise Mr Bhajan Lai, a veteran politician, out of Haryana, to make



BY MARY ANN FITZGERALD IN NAIROBI

year, government statistics in-

The 1985 GDP growth of 4.1 per cent, expected to expand to 5 per cent this year, marks a turnaround from 1984 when the economy was battered by the worst drought in half a century. GDP growth that year stag-nated at 0.9 per cent.

Dr Robert Ouko, Minister for Planning and National Develop-ment, dubbed the performance "satisfactory" when he pre-sented the 1986 economic survey last week.

For the first time in several sears, the GDP expansion out-stripped the population growth, rate, onicially planed at 3.9 per cent. The population explosion is viewed with concern by both government officials and Western aid donors. Per capita in-come was \$357 in 1985, up 2 per cent over 1984.

The recovery was marked by, record harvests of marke and tea, and agricultural production expanded by 3.5 per cent.

THE KENYAN economy is enpolicy led to deficits in the joying an economic boom with prospects for 1986 even resign current account. The balance of than the results turned in last payments returned to a deficit. position of just over \$100m after two years of surplus. The current account deficit widened from \$183m in 1984 to \$211.25m last year.

Tanzania is due to confront

its donors at a consultative group meeting in Paris next week and prospects for a rapprochement with the IMF are good, say diplomats in Dares Salaam. The pivotal agreement for a

standby facility, the first in six years, would unleash an additional several hundred million dollars in aid that is badly needed to revitalise the

company for the revitalise the economy.

The credit is expected to be for about SDR 65m (£50m) roughly 60 pet cent of Tanzania adheres to guidelines contained in the IMF package, it could become eligible for a further credit of some SDR 20m, drawn from the fund's newly created structural adjustment created structural adjustment

The proposed agreement is predicted on a liberalisation Inflation stood at 10.7 per cent of Tanzania's agricultural policy last year but is expected to and a big devaluation of the ease to 8 per cent this year, and manufacturing output remained of Tsh 19.75 against the dollar. However, a liberal import Tsh 160 against the dollar.

Zimbabwe pay to be raised

THE Zimbabwe Government yesterday announced a 10 per cent increase in wages for all workers curning less than Z\$508 (£193) a month Tony Hawkins reports from Harare: The wage award which applies to lower-paid workers in all sectors of the economy takes effect from July 1 and follows a 15 per cent pay rise a year ago. The inflation rate since mid-1985 is estimated to be more than 13 per cent implying a reduction in

average real earnings. Mr Frederick Shava, the Zimbabwe Minister of Labour, said pay awards for higher income groups would be progressively scaled down to give a 3 per cent increment to those earning up to Z536.000 annually. People earning more than that would not be entitled to any increase

Philippines growth resumes

THE PHILIPPINES GOP grew by 0.8 per cent in the first quarter of 1986 as the Govern-ment of President Corazon Aquino struggles to regain public confidence and robuild a debt-ridden nation. Samuel poren in Manila writes.

The turnaround, which compared with negative growths at 3.9 per cent in 1985 and 5.5 per cent in 1984, indicated progress in the country's onomic health

Mr Jaime Ongpin the Finance Minister, yesterday reported that key economic indicators were generally upbeat as reflected in a stable currency exchange rate and a low rate of inflation which averaged 3.3 per cent from January to April. The international reserve of the Central Bank rose to \$1.69bn as of last week Shultz builish, Page 5

Peking condemns Japanese history of World War Two

BY ROBERT THOMSON IN PEXING

cation authorities for approving a history book that the Chinese claim "prettifies" Japanese aggression prior to and during the Second World War.

A Foreign Ministry official made chear yesterday that China thinks the Japanese Government has not kept a promise "to see that errors in textbooks would be corrected" by approving a oe corrected by approving a controversial text that avoids the term "aggressions" and casts doubts on Japanese brutality during the war which centred on the Japanese invasion of Manchuria.

The offending text, apparently prepared by the National Con-ference to defend Japan, says the details of the "Nanking the details of the "Nanking Incident," in which Japanese, solciers killed at least 140,000 in 1937, are still under debate.

A similar glossing over of

THE Chinese Government has Government then saying that strongly criticised Japan's education authorities for approving counter to friendship agreements signed by the two coun-

The Foreign Ministry official said that the Government had noted Japanese press reports on the middle school text, which contains material "contrary to historical facts.

"The Japanese Government had promised to see to it that; errors in textbooks would be corrected. How to look upon the facts of the war launched by the Japanese militarists should be considered as a serious matter," the official said. "Regrettably, the Ministry of Education of Japan has page Regretation of Japan has once again done something that hurts the feelings of the Chinese

people and the people of other Asian nations." He said the Government opposes "any statement or actions that distort historical facts and prettify the war of

history four years ago caused a scrious rift between China

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Printer Sparse S

Philippine growth rest

27 seats won by the Democratic Labour Party (DLP) in last week's elections, Mr Errol Barrow, returning at the age of 66 as prime minister after 10 years in opposition, has a little more time to choose his cahinet and prepare for the traditional state continue of Parliament. opening of Parliament.
The elections dramatically alternative budget it prese ed the former Barbados Party Government in the House of Assembly a few weeks before the election and which had been in office since 1976 and held an advantage of 17 seats to 10 after the elections of 1981. The first

tions of 1981.

The former prime minister, come will be tax free under Mr Bernard St John, and all but one of his cabinet ministers, Rates on electricity, water and

but one of his cabinet ministers, lost their seats. Even the computer forecasts which predicted a narrow DLP win, were embarrassed by the scale of the DLP victory.

For Mr Barrow, it is a triumphant return to a position he held for three successive terms between 1961 and 1976 when his party was last in government.

Like so many leaders of developing Commonwealth countries, Mr Barrow is a product of British legal and political training in the 1950s—called to the Bar at the Inns of Court and earning an economics (E154m) compared with B\$50m when he was voted out 10 years He returned home to form the degree from London University.

He returned home to form the
DLP with other young
Barbadians disenchanted with
the traditional leadership of ago.
The question now is whether the new administration can de-liver on its promises.

the HLP at a time when the British Caribbean was moving towards independence.

His dynamic style and fresh dreams."

Mr St John is adamant that its proposals will be soon revealed as "illusions and pipe dreams." british Caribbean was moving towards independence. His dynamic style and fresh policies carried his party to victory in the 1961 elections and policies carried his party to victory in the 1961 elections and it retained the Government for three successive terms during the future of this country." Mr St John, now back in his legal practice, said. "These cuts in practice, said. "These cuts in practice, said." which the West Indies Federa-tion collapsed and its island components moved individually

components moved individually towards independence.

For Barbados, that came in 1966 when Mr Barrow's government was at the height of its popularity.

That popularity wore thin for several reasons in its third (Caribbean community (Caricom) and in the international computer industry for national computer industry for national computer industry for for change by returning the BLP, then under Mr Tom Adams, whose sudden death in March 1985 brought Mr St John

March 1985 brought Mr St John to the prime ministership.

It says much for Mr Barrow's resilience and continuing appeal that he should have survived two election defeats to lead the two election defeats to lead the DLP to victory again as the oldest candidate of either party estimates.

A week before the elections

in the elections,
Several issues contributed to demonstrated in Bridgetown to the remarkable BLP demise and press the demands of their the largest government majority since the introduction of adult suffrage in 1951, but none was more significant than the DLP's with this at the same time as package of tax reforms and its income starts to decline. It is a considerable challenge

public sector cuts.

They would have sounded more appropriate coming from President Ronald Reagan or Mrs Margaret Thatcher than from a party which claims to be socialist and which has three trade union officials among its

and pay more."

24 successful candidates. have been subjected to taxes, levies, stamp duties, consumption taxes and endless impositions." It is the kind of language guaranteed to get an enthusiastic hearing from electorates anywhere "This country has been very much overtaxed." Mr Barrow ampositions." It is the kind of economic stability and both his language guaranteed to get an sizeable majority and his preenthusiastic hearing from electorates anywhere and the point in an responsibility.

Shultz declares 'bullish' support for Philippines

BY ALAIN CASS, ASIA EDITOR MR GEORGE SHULTZ, the US Secretary of State, declared yesterday that he was "bullish on the Philippines" in a speech designed to quell criticism from Manila that the Administration

the Philippines.

Mr Shultz conceded that the international business community, while welcoming the change of government in Mania, had adopted a cautious

wait-and-see attitude before deciding to invest.

Mrs Aquino's Government, which was swept to power by a military-backed revolution

100 days ago, has yet to see any significant inflow of foreign

yet to come up with specific proposals to tackle the economic

mess left by her predecessor, Mr Ferdinand Marcos, including

THE sheer size of the new

Barbados Government's majority has forced it to physically restructure the House of Assembly before it tackles anything else.

The new parliament cannot meet until this happens since there is simply not enough room on the Government side to accommodate all 24 of the

Barbados waits for

Barrow to deliver

on election promises

Moreover, her government has

a foreign debt burden of over \$26bn (£17.4bn). Mr Schultz urged Mrs Aquino to develop plans to lure back capital which had flooded out of the country in the years preceding the revolution. He said there was a critical need was lukewarm in its support ier the Government of President Corazon Aquino.

Corazon Aquino.

The speech, delivered in New York to the prestigious Foreign a sense of confidence.

Policy Association, was also an attempt to persuade the private sector in the US to invest in Aquino Government within the Advino Government within the

deep-seated doubts about her ability to keep her coalition together and considerable suspicion of her more radical advisets, some of whom remain opposed to the US military bases in the Philippines.

He told his audience in New York that "if stability and development in the Philippines are to be attained the Aemrican private sector must get off the private sector must get off the

private sector must get on the dime and look aggressively at investmenet opportunities." Mrs Aquino, he said, had taken "the right track" despite the formidable array of prob-lems facing her.

insider trading case

The US Securities and watchings for the American securities industry, has won another large settlement against a group of inter-national investors accused of trading on insider information

The decision, which comes only days after a flurry of new insider cases have been new insider cases have been launched by the SEC, involved alleged profits of \$3.5m (£2.2m) made on purchases of shares in St. Joe Minerals in March 1981, just before it became the object of a take-over bid by Seagram, the Canadian drinks company.

In a Federal Court judgment in New York, two Italian bankers, Mr Giuseppe Tome and Mr Paolo Leati, were ordered to pay back illegal profits and interest on their dealers in St Joe shares

Estimates put the total value of the award at around \$5.8m, although it was not clear yesterday whether the SEC would recover more than \$2m which the US courts freze in a New York account in 1981. Both of the defendants are reported to be in

SEC wins

substantially, according to Euro-

generally available to the investing public.

TeleMexico acts to end broadcast chaos

CHAOTIC television and radio EBU on Monday night, when the stage Brazil got no sound at per cent shareholder in Tele- Havelange, Fifa president transmission of the World Cup transmission chaos of the past all. Many broadcasting com- Mexico, which is the main org- According to Mr Cofootball game from Mexico may few days was described as "the panies were reduced to com- aniser of and price beneficiary Tognoni, the Fifa spokes continue for another day or two but thereafter should improve

ean broadcasting companies TeleMexico, the host broadcaster, has agreed to European Broadcasting Union (EBU) de-mands that they appoint an operational director, Mr Victor of the Communications Ministry. Telmex the state telecom-munications company and the

EBU itself. ilso intervened, following a searing public protest by the

biggest disaster in the history of sports broadcasting."

At the centre of the mess is the inability of many outside broadcasting companies which have paid record service fees to TeleMexico to feed sound through the commentary chanoperational director, Mr Victor nels they contracted for. Other Rojas, to co-ordinate the work television companies have not

ojas, to co-ordinate the work television companies have not of the Communications Ministry. Telmex the state telecommunications company and the weekend's opening games, for example, West German TV commentary was being broadcast to Canada, lso intervened, following a Spanish radio commentary was spanish ra going to England and at one

mentary provided either by telephone or in their home studios while watching the

games on TV. TeleMexico's appointment of Mr Rojas, a respected broad-casting technician, was des-cribed in a letter from EBU and damaging Mexico's already denthe major broadcasting federa-tions to Fifa, the international football federation, as "a posi-tive step forward to improve substantially the situation."

Though Fifa is formally in charge of the tournament it is Televisa, the powerful Mexican private TV monopoly and 75

from the event.

Since the weekend, Televisa has come under strong pressure from both Fifa and the Government to find quick solutions to

ted image abroad. At Tuesday's Mexico-Belgium match. President Miguel de la Madrid met with Mr Emilio Azcarraga, president of Tele-visa, Mr Guillermo Canedo, vice president of Televisa, Fifa and head of the World Cup organising committee, and Mr Joao open until 6 pm European time.

According to Mr Guido Tognoni, the Fifa spokesman. Mr Azcarraga had to "assure the government and Fifa that everything that needed to be done will be done."

Many of the problems appear to be the result of bureaucratic paper shuffling, lack of co-ordination and the overconcentration of making at the very top.

The constant need for signed authorisation from the top is aspects of coverage. Telexes at the International Press Centre built by Televisa still do not

California limits liability awards

SEEKING AN end to the liability insurance crisis that has hit businesses and municipalities in California over the past year, the state's voters have passed a measure that will severely limit liability awards for such "non-economic" damages as "pain and suffering" in lawsuits dealing with injuries and "wrongful" death. "Proposition 51, a voters' initiative that will reverse the state's controversial liability 62 per cent of voters in Tues-day's state elections.

The measure limits liability able. More than 50 cities in the

damages to each defendant's share of fault. Previously in California, wealthy defendants with "deep pockets" have been required to pay all damages regardless of their degree of fault in cases where other defendants are unable to pay.

In practice this her preduced to those with insurance problems, but they are strongly consumer groups. In practice, this has produced such anomalies as cities being required to pay multimillion dollar awards to the victims of uninsured drunk drivers. As a result, the insurance industry claims, liability insurance rates

Businesses, doctors and schools have also been affected by the crisis.

Backers of the initiative have

predicted that it will bring relief to those with insurance problems, but they are strongly opposed by consumer groups and trial lawyers.

Special interest groups dipped into their own deep pockets to spend nearly \$10m (£6.8m) on efforts to elicit votes for or against Proposition 51. The campaign is believed to be one of the most expensive in California history.

Polish colonel warned US of martial law plan

BY NANCY DUNNE IN WASHINGTON

his country's general staff be-fore the crackdown on the banned Solidarity trade union organisation, was a Central Intelligence Agency (CIA) spy who warned the US of the who warned the US of the planned martial law crackdown six weeks before it was announced on December 13, have revealed the information and prevented the implementation of martial law.

According to the newspaper Mr Jerzy Urban, Polish Govern-ment spokesman, confirmed the story in an interview in War- said

A POLISH Colonel, serving on made the information public and saw and said the US could have warned Solidarity because Colonel Wladyslaw Kuklinski, had been removed from the country by the CIA by Novem-

"Much of the love which he (President Reagan) professes for Solidarity is insincere," he

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BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

SCANDINAVIAN AIRLINES SYSTEMS, the joint airline of studying the Boeing 737-300, the McDonnell Douglas MD-83 and Denmark, Norway and Sweden, is studying a replacement pro-gramme for its short-to-medium range aircraft fleet through the rest of this century, that could eventually cost up to \$3hn (£2.04bn), much of it expected to be financed from interal

6

SAS has a fleet of 60 McDonnell Douglas DC-9/MD-80 series jet airliners and eight Fokker F-27 turb-propeller airliners covering its European international and domestic operations. While all of these aircraft still have years of useful life, modernisation is continuing all the time, with new MD-80 series jets already introduced this year, with more to come. But for the longer-term, SAS

recognises that traffic growth, together with developments in short-to-medium range aircraft planned by the manufacturers, will necessitate a major long-term replacement programme before the end of the century. The airline is studying three road sizes of aircraft — 75-95 seats, 110-140 seats and 160-200

In the first category, possible aircraft include such turbo-prop types as the Franco-Italian ATR series and the British Aerospace

For the middle size, SAS is MD-87, and the Airbus A-320.
For the larger 160-200 seater,
SAS is studying the projected
7J7 twin-engined airliner now
under development by Boeing

for service from 1992, using the revolutionary prop-fan engines giving up to 40 per cent imnt in fuel consumption over existing turbo-fan (jet) So far, SAS has taken no

decisions on which aircraft to buy in any of these categories. At most, it would want no more than one type in each category, and preferably only two (the 110-140 seats and 160-200 seats categories could perhaps be met by one aircraft type) so as to keep equipment bills down.

Decisions may be taken within the next year or two, especially if Boeing formally launches the 7J7 in that period with orders from other airlines.

SAS has been working for some time with Boeing in definsome time with borning in the most suitable fuselage size for the 7J7, as part of the airline's own long-term plan to see developed a "people pleasing plane" or the "3P" as it

calls it.
The "3P" idea has slotted neatly into the 7J7 idea, and SAS has already done much work in its development centre at Bromma Airport, near Stock

Scandinavian airline Japan takes utility market by storm

EUROPEAN sales of passenger growth in the utility sector with cars fitted with four wheel drive (4wd) systems will overtake those of light utility vehicles like the Land Rover within two "The failure of the Euro-

drive sectors, however, is pre-dicted to lead to a near-tripling of total European four-wheeldrive sales between last year and 1991. Just over 260,000 were sold in the 15 main Wat European markets last year. By 1991, AID suggests, sales will reach 800,000 units.

Proportionately much the big-

growth in the utility sector with just under 100,000 last year to mercial marketing prospects a warning that the main bene- 135,000.

John Griffiths assesses the enormous sales potential of four-wheel drive vehicles in Europe

Japanese imports are virtually during the next five years.

While the advantages of four force in utility vehicles," says

gest increase will be experienced by cars, sales of which will rise from 108,230 last year to just under 500,000 units over the five-year period, according to AID.

The study couples a forecast of continuing strong sales force in utility vehicles," says care in utility vehicles," says will will the utility 4wd sales would more than double from around 154,000 last year to 320,000 in 1991, European production of such vehicles would grow much more slowly, from

AID predicts a much stronger nised by the key decision. facturers in the 4wd cars sector. the Land Rover within two
years, according to a new study
from Automotive Industry Data.

The phenomenal growth being observed by both four-wheeldrive sectors, however, is predown-to-earth senior managers who are faced with the day-toin 1991, representing over 5 per

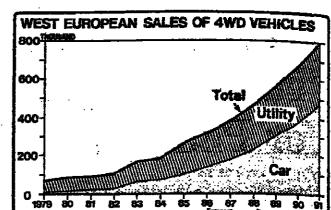
cent of all new car production. The surcharge for four wheel-drive systems over two-wheel drive systems over two-wheel or following the forecasts, will be on sale, AID points out. In the reduced from an average of first quarter of this year, 37 so per cent to about 10 per cent were available. The AID study during the next five years.

while the advantages of fourwheel-drive have long been divided in the utility sector, opinions have been divided intil very recently about the virtues of 4wd for cars, given its extra cost, the study points out

for 4wd have now been recogmakers in virtually all passenger car companies the world over. Not just by the think tanks and advanced strategy departments, but by

day product decisions. Two years ago, only 11 makes

and for leisure use and deve-loped a wide variety of vehicles However: "The positive com- to fill this role.



The Japanese were no less models." They have since filled quick to realise that "Europe the marketplace with such was similar to the US and was vehicles, at European propotentially developing into a ducers' expense, the study growth market for light, cheap points out. and rugged-looking 4wds, but

European 4 x 4 Prospects to which affered none of the bone 1991. Automotive Industry Data, shaking product character 34 St John Street, Lichfield. istics of earlier, purpose-built Staffs, WS13 6PB.

Feasibility study for Sydney tunnel ordered

AUSTRALIA seems set to opt for an A\$350m (£166m) ahead and the tunnel could be second harbour crossing for its busiest city. Sydney. The New South Wales state government has announced that the joint venture of Transfield Proprietary Limited, of Australia, and Kumagai Gumi of Japan will start next week an second harbour crossing in the standard proposals for Sydney's the proposals for Sydney's the proposals for Sydney's the NSW branch of the summel or a combination of a combination of a combination of a combination of both, but none was deemed acceptable.

In March this year, Transfield and Kumagai submitted a design for a tunnel whose price was lower than the 1962 tunnel plan. The proposed design was based on the Hong Kong harbour tunnel which Kumagai built.

The NSW branch of the tunnel's opening.

The NESW branch of acceptable.

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Morgan Stanley International

Svenska Handelsbanken Group

Union Bank of Switzerland (Securities)

PK Christiania (UK) Limited

S.G. Warburg & Co. Ltd.

Westdeutsche Lande

The NESW branch of the Australian Federation of Conahead, at least 65 per cent of the work could be expected to be sub-contracted by Transfield

India set to finalise car exports order

BY JOHN ELLIOTT IN NEW DELHI

order for cars is expected to be finalised soon following the day of the second generation of 800 cc Suzuki saloons made by Maruti Udyog, the company jointly owned by the Indian Government and Suzuki.

A letter of intent has been given to Maruti by Hungary for delivery of up to 25,000 Suzuki's costing more than \$78m (£58m). They will be delivered at a rate of 50 to 500 a year depending on the extent of barter arrangements.

Hungary wants India to buy components such as spark plugs and wiper arms and blades for use in the Maruti car, as well as some defence equipment and parts for hydroelectric power

Orders of five to 10 cars a month have also been received from two of India's smaller neighbours, Nepal and Bangladesh and inquiries have been received from Czechoslovakia and Mauritius for van and four wheel drive versions.

Although these are small orders, they are a significant success for Maruti which started producing the car in November 1983, after Suzuki beat com-petition from European and other Japanese companies for the technical-transfer joint ven-ture. It was India's first new mass-produced car for some 30

Just over 31 per cent of the car is being made in India. This is about 3 to 4 per centage points less than would have been achieved if the original Suzuki model had been main-tained, Mr.R. C. Bhargava, man-Japan.

INDIA'S first major export aging director, said yesterday, The original indigenisation programme envisaged a figure 15 percentage points higher but the 31 per cent is expected to rise to an average of 47 per cent for this financial year, ending in March, and then move towards a target of 75 per cent in 1987-88.

> Suzuki owns 26 per cent e the company's equity and has an option, which it might exercise next year, to go up to 40

The remainder is owned by the Indian Government, but Suzuki wants to increase its own fund raising and manager-ial freedom by privatising this shareholding.

It has suggested that 35 per cent might be owned each by Suzuki and the Indian Govern-ment, with the remaining 39 per cent being floated on India's stock exchanges. This plan has not yet been approved by the Government.

More than 85,000 Sizukis are being produced this financial year. This is helping to boost India's annual car production from under 40,000 three years ago to over 100,00 this year including the output of four other smaller producers.

Total Indian demand is estimated to be only 200,000 cars a year by the end of the decade, The Government is considering how to deal with a surplus of private sector manufacturing applications from Citroen and Peugeot of France, and Honda and Toyota of Japan, as well as applications for modernisation of existing private sector fac-

Burma plans to upgrade rice trade facilities

By Chit Tun in Rangoon THE Burmese Government will soon launch a \$79.9m (\$54.4m) project with World Bank support to modernise and upgrade the milling and storage facilities of the coun-try's state-monopolised rice export industry.

Under the project, which will offer business opportunities for foreign suppliers, six electrically powered rice mills of 33,000 tens a year milling capacity each will be set up; storage facilities of 84,000 tons total capacity constructed; about 120 privately owaed rice mills rehabilitated; and a plant for grading tated; and a plant for grading and mixing rice built near the port of Rangoon, the country's capital.

The International Development agency of the World Bank will support the project with a \$30m soft loan. Financing will also be provided by Switzerland (about \$5m), private rice-mill owners (\$2.3m) and the Burmese Gavaranant (\$45.5m).

(\$2.3m) and the Burmese Government (\$40.5m).
On completion, the project is expected to increase earnings from rice exports, Burma's main source of foreign exchange income, by about \$60m annually.

UK microchip company wins Chinese order

By Peter Marsh PLASMA TECHNOLOGY, 8 UK semiconductor equipment com-pany, is to sell to China 19 machines used to etch and deposit thin layers of chemicals in the production of electronic chips. The machines are worth

relaxation in the rules by Cocom, the Paris-based organisation set up by Western nations to vet exports to Communist countries, on sales of advanced electronic equip-ment to China.

ment to China.

Previous efforts to export to China by Plasma Technology. which is based in Yatton, near Bristol, and expects annual sales this year of £6m, had been held up due to fears that the equipment could be used in military applications.

Mr David Carr, joint managing director of Plasma Technology, said that since the change in the rules in January, the UK Trade and Industry Department had moved quickly in producing the necessary

producing the necessary export licences.

The Yatton company is selling to China two types of etching and deposition equipment, both of which are essential in the complex process of

Norway develops ship for exporting salmon BY FAY GJESTER IN OSLO

A NEW TYPE of refrigerated cargo ship — a lightweight, twin-hulled vessel capable of doing 30 knots — will next month begin moving cargoes of Norwegian farmed salmon to a refrigerated terminal at Den-Helder in the Netherlands. It will take fruit and vegetables from European suppliers on the return journey.

Gods-Trans, the Norwegian moving frozen and chilled cargoes, and also acts as a chilled cargo broker, buying and selling shipments. It owns the Den-Helder terminal and runs a fleet of about 40 refrigerated articulated lorries. Using these, it plans to create an integrated sea-road transport system, hing on the Dutch terminal, to achieve maximum possible savings in cost and time—will

Gods-Trans, the Norwegian company which has ordered the NKr 20m (£1.7m) ship, believes it will revolutionise transport patterns in the farmed salmon the fight transport of the company the fight transport patterns in the farmed salmon the fight transport of the company which is a salmon to the fight transport of the figh patterns in the farmed salmon trade. It says shipping the fish by the sea route will be both cheaper and faster than transporting them in refrigerated lordes—the method now used to reach European markets. Chilled and frozen salmon destined for the US is sent by destined for the US is sent by

Gods Trans is a specialist in

Fjellstrand, the Norwegian yard which is building Anne Line, did not publish details

of the order until last week. Both it and Gods-Trans were keen to keep the secret of the innovative vessel as long as possible to avoid imitation by

second harbour crossing for its busiest city, Sydney. The New South Wales state government has announced that the joint venture of Transfield Proprietary Limited, of Australia, and Kumagai Gumi of Japan will start next week an A\$2m feasibility study on the project.

Mr Laurie Brereton, the NSW Minister for Public Works, said the study will be finished later this year but added he was Frontrunning in international banking:

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Treading the knife edge of sensuality

Feona McEwan reports on different reactions to outré advertising

ONE OF the year's most arresting commercials is for a new fragrance for women called Obsession. Take a languid young woman, a young boy with a longing look and a young man with yearning in his eyes. "Obsession" whispers the

The state of the s

海がもとうかり

Acclaimed by the US public. Banned from British television. Clever selling or pretentious rubbish? While opinion was divided, the US fashion designer and perfume purveyor, Calvin Klein, got selling. Just nine months after the launch, Obsession is a best seller for the exclusive US retailers which stock it.

Meanwhile in the UK, two commercials for Levis 501's, from advertising agency Bartle Bogle Hegarty, have gained a cult following and bucked up the jeans market no end. In one, a muscular young blade rises from a crumpled bed, limbers up on the window limbers up on the window frame before sinking into a bath, Levis on, to achieve the tight-fitting look beloved of 1960s youth and now back in vogue. In another, a handsome unknown removes his jeans in a busy mid-American launder-ette before bundling them into

nearby washer. Using sex to sell products has been a favourite ploy since the days of Queen Victoria, when a glimpse of stocking was some-thing shocking. Advertisers have laced their adverts with liberal doses of spice whether remotely relevant (as in suntan oils, scent, underwear) or not (cleansing agents, kitchen wrap, cars) with varying degrees of churasiness and crudity. In the trade press, sacks and forklift trucks were invariably draped with shapely female forms. Recently, however, sex has been presented with increasing finesse in advertising.

man and executive creative director of international advertising agency McCann-Erickson. Recently he entertained McCann's top clients in London Recently he entertained McCann's top clients in London to a witty treatise on the subject, based on his 30 years in the business.

"By the 1930s the female persons was nearly packaged," instance, seem to share a strong line in the earthy appears in the author appears in the careful and Japan, for instance, seem to share a strong line in the earthy appears.

persona was neatly packaged," says Day. "Female freedom and free enterprise went hand in hand until the point was reached where it could be

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advertising that led women to believe that their most important task each day was to create an alluring self-image. Products — the magical, the mythical — became a way to express yourself. You were what you wore. Advertisers continue to instil the same feeling in us all today."

Later, in the 1950s and 1960s, the concept of suggestive adver-tising even spread to superfi-cially unemotive household graducts; the Procter and Gamble genie (with bald head and one earring), the man from Glad (as in clingfilm product Glad (as in cingilm product Gladwrap), and the white knight on his charger (courtesy of Ajax), were among the dramatis personae. Refering to the white knight charging towards the housewife, a Colgate executive is reported to have said: "Every housewife has been writing for housewife has been waiting for a white knight since she was a little girl. When we say 'stronger than dirt,' we are say-ing to her 'stronger than your husband.'."

Indulge her fantasies

Day adds: "The housewife who would never seriously think of flirting with anyone but her husband could indulge her fantasies with a variety of hunky while her husband was safely away—and she could do
it courtesy of advertising."

Freed by the Swinging
Sixties and the women's lib movement, sex belatedly came into the open in the advertising world in the 1970s, though, as ever advertising lagged be-

hind real life. Just as the earlier stereotypes of women as housewife or drudge were grossly simplified, so the One man who has made a newer view of an all-perform-notable contribution to the debate is Barry Day, vice chair-gerated. "Overnight, she was gerated. Overnight, she was chairperson of the board, super sex symbol, loving wife, housewife extraordinaire, the ultimate over-achiever—and boring

> line in the earthy approach.
> One down-under ad for Cosmopolitan magazine features a couple dressed "black tie"

assumed that it was largely arriving for a party. She removes her cape to reveal a full of the same. The man turns to her and says: "Darling, you leave the others flat"—an ad that would never see the light of day in the US or UK. Bob McLaren, international

creative director of SSC & B: Lintas which handles the Impulse fragrance in 35 countries, knows about different social taboos. Malaysia. Pakistan and the Middle East. he says, are sensitive to any form of sexual innuendo.

Western society, he believes, tends to be bored with permissiveness and responds to sensuality rather than sex. As a result, says McLaren: "There's now more realism in adver-

The degree to which sensibilities can change over time is surprising. John Jackson, head of copy clearance at the Independent Television Company Association which monitors all commercials before they appear on air, says: "What is good taste changes." He recalls the days when laustories on the days when lavatories on the small screen caused an outcry. small screen caused an outery.

Now the Andrex puppy, gambolling among the toilet rolls
is a hot favourite with viewers.

Today, sanitary protection products, currently undergoing a
two-year trial on UK television, are causing complaints from

the public.

One product that has been increasingly imbued with sexual allure is blue jeans. As they have moved upmarket from hard-wearing working men's wear to designer gear, jeans have come to epitomise the "you are what you wear "selling approach. Advertising has played an important part in the transition. There was Brooke Shields in the US telling us "nothing came between her and her Calvin's" and ads for wrinkled jeans in Brazil (where "wrinkling" means fooling around) showing the woman taking the lead and making a pass at the man in an aggres-One product that has been pass at the man in an aggres-sive lunge.

At least, says Day, in the 1950s, you knew where you were. "One thing you knew were. "One thing you knew for sure, girls were girls and boys were boys." Now we have gender bending: the andro-genous look made popular in pop videos has been picked up in some advertising. A in some advertising. A Brazilian TV commercial for



Ads for Calvin Klein underwear: setting new boundaries

bedroom furniture, for instance, part of the product, advertising stars a glamorous — apparently is a key element. You buy the female — model who turns out advertising. Martini is like perto be a man, Roberta Close, the country's well known transvescountry's well known transvestite. Klein, who Day holds to
be the high priest of erotic
advertising, has made sex work
to his advantage. His US
Obsession ads created outrage. Some Americans even
trage. Some Americans even
cancelled magazine subscriptions in protest. Likewise his

work! However, visually
sophisticated ads are still the
exception. "There's always
the transport of erotic
subscriptions and the series of erotic
exception. "There's always
the transport of erotic
subscriptions and the series of erotic
advertising, has made sex work
to his advantage. His US
but on the cutting edge we do
seem to be getting more
relaxed about scx. less head
on about it," says Day.

But does it work? "To use tions in protest. Likewise his work for men's style underwear for women (see illustration) has caused a frisson and done

onders for sales. Day maintains that Klein is

out the product in his fragrance ads, suggesting complex relationships and playing on the sensual rather than basic aspects of sex.

Klein's ability to get away with such visual sophistication is made possible by a visually educated audience, reared on pop videos and schooled in the language of film. language of film. "Less is now more and in the end sex is less about pulsating

fiesh than what goes on between the ears," as Day puts it.

He recalls a Martini ad featuring a kiss. In Spain the act was cut just before the lips met and the result turned a hasely noticed moment into a barely noticed moment into a

Day points out: "In products like perfume where glamour is

fume in this way. It must have glamour." However, visually sex deliberately as a means of

communication is to tread a knife edge. If you use it overtly you'd better make sure it's for a product that's relevant. But flattering the audience's intel-ligence by, for example, leaving out the product in his fragrance consciousness sets in. Embarto rejection which is not the object of the ad," he says.
On the other hand, tasteful

sensuality, humorous impli-cation, can work perfectly well because it takes the edge off embarrassment. To share a joke takes the curse off personal confrontation. It says we have something in common. Now, what is it you wanted to sell

In advertising, as in life. we're getting to the point of accepting in our new maturity that sex, though utterly impor-tant is not really that serious. "And the advertiser who gets that balance right can cross that kinfe edge, get safely to the

Exporting to Japan

How Castrol oiled its path

Carla Rapoport reveals Burmah's oriental patience

BRITISH COMPANIES, by and large, have not done too well in Japan Big Macs and Coca-Cola can be found outside almost any major shrine or temple. BMWs are fast becoming the chosen car of the nation's swelling ranks of upwardly mobile pro-fessionals. But most well-known British goods have yet to crack the notoriously difficult Japanese

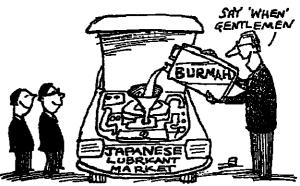
This fact was known only too well by the UK-based Burmah Oil, which spent a fruitless 10 years in Japan selling very little and losing quite a bit of money. About four years ago, however, Burmah started doing things differently. Today, in a small but encouraging way, Burmah has a profitable, growing Japanese business.

Burmah, which now calls itself an international marketing company, made its break into Japan with Castrol, its branded motor lubricant. While Castrol's story offers no magic formula for those who are keen to emulate Burmah's achievement, it does prove, once again, that there is nothing mysterious or impenetrable about Japan. Increasingly, it seems, those who do their homework and make their investment can also make money in Japan.

Castrol's story in Japan begins with Victor Good, direc-tor of Castrol in the eastern hemisphere, who has been visiting Japan for 16 years. An around 1000 tonnes a year, have affable man, Good displays a jumped to 7000 tonnes, worth mixture of curiousity, patience about \$17m. Masahiro Hashiand old-fashioned good manners moto, president of Castrol's which seem to mark the successful foreign businessmen and sales of 15,000 tonnes a year by

women in Japan.
"The trouble is, so many of teach them a thing or two, is the usual attitude," says Good. On the contracy, he says, foreign companies should take the time to learn how things work in Japan and then consider how to plug their products into the Castrol's

strategy went into force in 1982. The \$1.5bn a year motor lubricant market in Japan is all but tied up by the Japanese oil companies and associated petrol stations. However, a market research survey showed that about 11-12 per cent of the mar-ket is covered by independent retailers, who stock auto parts and equipment for home



THE OIL CEREMONY

mechanics. It was this unaffiliare sales service staff, each ated distribution system that Castrol decided to zero in on.

Castrol decided to zero in on. By applying market research, Good says, "we found the only way to attack would be a consumer - oriented advertising programme which would pull demand through from the customers and get retailers excited about stocking the product."

After a test-market advertising blitz, Castrol went the whole hog

advertising, mostly on tele-vision, in Japan. It worked. Sales, which had been stagnant for years at

and started a national campaign.
From 1982 to date, Castrol has
pumped Y3bn (£11.8m) into

Good had estimated that the us come to Japan, take a quick new operation would break look and say this distribution even in seven years, but it started earning money after three. Last year Castrol earned £65m, of which Castrol Japan accounted for £1m. he Three years ago, Castrol Japan ranked last in Castrol's Eastern hemisphere sales league; now South Africa and India.

Before the advertising campaign, says Good, "distributors and retailers didn't know and tors are now coming to Castrol

Australia," says Good.

As a result, Burns rather than the other way

customers a week to ensure they satisfied and properly Stocked.

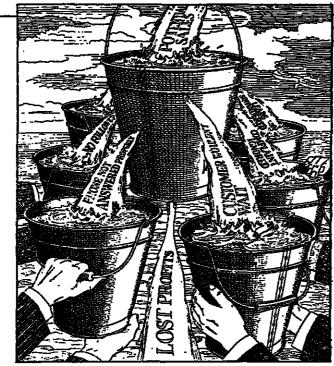
But Japan means more to Burmah than the consumer market for motor oil. For years, the UK company has had its eye on the large industrial oils market in Japan. The company would like to sell production oils, cutting oils and other industrial products to the Japanese industry both in Japan and in overseas production locations, says Good. To this end, Burmah spends Y25m a year to Sointain an "international motor liaison officer," who visits all the big motor manufacturers in Japan on a regular basis. He makes no sales, but simply intro-duces Burmah's technical people to contacts he has made at the motor-makers. Burmah, Good says, is sharing its technical know-how up to a point, in the hopes of sales in the future.

Isn't this a frustrating way to do business? "It drives me nuts in terms of the length of time it takes to do it. I've been coming here for more than a decade and I realise nothing is easy here for the foreigner But easy here for the foreigner. But it can be a very worthwhile market in the end."
"Why do we pay attention

to Japan? It's the second largest lubricant market in the world and it would be ridiculous if didn't want our product, or if they did, they didn't understand our idea of (profit) margins."

Now, thanks to the product's like to become here, over time, high profile, Castrol has 5,000 what we are in the UK and we called ourselves an inter-

As a result, Burmah's next five years in Japan may prove round. Castrol Japan also has a more interesting than the last.



Are you giving customers away to your competitors?

HOW could we have the gall to suggest you could actually be giving away. customers to your competitors? To answer that, may we ask a few questions?

If somebody reads your ad or sees your commercial, and they are eager to know more mediately—do you make it easy for them: If you don't, then how long will it be before they see somebody else's commercial

or ad? Fall in love with a competitor's product -and you lose them for ever. Once you have got a customer inter ested, how do you keep that interest alive? Do you do enough to discover what is going on in that customer's mind? Do you talk to that customer, find out what turns him or her

on before somebody else does and capitalises on their interest? And here's a sore topic: what if the customer wants to complain? Should you make it easy - or difficult? Well, if you believe the secret of success in marketing is keeping your customers happy, the answer is simple.

You make it easy. For example, an FMCG company discovered only 40% of dissatisfied

You probably spend more time, money and energy on advertising than ever. But when people see your ads, how easy do you make it for them to respond? And once they have responded how much do you do to retain their interest ... and, maybe even more vital, what

did were generally happy with the company's response. Those who didn't were likely to cease purchasing the brand.

do you do to keep your

existing customers?

A toll-free telephone number resulted in 90% of dissatisfied customers calling the company. It was more expensive. But over consumers complained by mail. Those who | 90% of those callers were satisfied with the | For instance, a theatre ticket booking agency

company's response and continued to purchase the brand. The logic is obvious.

The Solution

The solution to problems like this is sitting on your desk. Although it's not new, it's the fastest growing marketing tool in the world today. It is the telephone.

A recent survey indicated that telephone marketing capacity in the U.K. has more than doubled over a 12 month period. Whilst in the U.S., the telephone is now the biggest single medium with a total of \$34.0 billion expended last year.

As the Financial Times observed recently: "Telephone marketing in Britain appears to be growing by leaps and bounds. At the forefront are British Telecom's inbound telemarketing service Telecom Tan and its outbound service, Telecom Tele-

· Here are some facts about the telephone and your customers:

MOST customers prefer the telephone.

rang their customers as part of a priority reser-

Remarkable results were achieved, producing a substantial 6-figure volume of new business. The cost of that new business? Less than 5% of revenue achieved.

BIG mail order catalogue companies find that 70% of customers, given a choice, like to order on the phone. It's quicker, it's easier. And, telephone operators can find out more about people's needs and sell them more, once they're talking to them on the phone. We don't know of a business where this principle doesn't apply.

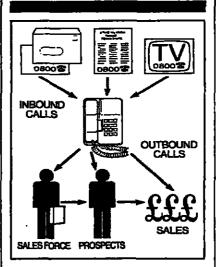
YOU should make it easy for people to talk to you because you'll learn more, and keep customers longer. Research suggests that every dissatisfied customer tells 11 people about the way he feels; whilst every happy customer only tells 3. If you make it easier for people to tell you they are not happy-and why-you can do something about it.

WHY do you lose customers? You know very well that it is much easier to keep a customer than it is to find a new one. Do you know why customers leave? Research conducted by McGraw-Hill revealed that the reason in 68% of cases was nothing to do with the quality of product or service, but quite simply that people felt "the company didn't care, and didn't communicate with them."

YOU go to great efforts to generate interest in what you sell. Advertising spending, for instance, has been rising at a disproportionate rate in recent years. Yet once that interest and enthusiasm is generated amongst the public, what happens? All too often, you do not exploit it. Sometimes in the most obvious ways.

You can liken your relationship to your customers to marriage. There is a courtship, leading to a sale, followed by a honeymoon. But all too many of these marriages end in divorce. But, as in real life, if you talk and listen to your customers, that marriage will last longer.

And the telephone is such a powerful instrument for doing this-more powerful and personal than Direct Mail, yet far less expensive than the only other alternative, the salesman.



The telephone should be a central element in your marketing mix.

Telecom's commitment to marketing

Here at British Telecom we have been committed to the use of the telephone for marketers for several years now. There is hardly an area within your business where one or other of our services cannot be of help.

We can show you how to encourage telephone response—to get more from your advertising spend. We handle the calls on your behalf, giving you an instant telephone

(And with services like LinkLine 0800, we make it even more appealing for consumers to respond to your ads - because it costs them nothing.)

We can show you how the telephone can be used in conjunction with other media like Direct Mail, TV, radio, or even press advertising and door-to-door to create a powerful synergy. Indeed, sometimes the telephone can produce sales from existing prospects after your other media have already done their jobs.

We can show you how to use the telephone for your prospecting. How you can build your customer lists. Get more from coupon response. Service your customers professionally, courteously, effectively. Without irritating them with hard sales pitches.

What's more, the telephone is a powerful research tool. Our Research Shop, although it may not replace other forms of research, can give you a quick reading on key issues, enabling you to make quicker, more informed decisions-and often influence the directions of other, more formal research.

Responsive to your customers.

way they want to buy-not necessarily the

They want information 24 hours a day. Not 12 hours a day. They want it now, not 3 days later. And they want a dialogue with you. For years companies have claimed that they give the customers what they want. Very often they were merely paying lip service to this concept. It was a sellers' market, and the customer had to take what was on offer. This is no longer true. The customer really is in control more than ever before.

And the one way to recognise the customer's power and to encourage him or her to deal with you is to make it easy to respond to your advertising. Moreover, the quickest way to find out what he or she wants is to talk -ask questions, get feed-back.

Whilst the surest way to keep your customer and protect your market, once again. is to talk. Let the customer know you care, because you do care.

If you don't take account of these factors, your competition surely will. Smart marketers know this.

In the last two years, the following companies have used British Telecom to helo them in their telephone marketing activities: American Express = 3i = Thorn-EMI = Time Magazine . Comp-U-Card . Mars Group ■ Budget Rent-a-Car = British Caledonian Austin Rover = IBM = RAF = Harrods = Rank Xerox = National Westminster Bank We'd be very happy to help you, too.

Call us free to find out more on 0800 400 400

British Telecom Telephone Marketing Services, 95 Ebury Bridge Road, London SWIWSRL.



Nothing sells like the personal touch

TELECOM

Thatcher attacks critics of tax cuts programme

Margaret Thatcher: Keeping

budget and of ensuring that re-

sources were used effectively and

Public services should not be

measured by just how much tax

payers' money they took, but more

by the standards of service they provided. In a remark which could

provide some comfort for those

ministers and Conservative MPs

callings for higher public spending at the expense of tax cuts, Mrs

Thatcher said that both were possi-

ble and had already been achieved.

were a simple choice: are you on the side of more public spending, or are

you on the side of tax cuts? People

who put it that way assume that the

national cake is always the same

size and that a bigger slice here

means a smaller slice there. But it

is just not true if the national cake

Mrs Thatcher said the Govern-

is getting bigger," she added.

"Some people talk as if there

efficiently.

BY MICHAEL CASSELL, POLITICAL CORRESPONDENT

MRS MARGARET THATCHER. Prime Minister, yesterday mounted a fresh and fierce assault on critics calling for the Government to aban-

In a direct attack on those, including some members of her own Cabinet, who are calling for higher public spending to take priority over tax cuts, Mrs Thatcher forcefully underlined her determination to keep faith with the 18m people on below average earnings.

They looked to the Government,

she said, to let them keep more of what they earned and saved. Caring, in its true sense, was about not overtaxing those who had to live on modest incomes and she was concerned that they were still paying too much income tax.

The message, delivered to some of her most resolutely faithful supporters at the Conservative Women's Annual Conference in London, was repeated by Mr Nigel Lawson, Chancellor of the Exchequer, who told the same gathering that the Government was "only half way" to a basic income tax rate of 25 per cent and that further reductions in the tax burden depended on keeping a firm control over public ex-

Mrs Thatcher, flanked by Mr Norman Tebbit, the Conservative Party chairman, and Mr Peter Archer, the deputy chairman, restated her belief in the power of tax cuts to stimulate the economy.

Lower taxes, she promised, would create more jobs and the wealth needed to sustain social services, as well as give people greater freedom to spend their money as they

She said the Government intended to stick to the principles of sound financial management of setting priorities within a controlled ed its commitment to the health a lady from Britain."

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and social services. The Opposition, she claimed, had tried to drown the facts "in a flood of hostile propaganda," although the Prime Minister achievements had not been procaimed loud enough.

In a characteristically defiant defence of the Government's record on public spending, Mrs Thatcher pointed to higher spending on health, on defence, the police and pensions, and said it had fought battles and won ground which other political parties had feared to take.

Some say the time has come to relax. But success does not come to those who just want a bit of peace and quiet. That is not the way of this Government or of any responsible government, for Britain can never prosper through dodged deci-sions, fudged choices or lost direc-

Mrs Thatcher went on to outline what she described as the "four challenges of our time," which the Conservative Government now had to address. They involved the creation of more jobs, and improvement in education standards, including the rejection of political indoctrination in favour of true learning, the challenge of East-West relations and the challenge to society from violence and intimidation. On violence, Mrs Thatcher re-

counted the recent New York mug-ging of Lady Tucker and left her political opponents in no doubt that she identified closely with the 'marvellously plucky' 87-year-old. Lady Tucker, the Prime Minister said, had frightened off her assailant with 'that indispensable item of equipment, the British umbrella.' She suggested it would be the last ment had consistently demonstrattime the mugger would 'have a go at

24

· FIRST COMPAG

PORTABLE SHIPPED

APC CAN DO

AND MORE

13

SEPT. 198

FAIR TRADING DIRECTOR QUESTIONS 'MERGER MANIA'

Takeover policy to be reviewed

THE GOVERNMENT is expected this week to announce details of its outside consultations, is also ex-long-awaited review of competition pected to consider possible changes policy, covering all aspects of company mergers and restrictive trade practices.

Senior ministers are looking to the review to deal in particular with two issues: the time taken by the Monopolies and Mergers Commission to deal with references made to it: and the impact that a reference can have on a merger bid.

It is felt by some ministers that the mere act of referring a bid, rather than the commission's recomendation or subsequent government decision, is increasingly being seen as a verdict. There is concern that the system could thus be deterring companies from following

The review, which will be con-

BY PHILIP BASSETT, LABOUR EDITOR

Motors are likely to try to buy the remaining parts of British Rail's

workshops after the latest round of

iob cuts and closures. Mr Jimmy

Knapp, general secretary of the Na-

tional Union of Railwaymen (NUR),

told the House of Commons' all-par-

ty transport select committee yes-

Leaders of the NUR and the Con-

federation of Shipbuilding and En-

gineering Unions will today spell

out the details of their balloting on

industrial action over the British

Rail board's recent announcement

of further cuts in the BR engineer-

Mr Knapp told the committee

that the workshops had lost 17,000

ing (Brel) railway workshops.

How COMPAQ made the Fortune 500

faster than any other company in history

30 TIMES THE

IBM-PC

30

NG DESKPRO

#2 PEST SELLER

STORES M

in the balance of scrutiny between the commission and the Office of Fair Trading.

The intention to hold the review was first announced last autumn and opposition politicians have been critical of the delay in progress at a time of intense merger activity in the City of London.

Ministers believe, however, that existing merger policy has been working fairly satisfactorily. They contend that while decisions on mergers have not always been universally welcomed, they have been entirely consistent in their basis in competitive factors.

Aspects of the *almost hysterical" merger boom of the last six months were criticised yesterday

US COMPANIES such as General jobs since 1981 and a further 8,000 was that BR would no longer be

jobs were to go before March, 1989.

were not about cost-effectiveness

but were being made in advance of

privatisation. He told the commit-

tee: "It is another Landrover in the

Government plan to sell off parts of BL, he said General Motors was

one of the leading contenders for

Mr Knapp said: "I am convinced

that US companies such as General

Motors will be in like a shot if they

get the opportunity to take over the

locomotive manufacturing capacity

The net effect of the reduction

offine.

BL's truck division.

of this country.

TUESDAY

PORTUBLE OF THE YES

TUESDAY

- US & EUROPENI

TRADE MANAGEMES

18

He argued that cuts of this scale

Rail leader predicts takeover bids

ducted internally but will involve by Sir Gordon Borrie, director gen-outside consultations, is also ex-pected to consider possible changes Richard Evans writes.

In his annual report, Sir Gordon emphasised that in his view the public interest was being safe-guarded by existing rules on merg-ers. "The flexibility built into the system... was able to cope very well with merger mania," he said. But he expressed sympathy with those who doubted "whether the frothy and almost hysterical merger boom ... was an entirely healthy

The substantial costs of mounting and defending bids had all to be met ultimately from the profits of the businesses which were bought and sold. These transactions, Sir Gordon declared, made heavy demands on management time and it

able to service its own trains, and

forecast that in future the board

would not have the ability to build

its own locomotives, but would have

Mr Knapp made a plea for more investment in the industry - he said

government investment in the rail-

ways should be a third higher than

to rely on imports.

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Ö€C. 1985

stant threat of takeover might have an undesirable effect on companies strategic planning.
As well as criticising the broader

economic effects of the merger boom, Sir Gordon disapproved of some of the techniques associated

He said he had not been favourably impressed by the growing em-ergence of paid avertising which was providing very profitable business for the professional and finan-cial firms that advised on bids.

Sir Gordon, one of whose functions is to advise on whether pro-posed company merger should be referred to the Monopolies and Mergers Commission, stressed that takeovers were part of the competitive process. He would be the last to argue for extra protection for sleepy and inefficient manage-

Hawley in takeover deal with Pritchard

HAWLEY GROUP and Pritchard Services Group will today announce details of an agreed takeover valu-ing Pritchard at a little over £150m and creating the largest company in UK office cleaning, David Goodhart

Hawley, which is registered in Bermuda and has grown rapidly in the service sector of both the US and UK, originally launched a con-Pritchard on May 13.

Despite subsequent attempts by Pritchard to seek a "white knight" with the aid of the US merchant bank Goldman Sachs, and its most recent announcement of three minor divestments; Hawley has looked well placed to win control. After making its first bid Hawley immediately bought 29.9 per cent of

Several hours of talks have taken place over recent days between Mr Michael Ashcroft, chairman of Hawley, and Mr Peter Pritchard, chairman of Pritchard, and yesterday the companies jointly an-nounced the suspension of their ? shares pending an announcement.
It is understood that in return for

a recommendation to accept from the Pritchard board, Hawley has agreed to supplement its original one-for-one offer, marginally boosting the value of the bid.

became vulnerable to a bid after

stood to have agreed in principle | EUROPE's fast reactor club is and only a few minor details are making good progress in reducing outstanding. The DTT's Radio Regulatory Divi- costs for present day reactor sys-

European electricity companies will pay for the design and con-Demand for cellular radio has struction of three commercial-sized been much higher than expected fast reactors, called Euro 1 in and it is regarded as one of the France, Euro 2 in West Germany, most successful aspects of Britain's and Euro 3 in Britain, under the European fast reactor research and development programme.

British designers believe they works. The 35,000th user joined the have already whittled away to altheir reactor when compared with Britain's latest advanced gas-cooled

pected to occur at the end of next | I HOUSE OF LORDS completed its longest sitting since the Second World War yesterday morning. Its in the country. Cellnet has recently debate on the committee stage of spent £22m expanding its capacity | the Gas Bill finished just before 10 n London.

The new frequencies will mean and 38 minutes. The length of the Vodafone and Cellnet will have to sitting was made necessary bespend more on their networks and cause of the strength of Labour and

which privatises British Gas. □ PROFIT-SHARING plans being considered by the Government will be outlined in a consultative paper next month, Mr Nigel Lawson, Chancellor of the Exchequer, said.

The plans to encourage profitsharing were first aired in Mr Lawson's budget in March. He said that the aim was to encourage greater flexibility in pay with a view to re-ducing the need for companies to sack workers when their business declined, and to increasing overall levels of employment.

☐ REDIFFUSION Simulation of the UK, which makes flight simulators for airlines, has won a multi-million pound deal from Douglas Aircraft, part of the McDonnell Douglas group of the US. The deal is for a flight simulator for the MD-82 airliner for the People's Republic of

□ STOCK market investors are to be given an ombudsman to arbitrate on any disputes and complaints they have against stockbrokers. The Council of the London Stock Exchange has decided to ap-point the ombudsman as soon as possible so that he will be installed before the re-structuring of the stock market in late October. His terms of reference however have yet to be fixed.

Channels for radiophones

to be increased

By Jason Criso

THE NUMBER of radio channels for Cellnet and Vodafone, the cellular radiophone operators, is to be doubled in central London - the one gestion problems which can limit has grown rapidly in the service the size of the system.

The Department of Trade and Industry (DTI) has persuaded the last month's announcement that Ministry of Defence (MoD) to part pre-tax profits had fallen from Mr Ray Buckton, general secretary of the train drivers' union Aslef with radio frequencies immediately 155m to 110m on turnover of said that there were far more below the band where the two netbreakdowns, far too many trains works are now operating.

late and far too many people works are now operating.

The MoD, which does not use the 1985. "packed in like sardines" because of frequencies in London, is underfinancial restrictions on the rail-

sion would only say yesterday that tems, the European Nuclear Con-exploratory discussions were taking place with another government

elecommunications liberalisation. The two companies are each investing about £200m in their net-Racal Vodatone network yesterday most nothing the one-fifth extra while Cellnet, a subsidiary of Brit-capital cost formerly estimated for

ish Telecom, has about 36,000. The decision to give the networks more frequencies is intended to resolve the congestion which is exyear, when there will be nearly 200,000 car and portable telephones

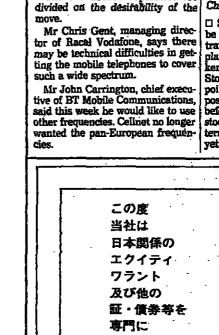
it is expected to add about £25 to Alliance opposition to the Gas Bill, snag is that existing radiophones will not be able to use the frequen-

Both networks have rece urged the Government to give ther an additional 400 channels which have been reserved for a pan-European cellular radio system which is not expected until the early 1990s These are immediately above the 600 channels allocated for the existing service.

The DTI was reluctant to do this because it might weaken British efforts to participate in the pan-Euro-

The move to seek to use military frequencies – giving about 700 chan-nels – was taken by the DTI's Radio Regulatory Division which has close links with the MoD.

The two network operators are divided on the desirability of the China.



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UK NEWS

Hawley takeove deal will Pritchan

Ruling on damages may not be challenged

By Raymond Hughes

A COURT ruling that has exposed trade unions to damages claims from people affected by unlawful industrial action seems likely to go

A solicitor for the National Union of Railwaymen (NUR) and the Associated Society of Locomotive Engineers and Fireman (Aslef) said yesterday that it was "extremely. unlikely that they would appeal against a ruling by Sheffield Coun-ty Court last month that they must pay £153 damages to a man who was stranded in London because of a 24-hour rail strike.

When Judge Hennam gave his judgment on May 7 it was anticipated that the two unions would challenge the decision in the Court of Appeal and, if necessary, up to the House of Lords, because of its implications both for themselves and

ations have caused the NUR and Aslef to change their minds. Not only was there no certainty that they would succeed in overturning the ruling on appeal, but a decision against them by the Appeal Court or the Law Lords would have much eater future impact than that in greater name may the County Court.

Rulings by the higher courts would be precedents binding on courts in any similar cases; that of Judge Henham binds no other judge, although it might well have considerable persuasive force.

The rail unions may be hoping that, if it is not appealed, Judge Henham's decision, unreported in any of the official law reports citable in court, will disappear from

Even if it does, it may not happen soon enough to help the Union of Communications Workers. Lawyers have been getting inquiries from people affected by the recent unoffi-cial action by postal workers, asking if they can take advantage of the Sheffield ruling.

The ruling has, almost certainly, put a hitherto unsuspected power into the hands of members of the public by establishing that they can go to court and recover damages for any loss they can prove was caused

Lawson says Britain to press for EEC reform

BRITAIN will be pushing for re-form of the basics of the European Community during its six-month presidency, rather than spending time on details. Progress towards achieving the completion of the internal market and steps towards the reform of the Common Agricultural Policy (CAP) are seen as the

major topics.

Mr Nigel Lawson, Chancellor of of the National Economic Development Council, on which government, employers and unions are represented. There was considerable support at the meeting for the main thrust of Government policy

Spain and Portugal.

Mr Clive Jenkins, repres the TUC - which was against Britain joining the EEC - expressed strong support for the Govern-ment's efforts to reform CAP, dethe Exchequer, gave this message scribed by Mr Rodney Bickerstaffe, yesterday to the monthly meeting of the National Union of Public Employees, as "a sick and expensive joke in a starving world."

A more cautious stance was tak-en by the unions on the implications of EEC policy towards freeing the capital markets. Mr Jenkins, agriculture, a European approach the general secretary of the white-

This was due largely to the an-nouncement by the Trades Union feared "random changes." He called Congress (TUC) that it was conduct for a careful approach on the large ing a reappraisal of its position on changes in ownership and control the EEC after the accession of of industry as Europe became more cohesive. He asked specifically for a sensible policy on mergers.

by the TUC at the slower rate of growth in the EEC than in other developed regions. It called for a more interventionist industrial policy at of the National Union of Public Em- an EEC level based on a sectoral ap-

The Government's EEC policy ly in relation to the internal market

Shipping lines to share container capacity across north Atlantic

ATLANTIC Container Line and Hapeg-Lloyd of West Germany have agreed to share container capacity on each other's vessels on the north 42 metres to 292 metres, just one

The agreement, announced in London and Hamburg yesterday, is an attempt to counter excess container capacity on routes between Europe and the east coast of North

ACL also confirmed yesterday its intention to lengthen its five third-generation container vessels. These

metre shorter than Cunard's QE2. Each vessel will be able to carry the equivalent of up to 600 more con-

The lengthening is to increase the options for ACL's future employment of its four first-generation

ACL is a partnership of six Euroinclude the Atlantic Conveyor, built pean shipping companies — Cunard lantic, burn less fuel, have the free at Swan Hunter on the Tyne for Cunard to replace the ship of the same name lost in the Falklands conflict.

Line, Swedish American Line and with suppliers of services such as the suppliers of services suc

Transport of the Netherlands. Hapag-Lloyd is the largest ship-ping company in West Germany, al-

though its vessels account for only 30 per cent of the company's busi-

Mr Bengt Koch, the president of ACL, said the agreement with Ha-pag-Lloyd was a "fundamental change in our trade and for the two Mr Koch said the aim was to "ra-

onalise schedules on the north At-

Printers vote on Murdoch offer

BY HELEN HAGUE, LABOUR STAFF

THE DEADLINE set by Mr Rupert sacked for going on strike over the Murdoch's News International for acceptance of its – "final offer" – to its 5,500 sacked print workers expires tomorrow.

All three print unions involved in the dispute – Sogat "82, the National Graphical Association (NGA) and lishes The Times, Sunday Times, Sun and News of the World, has offered a total of 550m in compensation and the company's old uninting to the Amalgamated Union of Engineering Workers – will have complete a secret postal ballot by towns to the provide for jobs or union recognition at the Wapping plant.

The 192 sacked engineers vote to morrow.

Sogar, representing the largest number of sacked workers, will have complete a secret postal ballot by towns to the provide for jobs or union recognition at the Wapping plant.

The 192 sacked engineers vote to morrow.

tion and the company's old printing row.

The NGA began balloting its 900 ed tomorrow. Senior officials expect Road. London. The workers were sacked members at a mass meeting it to be close.

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UK NEWS

Channel Tunnel Bill finds way through parliamentary maze

BY MICHAEL CASSELL

President François Mitterrand of tors to petition the select commi France met in February to put their signatures to the Channel tunnel treaty, the French bave watched mounting incredulity as Europe's biggest civil engineering project has become bogged down in a uniquely British procedural quag-

The incomprehension shown in blocks have frustrated the passage of legislation designed to turn a political dream into a £5.5bn reality.

will have its second rending in the House of Commons, but only after negotiating a maze of perplexing

to endangering the entire oush through parliament approval

construction of a fixed link between has since seen the political groundsupporters concerned that objectors were being denied the right to state their case.

consortium, evaluated the bids, picked the winning team and start-

cided not to hold an inevitably long drawn-out public inquiry, which could have stifled the fresh political

As an essentially public bill afmost noticeably those of landowners in Kent, south-east England, the priate route. But the timing of the Anglo-French agreement meant tium picked to build the twin 50km rail tunnels under the Channel, said parliamentary calendar and it immediately fell foul of the rigid or May next year. Investors confitimetable laid down for hybrid busidence, he emphasised, would be timetable laid down for hybrid busi-

Special dispensation for the timetable to be suspended, so that the bill could proceed, had to be sought from the Commons standing struction programme. orders committee, which had not Leading opponents of the tunnel, previously had to consider the fate like Mr Jonathan Aitken, a Conserof any late hybrid bills since 1955.

EVEN SINCE Mrs Margaret through parliament allowing an

Faced with a choice of letting the bill proceed without further delays,

tending the petitioning period, the the middle. Mr Harold Walker For the first time since 1920, the failed to decide on whether to sus-

from Mr David Mitchell, Transport Minister, that the Government was prepared to extend the proposed pe-titioning period by an extra 10 days

ally controversial as it is tech- criticism of the tunnel project itself be given a full and fair hearing.

ment with several MPs on the other

their case.

In rapid succession, the Government has announced the AngloFrench tunnel plan, launched a many people and organisations were opposed to the projection or

the bill is back on course. But there struction work can get under way and plans for a suitably grand

Lord Pennock, chairm boosted by today's second reading and any minor delay in a start to

vative MP for Kent, believe that the Opponents of the tunnel project, including local MPs, ferry companies and trade unions, seized their opportunity to press home their claim that the Government was attempting to stampede the bill way," he says.

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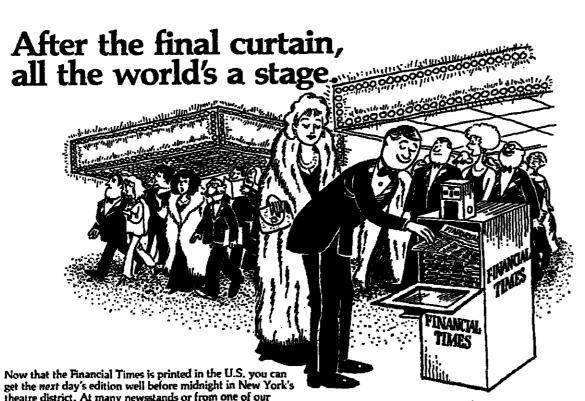
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UK NEWS

Unionist spirits lifted by Anglo-Irish impasse

BY HUGH CARNEGY

GIVEN the past winter of door and while the agreement remains in dling of earlier demonstrations aften violent opposition to the Ang-place, has apparently accepted the when many RUC families were atlo-Irish Agreement, and the prospect of an equally turbulent summer ahead, there is a curiously up-beat mood among some Unionists in Belfast at the moment.

y through

mai Casse:

After six months of living with the agreement which gives Dublin a say in the affairs of the province, the Unionist camp suddenly seems buoyed by the realisation that the accord has not achieved very much. Loyalists have seized on this as evidence of the success of their cam-

peign against it.
*Our opposition to the agreement has been far more effective than any of us would have imagined six months ago. It has not taken root. The Anglo-Irish agreement is on the way out," declared Mr James Molyneaux, leader of the Official Unionist Party (OUP), to great ap-plause at a meeting on Monday

The well-attended gathering. which was part of a series across Northern Ireland held by Mr Molyneaux and the Rev Ian Paisley, leader of the Democratic Unionist Party (DUP), struck the onlooker in a number of ways. With its Bible readings, lack of public address sys-tem and singing of God Save the Queen, it illustrated the old-fashioned nature of Unionist politics. It rang with laughter as Mr Molyneaux and Mr Paisley laced their speeches with jokes and banter.

The meeting also had a strangely unrealistic air because it seemed oblivious to the political impasse and paid no heed to the tensions which have existed within the OUP-

se for the time being. It has tacked by Loyalis

signalled its intention very shortly to dissolve the Northern Ireland Assembly, elections to which in the autumn might have held out the prospect of progress towards devo-

imply that they have given up any hope of all party agreement on devolution, but they do say that the time is not ripe even to make a judgment on how to proceed to-

Nor does there appear to be any sign of concrete measures of the type advocated by the Nationalist community as a result of the Anglo-The concern is, in the words of one Northern Ireland minister, "to hold the line" against anticipated Loyalist violence over the summer.

of Protestant commemorative marches before and after July 12, when Unionists celebrate the victory of William of Orange over James II at the battle of the Boyne in 1690, has been seen by all sides as a crucourse of events afterwards.

This is because Loyalists have de-

clared that they will not accept any police rerouting of traditional marches away from nationalist areas which they regard as a direct response to pressure from Dublin. The Government, equally, cannot afford to give way to such a chal-

Stuck in the middle is the predominantly Protestant Royal Ulster Constabulary (RUC), which will

Last year, the RUC rerouted only 15 out of nearly 1,900 parades and banned two, but in subsequent clashes 260 officers were injured. This year, a similarly small number may be objected to, but any rerout-ing will raise tempers.

Mr Peter Robinson, deputy lead-

er of the DUP, says rerouting must opposed but not necessarily igh violent clashes with police. That, said a senior member of the paramilitary Ulster Defence Association, was wishful thinking.

The UDA believes that the attacks on the RUC in March and April had the biggest effect in slowing down implementation of the Anglo-Irish agreement and that the force is still susceptible, despite official insistence that it will not

are organised by traditional groups such as the Orange Orders and the Apprentice Boys, it is the paramilitaries and groups such as the rela-tively new Ulster clubs, a province-wide Protestant fundamentalist organisation, that are likely to be at the sharp end.
Opinion in the province differs on

to how "hot" the summer will be, but the answer seems to be being left up to the hardliners to dictate and will depend on how much sup-

port they can muster.
Certainly, for all their upbeat statements, the two Unionist parties appear to be as governed in their options by what may happen on the street as are London and Dubles. gerian tin industry. He also controls Blue Bird Confectionery of Birmingham, and has other interests in trading and property.

The three Cornish tin mines for which the Rio Tinto-Zinc natural re-DUP alliance.

Constabulary (RUC), which will blin. "It's street politics which is the Come under severe pressure as it under severe pressure as it under severe pressure as it successful and they all bloody well did in March and April over its han-know that," the UDA man said. sources group is seeking government aid are "potentially more viable" than the Geevor mine, according to Mr Paul Channon, Trade and Industry Secretary, David Brindle

> Government needs to look quickly at "the whole issue of Cornwall and what can be done."

Hopes of

Geevor

dismissed

MR EDWARD NASSAR, who this

week joined the board of stricker

Geevor Tin Mines, yesterday said that it was unlikely that the mine

would resume production in the

Geevor on Tuesday postponed a

decision to stop maintenance work and permanently close its mine af-

ter Mr Nassar was elected a direc-

tor. The board intends to meet

Mr Nassar, who bought a 18.8 per

cent stake in Geevor in February

yesterday dismissed hopes that the delay indicated that the company

might restart mining. It ceased pro-

duction in April, laying off most of its 358 workers, after it plunged into loss in the wake of the fall in tin prices which followed the interna-

Mr Ken Gilbert, Geevor's deputy

chairman, who led the unsuccessfu

fight to win government aid for the company, said that the group was now looking at any possibilities of preserving its assets.

It might be possible to earn enough money from tourism to cover some of the maintenance

small tin mining museum. Mr Nassar, who is based in Swit-

zerland, is chairman of Jantar, a

company with interests in the Ni

s, he said. Geevor already has a

By Stefan Wagstyl

again tomorrow week.

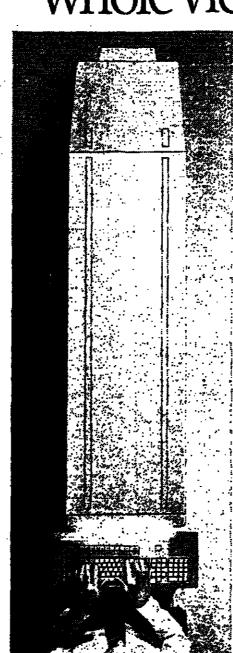
donal tin crisis.

near future.

Mr Channon's comments indicate that the Government is concerned at the social and political conse quences for Cornwall of the international tin crisis and is looking more favourably on the RTZ aid applica

tion than it did on that of Geevor. However, the minister stressed that he was not raising hopes of approval of RTZ's bld for assistan for the Wheal Jane, South Crofty

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Currency Movements (Australian Dollar)

Robin Pauley examines Australia's beleaguered economy

Caught in a series of interlocking traps

THE AUSTRALIAN econor is poised like a surfer skimming a giant curling wave: it will either gracefully ride out the current foaming crisis, or it will be overwhelmed and, like the surfer, crash over in a "wipe out." There is no middle way.

The economy has registered one of the fastest growth rates in the OECD area in recent years, but is also deeper in real crisis than most other OECD

The country is an endless list of such paradoxes: a huge land mass with a tiny population, a high-wage economy with low productivity. Third World balance of payments problems coupled with the most sophisti-cated First World financial

Nobody is clear in the debate about whether the most likely course for the economy will be to become competitive with the super - efficient competitor nations of Asia or to slump to the irredeemable depths plumbed by the Argentine

In recent times, the citizens In recent times, the citizens have been warned by a leading industrialist that they risk becoming the poor white trash of Asia and by their increasingly anxious Labor Treasurer, Mr Paul Keating, that unless they understand just "what sort of an international hole Australia is in" the country will quickly become a banana republic. ecome a banana republic.

These dire warnings appear to be received with a good deal of arm's length scepticism, how-ever. Australia has, after all been in deep holes before in both the 1930s and 1960s and something has always turned up — hence the nickname "Lucky

But the something has been an upturn in commodity prices or the discovery of new deposits of mineral wealth for which the world was clamouring.

The result has been that the Australian economy has relied ever increasingly on its com-modities—natural resources and primary agricultural products— and has become something of a single sector economy. The world demand for all these pro-ducts is shrinking and prices ducts is shrinking and prices that the crucial accord between Government and unions choked off the rise in real wages in a major supplier of such products Australia has always been a price-taker rather than setter and has been unable to mitigate the effects of the price falls.

A lack of entrepreneural hack of entrepreneural and trading spirit in the country, industries heavily pro-

tected by tariffs and barriers, only 5.5m is a remarkable and a highly paid, rigidly achievement, though masked by unionised workforce have left the fact that the rapid rise in the country in a weak position the size of the workforce has to make rapid structural adjust-ments to the change in its

March gtr1981=100

Instead they have moved on all fronts separately: a tightly restrictive monetary policy has been used to throttle off the growth which was threatening to overheat last year. Unions have been pulled into accords which have cut the growth in real wages on return for supply-side initiatives like tax cuts.

The Australian dollar has

The Australian dollar has been floated and has depreciated rapidly, particularly against the US dollar and the Japanese yen, The policies have so far not been enough and the new erisis hinges on a current account deficit which has con-

tinued to widen against all ex-But that is not to say that there have not been some not-able achievements since 1983. The crucial accord between Gov-

trol, and external debt would fall back to less worrying meant that unemployment has barely fallen.

against Yen

The slow rise in wages was Mr Bob name

Minister, and Mr Removed early in the life of the Government to open up the ing inflation.

Government to open up the ing inflation.

1983-84 and 1984-85 were financial deregulation, acceptingly successful years of ing that this would make it macro-economic performance more difficult to attempt cenarian daystralia seemed to be recovering from the trauma of the early 1980s recession better than many other industrialised Mr Bob Hawke, the Prime accompanied by rapid growth in Minister, and Mr Keating output, a sustained revival of moved early in the life of the corporate profitability and fall-

rowed heavily abroad. Net ex-ternal debt soared from A\$7.3bn in 1980 (6.3 per cent of GDP) to A\$52bn (25 per cent of GDP) in 1985.

Consequently, the terms of trade continued to deteriorate and the country's current account deficit began to look unmanageable. Growth accelerated, through largely due to soaring consumer demand which was satisfied by great inwhich was satisfied by great inhalations of imports. International confidence in Australia's ability to pull itself into non - inflationary growth

evaporated. The resulting sharp devalua-tion in the dollar should have pour in. The balance of payments would come under con-

levels. So the theory went.

Mr Keating warned that it
was vital that the benefits of the currency depreciation were not lost by being passed straight through in money wages. The continuation of the pay accord stopped this happening; wages have risen by under 4 per cent in the last year while consumer prices have increased by more than 9 per cent, so much of the depreciation has usefully acted as a corrective to price

relativities.

He also warned that it would be some time before the trade slide benefited from the devalutypical time lag involved. As result Australia be probably the only nation in the world where the daily chat was about the J-curve, the economic representation of the upturn in trade and current account after a lagged slide following

devaluation. But it has not appeared. "Who will put the curve in the J?" asked the National Australia Bank. "Where is the J-curve? We can't wait for ever," said Simon Crean, leader

of the trade unions. While foreign investment did pick up, and interest rates up around the 18 per cent mark that are a precursor to new own basic industrial found-

ning out of time. He has to in turn wipe out the gains in present a new budget in August: the unions are getting restless as their side of the pact fails to deliver either major invest-ment or falling unemployment; income tax cuts and pension arrangements promised in return for the pay pact are impact as a series of interlocking imminent at a time when the economy is least able to absorb economy is least able to absorb possible escape now seems to be faster non-inflationary and worst of all, the

The current account deficit rose from A\$6.4bn in 1982-83 (3.9 per cent of GDP) to A\$7.3bn in 1983-84 (4 per cent) and A\$10.3bn in 1984-85 (4.9 per cent). In the current year, to get tighter in the August which ends at the end of June. Budget from which Mr Kear-

tion of GDP.
In May the Treasury came to tion of GDP.

In May the Treasury came to the gloomy conclusion that the outturn would be a deficit of around A\$13bn to A\$13.5bn and so increase again as a proportion of GDP to nearly 6 per cent which is not sustainable.

Mr Keating's "banana republic" comment was prompted by the announcement of unex-

the announcement of unex-pectedly bad trade figures for April which took the total deficit to A\$12bn for the first 10 months. So imports and payments on the massive external debt were still far outstripping exports.

"If we fail Australia's basic-ally done for. We'll just end up being a third-rate economy," he said. e said. Unless government spending slowed, imports fell and manu-

facturing investment picked up the only way to deal with the payments deficit would be to close the economy down.
"You cut all the growth to zero, you stop all imports grow-ing." But that also meant fall-

ing profits and unemployment rising from 8 per cent. "If we don't make it this time we never will make it," he said. The resulting sharp devaluation in the dollar should have been good news for the economy. Exporters would slow, stability would reign (encouraging companies to invest) and foreign investment would signs within the components of the components of

imports that business is start. The currency lost US 5 cents ing to bring in the type of in 24 hours, its biggest tumble semi-finished manufacturers yet.

The trouble with further investment in a country not devaluation is that it can herald generally able to produce its more inflation, encourage more inflation, encouraging stronger wage demands at a time when the pay accord is In a sense, Mr Keating is run- already looking shaky. These competitiveness achieved dur ing the years 1983 to 1985. This would trigger more up-ward inflation, interest rates and bankruptcies on the well-

growth spurred by new growth sectors and backed by tight fiscal policy, falling wages (and therefore living standards) and

a more flexible and responsive The tight fiscal policy is due the restrictive policies were supposed to contain the deficit at A\$10.75bn which would have meant it declining as a proportion of GDP. cent of GDP.

earner is tourism. The cheap Australian dollar, spectacular beaches and scenery, cheaper and faster inter-continental flights all make it a potential tourist gold mine. The widespread cancellation of tours and conventions to Europe because of terrorism cannot be capitalised on instantly because there are neither the beds nor cope. But tourist investment i rency is gradually starting to bring in larger numbers of Americans and Japanese.

There will undoubtedly be a tourist boom in 1988, Australia's bicentenary; but it from certain, as Mr Hawke and that the first visitors in that national Monetary Fund arriving to sort out an emergency package if the lucky country's



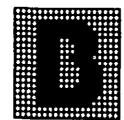
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World banking is our business

UK NEWS

Glaxo to sell products made by | Computer -Japanese drugs company

Japan's biggest pharmaceutical company, in the UK and Ireland. Takeda, a strongly research-

of its new products available to Glazo for the UK market. Glazo said the drugs would be in the four areas of cardio-vascular, gastro-in-testinal, anti-allergy and neurologi-

Trade union

chief faces

GLAXO, the UK drug company, is with Takeda, and Glazo also mar- Glazo is not yet represented. to market products from Takeda, kets the heart drug Acepril, from From Takeda's viewpoint the the US drug company Squibb, in

> Glazo has the remarkably successful ulcer drug Zantac in the gastro-intestinal sector. This is in contably the anti-asthma drug Ventol-

cal drugs.

Glaxo is strongly represented in the first three areas already. Its heart drug Trandate is sold on the market in conjunction

Takeda has products in each of those sectors and also has a new drug, code named CV 2619, to treat senile dementia, an area in which

expansion of the Japanese drug industry into overseas markets. This is based on a rapid improvement in research output. Although Japan is tention as the biggest-selling drug still a net importer of pharmaceuti-in the world. It also has a number of cals, Japanese companies have set drugs in the anti-allergy field, no-up a large number of overseas mar-

its type signed by Glaxo. A year ago it concluded a deal with the Japa-

loss of office

MR JIM SLATER, general secretary of the National Union of Seamen (NUS) could be the first general secretary of a union to lose his position because of the 1984 Trade Union Act.

This is a possible consequence of a decision by the NUS conference in Liverpool yesterday to throw out a proposal to strip the general secretary of his vote on the union's ex-Under the 1984 act, all voting

members of a union's executive have to be elected by an individual membership ballot at least once every five years. Mr Slater was elected by an individual membership ballot in 1974.

NUS officials in Liverpool yester-day were interpreting this to mean that there would have to be an immediate ballot of the membership to choose a general secretary, though the union's executive will meet on Saturday to decide exactly on what course of action to take.

However, if the union does decide to call an immediate ballot, Mr Slater would be debarred from standno one over the age of 60 is allowed to stand for the post of general secretary. Mr Slater is 62.

During the passage of the 1984 Act, an amendment was inserted excluding full-time officials over 60 from the election provisions of the act on the ground that they would find it difficult to get alternative epployment. However, that exclusion applied to officials only if they we been elected within the five

Television criticised for industrial coverage

TELEVISION journalists and much of British industry were condemned yesterday for the way that they Mr John Davidson, director of the

Confederation of British Industry Scotland, told a meeting of media representatives and industrialists in Belfast that at times British broadcasters used television in a manner "similar to a Gadaffi-type system." He claimed that influence of the viewers, distortion of infor-mation and sometimes manipula-tion of the outcome of the issues were typical

He accused many television journalists of being poorly equipped to undertake effective coverage of industrial issues and many reporters of being inadequately prepared and lacking up-to-date briefings on the major issues they were required to

As an example, he said, "Many broadcasters presume that compa-nies can take on labour or avoid rethreat to the jobs of every other em-

The misunderstanding about industry's role in reducing unemployment was most noticeable in relevi-sion's approach to new technology. Mr Davidson said. "The 'gee-whizz' response is matched by the jobs-loss syndrome, neither of which is of much help in assisting the public to understand the significance of a ment was most noticeable in televi new product or a more advanced

more with industrialists than with broadcasters. Far too many firms still see themselves as part of a close knit Victorian community where the need for explanation and elucidation of industrial issues is

Contract awarded for fuel plant ing planned which will increase capacity to 200,000 contracts by the end of 1987.

plant to liquely coal into petrol, jet fuel and diesel fuel to Simon Carves, the process engineers based at Cheadle Hulme, Cheshire.
The £10m coal liquefaction plant is to be built on land next to Ayr Colliery, near Holywell, North Wales, as part of an experimental li-

eventually cost the NCB £35m. Fairclough Civil Engineering started building work on the site in

THE NATIONAL Coal Board (NCB) January. The liquid solvent extrachas awarded a contract for its first tion process for liquefying the coal plant to liquefy coal into petrol, jet was developed by the NCB at its research laboratories in Gloucestersearch laboratories in Gloucester-shire. The Ayr Colliery pilot plant is to be designed to process 2.5 tonnes £33m in 1985-86. to be designed to process 2.5 tonnes of coal a day into a range of liquid

count be used in the UK for the pro-duction of transport fuels, if the li-quefaction protess is much surplus

system at exchange defended

SIR NICHOLAS GOODISON change, has attacked critics of the exchange's computer systems who have been forecasting disaster when the market is restructured in

In the 12 months to the end of May, he said, Topic - the ex-change's information dissemination system - had been out of action for an average of only 35 minutes a month, which showed it was 99.65 per cent reliable. In the previous year, the average time out of action

These figures put some of the recent lurid comments on Topic in perspective, said Sir Nicholas. Public comments which have cast doubt on our reliability have been mis-

leading and unfounded." He added: "I am confident that, despite the problems we are exper-encing at the moment, which are understandable in a period of such radical change to our technical sys-tems, we can cope with the de-mands of the new market after Oc-

would have to be devoted to improv ing the data capture system into duced in March, which is relied up-on by dealers in the traded options market. A system failure led to the loss of an entire day's trading in March.

Sir Nicholas said the deficiencies tem's capacity was being expanded

In recent months the daily aver age has been 20,000 contracts. A new options clearing system is be-

The exchange's annual report for the year to March 24 1986 shows an upsurge in capital expenditure on new buildings, computers and other

The extra expenditure is being fi-nanced partly by an issue of loan stock in March and partly by a turn By the end of the century more than 19m tonnes of coal a year could be used in the UK for the pro-

traps

London galleries/William Packer

Portraits that capture the prizes

The contemporary portrait of one kind or another is celebrated, if celebrated is quite the word, in several exhibitions current in London, to say nothing of the sprinkling of such things that is always to be found at the Royal Academy through the summer. The most interesting of these shows, however, is not ostensibly of portraits as such, but simply of paintings that take the study of the human head or figure as their subject.

In his work, Stephen Finer (at the Anthony Reynolds Gallery, 37 Cowper Street, EC2 —just by Old Street Station; until June 29) deals not with bare formal description, nor with the fixing of particular identity, nor the suggestion of certainly more general and perhaps more psychologically profound. In confronting these images, we may not recognise the sitter nor even at times pick out the eyes or nose or mouth, but yet for all that, the palpable sense of physical human pre-sence could hardly be stronger. Odder and more contradictory still, that presence grows ever more particular under consider-

The paintings are not large but they are dense and heavy with matter, their surfaces worked and reworked, layer Each successive skin of paint, and directness, does not so much cancel and obscure as suggestively suppress what lies heneath, the whole kept active in the imagination if not the eye. The work is emphatically more tonal than chromatic. much of it in actual mono-chrome, dark and brooding, by which it achieves a sombre, impressive beauty.

Finer is a true expressionist in his painting, standing in that English tradition that goes back through Frank Auerbach and and within it, for all the narrow

venue for a remarkable colli-sion and cross-fertilisation of

music of three composers, Harry Partch, Conlon Nan-carrow and the Australian Percy Grainger, whose chief

reoccupation was or has been,

to devise new methods of nota-

ting, and in particular new ways

of performing, the sounds which they perceived to be the music of the future.

California in 1901, and died there in 1976, having devoted his life to "reforming" the western Classical-Romantic tra-

dition, and in particular reject-

ing the equal-tempered system of tuning, which he replaced

by just intonation and his own

system of microtonal intervals.

His theories—which drew more from Ancient Greece and extra-

European musics than anything

in post-Renaissance western music—demanded new instru-

ments, which he designed and built himself, and which ee

trained his own ensemble (the

Gate 5 Ensemble) to play. The instruments, now restored after

several years of neglect following his death, are housed in San Diego State University. (The

rationale of Partch's system, together with an elaborate

the future. on the co Harry Parich was born in instruments.



Golden Wedding, Ivy Smith's prize-winner in the Portrait Award 1986 Exhibition

distinguished as any painter of his generation. But his expressionism also casts wider resonances, for there is to it more than a hint of surrealism and further European connotations. The influence of Francis Bacon is clear enough, and something too of Dubuffet, but in the quiet concentration of the work and its intensive scrutiny. and almost obsessive endless reworking of the face and head, it is perhaps Giacometti who omes most to mind, and more in his character as sculptor than

There is nothing remotely like Finer's work to be found at the Mall Galleries, where the annual exhibition of the Royal

gamelan orchestras — one a Californian gamelan group from

model, and another of native musicians from Java, darkertoned, less flighty in their tempo changes — the Partch Ensemble from San Diego State, under the direction of one of the com-

poser's one-time associates Danlee Mitchell, offered the

rare opportunity to hear a major work by Partch played

Most of Partch's compositions were designed for the theatre,

and the scores usually contain instruction which involve the

instruments and their per-formers intimately in the stage

setting — the theatrical effect arises directly from the per-

formance of the music. Daphne of the Dunes (1958) was

originally the soundtrack for a

short film entitled Windsong.

illustrating the myth of Daphne and Apollo. The instruments

prescribed (Partch's names for

them are wonderfully evoca-tive) included cloud chamber

bowls (made from huge glass

jars), gourd tree, diamond marimba, cone gongs (made from the heads of naval gun shells), surrogate kithera, spoils

the composer's original

Pacific cultures, San Diego's San Francisco, a fine virtuoso Pacific Ring Festival also ensemble based on the Balinese served to bring together the model, and another of native

modern soi disant portraiture such a bad name. And yet it seems popular enough for the commissions pour in and Society flocks along to the private view to see itself in its own image.

To be fair to the society and its president, David Poole, who is actively seeking to restore something of its credibility, any society can only be as good as its members, and positive recruitment is the only answer. the suburban lounge replac-

Pacific perceptions of tomorrow's music

performance also used two dancers, who wove a simple

pattern among the players on stage: naive but curiously touching and I am sure wholly and aptly authentic.

Partch built new instruments for his music, but the human

element in performance for him remained paramount. Conlon

Nancarrow quickly found that no human performer could ever

realise with satisfactory accuracy the music he com-

posed and therefore turned to mechanical means for its reproduction. He is an enig-

matic figure in American music,

quintessentially Californian in

spirit, if not in origins— Nancarrow was born in Arkansas in 1912, but since the

early 1940s has lived in self-imposed exile in Mexico, rarely

travelling or receiving visitors devoting himself single

devoting himself single-mindedly to the composition of one monumental ocuvre, a

one monumental octuve, a collection of original Studies (so far numbering 48) for mechanical player-piano.

Four years ago Nancarrow travelled to Europe for the first time since before World War II, and I heard some of his latest piece at the ISCM

his latest pieces at the ISCM World Music Days in Graz. The

performances then, like those

at San Diego, were necessarily on tape (since the instruments

June 8. It is a problematical show for though it includes a fair number of good and even excellent things, overall it is the kind of thing which gives modern sol disant portraiture pared to show and members such as hed name And yet it such as Dohn Todd Trevor. such as Daphne Todd, Trevoi Willoughby and Poole himself to form a nucleus, much may be achieved in a very short

In particular the example and success of the John Player Portrait Award, now so well established a fixture at the National Portrait Gallery, should not be lost on the Royal

human

(Nancarrow cuts his piano rolls on a special machine of his own

on a special marnine of his own devising), delicate spider web creations glittering with tiny points of light.

The effect is neither dry nor

mechanical: there is real poetry in the Studies, and real exhilaration—a vision of man and machine together, reconciled in some utopian, and paradoxical, post-mechanical age. As well as three of his latest nine of his latest nine of his

latest piano-player pieces (nos. 48a, 48b and 48c), a new work by Nancarrow for a small

was also played—which was interesting but, though it had some of the same infectious

nervous velocity, less satisfying.
Nancarrow's music is about
impossible, stratospheric feats
performed on a familiar human-

scale instrument: to hear human

players struggling with the music, bravely but always imperfectly, brings it down to earth with a bump.

The meeting of Nancarrow (in person) and the late Percy Grainger (in spirit) took place as it were by accident during

the festival at San Diego's Center for Music Experiment.

Two quite distinct research projects at CME had been in-

volved in realising on the one

esterdem Historical Museum. Cor

Jaring's photographs of Amsterdam in the restless 1960s, from Provos to dockworkers, happenings to street markets, and an eventful royal wed-

markets, and an eventful royal wed-ding. Ends June 22. 17th-century drawings in Teylers Mu-seum, Haarlem Little-known sheets by the leading masters. Ends June 14.

SPAIN

Madrid: Contrasts of Forms. Abstract

and geometrical art sponsored and recently exhibited at Moma, New

York. 150 works by 20th century artists set out chronologically, offers a

coherent display to 1980 with Braque, Leger, Picasso, Mondrian. Biblioteca Nacional, Paseo de Re-coletos 22. (435 40 03). Ends June 30.

Madrid, Claude Monet (1840-1928): The greatest living French artist, as he was called, was an innovator who

revolutionised the course of modern

painting by playing a leading part in the creation of a new artistic move-

ment: impressionism. 125 paintings on loan from private collectors and

museums from all over the world will offer a good overview of his dif-

ferent artistic periods with a promi-nent representation of his most fa-

mous period at his home at Giverny.

Meac - Museo Espanol de Arte Con-temporaneo, Avenida Juaz de Her-rera 2. (449 71 50). April 29 - end

ceivable

structions beyond all con- means, one of the "Free Music"

virtuosity

engagement of the ambitious young artist. Indeed the society should already be in the habit of canvassing every young artist in the show, and surely there can be no reason why a special invitation should not be extended regularly to the happy winners to show the following

The Portrait Award Exhithe Minister for the Arts, and is on view until August 31. As I am again one of the judges, shall not review the exhibition but I do feel free to commend it to you. Miss Ivy Smith, winner of the major award and the commission that goes with it, worth altogether £10,000, deserves especial notice for she has been a regular participant in the past and come close to winning. Her huge multiple portrait which now carries off the prize is a true tour de force. as astonishing for its ambition and sheer nerve as for its evi-dent accomplishment. Do go and see it, and the excellent

Finally, still at the National Portrait Gallery (until August 25), Twenty For Today is a small, well chosen and lively anthology of current portrait work by 20 young photo-graphers. The portrait is sometimes incidental to the inten-tion, for much of this work was commissioned by fashion or music magazines, but the images are nonetheless forceful or particular for that. Its range or particular for that. Its range extends from the orthodox to the frankly experimental, the photographers it includes from the comparatively well established, such as John Swannell, to some barely out of college, such as Liam Woon and Alistair Thain. And if the choice in the event seems a shade in the event seems a shade arbitrary and undirected, the justification is in the work for itself, artist by artist, and the recrultment is the only answer. Society. In a few short years it Clearly ambition falled in the has achieved an extraordinary past, with the philistine values revival of interest in the are 20 more off stage, just as

means, one of the "Free Music" scores which Percy Grainger left completed, but unperformed, at his death in 1961. Grainger never found the machine that satisfied all of his requirements—although he started to build one, using vacuum-tube oscillators regulated by cut-out paper rolls (a system refined just before he

system refined just before he died by the addition of photo-electric cells and transistors). Nancarrow found an adequate means of performing the music

he heard in his head on the player-plano—but the process is

immensely laborious and still

vexations of mechanical opera

ideal equipment, the perfectly flexible instrument which both

of these dedicated visionaries had foreseen, and striven for, many decades in advance of its

time. Nancarrow was stunned

by the computer performance of his Study No 37, which sounded, he said, better than any realisation of his music he had ever heard. And as for Grainger, we were left merely to muse upon what extraordinary sound-capusage he might have created

canvases he might have created had he ever got his hands, at San Diego's CARL facility, on a VAX 11/780 and a couple of analog-to-digital converters.

Here at CME was at last the

Jug/Theatre Royal, Stratford East

Je II in 150

Michael Coveney

humorous warmth of Livings's

Jug by Henry Livings at the Theatre Royal, Stratford East, is a Laneastrian version of Kleist's The Broken Jug, performed in 1975 at the Nottingham Playmuddles an idea of Stratford house and here receiving only East style freewheeling with the its second production. In its mixture of small-town wheed-

prime Livings territory. Unluckily for the author, Smiles Philip Hedley's production is an includent, rambling affair that constabl court taking boisterousness for pace.

ling court proceedings and com-

munity rank-closing, this is

Goethe ruined the Weimar production in 1807 by having two intervals. Mr Hedley goes a little better, but not much, by having one. to feel his oranges. I much with one freestanding door The play is a short, brisk and preferred the landlord's wife's centre stage, by Ultz.

pungent one-acter supervised by accorrupt judge in a village court evidence of jiggery-pokery in a widow's daughter's bedroom after lights out. The daughter is engaged to an upstanding young lad shortly off to the wars. The business is overseen by a visiting dignitary, and the various townsfolk defer and worrying at the evidence, is almost revealed for the hypocrite he is.

Livings transfers the action to a small Lancashire wool town but retains the period of early 19th century: George III on the throne, foreign wars, frock coats and weaving smocks, northern industrial pride. His judge is a JP, Adam Kenworthy, whom Don Crann plays as a stubblebearded, fawning mixture of Brecht's Azdak and Gogol's Mayor. Mr Crann delighted me for five minutes by destroying the fourth wall, taking a prompt from the corner via the clerk and producing the stage manager to take a bow. But to sustain that kind of ingratiating relationship through a major

performance you have to be confession on stage that she had Ken Dodd or at least Rikki felt Kenworthy's snuft box in his breeches. Smut is much smuttier at a safe distance.

Tension and interest is drain ing away rapidly by the time the young girl Eva (Angela rheum. The first entrance, Connolly is truthful and touchagain, of Guy Nicholls's fragile ing) arrives at her plea for
landlord, walking tipsily on withholding evidence as she has
eggshells with the first round of
the morning session, is a delight, of her life. And the matter is Smiles freeze on the lips as smoothed over with a con-ohn Halstead's decrepit venient tale of local superconstable roors for silence in stition and dark Satanic court for the tenth time, chills. The young weaver is although my jaw was already stoutly played by David played by David y, the widow given an setting from the minute Mr Morrisoy, the widow given an Halstead, as part of a fair- unforgiving cutting edge by the ground warm-up, approached admirable Kate Williams, the me in the fover and invited me bold and simple inn designed.



Don Crann, John Halstead and Kate Williams

Arrau/Festival Hall

Andrew Clements

sonatas that includes both the Appassionata and the Waldstein suggests that at the age of 82 movement did not arrive Claudio Arrau is not yet willing total surprise, merely to make concessions to mere technical difficulty. Neverthe-less his choice of works did encourage an even more magisterial thoughtfulness than usual, without the overt virtuoso

showpieces that he has regularly played in recent years. That carefully considered manner extended even to the third sonata from Op 10, with which he began on Tuesday night. The joyous semiquavers that propel the first movement could not be allowed to run unfettered; there was always a

so that the unashamedly pro-like architectural grip found treatment of the slow relatively moderate speeds. obvious centre of gravity of the sonata, to be explored with measured and loving detail.

Only in Op 81s, Les Adieux, did the pondering threaten to interrupt the instinctive flow of the music, and there only in the central movement; the finale recovered with deliciously turned right-hand filigree.

Previously the tour around the Appassionata had been fascinating, less for its physicality and bravura thrills than for the illumination it threw upon detail in the outer

A programme of Beethoven for their energetic elaboration, to hold each element in a vice-

All three sonatas had been spotted with minor missingerings, at no detriment at all to the quality of the music making. In the Waldstein, however, the standard rose higher still and Arrau's technique seemed to ordinary performance, immaculately shaded and paced, the weight of each subject group in the first movement deftly applied, the Introduzione a sequence of slowly lifting veils to usher in a rondo whose ravishing suggestions. suspensions and ravishing perfect balance. A good week

purpose behind them, a reason movements, and for its ability for pianistic octogenarians.

Uchida's Mozart/Elizabeth Hall

David Murray

Not all good things end well, pares—joining in the fun with and Mitsuko Uchida's survey of Mozart's piano concertos with pretty sentiments of the slow the English Chamber Orchestra

Not all good things end well, pares—joining in the fun with records, with Jeffrey Tate conducting, should make this or movement with poise; and that point more incisively than that point more incisively than Mozart's piano concertos with pretty sentiments of the slow the English Chamber Orchestra movement with poise; and has been so full of rewards, delights and teeming imagination where in the finale young in these concerts. Unlike most later concertos, however, that Tuesday night's final installing the Chamber to conclude, ment was plainly chancy. For she had chosen to conclude, neatly enough, with the first and last of the concerto—the innocently cheefful K175. innocently cheerful K.175 (called "No. 5" nowadays, but sion of the joke. its predecessors were mere adaptations of music by other hands) and the elusive, some-how drained K.595, which is nobody's idea of a triumphal

at San Diego, were necessarily on the one on tape (since the instruments hand a Nancarrow player-remain in Mexico), but it is probably the medium which suits them best: huge, complex sound-canvases of shimmering, shifting colour, mighty conand big conductor.

The K. 175 Concerto in D made a captivating frolic, with the whole ensemble—Uchida belected to play just prima inter

The K. 175 Concerto in D made a captivating frolic, with the whole ensemble—Uchida belected to play just prima inter

have grown into, it made an affecting wilt, shortly before the first-movement cadenza, where with a lonely bassoon Uchida let the music suddenly falter:

rto—the pair of Romances for violin radiant.

K.175 (José-Luis Garcia was the dignified soloist) seemed an exten-

cannot be triumphant; but it was marvellous. Nothing in the is nobody's idea of a triumphal summing-up: besides, she has been heard here already in a sensitive, subdued account of that work with a big orchestra and big conductor.

The K. 175 Concerto in D

How to render the frail, shadowy quality of this music The B-flat Concerto, K.595, without underplaying must be an unteachable secret; perhaps one just has to play it superlatively well. Uchida kept it full of lyrical life, and yet not quite of lyrical life, and yet not quite vital—already grey-hued, half-departed. Nothing overtly elegiac but one memorably affecting wilt, shortly before

with an elaborate of war (made from shell igni-western musical cultion caps), and the chrome-tout in his fascination. The music is simple, Genesis of Music, unpretentious and haunting: a critique of western musical cul-ture, is set out in his fascinat-As the finale to a concert and microtonal textures, spliced

Comput

Music/Monday. Opera and Ballet/Tuesday. Theetre/ Wednesday. Exhibitions/Thursday. A selective guide to

all the Arts appears each Friday.

May 30-June 5

Arts Guide

WEST GERMANY

Exhibitions

Berlin, Akademie der Künste, Han-sentenweg 10: Life Or Theatre? This exhibition displays 250 gouaches by Charlotte Salomon. She died, aged 26, in Auschwitz. Ends June 15. Bayreoth, Iwalewa-Haus, Munzgasse 9: Art and Culture from the Congo and Zaire. About 300 paintings, cult and practical objects from the Colo-nual period to today. Ends June 29.

man period to today. Ends sume as-famburg, Kunsthalle, Glockengießer-wall I: Renaissance of the North. 110 German and Dutch paintings on loan from the Paris Ecole des Beaux-Arts. Among the artists are von Bouts, Dürer and Goltzius. Ends June 29.

Düsseldorf Kunstmuseum, Ehrenhof
5: Otto Pankok (1893-1986). The Pas-

sion; 60 huge charcoal drawings by the German expressionist covering 1933-34. Ends Oct.

BRUSSELS

Musée Royale d'Art et Histoire: Tai-wan-based painter Wong Liu-Seng. 40 paintings, of which 10 are by his pupil Chen Sian-Nan form this painter's first European exhibition. The artist will demonstrate traditional Chinese painting on June 18. Ends June 29.

PARIS

From Rembrands to Vermeer: 60 chefs d'œuvres on loan from the Maurits-huis trace a panorama of 17thcentury Dutch painting with Ver-meer's View of Delft with genre paintings, still lives and landscapes. Grand Palais. Ends June 30.

French Masters of the 19th and 20th century: The catalogue of the yearly Robert Schmit exhibition reads like a Who's Who in painting. There are five Boudins, the gallery's speciality. Caillebotte, Cezanne, Ven Dongen. Fantin-Latour. Odilon Redon and even Soutine grace the walls with bouquets of flowers while Chamber of the control of the with bouquets of flowers while Cha-gall has a flowering tree in his red-toned sunset. Degas has a study of two dancers and a fiery coloured oil of a nude combing her hair. There is a large composition by Derain from the late 1930s, the Painter And His Family grouping in a surprisingly realistic rendering – his wife with a book, his niece, his sister in law, family cat and himsel in the centre

The strong point of the exhibition is a Picasso painted in 1900, a scene of typical Spanish figures in exwe attitudes and striking colours in front of a wine shop. As a counterpoint there is a stylised Woman in a Rocking Chair dated 1956 with the same strong orange, black and blue summing up Picasso's artistic development. Galerie Schmit, 396 rue Saint Honore (4260 3636), closed Sun and lunch-time. Ends July 19.

before an easel with a brush in his

LONDON

The Hayward Gallery: Falls The Shadow - this year's Hayward Annual for the first time extends its view of contemporary art from Britain into Europe. The Arts Council's guest selectors, Barry Barker and Jon Thompson, taking a hint from T.S. Eliot's ambiguous poem of the mid 1920s. The Hollow Men, abandon the principles of avant-gardism in

favour of a more open and catholic modernism. The result is an ele-gant, difficult and fascinating anthology. Ends June 15.

Bome: Galleria Giulia (Via Giulia 148).

Marilu Eustachio: Fifty large works
in pastel exploring the theme of
love, from the tyrical to the faintly
menacing. Particularly interesting
are a series of charcoal drawings illustrating extracts from the norms are a series of charcoal drawings it-lustrating extracts from the poems of Emily Dickinson, ends June 14. lome, Castel Sant'angelo: Photo-graphs and documentary material relating to the excavation of a house near the Roman forum, which has led not only to the discovery of part of the perimeter walls of the Foro Della Pace, but models of works by Bernini by an artist, known as Il Cavalier Fontana, who occupied the house during the 17th century. Ends

Rome, Galleria Carlo Virgilio, (Via della Lupa 10): Scipione Vannutalli (1834-94): Vannutelli's account of his travels in Rome, London, Paris and Venice, through small and exquisite oils and watercolours. Scenes vary from the lush greens of the London parks to St Mark's Square in Ve-nice, seen through the wind-blown curtains of the Caffe Florian. Ends

NETHERLANDS

msterdam: Van Gogh Museum. 90 Whistler etchings from the Zelman collection follow the career of the brilliant eccentric from his Paris period, through the penetrating observation of London's dockland, the tranquility of the Venetian set, and

closing with the late, dreamlike im- Barcelona, Max Ernst retrospective pressions of Amsterdam. Ends includes 125 works of the dadaist pressions of Amsterdam. Ends June 8. Dordrecht Museum. A choice selection and surrealist painter. Fundacion Joan Miro, Parc Montjuic. Ends June 29. of 60 Piranesi etchings from the im-posing Vedute di Roma and the op-pressive visions of the Carceri. Ends

Jewellery from 1900-25: A selection from the Museum of Applied Arts' extensive Art Nouveau jewellery collection not usually on display. The museum began its collection in 1900. Ornamental combs by René Lalique, enamel and ivory pieces by Gaillard, and beautiful jewellery using glass and semi-precious stones ing glass and semi-precious stones by the Belgians Van de Velde and Philipp Wolfers. There are also pendants, lockets, brooches, neck-laces, beit buckles and rings from the masters of the Wiener Werkstatte - Hoffman, Moser and Czeschka - many on public view for the first time. Applied Arts Mu-seum, ends June 8.

NEW YORK

Japan House: Burghley House, with its the earliest known record of Japanese porcelains in Europe, pro-vides a touring exhibit that will visit the High Museum in Atlanta and then Japan through 1988 with 205 Japanese and Chinese objects dating from the 16th to the 16th centuries. Ends July 27,

iuseum of the City of New York: Ar-bit Blatas's paintings, drawings and sculptures of Three Penny Opera covering 12 scenes and 11 charac-ters, were inspired by the historic Theatre de Lys production in 1954 starring Lotte Lenya. Ends Oct 15. Metropolitan Museum: Two centuries of Renaissance masterpieces from

Nuremberg include 270 works in Nuremberg include 270 works in painting, sculpture, tapestries and illuminated manuscripts by Al-brecht Dürer, Hans Baldung Grien, Veit Stoss and Adam Kraft, Ends

WASHINGTON

Hirshhora Museum: 75 works of the California sculptor Robert Arneson presents the glazed ceramics he pioneered in what became the Funk movement in the 1960s with its irreverent view of other artists, contemporary artefacts and art itself. Ends July 6.
National Gallery: Paintings by Picasson van Gosh, Gaupuin, Matisse and

so, van Gogh, Gauguin, Matisse and Renoir are among 41 Impressionist, post-Impressionist and early modern paintings from the Hermitage and Pushkin Museums in Leningrad and Moscow making their first American trip. Ends June 15.

TOKYO

Scenes of Spring: 10 works on hanging scrolls by Japanese artists Kano Tanyu, Shunso Hishida, Gyoshu Hayami and others. Okura Mu-seum, at Okura Hotel. Ends June 15. Closed Mon. The Art of Henry Moore, 1921 to 1984:

In one of the largest retrospective exhibitions ever, over 300 works (sculptures, drawings and graphics) extensive output. Several sculptures have been installed in the open. Excellent catalogue with generous space for the original English. Ueno Park is one of Tokyo's few open spaces, and museum hopping may be pleasantly divided by lunch at one of the park restaurants or in the

Records all round

Saleroom/Susan Moore

Record prices were reached contingent of far greater quality at Sotheby's marine sale on Tuesday. A Chipper by Moonlight sailed in at £57,200 against an estimate of £20-30,000, the loop price ever paid for a Monan estimate of 220-30,000, the top price ever paid for a Mon-tague Dawson (1894-1973), and Norman Wilkinson's beach scene of Douglas Harbour

The Dawsons were generally well received; £40,700 was paid for News of Trajalgar — the Schooner "Pickle". The marine paintings totalled £631,741, with 18.9 per cent unsold. In the exactly fifty years after the lated iron models of birds. liner's maiden transatlantic insects, crustacea, fish and voyage. An 18th century dragons from 19th century Admirally model of a frigate Japan ta three-clawed dragon made £37,400. a record price for a ship model.

At Phillips a rare gold minute repeating Grand Sonnerie clock watch made by A. Lange & Sohne around 1910 and hitherto Sohne around 1910 and hitherto ing amputation saws and a kept in a sock drawer, made a substantial £42,000 — the un-amusement machines were more published estimate was £20,000. Less fortunate was a George III gold, enamel and gemset watch and chatelaine, signed Thos and watches unsold.

A conventional range European and Oriental porcelain German Steiff Teddy

larly fine famille rose coral-ground vase estimated at £2-300. The highlight of yesterday's session was a Sèvres bulb pot of about 1775 decorated with two Orientals on a see-saw realised over twice the estimate, £16,280, another first.

which sold for £19,000. Two Derby groups of a shepherd and shepherdess (modelled by J. J. Spängler), dated around 1830, made £1,900. afternoon sale, which totalled afternoon sale, which totalled £176.742, a model of The Oneen professed passion for animals was the group of fully articumodels of birds.

Japan ta three-clawed dragon made £1,700). Sotheby's at Chester pre-sented an even less appealing array of 19th century medical and dental instruments, includ-

entertaining and included an Art Deco Jennings "Little Duke," resembling a crushed and chatelaine, signed Thos fender, bought by a Swiss Gray. Sackville Street. It was one of the 30 per cent of clocks "Cowboy" fruit machine wantle made £1.760. Auction records were once again set by a large from the Edward James collec- around 1904. Sold for £5,280, tion was sold by Christie's at it broke the previous Teddy West Dean for £392,278 (with-record of £3,740 made last out premium), the Japanese November.

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£2,300m INVESTMENT IN 5 YEARS.

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THE RESULTS SPEAK FOR THEMSELVES.

Thursday June 5 19

Fiat investment in technology over the past five years runs to £2,300 million - a massive amount by anyone's standards.

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In 1983 we reaped the first reward of this investment when the Uno was launchedfittingly – at Cape Canaveral. Fittingly because the launch location highlighted Fiat's objective of employing increasingly sophisticated technology; for the Uno, robots were used on a large scale for the first time. 1983 also saw the launch of the Regata and the Panda 4x4.

1984 was another high point for Fiat – it was the year in which our sales in Europe outstripped those of any other car maker, the year in which the Fiat Uno was voted Car Of The Year, and the year in which we launched the highly acclaimed Regata Weekend estate car.

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15

1986 has already seen the FIRE power unit introduced into the amazing new Pandas. And now, above all the launch of a new car whose conception would have been impossible without our massive £2,300 million investment over the five preceding years - the new Fiat Croma.

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FINANCIAL TIMES

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Thursday June 5 1986

The purpose of sanctions

shed in its policies towards Botha's reforms and the political South Africa. The tortuous risks he faces. progress of President P. W. Botha's reform programme, the ambivalent and ambiguous nature of Pretoria's commitment to an equitable society, and the increasing call from black South Africans for international action against apartheid all require that Britain send a clear message to South Africa. This week the seven member Commonwealth Eminent Persons Group is meeting in London to Group is meeting in London to prepare a report on its efforts to initiate a dialogue between black and white in the republic. Its assessment of Mr Botha's intentions, due to be discussed by a mini summit of Commonwealth leaders in August, will be crucial to Britain's next step.

If the group is satisfied that the South African Government is prepared to move further and faster with reform and begin constitutional talks with black leaders including Mr Nelson Mandela of the African National Congress (ANC), a complex negotiating process will get under way in which the Eminent Persons may play a major role.

If, as seems more likely, the
group reports failure in its
efforts, Britain should give
notice that, in consultation with
the Commonwealth, Europe and the US, it intends to introduce fresh economic measures against South Africa.

Opponents of sanctions offer four main reasons for their stand. They maintain that further economic measures (arms and oil embargoes are the principal sanctions already in effect) do not have the support of blacks, whose jobs will be placed in jeopardy; will drive whites into an intransigent laager, could leave the vulner-able economies of black states able economies of black states in the region open to South
African retaliation; and what is more, they do not work.

The success of sanctions depends in part on what is expected. The measures that Commonwealth leaders meeting

Destabilising actions

years have undermined this case. Judging black opinion on sanctions is not easy. South African law makes it a serious offence to advocate trade embargoes or disinvestment. But more and more blacks, led by Bishon Desmond Tutu, are the serious are advocated they Events over the past two by Bishop Desmond Tutu, are prepared to flout the law Chief Gatsha Buthelezi is the only will hasten the end of apar-

The response of the white community is more difficult to assess. Proponents of the laager theory may point to the surge of far right activity in recent weeks. Ministers have tried to turn this development to their advantage, telling the outside world that the split in Afrikanerdom is a measure of

TI HAS been quite a week

unemployed. Today is his birth-day—his sixty-first.

It has been quite a week, too,

for Mr Norman Fowler, the

Social Services Secretary. On

as he planned to mobilise support for more cash for the

health service in the coming

public expenditure battle. On Tuesday, his strategy for reforming NHS management was dealt a severe blow when

Mr Paige resigned in exas-peration as the first chairman of the NHS Management Board

half way through his three-year contract. Today, Mr Fowler will discuss at Cabinet how to deal with this, the latest in a long

effectively managed. The NHS has more than 1m employees.

making it Europe's largest em-ployer except for the Red Army.

It spends £15bn a year, about 95 per cent of which is tax-payers' money for which Parliament is the guardian. Ministers are accountable to Parliament for that money.

-most of whom complein at one time or mother about political meddling in manage-ment matters.

working out as I believe it should."

have had more to do with the relationships at the centre of the NHS — the management board and the Health department ministers and civil servants — than with the introduction of the

Clearly, Mr Paige's difficulties

line of political embarras

over the health service. It raises new and important questions about how an organ-isation like the NHS can be

risks he faces.

This backlash, however, is part of the steady disintegration of white rule now under way, unprompted by sanctions. What Mr Botha has failed to do is win over moderate whites (and blacks) by pursuing reform more vigorously, and thus compensating for the emergence of the ultra-conservatives.

The message from the black front line states is unequivocal.

front line states is unequivocal. South Africa's ralds last month on alleged targets of the African National Congress in three neighbouring countries brought renewed calls for economic sanctions. Such is their dependence on South African trade and transport that the states themselves cannot be such as the states themselves cannot be such as the states themselves cannot be such as the states th

not impose an embargo.

But the suggestion that they face South African retaliation overlooks the fact that they have already suffered considerable direct and indirect damage from South African destabiliafrom South African destabilising actions, particularly in Mozambique and Angola. The argument of Pretoria's neigh-bours is simple. They already pay the price of apartheid: they are prepared to shoulder their share of responsibility for its

Good offices

What, finally, of the assertion that sanctions do not work? The oil embargo has proved ineffec-tual, though South Africa is paying a high price for its cir-cumvention. By contrast the de-cision last year by US banks to refuse to roll-over short term loans to the republic exacer-bated an economic crisis which Pretoria should realise will end only when the banks are satisfied that fundamental reform is

in Nassau last October drew up in Nassau last October drew up for consideration should their peace effort fail are not de-signed to bring about the economic collapse of South Africa. They are intended forcefully to signal their grow-ing impattance with the classic

tion of the new manageme system out in the NHS tiers. But Mr Fowler remains ulti-mately in charge of the NHS. sanctions are advocated they will have far greater impact if black leader of substance who argues against sanctions. As far as can be judged, the majority of blacks appears to support monwealth initiative. Britain changes and loudly expressed should seek agreement on a joint stand by the EEC, which of the NHS created a political wins backing from the United States, Japan and South Africa's problem which, combined with the structural difficulties at the other western trading pariners centre, produced intolerable restrictions on Mr Paige's free-Such action will be the proper conclusion to what should be

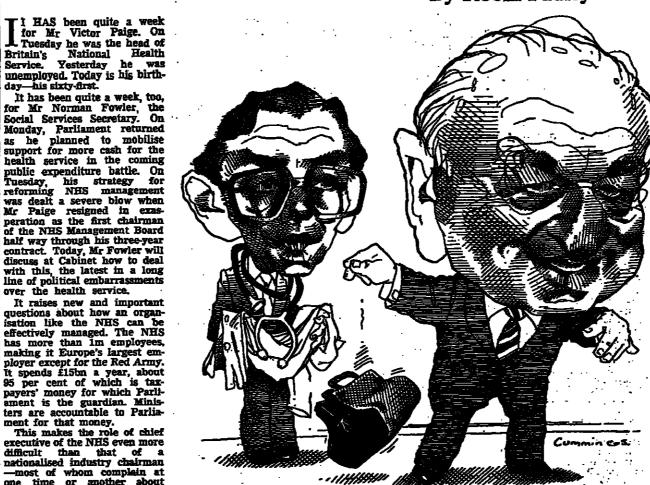
dom to manage.

The management reorganisation of the NHS was effectively seen as the first stage of the Commonwealth effort. But the Eminent Persons should remain the second reorganisation of the service since the Govern-ment took office in 1979; the health service has suffered the in the wings. Pretoria may need their good offices sooner than upheaval of reorganisation more

BRITAIN'S NATIONAL HEALTH SERVICE

A hole at the heart

By Robin Pauley



Norman Fowler (left): an embarrassing position. Victor Paige: a hasty exit

ment matters.

Mr Paige's letter of resignation makes little effort to disguise this problem. "Ministers and the chairman of the management board can approach the same issue with different perspectives, priorities, objectives and restraints. The conclusions are not always compatible. Also, there are always others in the action—or trying to be. Within my remit that makes for difficulties in working to the management standards By 1983, the Government was at the height of its crusade for at the height of its crusade for value for money in the public sector and was advocating "better rather than more public spending." As part of this campaign, Mr (now Sir) Roy Griffiths, managing director of J. Sainsbury, was asked to chair an inquiry team to advise on the effective use and management of management of management of management of management of management. to the management standards and style to which I am com-mitted. I have brought this to ment of manpower and related resources in the NHS. your notice on several occasions. You are aware that it is not

The Griffiths Report in 1983 recommended radical change, a key passage stating: "One of our most immediate observations from a business back-ground is the lack of a clearly defined management function throughout the NHS. By general management we mean the res-

Service have exercised ministers since its creation in 1948, the communant always being how best to construct an effective management formula around such diverse groups as nurses, administrators, patients, laymen and, most prickly in hospitals, the consumitants.

The NHS inherited local

The NHS inherited local authority hospitals run by a medical superintendent and hospital groups run by a medical officer. In the first decade after 1948 the medical

often even than Britain's much reorganised local government system.

one person, at different levels of the organisation, for planning, implementation and con-trol of performance."

This paragraph was the death knell of consensus team man-agement which in many cases had increasingly come to be a power base for consultants pro-tective of their individual operating theatre hours or bud-gets and who could never see the argument for budgetary dis-cipline in their own speciality. The Government accepted the Griffiths report analysis that a single general manager should be appointed with executive powers and full responsibility for budgetary discipline in each "unit" or hospital. The same principle should apply at the district level, each of which chould have its own remark?

A HISTORY OF MANAGEMENT PROBLEMS

superintendent was replaced by a tri-partite structure of

These teams reported to the

district health authority which reported to the regional health authority, both of which comprised lay,

medical and local authority

representatives. This, in turn

reported to the Social Ser-

In 1974 Sir Keith Joseph introduced a new tier of

ement which survived

strator, the basis of con

manager, and again at the 13 regions in the top tier.

The central management

would be the NHS management a strong chairman almost cer-

tainly from outside the NHS and the civil service to be the Secretary of State's right hand man." On top of that would be a man." On top of that would be a NHS supervisory board, chaired by the Secretary of State. It is the relationship between these two boards that has soured. The damage to the management reorganisation and public confidence in the handling of the NHS is likely to be considerable, as the Social Services Commit-NHS is likely to be considerable, as the Social Services Committee warned when considering the Griffiths Report in March 1984. "We give a general welcome to the proposals which are intended to leaf to more efficient

Board chaired, said Griffiths "by

of turnover have been cut sub-stantially and for the first time districts have produced 10-year strategic plans. It is at its least obvious at the individual hos-pital level, and in London, where doctors find it easiest to inflame media passions about the state of the hospitals, the acceptance of the new manage-ment culture is at its patchiest. It is at this level also that the greatest resistance welled up against the Griffiths ethos and Mr Paige's early determina-tion to implement it. While doctors were cool to the changes the 480,000 nurses, the public's best-loved public sector group, launched a highy emotive anti-

Griffiths

Griffiths campaign which peaked earlier this year
This dissent by an important pressure group arose at the same time as public support grew for higher nurses' pay and unbits and political exciption. public and political anxiety about the resourcing of the NHS reached new heights. The administration, area health authorities, between regions rise and Mr Fowler secured an extra £60m for NHS cash limits this year towards the cost. Under the Griffiths corganisation of 1984 the egions, districts and

The implementation of the

ing in their old jobs with a new title and a £3,000 annual salary

of this is unfair. Many, transformed from being the secre-tary at the bottom of the

But the political imperative convince the public that the NHS is, as Mrs Thatcher promised in the last election campaign, "safe in our hands," coupled with the tight rein on public spending mean that Mr Fowler needs ever quicker

cient, effective and co-ordinated freed to be put back into the central management. The poten-tial is considerable, as is the

Mr Paige, however, increasscale of damage which a ingly resented such demands botched reorganisation at the and interference. If anything the mellowed and wanted to the But the committee, like the a more cautious pace once Government, hoped that this administrators were appointed Both civil servants and some NHS administrators noticed tough approach to management, particularly budgetary particularly budgetary that the more he travelled tain and rationalise some of the seemed to be absorbed by its seemed to be absorbed by its

tremendous cost pressures within the health service such within the nearth service such as the soaring prices of medical high technology and the mount-ing cost of health services to the elderly. hard-nosed The approach which seemed appropriate during his carrer at Boots, the Port of London approach Authority and the National Freight Corporation seemed less in evidence and his resigna-tion letter refers to the dedi-Griffiths report required the appointment of more than 1,000 new general managers. Some public alarm about people staycated and caring concern of the

Not surprisingly, his friend. ship with Mr Fowler, dating back to the days when the rise were countered by despair among NHS employees re-quired to re-apply, not always successfully, for their jobs. "Since 1975 I have been made Minister as Transport Secretary helped him organise the employee buy-out of National Freight, became more strained as their competing philosophies clashed — although Mr Fowier is genuinely sorry and upset that his friend has walked out

technically redundant seven times," said one hospital administrator in 1984. Many former administrators were re-appointed as general managers and blanket criticism Some clear lessons emerge from the abrupt end to life Paige's 18 months in charge of the NHS. One is that difficulties committee table to the chairman at the top with executive power and the last word, have responded well and have effectively combined the delicate task of handling touchy consultants. in finding someone to take such power and the last word, have responded well and have effectively combined the delicate task of handling touchy consultants with maintaining budgetary discipline.

a job, which were acute in 1984, should not be solved by a last minute appeal to an old friend who might not be prepared for the political cut and thrust involved.

Another to the last word, have should not be solved by a last minute appeal to an old friend who might not be prepared for the political cut and thrust involved.

another is that who am radical reorganisation of such a huge undertaking probably requires increased financial resources in the short run to The success is at its most marked, with exceptions, in the districts where the transition has mainly been smooth; management costs as a proportion deal watering. with education

To attempt such a feat while reallocating scarce resources between the regions is inviting trouble. The management upheaval is going to be accompanied by, and get mixed up with, ward and hospital closures as part of the resource reallocation. Hence the brouhaha over Griffiths has become mixed up in London (which the Government regards as over-provided with hospital and doctors) with the switch
of funds away to poorer region.
The resulting bad publicity and
bad NHS morale have proved
a formidable problem for the
Government.

Perhaps most important, a rethink about the structure of the central management of the NHS is needed in the light of

Mr Paige's experience. As Parliament demands almost day-to-day accountability for all the taxpayers cash going to the NHS, it is incul-Secretary will be the key deci sion maker. It may make sense, therefore, to merge the com peting Management and Super-visory Boards with the politician as chairman and an appointee as his chief

executive The alternative is to continue with the present structure and appoint a successor to Mr results. He wanted, and his Paige who will be faced with civil servants tried to get, the equivalent of running a faster value for maney achievements so that existing cash was at its annual general meeting. Paige who will be faced with the equivalent of running 2

Britain and the **EEC** presidency

THE ADDITIONAL power and relations and in East-West influence conferred on a member of the European Community foreign policy posture may well by its six-monthly tenure of the be pivotal. presidency of the Council of Ministers has usually been takes over the presidency, there rather limited; in one (rather is a real danger that the US constructive) sense the specific may institute protectionist out, in the recent practice whereby the programming of work is co-ordinated with the preceding and the succeeding presidents. Nevertheless, the second half of this year, when the presidency passes from the Netherlands to the UK, will be a peculiarly important phase in the Community's history and will require corresponding skill from the British Government.

Much of the agenda has al-ready been plotted by history. The long and lamentable legacy of the excesses of the Common Agricultural Policy remains on the table: the council has taken some fairly brave decisions on milk and cereals but pressure of budgetary constraints must be mobilised to ensure that the mentum of reform does not

At the same time, the Com-munity needs to press ahead more rapidly towards the objective of a fully liberalised internal market by 1992. Some progress is being made; there may be opportunities for more progress, on the liberalisation of capital movements, for example, on the extension of the use of the ECU and on the liberalisation of non-life insurance when the European Court pronounces in the second half of

These domestic issues of farm reform and market liberalisation are the natural staple of intra-EEC bargaining and their successful resolution is essential if Europe is to recover its economic dynamism. But it seems likely that they will be overshadowed in the pressing foreign policy challenges, both in European-US erisis.

rather limited; in one (rather is a real danger that the US constructive) sense the specific may institute protectionist opportunities for triumph or measures against the Condisaster have been smoothed munity, ostensibly in compensation for the accession of Spain and Portugal to the EEC the and anticipated losses in US seding farm exports. There is no s, the question but that the Comwhen munity must stand up to any protectionist action by the US.
But since the general protectionist mood in the US is
already so strong, the Community would need all its skill in managing what might start as a minor conflict, to ensure control. How that is to be done would be a constructive and liberal approach to the proposed new round of trade negotiations

> More serious still is the dan-ger of political conflict with Washington over its handling of arms control and relations with the Soviet Union. In public Mrs for President Reagan in his denunciation of Soviet violation its European partners at the prospect that the fragile bases of arms control may be thrown away. While arms control is not strictly in the Community's competence, the co-ordination of foreign policy has been given the Luxembourg agreement. Brtain's role as a nuclear power, its presidency of the Council and Mrs Thatcher's special relationship with President Reagan will place extra responsibility on the UK to

Political conflict

Thatcher had implied support of the Salt 2 nuclear weapons treaty; in reality, the British Government is as concerned as a new security dimension under

at Lazard

Neison berths

'Capital will not be in short supply for attractive offerings," said Lazard Brothers chairman Sir John Nott yesterday, glowing with the satisfactory exer-tions of Lazard's second £300m-

But if there is no shortage of capital after the Big aBog, Nott reckons that there will be a premium on independent advice. "That is why we have chosen to concentrate more on human rather than financial resources,"

In line with that thinking. Nott announced that Lazard is nort announced that Lazard is appointing John Nelson, 38, currently a director of Kleinwort Benson, as a managing director and head of its cor-

Nelson has been with Kleinwort since qualifying as an accountant 15 years ago, spent a couple of years in New York, and has been involved in its corporate finance activities almost throughout almost throughout.

He has been associated, in particular, with advising Hillsdown Holdings during its growth over the past decade; and with the privatisation of British shipyards. "A man of experience," said Nott, "who should bring in some new

Neison agrees—hardly sur-prisingly—with Nott's Big Bang game plan. "With a good team. free of any possible conflict of interests, I think Lazards do have a tremendous tunity," he said.

For a song

Former Barings director, David Elliott, will be back in the City today for an unusual present-ation to some of the Square Mile's banks and finance houses

by his new company — the English National Opera.

Elliott, the ENO's finance director, and the company's managing director, Peter Jones. are leading some of their 600-strong company in a lunchtime

Men and Matters

get-together with potential sponsors at Goldsmiths' Hall. Invited guests—which include Japanese and other foreign settlers in the City — will be shown videos of ENO productions, models of its sets, and stage costumes. Two of the ENO's leading singers will round off the show.

On a current budget of £12m. the ENO puts on some 200 per-formances in an annual 44-week season at the Coliseum. But only 5 per cent of its funds come from private sponsors—two-thirds come from national and the rest from the box office. In the last five years, its grant income has grown by 37 per cent, but its costs have risen by 47 per cent. Hence the search for new funds.

Its performance in the City. the ENO hopes, will persuade some institutions that an investment would make sound com mercial sense as well as being

High tech moat

Interpol, the 138-nation police organisation, yesterday lifted a corner of its customary veil of discretion when it invited journalists to see the site of its future headquarters in Lyons, south-east France. The organisation will move

to the Rhone-Alpes metropolis in 1988. Interpol, however, is trying to speed up the work by six months following a terrorist attack on its present bead-quarters at St Cloud, west of Paris, just two weeks ago. The organisation's new strong man, the ex-British Special Branch officer Raymond Kendall, who became secretary-general last October, says with grim Scotland Yard humour that last month's bomb started the demolition work.

Overcoming the reticence of some of its member states (which include Libys, Iran and Syria), Interpol is putting more muscle into the anti-terrorist

the US Secret Service and Interpol's president since 1984, says that recent alerts over the risk of attacks on Channel ferries have reflected increased police

In addition to the SFr 26m which the new building is cost-ing, Interpol is spending SFr 6m on new telecommunications and computers to update its fight against international crime.

Simpson brushed saide wor-ries that the modernistic con-crete and glass structure could prove a tempting target for-terrorists. It will be well pro-tected, he pointed out. The building will be surrounded by nost in the mediacyal tradition of high security.

Low profile Unusually for a VIP visit, when

Alick Buchanan Smith, the energy minister, opened the Humbly Grove oilfield, Hampshire, yesterday the operator, Carless Petroleum, made every effort to ensure that he would see as little as possible.

About £1m has been spent camouflaging the sites by scooping out recesses in the rolling woodland, throwing up earth banks, and planting 21,000 trees round the perimeters.

Oil tanks at the loading station have been sunk 1.5 metres into the ground, and compressers have been encased in concrete siles to prevent the hum of machinery from disturbing the rural idyll.

John Butterfield, the project manager, feels secure in claiming: "In a few years time this will look more like an arboretum than an industrial

individual hospitals each got a general manager with execu-

tive power and budgetary responsibility and consensus

management teams were dis-banded. The NHS is now centrally managed by a full-time management beard which reports to a NHS supervisory beard, chaired by the Secial Services Secretary.

Carless have submitted to the planners' desire for tanks and pipework to be painted in taste-ful browns and greens. But no effort has been made to disguise the £30m investment with such devices as doric columns o rustic facades.

Butterfield says the intention is that the site should be con-cealed as much as possible. But it should also show "the best practice of industrial design."

In any case why bother to conceal the pipes and boilers behind pretend buildings in Hampshire while in the City of London, Lloyd's, the insurar market, has gone to great trouble and expense to put the plumbing on the outside of its new building?

Fine art

Painless extraction of mone has always been conjecting of a Swiss speciality. Along with Zurich "gnomes" and St Moritz hoteliers, this skill now seems to have been mastered by the cantonal police of rural

The force has just signed an agreement with Diners Club and other credit card firms to en-able cashless payment of on-the spot fines. Patrol cars will carry printers and billing forms to accept the plastic of their clients' choice.

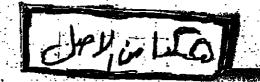
I await news of the first customer, versed in Swiss finan-cial lore, to offer cash for a 5 per cent rebate.

Deep study

Extract from minutes of an interdepartmental committee on the financing and administration of flood defences — "Mr said that some water authorities had established sinking funds, which would need to be looked into to see if they were still available for flood defence."

Observer





IF THE editor allowed question marks against titles, the title of this article would have one. A fortnight ago I wrote about the pause in UK growth in the first few months of 1986, and said it was part of a pause in the industrial world as a whole. It is now time to turn to the international dimension. The facts of the pause are clearly established. There are powerful arguments that growth will resume and even accelerate. But it is more important to draw decision trees for policy responses to different eventuali-

Thurs .

ties than it is to argue about The facts of the pause are displayed on the chart, which shows the level (not the rate of change) of real GNP in the seven main OECD countries.

As far as I know, this pause was not forecast by any school of economic thought. The consequence was that the death.

sensus view was that the drastic drop in oil prices would give a shot in the arm to the main

industrial countries.
Indeed, some technical
monetarists even feared that way-above target rates of growth of some of the monetary ageregates in the US, UK and other countries would lead to an inflationary boom. Instead, average inflation rates have never been lower, and on some measures, "zero inflation" has already been achieved in the industrial world as a whole, although not in the UK.

The reason most often advanced for the pause is that the adverse effects of the oil price shock have come through

Not only are Opec countries in trouble. So, too, are oil-producing regions within the industrial world such as Texas and the North Sea. The cut in oil exploration is having ripple effects throughout the capital goods industries.

businesses, whose income and wealth have been boosted by lower oil prices can take their time to adjust to their in-

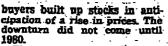
creased purchasing power. The London Business School June forecast release has an ingenious additional item to add to the litany of post hoc explanation. This is that buyers of products are now holding off, walting for the reduction in oil prices to work its way through their economies to the items they want to purchase. According to the LBS, wholesale prices in the industrial countries are now falling and will not reach bottom until the third quarter of this year.

The LBS can cite some evi-

dence for its thesis from the be-haviour of OECD output after the second oil price shock associated with the fall of the Shah, in early 1979. On that occasion expansion in the inustrial world continued broughout most of 1979, as **Economic Viewpoint**

A pause before a spurt

By Samuel Brittan



The case for expecting a resumption in growth later this year and in 1987 is the same as original case for expecting that the fall in oil prices would boost world activity. It is a matter of benefits postponed — and perhaps as a result coming

If the drop in the value of the dollar is taken into account, the real fall in the oil price since 1985 amounts to over 60 per cent, and more than wipes

lent to a reduction in indirect taxes worth 3 per cent of the GNP of the industrial countries. The offset is that there will be a similar reduction in income on the part of Opec countries. The Opec offset will, however, be much less than complete. Some Opec countries cannot afford to reduce imports any further. Others have a sufficient cushion of financial assets to avoid matching the whole of their reduction in oil revenues

with import cuts. But there is more to the case for an upturn than the hope that increased spending within the OECD will not be fully offset by lower spending by the oil-producing countries. The slowproducing countries ine slow-ing in world inflation—and actual downturn of prices on some measures—has boosted the real value of financial assets. including liquid holdings, bonds and equities.

It has done so both directly and by facilitating lower interest rates throughout the world. The fall in the dollar —although it may ultimately curb US imports, despite Mr James Baker's grumblings, and thus withdraw one "support." for world activity—bad added

price fall on its own would have

It is fer such reasons that the LBS is expecting a rapid acceleration in growth in the industrial world. It expects growth of GNP in the main OECD countries to reach a peak of over 41 per cent in 1987 of over 41 per cent in 1987—
far more than the OECD and
other consensus forecasters—
with industrial production rising at rates so rapid that it will
strain credibility if I reproduce
them. The April German industrial production index, and some
US economic indicators, are
among the first signs that the
undurn may now be resuming in upturn may now be resuming in earnest. Even the CBI interprets

its May survey in a moderately bullish way. Judged by past standards, here would be nothing abnormal in the world economy recovering from its present pause and expanding at above trend rates in 1987 and beyond. Not quite 14 quarters have elapsed since the trough of the last recession, dated by the OECD as the fourth quarter of 1982. This is much longer

another support by making it than the five to seven quarter financial and stock market con-easier for central banks to long expansionary phases of the fidence, which are strong reduce their interest rates by 1980s and early 1970s, but still despite recent minor setbacks amounts greater than the oil much shorter than the last 20 in the latter. Construction and

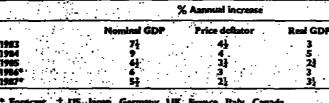
1860s and early 1970s, but still much shorter than the last 20 quarters long upswing which carried on from the first quarter of 1975 to the beginning of 1980.

The average annual rate of growth in the latest expansion—about 33 per cent—has, like its 1975-80 predecessor, been much lower than in earlier upswings. This is one reason why it may be prolonged. Although I am sceptical of optimistic forecasts, I am even more sceptical of chronically sulky British industrialists, who do not appreciate their good study Brinish industrialists, who do not appreciate their good fortune in enjoying record increases in profits sustained over several years, with a return to profitability levels previously enjoyed in the Golden Age before 1973. They

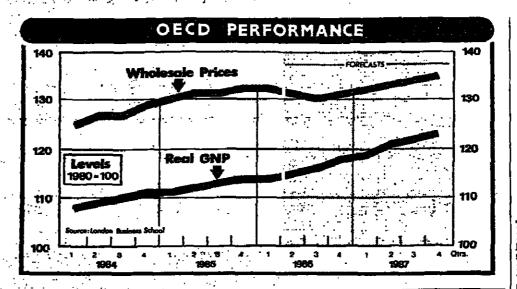
Anthony Bird draws atten-tion in his June World Economic Prospects to the dis-crepancy between European indicators of industrial confi-dence which are weak and of

deserve a Kinnock Government, as do those voters who have forgotten what it is like to see the cars from Congress House roll up at No. 10.

DEMAND, OUTPUT AND PRICES



OECD "Big Seven" †



consumer confidence come in

As he emphasises, industry's caution is likely to be more potent in the short term, because pessimistic businessmen make decisions about inthe financial markets optimism will prevail in the longer term, when even European businessmen wake up to the shot in the arm provided to OECD real income and to non-oil developing countries by the oil price collapse and very low inflation

the picture. The LBS argues that the resumed world upturn in 1986-87 will eventually lead to some modest turnround in price levels in an inflationary direction.

Too many analysis, especially those of a Wall Street or financial market orientation, have been crying "world deflation" on the basis of falling wholesale prices, such as those shown in the chart.

These falls reflect reductions in oit and commodity prices originating from outside the OECD. These are of a once-for-all nature. If they are merely not repeated, wholesale prices will start once more to rise will start once more to rise again, at least slightly. If commodity prices begin to recover, as the LBS expects, the effect will be all the greater.

If we want a non-hysterical look at both the relative dangers of inflation and deflation, and the stance of policy, it is helpful to examine the movement of Nominal GDP and its breakdown between real output growth and inflation—the latter as shown by the GDP deflator. The GDP deflator has the advantage over wholesale and con-

import prices and therefore eliminating many temporary fluctuations, as well as showing the underlying rate of inflation generated by the industrial countries themselves.

OECD forecasts for the whole area show a gradual downward trend in Nominal GDP growth but a hig improvement in its nposition. A pronounced fall expected in internally perated inflation to just over generated matter to just over 2 per cent in 1987—which is still a far cry from "deflation." And the OECD expects it to be accompanied by a gradual acceleration of output, aithough not on the scale expected by the

LRS.
The UK is shown on the OECD analysis with a slightly higher growth of nominal demand than the average, a slower growth of output, but a higher internally generated inflation rate. This does not suggest much room for a policy strength.

Japan and Germany emerge from this analysis with expected nominal demand growth of around 4 to 5 per cent in 1986, lew but not negative inflation. and growth rates of just over 3 per cent—which may be too low to please the US Adminis-tration or world economic co-ordinators, but may be high ough for domestic electorates in these two countries.

The one case, where there may be a genuine danger of "deflation" if the OECD is anything like right is Japan in 1987, where nominal demand growth is expected to be just over 3 per cent, and the GDP deflator is expected to be virtually zero.

Any lower numbers than this central forecast really will be "too deflationary." The danger is that the demand expanionists have cried "wolf" so often that the Japanese—and any others— may turn a deaf ear when there

Lombard

Keep it simple for investors

By Richard Lambert

market have not been received with much enthusiasm. Such plans, it is argued, will be costly to administer and of limited appeal. But the government attach great importance to the could surprise the sceptics, pro-simplicity of their scheme. At vided it draws the right conclusions from the spectacular success of a similar scheme which has been operating for the past

Launched by the previous administration, this has now pulled in some 2m investors, or about one-third of the adult population. Total investment this year could exceed SKr 15bn — double the 1984

The scheme has much in common with the UK's proposed PEP. Investors put aside a set amount a month up to a maximum figure. This investment cannot itself be set off against income tax, but dividend income and capital gains are tax free. The one big difference is that Swedish investors have a choice: deposit type scheme as well as nto an equity fund.

f up to 80 per cent.
The British Government is

committed to reducing its already much lower income tax rate, and with it the incentives to subscribe to a PEP. But the other main ingredients of the Swedish model are more relevant to the UR policymakers. These are that the scheme offers savers great liquidity and

Swedes can withdraw part or all of their funds at any time in return for a fee of just 1 per cent. The value which they attach to this freedom is measurable. The original vergion of the school of the control with sion of the scheme offered much bigger tax breaks — part of the money invested could be offset

THE BRITISH Government's but investors were locked in for proposals for personal equity five years. The Social Demoplans (PEP) designed to attract crats took away the income tax small shareholders to the stock concession and added much greater liquidity - since the number of investors has

one stage, thought was given to the idea of allowing investors who had built up a big enough sum (SKr 20,000) the freedom to buy individual stocks rather than to invest in an equity fund. But the notion was shelved on the grounds that it would make life too compli-

may be going wrong. The underlying principle of the PEP proposals is that a clear link must be preserved between investors and their between investors and their shares, so that they can attend and vote at company meetings, receive information direct from the company, and benefit from shareholders' privileges in general. The political attractions of such an approach are obvious, but the cost may be too great. too great.

Apart from higher adminis-There are three main explanations for the Swedish success. Tax-free capital gains and dividends are enormously attractive of complicated rules—about how long cash may be held in a country where the tax rate for full-time wage earners averages around 50 per cent, and where short-term capital gains can be accumulated before making an investment, and so on, As currently envisaged, a on. As currently envisaged, a PEP built up in one year must b. held throughout the follow-ing 12 months in order to qualify for tax relief, making it less liquid as well as a lot more complicated than the Swedish model.

The likelihood is that, by placing too much emphasis on the objective of direct owner-ship, the British Government will produce a scheme that will turn out to be a form of tax relief for people who would have been buying shares anyway. Better, perhaps, to com-promise a little on the political principle, and to come up with a plan which will attract new savers to equity-type invest-

United Kingdom shipbuilding

From the Board Member for Ship and Engine Building, British Shipbuilders

every established industry in the United Kingdom, snipbuilding has had difficulties in adjusting and dealing with a recession which is deeper than that experienced in the 1930s. The concluding paragraphs of the article by Correlli Barnett (May 28) were, however, grossly mis-leading and appeared to be an attempt to project previous difficulties as a reason for the current crisis. No mention is made of the fact that it is an international problem, where world shipbuilding capacity is some 40 per cent greater than the current demand. The prices of particular ship types are often less now than they were in 1973, which means that all shipbuilders are losing money and only survive with some form of subsidy.

The response of British Shipbuilders has been to introduce a major restructuring programme in which capacity, following the implementation of recently announced changes, will have been reduced by 87 per cent from the numbers employed at nationalisation in employed at handministron in 1977. This is significantly more than other European nations, who in general have cut back by 50 per cent.

In parallel, there has been a major programme of performance improvement, including product development of the product development of the type himted at in the article, aimed at capitalising on our undoubted strengths in certain areas of technology. This has moved us away from always being in direct head-on competition with the world price leaders. Jana and Kores It leaders—Japan and Korea. It also represents a major shift in our marketing strategy, allied to a determination to serve and support our customers. The programme has been concerned with every aspect of our opera-tion, including a comprehensive training and retraining effort, improved manufacturing technology, using more semi-automatic and automatic equipment and a major investment in computers, placing us in the position of being world leaders in the application of computergraphics. indeed, the capital investment in equipment over the last five years has exceeded £50m and we now have well organised yards manned by trained personnel, using the most modern

Cost reduction has also been achieved through reorganisation and a cutting of overheads, together with intensive discussions with suppliers who, on average, represent some 60 per cent of the total cost of our

Letters to the Editor

Japanese high

definition TV From Dr B. Econs

Sir,—I was delighted to see Lombard (June 2) enthralled

with the quality of high defini-tion TV in Japan.

The proposed 1125 line system, is of course clearly better than the current Japanese 525 line TV standard which is the same

as that used in North America.
Anyone who has seen both
North American and European
TV would agree that there is a
more presssing need for the
Americans to improve their TV.

Even for Europe there is a useful though not earth shattering improvement to be made by moving to .TV standards in excess of 1,000 lines.

There are a number of magic numbers that come to

mind, some that fall naturally

from TV technology, some from personal computers and, perhaps

most important, some from the newly popular facsimile

If TV, personal computing and facsimile are to come to-gether on to one screen it is im-

portant that the best magic number is chosen. The Japa-

nese HDTV system gives us just a taste of what might be

Sir, - Michael McShee (May

30) treats rather lightly the responsibilities of the trustees

payment to go at least some

(Dr) B. T. Evans. 19 Cassiobury Park Ave.

Responsibilities

of trustees

From Mr P. Carroll

Watford

The changes in working practice are also understated. There tice are also understated. There have been major improvements in the flexibility of all employees and it is grossly unfair to belittle what has been achieved. Indeed, it has involved changes at all levels, starting with management and supervision. The implementation of a massive range of changes has been accommanded by a commassive range of changes has been accompanied by a communications programme, designed to keep everyone informed of what has to be done and what each individual contribution must be. The net result of these changes is that we are now cost competitive with certainly the best in Europe and Scandinavia. This has been accompanied by cor-responding improvements in our delivery record, which would now bear comparison

with any competitor. We at British Shipbuilders would be pleased to show Correlli Barnett some of these changes in practice and would be more than confident that the article would have been quite different if it had been based on some live research.

(Dr) Peter A. Milne. 136 Sandyford Road. Newcastle upon Tyne,

EEC competition policy

From the Industrial and Lega Information Officer, Commission of the European Communities Sir,-It was interesting to

read the recommendation of Michael Prowse (Lombard, May 27) that the competition policy of the EEC should replace the national version. In fact the two systems are broadly compatible and in practice can work fairly happily in tandem. As far as the Commission is concerned, short-age of staff is already a problem in this area and we could not take on the work of the Office of Fair Trading as well as dealing with restrictive practices at European level.

Mr Prowse rightly points out that EEC competition law can only be involved if trade between member states is affected. In fact, the EEC Court of Justice has established that a potential effect on such trade cost of living would be break-will usually be enough to bring ing faith with his employees a restrictive agreement within even though such increases

sions with suppliers who, on a restrictive agreement within average, represent some 60 per cent of the total cost of our products. This has been done with a view to the future, in what is forceast to be an expanding industry in the early 1990s.

The continental Can case that a merger could amount to abuse a restrictive agreement within even industry such increases in the continental can case that a merger could amount to abuse a restrictive agreement within even industry such increases in the carbing and research criteria.

I am informed that although the irust deed of the scheme. Other discretionary increases in benefits in respect of ill-health, retirement and early retirement and early retirement and early retirement and trustees different institutions.

McShee has been imbibing too freely American attitudes to employee benefits. In the US the clawing back of pension funds has been such a wide-spread scandal that it has been labelled the "problem of asset reversion." American legisla-tion that benefits be "determinable" has no doubt provided plenty of opportunities for unscripulous employers to of dominant position under Article 86 of the EEC Treaty. Robert Sheaf, succumb to temptations of this 8 Storey's Gate, SW1.

stock market is at a peak.
Rather than follow the
Americans by introducing
legislation that favours such malpractices would it not be better for our Government to ban all clawing back of pension funds so that employers and their actuarial advisors would take more care not to overfund the pension funds in their care by fixing a contribution rate at a high level and waiting several years before considering a review of funding and benefits? Patrick Carroll, 35 Canonbury Road, N1

have a responsibility to con

sider such benefits before agreeing to a claw back of

Making a

judgment

From the Secretary General, Committee of Vice-Chancellors and Principals of the Universities of the UK.

Sir,—You have in recent days published two league tables of universities. One (May 21) purported to be the "University Grant Committee's ranking of

Grant Committee's ranking or university performance in teaching and research."

The other (May 24) headed "Degrees of excellence" was an update of your education correspondent, Michael Dixon's, own now familiar league table of employability of each university.

now familiar league table of employability of each university's graduates.

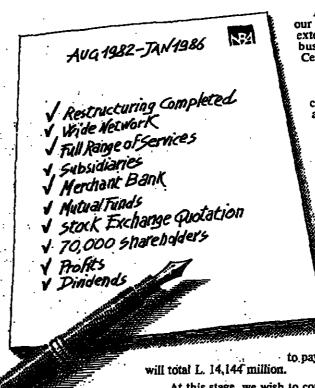
Both articles stated that the UGC had made a judgment as to the quality of teaching as well as research. This is not the case. As the chairman of the UGC told vice-chancellors and principals last week, "In making the distribution we have made the distribution we have made a judgment about the quality of research but we have made no The UGC has also made it clear that this teaching distribution was and subject distribution alone."

The UGC has also made it clear that this teaching distribution was the mast impactant. tion was the most important determinant of this year's allocation. This means that your first table is not a rank order of quality, simply of cash grants. B. H. Taylor. 29, Taylor.

of pension funds to safeguard the interest of the members. He sees no "logic" in "the proposi-tion that employers should pro-vide benefits for members that were never part of the original benefit promise." In this coun-try an employer that failed to use the surplus in his pension fund to increase pensions in nayment to go at least some Michael Dixon writes: The UGC stated on May 20 that the way to meet increases in the cost of living would be break-ing faith with his employees method used for distributing the grant was "based party on teaching and research criteria." I am informed that although the

YET ANOTHER PROGRESS REPORT.

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As a commercial bank we operate, together with our subsidiary Banca Cattolica del Veneto, an extensive network of branches throughout the major business and commercial centres of Northern and

In addition, we control

•Fiscambi, which operates financial service companies in the areas of Factoring, Leasing, and Real Estate Financing, and

La Centrale, a merchant bank.

Nuovo Banco Ambrosiano, Banca Cattolica del Veneto and Fiscambi are quoted on the Milan Stock Exchange.

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Fondo Centrale, our investment fund, launched in October 1985, has already achieved wide acceptance and has demonstrated a performance well above the national average.

Profits for 1985 amounted to L. 23,382 million after L. 127,652 million provision for reserves and amortization. We are now in a position

to pay our first dividends which, on last year's results,

At this stage, we wish to convey sincere thanks to all who have contributed to our results and re-structuring. This includes not only our own staff and investors but our many friends and colleagues throughout the world.



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FINANCIAL TIMES

Thursday June 5 1986



Rupert Cornwell explains doubts surrounding the start-up of a fast-breeder reactor

Germans shun a nuclear white elephant

AT KALKAR, it must be said at the outset, all is quiet. There are no encampments of Greens and environmentalists around West Germany's first commercial fast-breeder reac tor, louring square, grey and mas-sive over the flat countryside of the lower Rhine, close to the border with the Netherlands. Police contingents are notable only by their ab-

True, the number of visitors to the information centre within the reactor complex has leapt since the Chernobyl disaster to 1,000 a day, and a Breughelesque mural on a nearby barn wall depicts the local populace cast into a radiation-filled hell, beneath the mocking gaze of a ell, beneath the mocking gaze of a harlequin bearing the latters KWU, for Kraftwerk Union, the prime contractor for the project.

But Kalkar, named after a small idyllic town nearby founded 756 years ago by the counts of Kleve, has experienced none of the weekends of lurid violence which have disfigured protest against the planned nuclear reprocessing plant at Wackersdorf in Bavaria.

Yet Kalka, or rather the plant which has given it celebrity for the first time since the decline of the wool trade epitomises the quandary of the nuclear planners in Bonn. In short, it might yet be the most ex-pensive and diplomatically embarrassing casualty of the anti-atomic crusade in Germany.

Wackersdorf may have drawn the headlines, but it is no more than a hole in the ground in a forest clearing. Kalkar on the other hand has en under construction since 1973. Today, at a cost of DM 6.5bn (\$2.8bn) - provided not only by West Germany, but also by Belgium and the Netherlands, which each have 15 per cent of the project - it is vir-

which predates by more than a dec-ade the disaster in the Soviet Union, ensures that the West German authorities, at both federal and state level, are second to none in their insistence on safety. Kalkar clearences and two more are still to feat in the key state election in be granted, for the installation of Lower Saxony on June 15 into a cer-

BRITAIN TO ALLOW FULL INSPECTION OF SELLAFIELD

The European Commission yesterday won a long-running battle with the British Government to gain full access to civil nuclear reprocessing facilities at the controversial Sellafield plant, writes Tim Dickson in Brussels. The agreement, which enables inspectors of Euratom, the EEC's atomic energy authority, to check for the first time areas where both civil and military rial is handled, could have important implica tions for the application of EEC saleguards to the French nuclear industry. These salegaurds, which apply automatically in member states under the Treaty of Rome, are strictly limited to civil nuclear programmes procedures include the keeping of records of the flow of and stocks of nuclear material. The Commission stressed yesterday that Euratom inspec have always had access to the purely civil areas of the Sellafield site, but since joining the EEC the British Government has refused them entry to the so-called covernment may retused them entry to the services in mixed facilities" (including the Magnox reprocessing plant) where military material is also handled. Euratom has nevertheless insisted during years of negotiations that it has a right and duty to verify the civil op-

be done without any threat to national security. The ng in the was described by a British official yesterday as "pure-ly accidental." Technical agreement, he added, had en reached between the two sides two months ago. A Commission official explained that after years of deadlock the British Government first changed its position in 1984. Public desquiet resulting from the well publicised problems at Sellafield, he thought, may have speeded up the final agreement. • Maurice UK Magnox power stations as well as similar plants in Italy and Japan. The fuel, which comes in the form of um rods in magnesium oxide cases, is reproed into uranium, plutonium and other products.

plutonium is either returned to the electricity industry for further fuel applications or directed to military purposes. The reprocessing has the dual ability to produce "weapons grade" plutonium or plutonium

erations within the mixed facilities and that this can

the fuel elements and for an experi-

The central Government says the plant will see active service. So at east it reassured a somewhat anxgian Prime Minister, whose country has already spent DM 510m on Kalkar, during a recent visit to Bonn. But Brussels and The Hague are already wondering whether they will be able to claim compensation if the whole thing comes to naught. "Kalkar could be one of the biggest white elephants in history," says a Belgian official.

The Chernobyl debate still reverberates through Germany, and all political calculations before the national elections of next January are being rethought. The Christian Democrat-led Government, which at the outset clumsily tried to face changing its tune, fearful that un-equivocally to champion nuclear power could turn a threatened defeat in the key state election in country's first environment minister is a token of its concern

The Government's Free Democrat (FDP) allies have shifted their stance uncomfortably on to the fence. The opposition Social Democrats (SPD), propelled as much by anxiety at losing votes to the resur-gent, anti-nuclear Greens to its left as by an inherent hostility to nuclear power, now demands abandonment of it in favour of other en-

The Greens want every one of the 20 operating reactors, which pro-vide 31 per cent of West Germany's electricity, switched off at once. Even the influential union movement, long in favour of nuclear energy, is now demanding its replace-CSU in Bavaria, whipped on by its master. Mr Franz Josef Strauss, remains wholeheartedly in favour of nuclear power stations in general, and Wackersdorf in particular. The cacophony at national level

which the West German constitution entrusts a huge say in local nu-clear policy. Brokdorf, a station due to go on stream this month, has now been held up on order of the Christian Democrat government in ical repercussions in neighbouring

Ominous question marks, too.

In those states run by the Social In the meantime, the advocates of Democrats, the prospects for any muclear power are sitting tight, in extension of nuclear energy are the hope of friendlier times. Mr Gurenter still - and nowhere more so than in North Phina Worth all 2 to Enter Brucek of Deutsches Atom is nothing compared with that ary, have long been waging battle among the individual states, to against Kalkar.

Passions have been inflamed fur-ther by the belated disclosure of a tiny leak of radioactivity from a high-temperature reactor at Hamm, near Dortmund, on May 4, a few sen has accused VEW, the utility

which operates the reactor, of a cover-up. VEW originally threat-ened to sue him for defamation. The Greens demanded his resigna tion for negligence, and by Moaday night 40 local farmers had blocked access roads to the site. By Wednes day, tempers had cooled, but the reactor was still closed. The rumpus to an outsider might

look exaggerated. But for Kalkar it is more bad news. Cheap oil and a surfeit of electric power has made the 300 MW that the fast-breeder would offer redundant - for the time being at least. Primarily, Kal-West Germany's entrant in a technology that offers a 60-fold increase in the energy obtainable from a giv en quantity of uranium.

The earliest start-up date for Kal kar is after the January election when nuclear passions here may have cooled, always assuming that the CDU/CSU/FDP alliance retains ver in Bonn. But even that may be wishful-thinking.

"Chernobyl was the last thing we needed," says Mr August-Wilhelm Eitz, head of Schnell-Brueter-Kernkraftgesellschaft (SBK), the three-nation consortium operating must hang over three other sta- the fast breeder. The SPD may tions, due to be completed in 1988 now get what it wants: the painless and 1989 in Lower Saxony, Badendeath of Kelkar." Theoretically, the Wurttemberg and Bavaria, al-Government in Bonn can ultimately though all three states are today override a state authority – but in ruled by parties in the present Gov- this climate it surely would not

than in North Rhine-Westphalia, in Forum, a pro-nuclear umbrella aswhich Kalkar lies. Mr Reimut Jo- sociation, stresses that the original chimsen, the state's economics min- arguments for Kalkar remain. "But ister, backed by Mr Johannes Rau, an individual state in practice can its Prime Minister and the SPD use delaying tactics for ever," he candidate for Chancellor next Janu- warns. If you ask me now if Kalkar

change investigation is unlikely to expose profiteering on the grand scale, but if it makes at least a few people feel very uncomfortable in-deed it will have served its turn. The acquisition of Fine Fare is perhaps the last great purchase of market share that Dee is likely to make in UK food retailing. There are non-too-many 5 per cent shares floating around, and few of them would now fill gaps in Dee's geographical coverage without at the same

time creating pockets of unaccept-able concentration. With 11 per cent of the market, Dee is now rubbing shoulders with Tesco, and will lay claim to a greater retail cash flow Dee should also get much more out of Fine Fare than AB Foods would have been able to. As a dominant UK food manufacturer, ABF rights issue would not have helped.

was unable to trade as aggressively in its supermarket chains as it might have liked. And the option of ploughing the group's accumulated net cash into Fine Fare would have amounted to a declaration of war on ABF's main customers - the other food chains. Moreover, with standard retail accounting policies allowing the capitalisation of interest and the inclusion of profits on store disposals in pre-tax profit, Dee's revenue account should in any case extract more profit from Fine Pare than the ultra-conservative ABF.

Where ABF will take its winnings s one of the great enigmas. Including 15 per cent of Dee's equity, net liquid resources now amount to almost £900m, which is producing re-turns on the street that must increasingly fall short of what ABF might be earning in milling, baking or even the Bishop's Stortford Golf Club (now sold to Dee). To be loaded with cash does nothing at all for the return on shareholders' equity, as the controlling shareholiers of ABF are well aware. If ABF were to gear up, it could create some pretty formidable waves in the world food scene, or perhaps

The difficulty of keeping a secret

in the City of London now being

what it is, not a soul was surprised

at yesterday morning's placing by the Dee Corporation Indeed, the

ietails had been sufficiently well-

known on the previous afternoon for Dee's shares to have fallen by

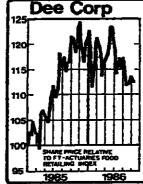
about 6 per cent during the meeting

at which the terms of the issue

were supposed to have been fixed.

The inevitable London Stock Ex-

than Sainsbury.



THE LEX COLUMN

More dough for

Mr Weston

of the vendor rights issue, rapidly matters, there seems no reason the becoming a company trade mark. multiple should not go down it.

The more rapacious underwriters of 1986 and 1987 at the offer price. The the largest London vendor placing danger is that the Malaysian so far (about £350m in fully-paid might operate a tap in their residu form) wanted to minimise the al 64 per cent holding - or stage amount that could be clawed back dawn placing through Rowe & Fi by existing shareholders, on the man. grounds that any upside in the Dee share price should go to the riskbearers. More generously, victory for the institutions, which wanted a 75 per cent clawback form the place ing, has protected the interests of current shareholders. With 25 per cent of Dee's equity still to be reg-

The return of Guthrie to the stock market will have none of the pan-ache of its departure after a Malaysian dawn raid in 1981. Companies with a host of unrelated and farflung manufacturing assets and predominantly North American earnings are scarcely the flavour of this month's equity market.

The management installed by the Malaysians inherited a muddle of firemen's hoses to fitting gold taps to executive sircraft. In a period where the Malaysians put no capital in, management succeeded in degearing the balance-sheet despite more or less compulsory investment in underperforming assets 50 per cent ahead of depreciation. Last year, Guthrie generated a cash sur-plus at a level where any self-re-ther cost savings, lower intere specting Malaysian unit trust would payments and modest growth could want to take some capital out and lift profits this year above £155m attract a dividend stream.

American automotive supply bar ness with Ford and GM to the e tent that it can generate for new i vestors half-way reliable earning and the £16m the company rais will presumably go, not to retitax-efficient North American de 1 but to buy some UK earnings alon: side a successful and growing ca-pet underlay business. But Guthr is still saddled with an induction heating operation of dubious viabi ty, an aviation service that is pai fully adjusting to the post-gold ta era and some Australian curio

ings multiple of nine is not askir More immediately. Dee's share much from the dog businesses, me holders will be debating the merits since management is canny in to

Reed International

It is hard to quibble with Reed iternational's success so far in six ing itself out, but then it had a lot. scope. Although yesterday's resid were confused by every sort of e-ceptional, the 28 per cent prets profit rise to £137.4m for the yeart March put 86p on the shares : 930p. That profit gain was despi mainly unfavourable trading cond tions. Instead, it came from the work done to reduce the cost bas and improve efficiency with he from lower energy prices. Red cuts extend to the balance sheet? well and the fall in net debt is only beginning to come through to the nterest charge.

Having proved itself as a hade -Reed must now show that it es acquire and grow, too. It still b-lieves in publishing, which make nearly half of trading profits, as tr main growth generator. Reed Pu lishing, the trade journal and ext bition business, seems capable expanding one way or another. B lem, and Reed's track record wit Even on a higher tax charge th Even without external capital prospective p/e is under 11 which Guthrie has developed its North still is not a publisher's rating.

It's typical of Bovis that even a project which pushed building

techniques and technology to new,

breathtaking dimensions has been

brought home immaculate, as planned

and on time.
If you'd like to avoid unnecessary

De Benedetti set to win control of Valéo

win management control of Valéo, Benedetti responsibility for the inthe leading French car components the leading French car components group. But the French Government will try to limit his power as a per cent of the shares, he had been will try to limit his power as a shareholder by limiting his stake in the motor components group to 20

French industry sources said yesterday that an agreement between Mr De Benedetti, the chairman of Olivetti, and the Government over the future of Valéo was expected to be announced soon. French car industry officials also confirmed that the sound of the both Peugeot and Renault were not him Valeo's single biggest sharehol-

MR CARLO DE BENEDETTI, the reached with Mr De Benedetti. seeking to acquire a further 16 per cent stake in the company but was temporarily halted by the French Conservative Government. The Government declared Valeo "a defence industry" to block Mr De Benedetti's additional share purchase.

tutions with a 15 per cent stake in Valeo and the CGIP French incustrial group, which will take a 10 per

group.

The agreement is clearly favourable to Mr De Benedetti, who will ultimately get much of what he wanted without having to put up additional cash. At the same time, the will preserve Valéo's indep

nounced shortly he will be flanked when the company is expected to

While a solution over the future of Valéo has finally been reached the efforts of Matra, the French tronics group, to merge its car com-Fiat are still blocked.

creating a joint subsidiary grouping their car components interests This would be 65 per cent controlled by the Italian car group.

However, the French Government and the French car companies

trying to resist Mr De Benedetti's are against giving Fiat majority takeover, which comes at a time control of the venture.

Pacific cable may cut cost of calls

By Jason Crisp in London

A JOINT VENTURE between Brit ain's Cable and Wireless and Pacific Telecom of the US plans to build a \$500m fibre optic submarine cable across the Pacific Ocean by the end

The cable would run from Wash ington State and Alaska to Japan and would dramatically increase competition for the highly profi-table international telecommunica-tions traffic. In another joint venture Cable and Wireless is already planning to build two transatiantic fibre optic cables. Competition from cables using

optical fibres which have large ca-pacity compared with existing cables and satellites is likely to mean a sharp fall in the price of international calls. The national tele phone administrations are also building two transatlantic fibre op-tic cables and one across the Pacific. If the four transatiantic cables are installed, capacity will rise 12-fold in five years.

Cable and Wireless plans to link the Pacific and Atlantic cables with fibre optics across the US which would give a direct and high-quality link between Europe, The US and the Far East.

It will probably lease the capacity from US carriers when a coast-to past route is established. A fibre optic cable is also likely to be built between Japan and Hong Kong, where Cable and Wireless enjoys a

Until the Federal Communications Commission (FCC) gave pernission for a private transc cable, all international calls were the effective monopoly of the na-tional telephone administrations.

Yesterday the new joint venture— Pacific Telecom Cable — filed an application with the FCC for a licence o build a across the pacific, citing the precedent of the transatlantic The consortium of Japanese com-

panies which will pay for half the cable and negotiate the right to land the cable in Japan has not been named. But two groups are reported to be fighting for a licence to compete with Kokusai Denshin Denwa which has Japan's international monopoly.

A consortium of Mitsubishi, Mit-

sui and Sumitomo has declared an interest in competing. A second group consisting of C. Itoh and Cable and Wireless is also thought

Bonn achieves record trade surplus

Continued from Page 1 Officials in Bonn maintain that

as the year progresses the trade surplus will shrink, as greater con-sumer demand sucks in more imports and the initial perverse effect of a more expensive D-Mark, which depresses the value of imports, The problem for the authorities,

however, remains that the domestic economy is showing less vigour than expected - even though the latest figures for industrial production and orders, also released yesfirst quarter, the picture may be im-

industry climbed in April by 1.5 per cent, after declining in March, total orders booked in April rose by 4 per ger interest from domestic custom-

Washington accused of jeopardising summit

Continued from Page 1 ground stations. Marshal Akhrom-

eyev, holding a copy of the Salt-2 treaty, said the Soviet side was not the US what it wanted to know about the coded signals they received no reply, he said.

The Krasnoyarsk radar station in

tion now under construction, is for tracking Soviet and US space vehi-cles. Scientists would be able to tell from its radar emissions once it came into operation that this was the purpose of the station. He denied it was for anti-missile defence, thus violating treaties with the US, and claimed the Soviet offer of

encrypting or coding signals about throw weight, launch weight, geu-eral dimensions, type of fuel and number of warheads because this was banned by Salt. Other signals are coded. When the Soviets asked

Siberia. Mr Bessmertnykh repeated the Soviet claim that this radar statalks about Krasnoyarsk and two

Britain were rejected by the US. Mr Bessmertnykh said US accu-sations of Soviet violations of Salt treaties were merely attempts to justify planned American violations. The US had only mentioned

the Soviet development of the SS-25 as a Salt violation in 1983 when it seriously began to consider the de-velopment of the Midgetman mis-sile itself. Marshal Akhromeyev said the Soviet Union would not allow the US to shift the present military par-

ity between the superpowers in its Pressed for details of the Soviet military response to the US abandoning Salt he referred to Western press reports of the Soviet Union

Airbus faces new Boeing challenge

Continued from Page 1

jet ever, exceeding the 1,831 total of the earlier Boeing 727, now out of The 737-400 will be cheaper than the A-320, because of lower develop-ment costs. Boeing will also develop

it quickly, to get it into the market-place alongside the A-320. So far, Airbus has won orders for more than 100 A-320s, but Boeing believes that the further orders for

The 737-400 will have a fuselage stretch of 9 feet 6 inches, to enable it to carry the bigger 145-seat play-

737-400s now in negotiation will soon overtake the A-320 figure. Some existing orders for earlier 737s may now be converted to Ser-

being easily capable of increasing load. The engines will be the same the number of warheads on its heavy intercontinental ballistic misco-US (Snecma-General Electric)

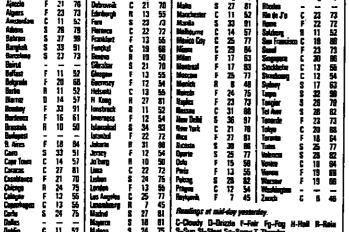
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Growth key to rates

"They find this pressure to grow very disturbing," the official said, adding that there were concerns that too rapid a dollar devaluation intervention in exchange markets would reignite inflationary pres-sures in the US which they feared Mr Volcker said he continued to were not as subdued as current statistics suggested, influenced as they

were by the sudden fall in oil prices. While uneasy about US pressure, some officials yesterday made clear that they still welcomed Mr Baker's efforts to improve international economic policy co-ordination, and the shift in US attitudes towards inter-real problems," in terms of Third national co-operation on economic World debt. issues which he had implemented. He said: "

● Mr Vokker said he continued to see a debt crisis for the Third World, particularly those countries Renter reports from Boston.

hardest hit by falling oil prices, Mr Volcker said: "We have made very real progress over the last three years followed by some very

tude and behaviour." He empha-

sised, too, that he would not exclude

He said: "We should not view this Mr Pöhl, for example, cited the as behind us. Some very real prob-change in US attitudes as a key fac-lems remain, specifically for those to be keen. Negotiations are tor in the progress that has been countries that suffered an oil thought to be going on between all made, describing it as "a remark-shock."

SECTION III

FINANCIAL TIMES SURVEY

As Australia moves As Australia moves towards its bicentenary AUSTRALIA in 1988 it is, like those early settlers,

in for a testing time. Mr Hawke's Labor Government faces enormous challenges now that the country has slipped out of the top ten in the world economic league

Rough water ahead

IN JUST 19 months' time, extraordinary country's affairs. Australia will have seen an Australia celebrates the 200th is Mr Bob Hawke, the down-to-unparalleled period of expananniversary of its first foreign settlement A 16m-strong cosmopolitan nation of immigrants 1983, just a month after securing will proudly toast their liberal democracy and standard of life, Party, he was re-elected at the proclaim their unity in diversity and bask confidently in the prospect of a bright future.

Yes a strong to smooth the rect of the Labor democracy and standard of life, Party, he was re-elected at the prospect of a bright future.

Which is the control of the labor democracy and standard of life, Party, he was re-elected at the prospect of a bright future.

Which is the control of the Labor democracy and standard of life, Party, he was re-elected at the prospect of a bright future.

No one would deny the Australians their just celebration. From a blend of British, European and American institutions and cultures they have forged a unique society—full of opportunity and the time of the bicentennial. His ambition is to do in son failed to achieve in British and collumns they have forged a unique society—full of opportunity and the son failed to achieve in British and the son failed to collective streak.

But this most urbanised of But this most broadled or people, dwelling so securely on the sun-baked rim of a sparse South Sea island the size of Western Europe, now faces enormous challenges in coping with the future. Their optimism, like that of the earliest settlers, is going to be sorely tested.

If this seems a surprise, it is worth remembering that Australia has now slipped out of the top ten in the world econo-

earth 56-year-old Prime Minis-ter. Voted into office in March

deficit will rise above A\$13hn in 1985-86, around 6 per cent of gross domestic product and well up on the previous year's high figure of A\$10.5hn.

Having courageously floated the Australian dollar earlier, ment since the Federation was formed in 1901, is determined to recain what it sees as its rightful currency slide—30 per cent on a

Australia has now slipped out of the top ten in the world economic league. Indeed, there is no shortage of Australians warning that their country is now truly on the slide

The nation, they say, has been living beyond its means for too long. They point to crime, corruption and drug abuse, to coloistered unenterprising businessmen and bloodyminded trade unions, to lost generations caused by high unemployment and to complacency and wilful ignorance borne of peace and isolation.

Presiding over this son for Australia and for many of the world's industrial countries, including Britain. Australia nation for many of the world's industrial countries, including Britain. Australian authors interest rates to record high levels. Price inflation is means interest rates to record high levels. Price inflation is means on the original same for many of the world's industrial countries, including Britain. Australian authors interest rates to record high levels. Price inflation is means on the original same, lik's central political issue, like while touching a worrying annual rate of 9 per cent, well above other OECD countries' levels. The depreciation was supposed to improve the composition of improve the composition of improve the composition of improve the composition of interest rates to record high levels. Price inflation is means since been tightened, driving interest rates to record high levels. Price inflation is means of the world's industrial countries, like while touching a monual rate of 9 per cent, well above other OECD countries' levels.

The depreciation was supposed to improve the composition of interest rates to record high levels. Price inflation is means for too contributed theirs, is the management of the economy. If Hawke, through levels. The depreciation was supposed to improve the composition of interest rates to record high interest rates to record high levels. Price inflation is means for too contributed to consumers. The management of the economy. If the management of the conomy. If the management of th

sion, well above the average of its partners in the Organisation for Economic Co-operation and Development (OECD). Stoked by a fiscal stimulus which began under the previous Fraser Government, and helped

by the early breaking of a drought and the US's recovery, Australians their just celebration. From a blend of British, European and American institutions and cultures they have forged a unique society—full of opportunity yet egalitarian, individualistic yet with a collective streak.

of the bicentennial.

His ambition is to do in the growth has created more than 600,000 new jobs and become Mr Hawke's greatest political asset. But it has not come without cost, most crufull of opportunity yet egalitarian, individualistic yet with a collective streak.

regain what it sees as its rightful currency slide—30 per cent on a place in power. currency slide—30 per cent on a trade-weighted basis—in Al. place in power. trade-weighted basis—in that that contest, will provide a lest year. Monetary policy has out of son for Australia and for many since been tightened, driving



has caused Australia's terms of the currency and interest rates have been freed and foreign hanks have been allowed in.

An even bigger problem is a triple promise made by Mr Hawke shead of the 1884 election. Known misleadingly as the "trilogy," it commits the Government not to increase its spending or tax revenues, and to a reduction in the budget and fringe benefits taxes, and to deficit, each as a proportion of gross domestic product.

The Labor Government is now the currency and interest rates have been freed and foreign banks have been allowed in.

A third is the tax reform package announced last September involving the Government, employers and unions. Labor is committed to a capital gains tax and fringe benefits taxes, and to income tax cuts at upper levels of income.

The Labor Government is now the currency and interest rates have been allowed in.

A third is the tax reform package announced last September after a much-vaunted "ax summit" involing the Government, employers and unions. Labor is committed to a capital gains tax and fringe benefits taxes, and to deficit, each as a proportion of gross domestic product.

of economic policy from a net-rise more slowly than prices work of fragile building blocks, and the share of profits of which the trilogy is but one. increase.

Another is deregulation, at least In September last year the

the slide in world prices, which in the financial sector, where has caused Australia's terms of the currency and interest rates

The Labor Government is now The most important corner in the midst of a second round of stone underpinning Mr Hawke's in the midst of a second round of stone underpinning Mr Hawke's cuts since that pledge was made, and is finding the process "Accord." First unveiled just extremely painful. Failure to meet this year's target of 1883, the Accord is a prices and A\$1.4bn would rupture one part incomes agreement between of the trilogy and thereby all of it. To reach it may mean welfare routs which would cause uproar on the party's left.

But this is not all. Mr Hawke ment and partly to genuine union restraint, has seen wages of economic policy from a net-

Button Car Plan leader, finds plenty to make "middle Australia," especially political capital from the small businessmen and farmers unemployment rate turning back up, record high interest rates, high inflation, the large current account deficit and beavy foreign debt, and the dol-

Profile: Simon Crean

CONTENTS

The Economy

Banking Stock Market

Foreign Policy

Profile: Qantas

Politics Defence

Trade

lar's depreciation.
To the Liberals, the Govern-

ognise that the Accord has been good for them, and would be unhappy to see it collapse. The wider perception is that, in the nine months since he took over Government and unions renewed the agreement in the "Accord Mark II," under which labour showed further restraint. The unions stopped short of demanding full indexation for the inflationary impact of the dellar's degree interfrom Mr Andrew Peacock as leader, Mr Howard has yet to

tion payments.

Needless to say, it is one of the contradictions of Labor points that its commitment to market forces in the financial sector is forces in the financial sector is not matched in the highly institutionalised labour market. More importantly failured to market. from under its feet. Naturally conservative himself, he has overcome the left of his party More importantly, failure to deliver on the Accord and on tax reform would drive a coach and horses through Labor's and offered policies to retain the popular support of a largely conservative electorate by avoiding any reminders of the commitments to workers and taxpayers, and could threaten disastrous Whitlam experience in the 1970s.

Mr John Roward, the opposition their alternative will appeal to

the Government's survival.

Natural Resources overview Gold Aluminium 5 Agriculture Industrial Restructuring America's Cup Tourism **Doing Business** Down Under

This survey is an integral part of today's issue of the Financial Times and is not for sale as a separate section

who feel excluded by Mr Hawke's corporate style of poli-tics. But most analysts believe Mr Howard, short of an upset for Mr Hawke, still has a long way to

ment seems most vulnerable on the tax issue. On the political ral Australia's component front they see its weakness as the inordinate influence given to the unions. Yet, while committed even more intensely than Labor to market-orientated free-enterprise policies in a push for greater productivity and competitiveness. Mr Howard faces serious problems winning full-blooded electoral support.

Australia's component states can be expected to react unhappily next week when they are told by the Government that the states' purse strings must be cut. The Labor Party's biannual conference next month may well be stormy. Both the budget, due in August, and the subsequent tax cuts, are posing problems—and Labor does not control the Senate, or upper house,

uon for the inflationary impact of the dollar's depreciation, deferred claims for productivity increases and agreed to take its proceeds later as superannuation payments.

Needless to leader, Mr Howard has yet to capture the public imagination—even though the opposition, despite its disunity, has stayed well within striking distinct of Labor in the opinion polls.

Labor has already begun complaining bitterly at the apparent failure of business to respond to the changed environment. But Liberals stoutly maintain that

An upset is not impossible. quent tax cuts, are posing prob-lems—and Labor does not con-trol the Senate, or upper house, party, have the balance of

A further political complica-tion is posed by the continuing 2½-year saga of a High Court judge, Justice Lionel Murphy, who stands accused of misbehaviour and is now the subject of a parliamentary inquiry which is expected to report by September. A former Labor polls.

Politics in Australia is a notoriously venal business, and no one doubts that the opposition's real problem is that Market Mark

more, and an early election is not ruled out. Whether the electorate would readily accept what would be the second in a row is another matter. Austra-lia, something of an over-governed country as it is, has too many elections for most people's liking, partly because voting is compulsory.

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Economy

Caught in a series of interlocking traps

poised like a surfer skimming a giant curling wave: it will either gracefully ride out the current foaming crisis, or it will be over-whelmed and, like the surfer. crash over in a "wipe out." There is no middle way.

The economy has registered one of the fastest growth rates in the OECD area in recent years, but is also deeper in real crisis than most other OECD econo-

mles.
The country is an endless list of such paradoxes: a huge land mass with a tiny population; a high-wage economy with low productivity; Third World balance-of-payments problems coupled with the most sophisticated First World financial

Nobody is clear in the debate about whether the most likely course for the economy will be to become competitive with the super-efficient competitor nations of Asia, or to slump to the irredeemable depths plumbed by the Argentine

In recent times, the citizens have been warned by a leading industrialist that they risk becoming the poor white trash of Asia; and by their increasingly anxious Labor Treasurer, Mr Paul Keating, that, unless they understand just "what sort of an international hole Australia is in." the country will quickly become

all, been in deep holes before in both the 1930s and 1960s, and something has always turned up hence the nickame "Lucky

But the something has been an upturn in commodity prices, or the discovery of new deposits of mineral wealth for which the world was clamouring. The result has been that the

Australian economy has relied ever increasingly on its com-modities — natural resources and primary agricultural pro-ducts — and has become some-thing of a single-sector

The world demand for all these problems is shrinking, and prices have tumbled, accelerated by the oil shocks. Although it is a major supplier of such products. Australia has always been a price-taker rather than setter, and has been unable to mitigate the effects of the price

A lack of entrepreneurial and trading spirit in the country, industries heavily protected by tariffs and barriers, and a highly paid, rigidly unionised workforce have left the country in a weak position to make rapid structural adjustments to the change in its fortunes.

Mr Bob Hawke, the Prime Minister, and Mr Keating moved early in the life of the Governa banana republic. ment to open up the economy,
These dire warnings appear
to be received with a good deal deregulation, accepting that

of arm's-length scepticism, this would make it more diffi-however. Australia has, after cult to attempt centrally plancult to attempt centrally plan-ned control of the entire

economy.

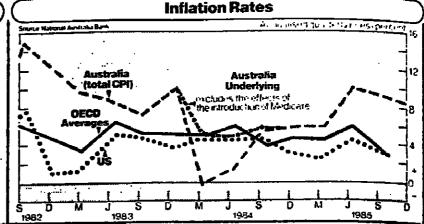
Instead, they have moved on all fronts separately: a tightly restrictive monetary policy has been used to throttle off the growth which was threatening growth which was threatening to overheat last year. Unions have been pulled into accords which have cut the growth in real wages, in return for supplyside initiatives like tax cuts.
The Australian dollar has been

The Australian dollar has been floated and has depreciated rapidly, particularly against the US dollar and the Japanese yen. The policies have so far not been enough, and the new crisis hinges on a current-account deficit which has continued to widen against all expectations. But that is not to say that there

have not been some notable achievements since 1983. The crucial accord between government and unions choked off the rise in real wages, in a country which was increasingly unable to afford the very high living standards that previous prosperity has delivered. More than 600,000 new jobs have been created which, in a country with a population of just 16m and a workforce of only 5.5m, is a remarkable achievement, masked by the fact that the rapid rise in the size of the workforce has meant that unemployment has barely

The slow rise in wages was accompanied by rapid growth in output, a sustained revival of

Currency Movements (Australian Dollar) M: pr (reptr 1981:10f)



corporate profitability and fall-ing inflation. So both fiscal 1983-84 and 1984-85 were two highly successful years of macro-economic performance, and Australia seemed to be recovering from the trauma of the early 1980s recession better than many other industrialised coun-

However, trouble was quickly storing up. Australia had been sustaining much of its recovery through borrowing; and the private sector, deterred by high domestic interest rates, borrowed heavily abroad. Net external debt soared from A\$7.3bn in 1980 (6.3 per cent of GDP) in 1985.

Consequently, the terms of trade continued to deteriorate and the current account deficit began to look unmanageable. Growth accelerated, but largely due to soaring consumer demand which was satisfied by great inhalations of imports.
International confidence in
Australia's abality to pull itself
into non-inflationary growth

The resulting sharp devalua-tion in the dollar should have been good news for the eco-nomy. Exporters would benefit,

Pay Accord

panies to invest), and foreign investment would pour in The balance of payments would come under control, and external debt would fall back to less worrying levels. So the theory

Mr Keating warned that it was vital that the benefits of the currency depreciation were not lost by being passed straight through in money wages. The continuation of the pay accord stopped this happening; wages have risen by under 4 per cent in the last year, while consumer prices have increased by more prices have increased by more than 9 per cent, so that much of A\$7.35h in 1980 (6.3 per cent of the depreciation has usefully GDP) to A\$52bn (25 per cent of acted as a corrective to price relativities

> He also warned that it would be some time before the trade slide benefited from the devaluation effects, because of the typical time lag involved. As a result, Australia became probably the only nation in the world where the daily chat was about

the J-curve, the economic repre-sentation of the upturn in trade and current account after a lag-ged slide following devaluation. But it has not appeared. "Who will put the curve in the J?" asked the National Australia imports would slow, stability Bank, "Where is the J-curve? We would reign (encouraging com- can't wait forever," said Simon

while foreign investment did pick up, and interest rates up around the 18 per cent mark attracted foreign capital to the activated foreign capital to the can't wait forever." said Simon country, the vital investment in Crean, leader of the trade manufacturing industry and unions.

new sources of internal productive wealth did not materialise in enough strength. There are latterly, however, signs within the components of imports that business is starting to bring in the type of semi-finished manufactures that are a precursor to new investment in a country notgenerally able to produce its own basic industrial founda-

In a sense, Mr Keating is running out of time. He has to pre-sent a new budget in August; the unions are getting restless as their side of the pact fails to deliver either major investment

or falling unemployment; income tax cuts and pension arrangements, promised in return for the pay pact, are imminent at a time when the economy is least able to absorb them; and, worst of all, the trade situation continues to deterio-

rose from A\$0.450 in 1802-05 (a.s. return for the pay pace, the per cent of GDP) to A\$7.350 in imminent at a time when the 1983-84 (4 per cent) and economy is least able to absorb A\$10.350 in 1984-85 (4.9 per them; and, worst of all, the trade cent). In the current year, which situation continues to deterioends at the end of June, the rate. restrictive policies were supposed to contain the deficit at rose from A\$6.4bn in 1982-83 (3.9 of around A\$13 to A\$13.5bn and so increase again as a propor-tion of GDP to more than 5 per cent, which is not sustainable.

Mr Keating's "banana republic" comment was prompted by the announcement of unexpectedly bad trade figures for April, which took the total deficit to A\$12bn for the first 10 months. So imports and next months. So imports and pay-ments on the massive external debt were still far outstripping

exports.
"If we fail, Anstralia's basically done for. We'll just end up being a third-rate economy," he said.

Unless government spending

slowed, imports fell and manu-facturing investment picked up the only way to deal with the payments deficit would be to close the economy down. "You cut all the growth to ou stop all imports grow

ing." But that also meant falling profits, and unemployment rising from 8 per cent. "If we don't make it this time we never will make it." he said.

He also warned that it would be some time hefore the trade. ing." But that also meant falling

devaluation effects, because of the typical time lag involved. As a result, Australia became probably the only nation in the world where the daily chat was about the J-curve, the economic representation of the under the daily chat was about the J-curve, the economic representation of the under the daily chat was about the J-curve. The economic representation of the under the daily chat was about the J-curve.

Crean, leader of the trade ged slide following devaluation. But it has not appeared, "Who

pick up, and interest rates up around the 18 per cent mark

attracted foreign capital to the country, the vital investment in manufacturing industry and new sources of internal productive wealth did not materialise in enough strength. There are latterly, however, signs within the components of imports that business is starting to bring in the type of semi-finished manunew investment in a country notgenerally able to produce its own basic industrial founda-tions.

In a sense, Mr Keating is run-ning out of time. He has to present a new budget in August; the unions are getting restless as their side of the pact falls to deliver either major investment or falling unemployment; income tax cuts and pension The current account deficit arrangements, promised in rose from A\$6.4bn in 1982-83 (3.9 return for the pay pact, are per cent of GDP) to A\$7.3bn in imminent at a time when the 1983-84 (4 per cent) and economy is least able to absorb

A\$10.75bn which have meant it per cent of GDP) to A\$7.3bn in declining as a proportion of 1983-84 (4 per cent) and GDP. In May, the Treasury came to the gloomy conclusion that cent). In the current year, which ends at the end of June, the ends at the end of June, the restrictive policies were supposed to contain the deficit at A\$10.75bn which have meant it declining as a proportion of GDP. In May, the Treasury came to the gloomy conclusion that the out-turn would be a deficit the out-turn would be a deficit of around A\$13 to A\$13.5bn and so increase again as a prop-ortionated of GDP to around six per cent which is not sustain-

> Mr Keating's "banana repub-ic" comment was prompted by the announcement of unex-pectedly bad trade figures for April, which took the total deficit to A\$12bn for the first 10 months. So imports and pay-ments on the massive external debt were still far outstripping

> exports.
> "If we fail, Australia's basically done for. We'll just end up being a third-rate economy," be said.

Rough water ahead

CONTINUED FROM PAGE 1

Whatever happens, Mr Hawke has clearly managed to re-establish Labor's capability as a government after the ill-disci-pline of Mr Whitlam's 1972-75 period in office. Mr Hawke is now one of Labor's longest-serlost some of his colour, and shown himself to be slippery, it is no more than happens to most politicians in office—and his mid-term popularity remains

The possible fall of Mr Hawke would in any case not mean a radical change. Indeed, this is part of Australia's strength as a democracy electorates have regularly thrown out leaders who seem to have lost control of the economy or of their party. The longer-term picture for Australia is less encouraging. Mr Howard, to the abuse of Labor, has gingerly but bravely talked of greater flexibility in the country's rigid and institutionalised wage-fixing system For all its success in promoting industrial harmony over the past 82 years, the system will need to take greater account of broad economic realities if Australia's constricting depend-

ence on the outside world is to be relieved. In the past this dependence has not been critical. In fornishing wheat, wool, coal or iron ore to industrial countries in exchange for manufactured or semi-manufactured semi-manufactured goods, Australia has successfully achieved a developed country's standard of living from a

The lesson that this process cannot be sustained is now slowly being learned, having been delayed over the past two decades by the emergence of Australia's modern "resource boom." Events, and Mr Hawke's government, are teaching a fresh lesson—that Australia must take a more realistic and hard-nosed view of the outside of the farm policies of the European Community and the US.

That means trying to market goods more aggressively abroad, and perhaps taking more immigrants in to boost markets at home. It means looking less to "great protectors" in Britain or the US and cultivating closer relations with Asian neighbours. And it means a collective psychological change of attitude by Australians about themselves. That is what the bicentennial in 1988 will really

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Discord sets in

THE GOVERNMENT and trade unions of Australia have been playing ball with each other for hree years in the hope of kicking the economy into shape. The Government now appears to be about to move the goal posts unilaterally and the unions are threatening to walk off. When Mr Bob Hawke's Labor

Government was elected in 1983 an agreement was set up with his old power base, the Austra-lian Council of Trades Unions, to try to keep government and unions in harness.

The accord was a straightforward incomes policy. Its corner-stone was a guarantee of indexation of wages for movements in the consumer price index in return for an agreement not to seek rises in real incomes.

A key element of the accord was acceptance by the unions that Australia's inflation rate would have to fall substantially if the country was to become competitive. The ACTU agreed, therefore, to defer claims for two years. The Arbitration Commission would bear such claims dating from 1983, therefore, in 1985.

The accord ran for two years and in three of the four half-yearly periods wages were raised in line with price rises.



Treasurer Paul Keating: economic signals flashing amber or glaring red

The unions agreed to forgo one half-yearly indexation because the introduction of Medicare public health insurance offset other price movements. This was bailed as an important demonstration of the unions' willingness to accept improve-ments to the social wage as an alternative to cash wage rises. Although there was some wage drift through the accord period, the rate of increase in wagea fell substantially

substantially.

The accord was a success in moderating wage rises between 1983 and 1985, although Australia's position in terms of unit labour costs, productivity gains and competitiveness did not improve greatly compared with its main trading partners.

Nevertheless, the rate of increase in inflation peaked and then dropped by six percentage points over the life of the

tage points over the life of the accord and employment rose by 340,000. Part of the inflation gain has been lost by the rapid depreciation of the Australian

Profile of Simon Crean appears on Page 7

dollar during 1985 and one of the main economic constraints is that inflation is back to about 9 per cent, double the OECD average and substantially higher than most competitor

nations.

In September 1985 Accord
Mark Two was signed to further
the co-operation between
unions and Governments, the
employers again opting out and
remaining on the sidelines.

Again, Accord Two indicated in awareness among unions of the country's economic difficul-ties coupled with the new danger of a sharply overheating economy fuelled by devaluation and a surge in imports. The accord continued the

principle of indexation against prices, except that from September 1985 to March 1986 two percentage points of the indexation were discounted to help to offset the impact of the dollar depreciation. The productivity claim, due to be heard in 1985, was deferred for a further year to July 1986 and it was agreed that it would not be tabled as a claim of 4 per cent rise in money wages but as a superannuation pension scheme to cost initially 3 per cent of the wage bill.

The accords have been a central place of the Communication

tral plank of the Government's economic strategy vigorously promoted by Mr Paul Keating. the Treasurer. They were essen-tial if he was to be able to deliver the so-called Trilogy— three fiscal pledges made in the 1984 general election. These were

revenue as a proportion of GDP

in 1985-86 and over the life of No increase in government expenditure as a proportion of GDP in 1985-86 and over the life of this parliament

of this parliament.

•Reduction of the Budget
deficit in money terms in 198586 and as a proportion of GDP
over the life of this parliament.

At the same time Mr Keating,
like most finance ministers, was nursing ambitions plans for tax reform. His high hopes of radi-cal change were dashed at last summer's tax summit when union and employer opposition combined to block his plan for a broadly based expenditure tax Several other tax changes including a fringe benefits tax and a cut in income tax rates in September 1986 and July 1987

did get through, however. The problem for Mr Keating is that the deferred pledges of the accords are due to be delivered soon. He also has to present a Budget to parliament in August. All of the economic signals are All of the economic signals are flashing amber or glaring red, particularly the worsening balance of payments, terms of trade and exernal debt.

At his business-union econo-mic summit this month he wants to delay further the proposals. If the superannuation deal based on the productivity claim due to be heard next month can be delayed further, it will help inflation and keep costs down for all employers

If the income tax cuts can be delayed for just a short time the Budget arithmetic will look bet-Budget arithmetic will look bet-ter—a three-month delay would save the Treasury about A\$600m. And if these saving are additional to the total of A£1.4bn public expenditure cuts he wants out of the 1986-87 government departmental budgets he will have made great trides towards keeping his strides towards keeping his fiscal strategy on course.

But more importantly he will have short-circuited the pay and prices accord in a way which will enable him to redraw and tighten overall economic policy in the way he thinks necessary to meet the external payments problem. Businessmen will support

him, mainly because they are desperate to avoid the burden of the superannuation scheme which many have claimed may grow like Topsy once in place. But Mr Keating is already deeply unpopular with his own party members, who detect ever fewer socialist and social values in his approach, and he has to face the Australian Labor Party conference next month. Most critically, however, the power-ful and rigidly organised unions, backed with enormous funds, can destroy the economic strategy and industrial stability

Unions have warned of unrest if either the superannuation scheme or the tax cuts are delayed, and Mr Simon Crean, president of the ACTU, said the accord "is not negotiable." His case that the effects of devaluation have not been ploughed back into wages and wage demands is powerful. There has been only one pay rise in 14 months and it was 3.8

per cent compared with a 9.2 per cent jump in prices Nevertheless, the calling of the summit indicates the end of the second accord. It is not clear that an accord Mark Three will emerge from the summit. If it does not there could be a race between the Government and the economy as to which crashes

Robin Pauley

and current account after a lag-Robin Pauley

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Gearing up to competition

THE AUSTRALIAN banking 2000." Mr Rob Ferguson head of sector, once highly regulated the Bankers Trust Australia, a strong profitability of the local unprecented level of competiand concentrated, has changed highly successful merchant banks, a factor which underbeyond recognition with most restraints lifted and the market opened to competition from newly-licensed foreign banks and aggressive non-bank retail

With all but one of the 16 foreign banks now open, the Bank of China reclaiming its former branch status and two local groups transformed—one from a merchant bank and another from a building society—to bank status in the past 15 months Australia is heavily

Aiready there were four nationally operating full service trading/savings banks, five state limited banks, two foreign branch banks and four special-ist government banks, while the transformation of the banking scene has also been matched by the issuing of merchant banking authorities to an additional 50 authorities to an additional 50 A\$20bn.
groups previously unrepresented in Australia or acting cent of the current banking secsolely through representative

But there remain questions as portion of the market for four to to how competitive the 16 new five years, when the total bank-foreign banks will be with Professor Tom Valentine, head of the Centre for Money, Banking and Finance at Macquarie University believing the market to A survey of the three major versity believing the market to be too small for all the banks to be successful.
"I think three or four will

make it and are around by year

bank now a licensed bank, also believes that in five years there will be some "sorry tales" from among his competitors.
"It won't be so much people

going out of business but rather they just won't be making it," with losers becoming dormant. The threat posed by the new banks also has been put in perspective by a recent study from stockbroker A. C. Goode and Co which noted that based on fresh capital for the new banks of A\$1bn plus an additional A\$600m already employed in the merchant bank and finance company offshoots of

the new banks. The restrictive gearing ratio imposed as an initial measure by the Reserve Bank of 15.3 times (compared with 20 times for existing banks) meant their asset base could rise to around

tor total, it is not expected that the banks will reach that pro-

A survey of the three major stock exchange listed private banks—ANZ, National and Westpac—by Wall Street securities firm, Salomon Brothers,

ket to the new participants and deregulation, the likely pressure on domestic

This pointer ment in their earnings is dissi-pated through increased com-

Ranked against Salomon's own US money centre bank protect—and averages, the local banks scored prove—their I a handsome advantage, with the franchises."

compared with the US average tic thrust has been to spread of 13.9 per cent, while on asset overheads through scale of marquality measures—bad debt ket share—either in road marcharges at between 0.19 per cent tet terms in Westpac's case or to 0.26 per cent of average loans concentration for the ANZ on the US average loan loss provisions of 1.01 per cent to 2.41 drive to alter and reduce dealso measured up well.

cent of total assets compared development in-bank electrowith a 5.9 per cent money centre nics for customer use and elecaverage. The survey also noted tronic funds transfer at point of that while traditionally the scene had been dominated by a concentration of a few wellcapitalised and conservative munity are slowly moving to a

banks, a factor which under-tion through the process of lines the attractions of the mar-domestic and international

This pointed to the need for profitability for the existing the four majors—including the operators as the monopoly elewealth-would have to "adapt their delivery systems, culture products and human resources to an international standard to protect—and possibly im-prove—their lucrative domestic

a handsome advantage, with the return on average earnings assets varying from 1.02 per cent to 1.19 per cent for the September, 1985, year compared with the 0.78 per cent US average. Return on equity at between 16.7 per cent to 18.2 per cent compared with the US average ic thrust has been to spread of 12.9 per cent while on asset to thrust has been to spread of the server while on asset to the server has been to spread of the tic thrust has been to spread overheads through scale of mar-

per cent against an average 1.45 livery and transaction methods per cent—the Australian banks and costs through automation of clerical functions, combined Capital adequacy tests also with a drive to eliminate paper-showed the banks with equity based transactions through the and loan loss reserves at installation of a wide network of between 6.1 per cent and 7.4 per automated teller machines and

more co-operative approach, in part induced by the linkage of some of the new operators to both existing bank networks and those established by the building society and credit union networks.

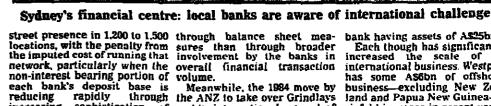
However, full integration of the various plastic/electronic networks remains a point of argument within the banking sector and without, with the banks generally pushing for a gateway approach to Eftpos which would see all transac-tions shunted through the banks against an open network which the bank see as potentially weakening the integrity of the

banking system.

The technology approach is an initially high cost one requiring a high level of volume before it effectively breaks through to a cheaper operation, but one which must be pursued if overheads are to be reduced to match the generally tight and slim new operators.

indeed, the Salomon's review shows that in this area the local banks are relatively flabby, with non-interest costs varying from 3.79 per cent to 4.56 per cent of average earning assets compared with 3.2 per cent for the US money centre banks.

This reflects the greater concentration on branch banking— unlike the US money centre banks—which provides both an advantage and a penalty. The advantage comes from having a



banking avenues. viously clerical staff to its business generating and service

roles.

They have shifted into stockbroking; increased the emphasis on unit trust style vehicles, moved into life insur-ance and made wider offerings

street presence in 1,200 to 1,500 through balance sheet mea-locations, with the penalty from sures than through broader Each though has significantly the imputed cost of running that involvement by the banks in increased the scale of its network, particularly when the overall financial transaction

rump of the Johnson Matthey The banks have moved to gold banking and trading operancease the volume and variety tions reflect the international thread to the Australian banks. increases the volume and variety tions reflect the international of business offered through the thread to the Australian banks' branches and to redirect pre- response to increased local

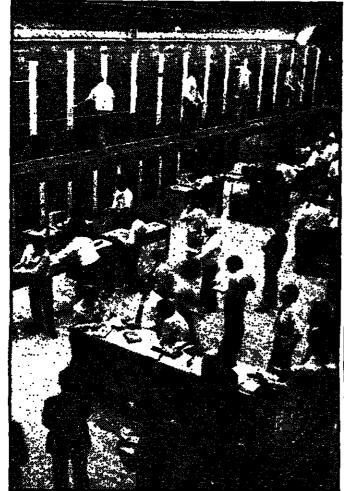
emphasis on unit trust style local Australian market for an property and equity investment estimated 45 per cent of its group balance sheet compared with 55 per cent for Westpac and of general insurance products about 78 per cent for the Natio-through existing insurance com-nal. The National has yet to through existing insurance com-panies linked with their finance make the international acquisicompany offshoots.

In part, the response is to generate non-balance sheet income and to gain overall financial market share less to generate share less to generate non-balance sheet around one third its size. The income and to gain overall financial market share less to generate some A\$35bn. with the main Lachlan Drummond

international business. Westpac non-interest bearing portion of volume.

each bank's deposit base is Meanwhile, the 1984 move by reducing rapidly through increasing sophistication of customers and the proliferation of customers and the more recent decision by Westpac to buy the quarter of its trading bank to the process of the assets, the National has doubled the share of foreign business on its books since the 1970s

to some 22 per cent.
Of the ANZ's offshore assets competition. Grindlays accounts for around
Counting the ANZ and West-half—some A\$9bn—with New pac's extensive domestic Zealand at some AS3bn and the interests in New Zealand as remaining AS6bn spread foreign the ANZ draws on the local Australian market for an estimated 45 per cent of its financial market about the same size as Citibank's balance sheet and under assault from externaa wider stage for the bulk of



Trading floor of the Sydney Stock Exchange: Keating warning underlines need for selectivity

Stock Market

Takeover fights boost prices

THE AUSTRALIAN s ock mar-ket has rewarded the selective the market has come, as along optimist with its 20 per cent side BHP the leading glass and increase so far this year, but building products group ACI

with the Treasurer Paul Keating's "banana republic" comments ringing in its ears has lost some of its steam.

The gloomy economic realism of the Federal Treasurer, although echoing much of the underlying sentiment for the market, managed to nip 4 percent from the top of the market and leaves investors more closely focusing on sectors and companies that have the capacity to prosper in the uncertain stretch of economic reconstruction that faces the country.

building products group ACI has come under takeover assault while rumours and provocative shareholdings have played their part in boosting share prices of a range of other mature industrial companies with open share registers.

A large slice of that increase has been delivered by the shadowy group of "friends" which emerges at times of takeover or speculation and which has seen Australia's leading establishment companies emerging as shareholders in their embattled brethren.

tion that faces the country.

The need for selectivity is underlined by the highly patchy performance of the market so far this year, with a large impetus for the 20 per cent rise for the overall market indicator, the ellordinaries index coming to the continuous forms.

The activities of the defenders have become as aggressive as the raiders and indeed there are steps afoot for investigations to determine whether the ellordinaries index ellors.

trol of the largest company,
Broken Hill Proprietary Co, has
contributed to the upward surge
and has also provided its own
sheets and increasing exposure

around AS9 to close to AS25, side has edged up 2 per cent catapulting the company to an against a backdrop of unexcited oscillating battle with mining ing metals prices and a firming heavyweight CRA and leading of the Australian dollar against bank Westpac for the number the US dollar in which most of two position on market capitalisation, a bout News will eventually clearly win.

Australia's minerals exports are based.

While the market place has

industry this year, which has change, both through further also seen above average gains integration of the six stock racked up by the banking sector—25 per cent up and down computerised trading, a central-from its best—the retail sector— ised settlement system and the up 27 per cent, and the diversi-fied index—mainly the aggresship of brokers by non-memsive takeover operators--scoring a 41 per cent increase.

The latter increase suggests

building products group ACI

the all-ordinaries index, coming from one-off situations.

The continued battle for control of the largest company,

While takeover speculation

and has also provided its own sheets and increasing exposure record setting trading patterns, to international markets has with the Elders IXL raid worth AS1.7bn concluded in two days.

Likewise, the post-Wapping the resource boards have genbenefits to be drawn by Mr Rupert Murdoch's News Corporation has seen the value

Of its shares almost treble from while the metals and minerals side has edged up 2 per cent

This rise has produced a 63 been rolling, the framework for per cent growth for the media the market is also due for

Lachlan Drummond



Australian currency \$100 note, Sir Douglas Mawson, Antarctic Explorer (1882-1958). Mawson who features on the Australian \$100 note is famed for his heroic exploration of Antarctica along with Sir Ernest Shackleton, locating the South Magnetic Pole. Mawson gave his name to Australia's major Antarctic base and also penned the polar classic 'The Home of the Blizzard'. Mawson was knighted and among many honours received the first David Livingstone Centenary Medal of the American Geographical Society.

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Politics

Mud-slinging on a grand scale

FOR ALMOST two weeks last month, Australia's political establishment was convulsed by a breathtaking series of events focusing on the future of one of the country's top judges. Abroad the episode scarcely rated a mention. But at home it dominated with the country's top judges. ated public life, and everyone agreed it graphically illustrated the true flavour of Australian

At the centre of the affair was At the centre of the affair was Justice Lionel Murphy, a left-leaning Attorney General in the Whitlam Labor Government who was elevated to the High Court, the country's top bench, in 1975. Last month's events began when he was finally acquitted by the New South Wales Supreme Court of attempting to pervert the course of justice. But their origins go back much further.

According to Mr Murphy, the whole case is politically moti-vated. True or not, he is alleged vated. True or not, he is alleged to have tried, as far back as 1979, to influence a senior magistrate in a case involving his friend Mr Morgan Ryan, a Sydney solicitor. The allegation might not have surfaced had newspapers not revealed, in late 1983 and early 1984, details of illegally taped conversations between for Murphy and Mr Ryan which convinced the magistrate, Mr Clarrie Briese, that there had been a conspiracy to pervert justice.

Justice.

Thus began Mr Murphy's fight.

A committee of the Senate, or upper house, looked into the matter and finished split on matter and finished spit on party lines. In October 1984 a majority of a second Senate inquiry found Mr Murphy had misbehaved, and the public pro-secution laid two charges against him.

Mr Marphy went through a committal hearing and was ordered to stand trial in July 1965. After testifying under oath he was found guilty by a jury and sentenced to 18 months in jail. Mr Murphy appealed last November and won a retrial,

ehiefly because of the judge's directions to the jury. In the new trial Mr Murphy made an unsworn statement which could not be cross-examined and, on April 28, secured his sensational acquit-tal. That lifted the curtain on a spectacular drama. Mr Murphy promptly condemned the whole affair as "political from the start," while Mr Neville Wran, the Labor premier of New South Wales, declared that Mr Briese, the magistrate, did not have his

It quickly became clear that the future of Mr Murphy was far from settled. Within days it from settled. Within days it emerged that the public prosecutor had previously rejected advice to prosecute Mr Murphy on other charges. At the same time, a Royal Commission on the police tape-recordings confirmed they were authentic and submitted a confidential report to the Government and Opposition leaderships which plainly tion leaderships which plainly fuelled concern.

In a flurry of events, Mr Bob Hawke, the Prime Minister, met the Governor General, Sir Ninian Stephen, and the Chief Justice, Sir Harry Gibbs, but distanced himself by refusing all comment. Mr John Howard, the opposition Liberal Party leader, demanded Mr Murphy's resignation from the High Court and, failing that, a parliament-ary inquiry to seek his removal under the constitution on the grounds of "proved misbe-haviour."

haviour."

As each leader accused the other of bringing the judiciary into disrepute, Mr Murphy's colleagues in the High Court let it be known they were unhappy with his planned return to the Bench. But he was resolutely standing his ground, and a real

Bench. But he was resolutely standing his ground, and a real crisis was in the offing.

Under pressure, Mr Hawke backed a plan under which the High Court judges would consider written reponses by Mr Murphy to the allegations against him. But the plan back-

Jehn Heward, opposition Liberal Party leader, who has been seen to miss no opportunity in pressing home his case in the affair concerning Judge Lionel Murphy. Mr Howard has proved to be quick-witted but semewhat lacking in charisma

fired when the Court realised it could not become involved in so obviously political a matter.

Forced to reverse position, Mr Hawke ordered the parliament-ready television cameras several times a day. Mr Hawke, worth the aim of advising parliament whether it constituted "proved misbehaviour." Mr Murphy was expected to challenge any unfavourable result, and Mr Hawke therefore faces another time-bomb—the last thing he wants in an affair already 2½ years old.

Indeed, the affair poses some-thing of a threat to the survival of the Hawke Government. Mr Murphy, a man of rare energy and resolve, is like a folk hero to his supporters on Labor's left. A verdict from the inquiry that he should go could wreak havoc on

Labor's fragile unity.

Even if matters don't reach this stage, the affair has already demonstrated the vituperative quality of domestic politics. Throughout the episode last month, mud was along on a grander scale than ever. Govern-ment and opposition heaped abuse on each other, and the media gleefully inflamed mat-ters further.

Mr Howard was shown to miss



No one escaped unscathed, but where right lay was anyone's gnesa. Mr Murphy's supporters said his attackers had pursued him ever since he was elevated to the High Court land shared all the faults attributed to Mr Murphy. Mr Murphy's critics said he had been pursued for good reason.

If both are correct the affair speaks volumes about standards in Australian public life. If not, it still exposed the problems of politicians becoming judges—and judges—but and judges—but

According to senior Liberal party officials, it will ultimately be the tax issue which decides the future of the Hawke Government. Certainly if Labor cannot

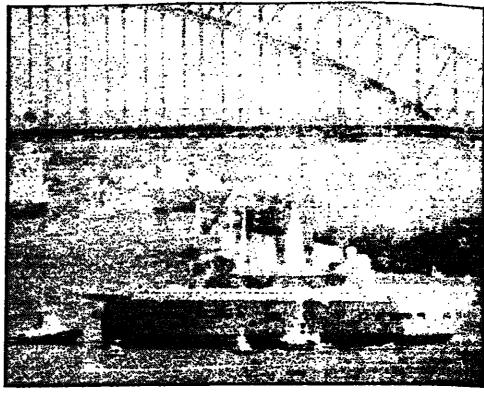
ments this year its ent with the trade curbing wage and increases, which has been central to the Government's successful man of the economy, could fall apart.
The most important test will
come in August, when Mr Paul
Keating, the Treasurer, delivers
his budget for 1986-87. It is well
known that the Government has been going through terrible trouble looking for expenditure cuts in order to contain the budget deficit. Without these, its promised tax cuts will look far more difficult. In the meantime the public coinies wells make interesting

opinion polls make interesting reading. A Morgan Gallup poll last month showed a reversal of government and opposition for-tunes, with support for the tunes, with support for the Liberal-National coalition climbing to 46 per cent and Labor's sliding to 45 per cent. In the 1884 election the figures were 47.6 per cent to 45 per cent in Labor's favour, with another 5.4 per cent going to the Australian Democrats.

politicians becoming judges — and judges politicians. The affair also went a long way to show how the central political issue in Australia — namely the management of the economy — can be buried under an avalanche of less prosaic political controwers.

This could change. Mr Hawke can trip up, and Mr Howard is quick-witted and articulate enough to exploit a setback. The next election is due by the beginning of 1968, when the country is to celebrate its 200th anniversary in fine style. The opposition is already focusing anniversary in fine style. The opposition is already focusing on 21 marginal seats in its bid to regain power, but the popular judgment last month was that Mr Hawke could not lose.

Chris Sherwell



HMS Invincible in Sydney Harbour. The decision by the UK to keep it after the Falklands operations saved Canberra unnecessary capital and operational

Defence

Along a delicate path

growing within Australia's tiny coterie of defence analysis last coterie of defence analysts last month. Service chiefs, Defence Department officials and academic researchers were eagerly awaiting reaction to publication of the long-awaited Dibb report, expected around the end of May.

Written by Mr Paul Dibb, a former intelligence official and now a widely respected researcher at Australian National University's Strategic and Subarto's family and associates in Indonesia. Jaksura reacted bitterly, provoking Canberra into its own sharp responses, and a recently-improved relationship suffered a bad brook.

Against this, Australia reacted bitterly, provoking Canberra and a recently-improved relationship suffered a bad brook.

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Against this, Australia reacted bitterly, provoking Canberra into its own sharp responses, against this, Australia reaction to publication of the long-awaited publication of th

University's Strategic and Defence Studies Centre, the report is a major review of Australia's defence capabilities ordered last year by Mr Kim Beazley, Minister of Defence. The terms of reference were

wide. As described by the Defence Department, Mr Dibb was to examine the content, priorities and rationale of defence forward planning and to advise the Australian Government on advise the Australian Government on advise the Australian Government on advise the Australian Government of Australia's defence the Australian Government of Australian Government of Australia australian Government of Australian Governmen ment on which capabilities were appropriate for the coun-iry's present and future defence requirements.

This meant a review of all the

armed forces' equipment, facili-ties and activities, and of ties and activities, and of Australia's plans to deal with various levels of threats. The report is clearly aimed at gathering public opinion behind a change of direction in official Australian defence thinking which has already occurred—away from past principles of "forward defence" and dependence on a "great protector," and in favour of greater this, Australia should have a capacity aimed at this, Australia abould have excellent intelligence in the region, good surveillance capacity aimed did not end up actually buying patrols and is close to operating an inexpensive over-the-horizon radar system with a range of 2.500km which can track both aircraft and ships. Airborne carrier and operational expense. Other equipment purchases are under way, based on a clear line of analysis reflecting its supparation, with the US on a space-based system for tracking aircraft.

Beyond this Australia is replacing its six Oberon-class submarines which, with its F-

To outsiders it is surprising that this was not done decades ago. But it was only in the 1970s that Australia felt itself obliged to think about such matters, and even now many people remain

unconverted.

For most of the country's history Australians have calculated that they are defenceless and need the protection of powerful friends against outside threats. The bloody price has been paid fighting with the British and the Americansagainst the Maoris and the Boers, in the Boers rebellion and in two Warld Wars, and in Malaysia, Korea and Vietnam. It was Chuchill's Europe-first strategy and the fall of Singa-It was Chuchill's Europe-first strategy and the fall of Singapore in 1942 which caused Australians to look away from Britain and towards the US for protection. The Anzus Treaty of 1951, linking the US, Australia and New Zealand, became the cornerstone of Australian defence and it remains so.

Australians were nevertheless forced to re-assess the Washington relationship after the US defeat in Vietnam and, in particular, President Nixon's 1970 announcement in Guam. Henceforth, Mr Nixon had said, countries like Australia and New Zealand would be expected to defend themselves in regional conflicts.

It is one of the ironies of he

expected to detend memserves in regional conflicts.

It is one of the ironies of he US relationship that Washington has meanwhile become heavily dependent on three joint facilities in Australia—at Pine Gap. Nurrungar and the North West Cape—as part of its global nuclear strategy. Though the presence of these "bases" is strongly opposed by the Left and by peace activists, successive Australian governments have argued that they contribute to nuclear stability.

As for the "Guam doctrine," this has slowly but surely generated fresh principles of defence policy. These can be summed up simply as the need for a self-reliant capability, the necessity for the best possible relations with the country's neighbours, and a requirement that the US connection through Anzus be

and a requirement that the US connection through Anzus be maintained.

The problems posed by New Zealand in Anzus are an awkward compileation for this evolution. US anger at the Wellington Government's refusal to allow suclear-powered or

sal to allow nuclear-powered or nuclear-armed ships into New Zealand ports has effectively removed one arm of the alliance, leaving Canberra to tread a delicate and perhaps impossible path between the two without alienating either. The occasional difficulties Anstralia has maintaining amicalbe relations with neighbours were exposed last month in the wake of a Sydney newspaper's publication of an

article criticising the wealth allegedly amassed by President Subarto's family and associates

and Malaysia. All three are
partners with Britain and New
Zealand in the Five Power
Defence Arrangement which
operates an integrated air
defence system over Malaysia
and Singapore. Australia's
closest defence relations are
with Papua New Guinea, its former colony immediately to the
north and continuous with

Indonesia.

Rowever, it is the shift to self-reliance which is moving to the centre of Australia's defence policy debate. For the defence forces the change has already meant some painful restructuring, simply because they had been general to lighting other. been geared to fighting other people's wars far away.
On the other hand there was undoubted relief that Australia

region, good surveillance capa-bilities and a capacity to react against almost any conceivable threat.

several years' warning of any other country wanting to launch even a limited attack. But it is also clear that Australia, with its 12,000 miles of coastline, vast spaces and small population, is highly vulnerable to low-level threats—infringements of air-space or maritime zones, for example, or even brief force landings in remote spots.

The Dibb report, among other things, will spell out how the country should handle this wide range of contingencies. But as its purchases and activities show, Australia has already moved ahead in implementing its plans.
Several airbases are built or

under construction in the north and north-west of the country. It is purchasing 75 McDonnell-Douglas F/A-18 combat aircraft to replace its ageing Mirages, and last month decided to buy 14 Sikorsky Blackhawk helicop ters, the first of up to 100 for the army to transport its soldiers for dispersed operations.
On the surveillance front,
Australia has bought Lockheed
P3C Orion aircraft for maritime

against aimost any conceivable threat.

What that threat might be is difficult for most ordinary Australians to conceive. After all, the country lies in one of the most benign environments in the world. No country other than a superpower has the capacity to invade, and the chances of this are extremely remote, especially given the Angus pact.

Defence analysts estimate armoured tanks, are intended to provide the core of Anstralia's capacity to react quickly to any threat. If none of this is cheap—Australia spent almost A36bn, about 29 per cent of its gross domestic product, on defence in 1984-85—all surveys show the conservative Australian public broadly supports it. After the Dibb report, their reasons for doing so will be much clearer.—

Chris Sherwell



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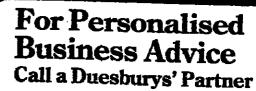
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Greater focus on North East Asia

	<u> </u>	·					. •	
Financial year to June 30	Exports \$m	Imports \$811	Trade balance \$m	Current account Sm	Net private capital inflow \$m	Net government capital inflow \$m	BOP \$m	
1972	4,719	- 3,791	928	- 343	1,905	-83	1,009	C
1973	5,991	- 3,808	2,183	715	422	-60	1,006	P
1974	6,709	- 5,754	956	- 909			- 425	74
1975	8,442		790		432	53		I
200	- WTE	- 7,652	. 170	- 1,219	779	-18	458	٥
1976	9,446	- 7,922	1,524	- 1,404	430	-45	-1,009	b
1977	11,446	-10,350	1,096	- 2,432	1,700	242	- 491	¥
1978	12,006	-11,150	856	- 3,043	998	1.505	- 540	
1979	14,072	-13,386	685	- 3,676	2,190	1,962	- 114	I
1980	18,589	-15,829	2,760	- 2,003		-35	- 301	Č
		-13,027	2,700	- 2,005	1,737	-20	- 301	ř
1981	18,718	-19,169	- 451	- 5,456	-6,653	-48	1,149	7
1982	19,083	-22,379	-3,296	- 8,813	9,705	463	1,304	đ
1983	20,656	-21,610	- 954	- 6,185	7,808	813	2,416	A
1984	23,720	-23,494	223	- 6,711	8,137	424	1,850	le
1985	29,531	30,131	- 600	-10,165	4,759	1,809	-1,597	n
1986*	27,156	30,070	-2,914	-12,072				te
2,00		20,010	-2,714	-12,012	7,821	2,825	-1,426	d
* First aine moath	S .	_		· · · · ·	•		Source: ABS.	£

BALANCE OF PAYMENTS

Trade Prices take a tumble

normally sell, so that real prices of our export commodities are now the worst since the increased demand for manufacteression. Such a glum statement was uncharacteristic of Australia's Federal Treasurer. The hitherto smug Mr. Paul Reating, whose public statements had usually been dominated by rhetoric on economic. While the rest of the world's recovery.

But the huge current account deficit incurred last April, total exports in 1980 to 52 per A\$1.47bn, has forced Mr. cent, in 1984, Australia's had Reating to come down to earth actually declined from 19 to 17 and to admit publicly for the per cent during the same

and to admit publicly for the per cent during the same first time, that Australia must period. now contend with a serious trade problem. The external deficit was

blamed on the A\$509m trade among the world's exporters deficit in April, the highest from 12th in 1973 to 23rd in 1983. since October last year. Total current account shortfall for the first ten months of 1985-86 reached A\$12.1bn, threatening to blow out the Government's projection of about A\$9bn for the whole year.

This has renewed pressure on the Government to redefine its international trading strategy which, during the past three years, had aimed at improving and promoting non-traditional manufactured exports to the Asian neighbours. But such a strategy has proved to be easier said than done. The Government's advisory body, the Economic Planning Advisory Council (EPAC), is now calling for certain refinements in the same strategy.

decades has changed direction highly protected areas, such as towards Japan and East Asia the motor, textile, clothing and from Britain, the US and other footwear industries. towards Japan and East Asia the motor, textile, clothing and from Britain, the US and other footwear industries.

European countries. The share Another reason for the eroof Australia's exports going to sion of Australia's niche in the
Japan had risen from a mere 5. Asian market is the attitude of services and certain middle to

New Zealand and other Pacific

t North America is defined as the US and Canada

Pacific, total United Kingdom

This failure to capitalise on manufactures had resulted in the slide in Australia's ranking In turn, failure to expand manufactured exports īs blamed on the high protective walls that had encouraged import replacement rather than export-oriented secondary industries. The protective umbrella over the manufacturing sector was installed earlier this century and since then had provided disincentives to

manufacturers found it more profitable to produce for the domestic market than to export. manufacturers found it more making traditional exports even profitable to produce for the more competitive.

The problem for Australia is for the engineering goods that the competitiveness of its sector, for example, the Government's Industries Assistance continue to be undermined by Commission (IAC) found that exports accounted for only 5 per cent of all companies turnover.

Despite the Government's EPAC has thus recommended that Australia enlist its neigh-A major thrust in this strategy exports accounted for only 5 per goods from the European Comist he push towards the regional neighbours, particularly South East Asia. The dynamic growth in the North-East and South protection, its assistance to the committee the control of nignty substitutes goods from the European Committee goods from the Europ increased from 2.2 per cent in by assistance, rose slightly from 1962 to 4 per cent in 1984.

24 per cent in 1982-83, the increase was pattern in the last three due to the rise in aid to the

of Australia's exports going to sion of Australia's niche in the Japan had risen from a mere 5. Asian market is the attitude of per cent in the early 1980's. Those going to east Asia, which includes ASEAN, China, raiwan, Hong Kong and South Korea, had increased from 6 per cent to 20 per cent during the same period.

However, the momentum of the period of the private sector to exploit trade opportunities available in the developing the regional push had stopped in the last three years. Despite in the last three years. Despite One successful Asian venture the continuing rapid growth in is trade with China. Exports to

DIRECTION OF TRADE

1983 %

69

100

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over the past 2 years.

* Developing East Asia is defined as ASEAN, the Republic of Korea, Taiwan, Hong Kong and the Peoples' Republic of

Other Europe is defined as the EEC (minus the UK), EFTA, Greece, Malta, Spain, Yugoslavia and Turkey.

100

100

"THE WORLD has given us a the region's imports, Australia's China last year reached a swift kick in the pants by dropshare of the cake has record A\$1.1bn, a 73 per cent ping the prices of things we progressively decreased.

One reason is that market figure. This year's first quarter of our export commodities are expansion was due mainly to figure is another record at the cate of the cake has record A\$1.1bn, a 73 per cent rise over the previous year's figure. This year's first quarter of our export commodities are A\$360m, up 46 per cent on the same period last year. The bulk of the exports to

china are traditional commodities but the target now is to obtain more turnkey construction and consulting contracts. Among the refinements now sought in existing strategies is the shift in direction of the offensive from south-east to north-east Asia, especially Japan, South Korea, Taiwan and Hong Kong. It is now recognised that in the medium-to long-term. Australia will have the same comparative advantage with south-east Asia, and that will be

in agricultural and mineral pro-Greater complimentarities therefore exist with north-east Asia whose more affluent eco-nomies, dense population and limited natural resources pro-vide better opportunities for

Australia.

Targeting north-east Asian markets, whose future demands would be more of agricultural and industrial raw materials, exports.

Measures such as tariffs and getting Australia's manufacturquotas had unnecessarily ing act together quickly. But it raised prices of inputs so that would require greater efforts at making traditional exports even

East Asian economies had promanufacturing sector has tilateral negotiations within vided fertile ground for expanactually increased An IAC Gatt and collectively demand ding trade. The share in total study shows that the sector's reductions in the EEC's and the world imports of members of average effective rate of assist. US export subsidies. At the the Association of South-East ance, which indicates the extent same time, regional and bilate-Asian Nations (ASEAN) has to which earnings are increased ral negotiations are urged to increased from 22 per cent in by assistance, rose slightly from focus on preferential trading in products in which each country in the region has comparative Apart from improving the

high-technology products and processes. If argued that Australia has proved to be a competitive supplier of certain tradable services, such as con-sultancy and contracting services, agricultural and medical technologies and educational services.

Emilia Tagaza

63

100

1978-82 18

25 4

60

100

67

18

100

ON THE NIGHT of April 22, 8

planeload of Australian tourists was barred from entering the Indonesian island of Ball. Some of them, garbed in their familiar shorts, singlet and thongs, were ewildered, unaware of what

While they were airborne, the Indonesian government had cancelled the visa-free travel rights of Australian tourists. It diplomatic offensive against Australia, precipitated by a lead story in the Sydney Morning Herald alleging the ill-gotten wealth of Indonesian President Subarta's family and state of the control of the was one of the moves in Jakata's lent Subarto's family and

Although the rights were restored the next day, the inci-dent exposed the brittle state of relations between the two countries despite rhetoric on both since most information came sides that ties were getting through British channels.

But the war shook them as triggered a re-think of Austra-lia's relations with its closest Asian neighbour but also raised questions about the govern-ment's diplomatic strategy in

the region.

Apart from the visa incident, develop an independent foreign the Herald story also led to the cancellation of scheduled visit to Australia of Indonesia's technology minister, the review of the defence co-operation pact ter were to Asean countries, has between the two countries, and been anxious to have Australia identified with the word.

President Regan.
Australia had invested considerable effort and resources Asean The Labor government aligning with Asean's stand on of the former Prime Minister the Kampuchean problem, the or the former Prime amister the Ramphettean photocoling (Gough Whitlam (1972-75) formal-increase in technological, ised relations with the bloc educational and cultural through regular ministerial conexchanges, and in bilateral aid, sultations. He even entertained trade and investments. the idea of Australia becoming a member. Although the idea a member. Although the idea countries in the region have has been buried deep in the bin, been happy to return Austra-Australia still attaches great lia's initiatives with equally importance to Asean, now emotional rhetoric on the need

Austalia recognises that its growth prospects depend greatly on expansion of trade with the region. The closeness of the Asean countries, the size of their population and their dynamic economies underline Australia's long-term need for friendly links.

1970sAustralian exports were directed increasingly towards Asean and other east Asian

nomic security, the desire to "belong" in the region also has emotional roots. Until the second World war, most Austra-lians were Euro-centric, viewing Asia through British eyes through British channels.
But the war shook them as
Mother England was unable to

protect Australia and its other Pacific and South-East Asian possessions. From then on, Australia sought to eventually cut the cord with Britain,

between the two countries, and been anxious to have Australian the banning of Australian identified with the region. "We journalists from covering the are part of a region emerging rign ministers of the Association post-colonialism, rivalling all of Southeast Asian Nations the old traditional centres of (ASEAN) which was attended by economic power," He said.

In pursuit of acceptance. economic power," He said.
In pursuit of acceptance, numerous initiatives had been siderable effort and resources taken, both in the political and to cultivate close tieswith economic areas. These include

Although the developing

for closer ties, there is still a

Mr Bill Hayden, whose first trips overseas as Foreign Minister were to Asean countries

general feeling that this ance at least in the last decade industrial machinery market, developed "white" country has quite different interests and problems. The recent fracas with Indonesia over a news artiwith Indonesia over a news article illustrated that the social,
cultural and economic gaps
between Asian countries and
Indeed the government's eco-Australia are too great for mutual trust to come easily. The Sydney Morning Herald affair had led Canberra to step back from its policy of actively cementing ties with Indonesia. Prime minister Bob Hawke said relations had been overstated. "There has been a tendency in the past to believe that there is with Asean. more that can be obtained from Stronger complimentarities the relationship than can in fact exist with Northeast Asia, espe-

nomic think tank, the Economic Advisory Planning Council, has Advisory Planning Council, has said that in the medium to long-term future, Australia and Asean will have comparative advantage in the same areas minerals, metals and agriculture. This means there would be little room for trade expansion

the relationship than can in fact concur," he said.

This attitude could eventually extend to other Asean countries, according to a growing number of politicians and influential academics. They argue that since Asean's import-

Even the strategic defence rationale for close Asean ties seems to be weakening. One of the cornerstones of Australia's defence strategy is that an armed threat could come from, or via its northern neighbours. After the war, the major sources of paranois were military Japan and Communist China. But the two are no longer seen to pose

security threats. A recent defence policy review, expected to guide Australia's future strategies, was based on the belief that the country faces and future the forestern the forestern the forest than the forest than

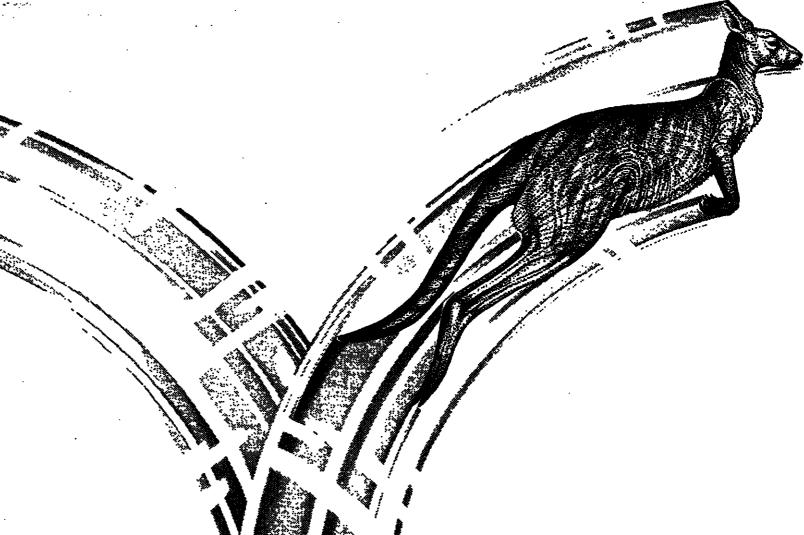
in the foreseeable future. In fact, the pursuit of closer ties with China and Japan has been in full swing. Trade offen sives had been launched and Mr Hawke's recent trips to Tokyo and Peking are part of this.

Australian companies have jumped onto the bandwagon to China and their efforts have so far been well rewarded. Exports far been well rewarded. Exports to China in 1984-85 reached a record A\$1.1bn, 73 per cent above the previous year's figure. Most of the exports were raw commodities and Mr. Hawke's Peking visit was partly an attempt to get a crack at the industrial mechinery market. industrial machinery market.
Meanwhile, Japan is being wooed to support the fight against the European community's farm subsidies which had squeezed Australian exports, and the possible creation of an Asia Pacific accounts cooperated.

Asia-Pacific economic coopera tion bloc akin to the EEC.
While the move towards grea ter focus on northeast Asia is gaining ground, relations with southeast Asia nevertheless will remain close. Geographical and political realities, dictate that relations with neighbours be naturally friendly. And though Australian initiatives may not come in a barrage as they did before, defence cooperation pacts, bilateral aid, trade and cultural and educational exchanges will proceed as usual.

Emilia Tagaza

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Industrial Restructuring

Protective walls come down slowly

SENATOR John Button, the diminutive Minister for Indus-try, Technology and Commerce, is among Australian cabinet members with the greatest num-ber of detractors. In charge of re-designing the country's future industrial structure, he decides the fate of each indus-try, leaving in train a large number of enemies among employers, trade unions and even within his own Labor

He envisages an outwardlooking domestic industry, forced out of its lethargy by foreign competition. To achieve this, he is gradually and cautiously withdrawing the Gov-ernment's protective embrace which had propped up Austra-lian industry since the start of

this century.

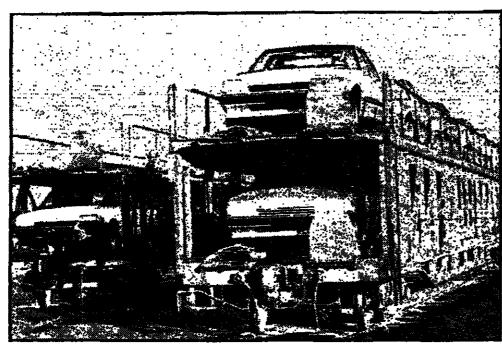
Protective barriers such as tariff and quotas had up to the 1960s nurtured and indeed expanded Australia's industrial base. At the turn of the century, they helped to develop labourintensive industries to accommodate large numbers of miners displaced by the end of miners displaced by the end of the gold rush. After the Second World War, protectionism belped to develop import-sub-stituting industries in the face of foreign exchange shortages, and to meet rising domestic

But protectionism had also killed Australians' competitive spirit and by the 1970s when the domestic market could no londomestic market could no longer support industry's growth ambitions, manufacturers were ill-equipped to exploit overseas markets, much less to defend the local market from the onslaught of aggressive traders from newly industrialising countries in the region.

From a peak of almost 30 per cent of GDP in the late 1980s manufacturing has declined to 20 per cent of GDP in the late 1970s and to just 18 per cent in the early 1980s.

Any attempt at reducing protection was noisily protested by companies, but more so by feared widespread job losses. Opinion polls have also shown strong support for protection, and until this attitude changes the Government will warily move against protection.

The Government's gingerliness shows up in statistics. Despite moves at reducing import quotas and tariffs, total assistance to industries had actually increased slightly. The



The car industry is one of the sectors protected by government aid. These cars are Ford Falcons and Telstars, on a train at the Ford works, Melbourne

tion which was happily sup-ported by the market players, deregulation of the industrial sector is a political minefield. Any attempt at reducing protec-

unlike the Government's so-far effective rate of Government successful financial deregula-assistance—a measure of the tion which was happily supextent to which industries' earnings are increased by assistance -- increased from 23 per cent in 1977-78 to 25 per cent in 1982-83. This is due to the aid to highly protected sectors. namely the car, textile, clothing and footwear industries, whose assistance rates rose from an average 70 per cent to over 100

But even not counting these highly favoured sectors, assistance to "freed-up" industries fell only slightly from 17 per cent in 1978-79 to 15 per cent in 1982-83.

Senator Rutton's modified Senator Button's modified

tack in dismantling protection is designed to soften the stance

of uncompromising employers and unions. His latest assistance package for the heavy engineering industry intro-duced last month illustrates

Outright reduction of tariffs and quotas is no longer the front-line move. Instead, assistance is maintained or even increased, but industries eligibility has been made conditional on an employer-union engionity has seen made contri-tional on an employer-union agreement in the removal of rigid labour practices and on skill upgrading and re-training. The abolition of restrictive union terms are meant to take away the employers excuse that union intransigence had pre-vented them from introducing new equipment, production and management techniques. On the other hand, retraining is meant

to assuage fears that innova-tions would dislocate workers. The heavy engineering prog-ramme allocates A\$60m over

ramme allocates A\$60m over three years for labour and management adjustments and for marketing assistance. An additional A\$25m-30m is expected to be approved for plant and equipment upgrading. It is hoped that when the programme is well on its way to improving the engineering sector, protective walls could be further dismantled with little resistance.

Australian industry is being steered away from "one-off" products which bad dominated stock and fabricated structural steel products such as joists and girders. One-off products are made to clients' specifications and have little inhouse design content. They are mostly labour-intensive goods that competitors from South Korea, Taiwan and Brazil produce more cheaply.



Senator John Button, Minister for Industry, Technology and Commerce, whose modified tack in dismantling protection is designed to soften the stance of uncompromising employers and unions

This uncompetitiveness had resulted in the erosion of Australia's share of the machinery market in the Association of Southeast Asian Nations (ASEAN) from 2.2 per cent in 1970 to less than one per cent in

The preferred direction is now towards medium to hightechnology products, and engineering projects with high design content packaged for export. Australians are urged to export. Australians are urged to shed their sub-contracting mentality when bidding for overseas projects and instead form consort and go for large projects as turnkey contractors.

There is so for one make

projects as turnkey contractors.

There is so far one major accomplishment in this approach. A consortium led by Leighton Holdings and which also has British participation, last year won a US\$ 100m work from the Kowloon-Canton railway corporation of Hong Kong for the development of 34km of tramrail network in the North-ern territories.

The inflexibility of labour and management are not the only reasons for Australians' having been left behind in the industrial race. It has also lagged in research and development (R&D) and this again has been blamed on companies' tendency to rely more on the govern-ment's protection than on innovation and risk-taking.

In 1981-82, only 21 per cent of R&D expenditure came from private business compared with the OECD median of 92 per cent. An International Monetary Fund report last year also ranked Australia 18th out of 28 countries in industrial effi-ciency and 22nd in the use of labour-saying technology labour-saving technology.

Rather belatedly, private R&D spending is being stepped up. The new scheme grants for industrial research and development (GIRD) will start next month and allocates A\$12-13m in 1986-87 for new high-technology companies' projects.

GIRD complements the earlier 150 per cent tax concession scheme for eligible R & D pro-jects of established firms. The tax scheme budgets A\$100m in

Another way in which Austra-lia is trying to catch up with the West's advanced technology is through its industrial offsets policy, whereby foreign sup-pliers of all government con-tracts worth at least A\$2.5m are required to pass back part of the contract related work to Australian industry.

Acceptable types of offsets are the transfer of new technologies to Australian industry.

Although the full results for the year to March 1986 will not be published until later this

ing the cost of servicing its fore-ign debt and reducing the number of Australian tourists car-ried by making foreign travel too expensive. On the other hand, the drop in

bol of Qantas has been rede-signed as part of a major shift in

financial crises.

It has not always been like

this. Qantas had an international image as an Australian

airline principally ferrying travel-hungry Australians around the world. Furthermore.

world oil prices helped towards the end of the financial year although this was offset by the cost of increasing staff and training in preparation for an

way.

The people behind the Qantas renaissance are far removed from the public servants formerly in charge. Jim Leslie. the chairman, was coaxed out of retirement after a long and successful career with Mobil Oil Next month John Menadue becomes his chief executive after an eclectic career embrac-ing general manager at News Ltd. private secretary to Mr Ltd. private secretary to Mr Gough Whitlam, former Prime Minister, special minister of state and trade and ambassador

to Japan.

The deputy chief executive is John Ward who pursued an academic career in computer science and applied mathematics before joining the airline.

"Since the late 1970s and april 878 we have been trying to "Since the late 1970s and early 80s we have been trying to get on top. We have higher wage levels and higher labour unit costs than our major competitors. So we had to set out during the 1980s to become super-efficient and to have a product that could command the price premium necessary to cover these extra costs." Mr Ward said.

"So we cut 1,500 staff from middle management within 12 months and moved into the world's top 10 most efficient airlines. We spent A\$1bn on fleet re-equipment and poured money into improving our ser-

Qantas profit soars AUSTRALIA'S FAMOUS flying vice although we already had a kangaroo has lost its wings yet reputation as being one of the soars higher than ever. The symbol of Qantas has been redesigned as part of a major shift in over the last three years show

marketing and corporate strategy which has seen the air-line turning in strong profits at a time when other major inter-continental carriers are in financial crises. now out in front in a class all of their own—Qantas. Singapore Airlines and Swissair.

"We have to go on striving to maintain that because it is the key to our survival. But even so we have a major worry for the future which is Australian wage

any of the states in the front line of the terrorism problem. We don't fly to the danger spots either, having very few stops in either the Middle East or Europe," Mr Ward says.

An important problem facing the airline is the anti-competitude of the states in the front line of the states in the front line of the states in the front line of the terrorism problem. We don't fly to the danger spots either, having very few stops in the tront line of the terrorism problem. We don't fly to the danger spots either, having very few stops in the terrorism problem. We don't fly to the danger spots either, having very few stops in the terrorism problem. We don't fly to the danger spots either, having very few stops in the terrorism problem. We don't fly to the danger spots either, having very few stops in the terrorism problem. We don't fly to the danger spots either, having very few stops in the terrorism problem. We don't fly to the danger spots either, having very few stops in the terrorism problem. We don't fly to the danger spots either, having very few stops in the terrorism problem. We don't fly to the danger spots either, having very few stops in the terrorism problem. We don't fly to the danger spots either, having very few stops in the terrorism problem. We don't fly to the danger spots either, having very few stops in the terrorism problem. We don't fly to the danger spots either, having very few stops in the terrorism problem. We don't fly to the danger spots either the maintain that because it is the terrorism problem. We don't fly to the danger spots either, having very few stops in the terrorism problem. We don't fly to the danger spots either, having very few stops in the terrorism problem. We don't fly to the danger spots either the fly to the danger spots either the future which is Australian wage costs. Some 27 per cent of our

Australia's inter-

Worldwide surveys in recent years put Qantas among the long-haul airline

contintental carrier has taken an aggressive stance of going for the world which is yielding rich reward, says Robin

around the world. Furthermore, it performed this national duty at a loss. In the four years to 1984, Qantas lost A\$123m on airline operations.

But during these years the senior management was being gradually replaced and a new and aggressive policy of going for the world was formulated. The livery was smartened up, the fleet updated and marketing funds switched from the domestic population to foreigners. **Pauley** tic population to foreigners, particularly businessmeu.

In 1984 the losses were transformed into a A\$58m pre-tax profit. This soared in 1985, artificially boosted by the proceeds of selling six superseded Boeing 747s, but after discounting this, theirs are falling."

Onto the domestic content of the compared with 8 to 18 per cent among our Asian competitors and 23 per cent for Continental. United, who are currently making a ficially boosted by the proceeds of selling six superseded Boeing 747s, but after discounting this, theirs are falling.

ficially boosted by the proceeds of selling six superseded Boeing 747s, but after discounting this, profits were up to A\$62m. These results show a better return on Qantas has also realised that national airline or not there is a results snow a petter return on shareholder equity—the Gov-ernment in the sole sharehol-der—than some of Australia's commercial giants such as Shell, BP, News Corp and limit to the amount of passenger growth which can be generated from Australia's small popula-tion. "We have cut back marketing here and thrown more money at it overseas where we

had a relatively low profile.
"Our major growth will now
come on inbound traffic from year it is clear that Qantas is the Pacific Basin. North Amerstill firmly in the black although ica and Japan and as the dollar not at last year's record level, devaluation starts to feed The dollar's rapid devaluation through we shall get more and has hit the airline hard adding more tourists coming in.

20 per cent to fuel costs, increasing the cost of carricing its force.

"In spite of the intense foreign competition we have one advantage as an airline which has an exceptional safety record, having never lost a life, that three long-haul airlines are now out in front in a class all of their own—Qantas, Singapore Airlines and Swissair.

and which is not connected with any of the states in the front line of the terrorism problem. We don't fly to the danger spots

> tive rules covering domestic flights in Australia which have protected the internal airlines from Qantas competition since 1979. The result is that every week more than 17,000 empty seats—65 per cent—fly empty on the domestic legs of Qantas international flights because passengers arriving on airlines other than Qantas must travel inside the country on one of the domestic airlines even if it

oomestic airlines even if it means paying a higher fare than Qantas could offer.

"Between 1964 and 1986 the lowest available airfare for passengers travelling on international airlines between Sydney and London increased by 32 per cent. At the same time by 32 per cent. At the same time the lowest available airfare for passengers travelling between Sydney and Melbourne on domestic airlines increased by 324 per cent," says a Qantas campaign booklet. "The spirit of fair competition."

"I don't see any chance of USstyle deregulation here and any.

style deregulation here and anyway unless you deregulate labour it is meaningless. But the labour it is meaningless, but me current policy works against the tourist industry's efforts to get a bigger share of the world mar-ket which is supposed to be one of our great economic hopes," Mr Ward concluded, without the faintest hint of optimism.



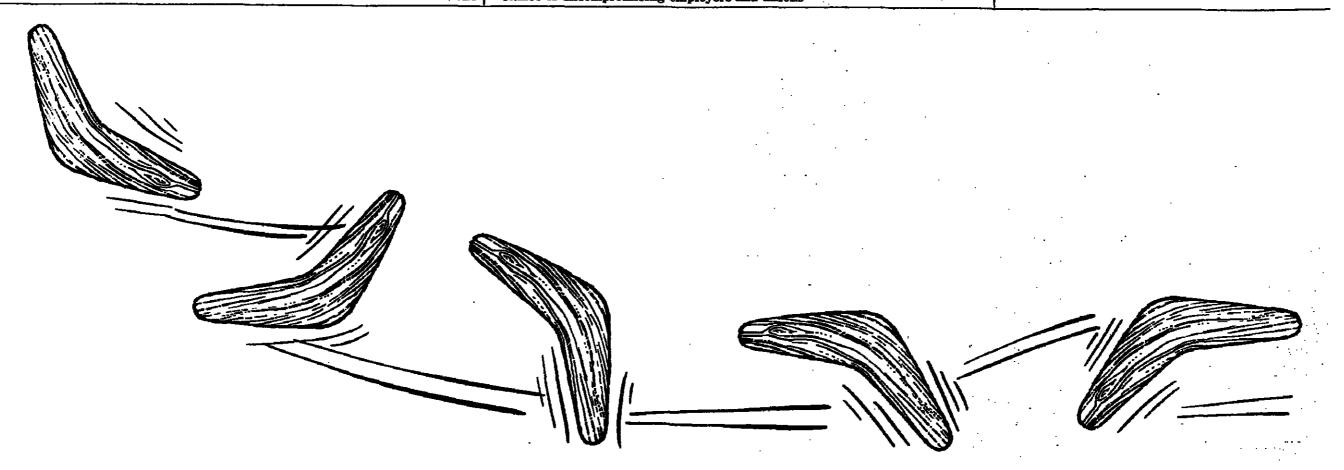
- * Under new management the company has achieved a dramatic turn-round from an annual loss of A\$3m. to a quarterly profit in excess of A\$2.5m.
- * In one year the company has been transformed into a profitable producer and dividend-paying operation.
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Profile of Simon Crean, leader of the Australian Conneil of Trades Unions By Robin Pauley

to distance

SIMON CREAN is about to become the most important man in Australia. As leader of the Australian Council of Trades Unions he is the key to the pay accord between government and workers which has kept the

The crucial question is whether Crean will refuse, in which case the Accord will collapse and, possibly, the government with it, or whether he will ment with it, or whether he will hierarchy to become general secretary at 30, using this base

The man who can scupper the pay accord

among increasingly restless unions may become untenable. Simon Crean, like Keating, is part of the new realpolitik generation within Australia's Labor Party although, unlike Keating who left school at 15, he has a wide educational background with economics and law degrees.

Crean is 37 and the son of accord between government and workers which has kept the economic strategy afloat during increasingly stormy times.

The economic crisis has now reached dimensions which have prompted Paul Keating, the treasurer, to call a summit of government, business and unions with the aim of deferring a key promise—the income tax cuts due in September.

The crucial question is whether Crean will refuse, in which case the Accord will col-

government and unions to trade off deals with each other to keep pay rises down: in short to run a

pay policy. Like Keating, Crean is often tipped as a future prime mini-ster, holding now the position formerly held by the current premier, Bob Hawke. But he insists he has no parliamentary ambitions.
"I tried for politics once and

got beaten by one vote in the pre-selectionfor Melbourne Ports in 1977. Once beaten, I had no more interest and decided to work through the union move-ment from which, after all, the (Labor) Party was formed.

New Zealand Labor parties is ing the level of demand on that close association with the unions has been seen as a liability. I have always believed that the relationship properly tapped can be turned to electoral market is at the seat of the curadvantage as well as social rent economic difficulties. progress and that's what we've been doing."

meant trades unions abandoning their traditional approach to work and pay. "The movement recognises that there are sustain the levels of economic limits to the extent that stangerous trades of limits to the employers and commerce and industry have not.

In the employers and commerce and industry have not.

In wealth-creating activities to sustain the levels of economic growth and industry have not. the ability to introduce the con-cept of trade-offs such that the plan to invest in wealth-creating main distributor of the standard assets although there has been

wages. invest in debt or to take over existing assets. The business community is

But he claims that while the unions have played their part

dards of living can be main-tained. With the prices and incomes accord we have seen ment? There is a lack of pre-

of living is no longer money no lack of preparedness to invest in debt or to take over

dence in the trade union movement then I don't know what concessions from unions. It is an
else we can do after three years agreement between two sides
of sticking to the accord and both sides' bargains have to
They're never going to have constick." Mr Crean said.

forgoing some increases was with Australia's deep economic that a deferred pay rise would be paid this year in the form of a superannuation fund costing 3 per cent of the wage bill and that a Aş2bn two-phase cut in income taxes would begin in September.

"The problem until 1983 superannuation changes—all not playing its part. And if the Mr Keating shows every sign of (when Hawke was elected) and social wage issues—being taken the problem still in the UK and into account in terms of reductions the problem still in the UK and into account in terms of reductions of the problem still in the UK and into account in terms of reductions of the problem still in the UK and into account in terms of reductions of the problem still in the UK and into account in terms of reductions of the problem still in the UK and into account in terms of reductions of the problem still in the UK and into account in terms of reductions of the problem still in the UK and into account in terms of reductions of the problem still in the UK and into account in terms of reductions of the problem still in the UK and into account in terms of reductions of the problem still in the UK and into account in terms of reductions of the problem still in the UK and into account in terms of reductions of the problem still in the UK and into account in terms of reductions of the problem still in the UK and into account in terms of reductions of the problem still in the UK and into account in terms of reductions of the problem still in the UK and into account in terms of reductions of the problem still in the UK and into account in terms of reductions of the problem still in the UK and into account in terms of reductions of the problem still in the UK and into account in terms of reductions of the problem still in the UK and into account in terms of reductions of the problem still in the UK and into account in terms of reductions of the problem still in the UK and into account in terms of the problem still in the UK and into account in terms of the problem still in the UK and into account in terms of the problem still in the UK and into account in terms of the problem still in the UK and into account in terms of the problem still in the UK and into account in the UK and into account in the UK and into account

fidence if they haven't got it

His balancing act has already
now. Their key problem is an
come under fire with some 30
inability to embrace tri-partradical unions complaining that ism."

But, like most of the world's ment strategy and graffiti such incomes policies before it, the incomes policies before it, the bi-partisan arrangement ment — the best Liberal (ie conbetween the unions and the government now faces a critical est. The quid pro quo for moderating real wage claims and pulling the unions face to face forgoing some increases was presented in the major cities.

But in spite of his success in pulling the unions face to face to

September.
As the deadline for delivering on these promises draws near, smashed," he said.



Simon Crean says that if superannuation scheme and tax cuts are not delivered the Accord is

Button Car Plan

Reduction of models

AUSTRALIA, WITH a population no larger than that of New York State, has five car manufacturers struggling for survival in a market really only big enough to sustain a couple of them.

The answer, rather than let them fight it out against each other and against importers in the market place, is the Button the market place, is the Button to set the market place, is the Button to set the market place, is the Button to set the market place is the Button to set the market place, is the Button to set the market place is the market place is the market place is the button to set the market place is the ma

some sort of competitive order into the industry by 1992. But some recent developments indi-cate the plan may now be in

models between them.
Four have completely unviable runs of under 15,000 cars a year and only two models, the GM-H Commodore and Ford's top of the range Falcon series, have runs above 35,000. Not surprisingly most manufacturers. prisingly most manufacturers and models lose money most of and models lose money most of the time, Ford being a per-sistently profitable exception. In addition, the local manu-facturers compete against a full range of imported cars which

artificially high The Button plan, backed by an Automotive Industry Authority to enforce the rationalisation, requires the present 13 models to be down to six or fewer by 1992. The Gov-

ing out
Local producers can currently
import a quota of cars at a tariff
rate of 5742 per cent while all
cars imported outside the quota including those from non-local manufacturers attract a penalty tariff of around 100 per cent.
The quota number is to fall each
year and by 1992 all imported
cars will bear the same fariff of
57½ per cent which means

The answer, rather than let the locally produced models. Manufacturers who import kits other and against importers in the market place, is the Button Car Plan in the charge of Senator John Button, the Minister for Industry, Technology and Commerce.

It is an ambitious, centrally planned solution designed to reduce protection and instil some sort of competitive order. ful", are to remain heavily pro-tected through the rule requiring the overall production con-tent to be at least 85 per cent

some recent developments indicate the plan may now be in jeopardy.

Australia's five car producers are AMI-Toyota, Ford, General Motors—Holden's Mitsubishi cand Nissan. Between them they produced about 385,000 passenger cars in 1985 but the average model run was under 30,000 ments. To keep a full range of models between them.

Four have completely unvisible runs of under 15,000 cars a year and only two models, the GM-H Commodore and Ford's configurations.

Hough the overall production content to be at least 85 per cent to ax on employers rather than the beneficiary employees. The complex tax will penalise larger cars, ironically the only models with reasonable production runs—and as fleet sales account for 50 per cent of the maximum six basic maximum six basic models on offer to customers from a maximum six basic models will require a lot of able runs of under 15,000 cars a year and only two models, the component sector than the beneficiary employees. The complex tax will penalise larger cars, ironically the only models with reasonable production runs—and as fleet sales account for 50 per cent of the maximum six basic sales and model down-sizing to a maximum six basic can penalise larger cars, ironically the only models with reasonable production runs—and as fleet sales account for 50 per cent of the maximum six basic sales and model down-sizing could be substantial.

But a m

range of imported cars which attract penal import duties making them very expensive for the customer. The combination of these duties and the protection from real competition it affords the domestic car and component makers tend to keep the price of locally produced cars and component makers tend to keep the price of locally produced cars and component makers tend to keep the price of locally produced cars and component makers tend to keep the price of locally produced cars and component makers tend to keep the price of locally produced cars and component makers tend to keep the price of locally produced cars and component makers tend to keep the price of locally produced cars and component makers tend to keep the price of locally produced cars and component makers tend to keep the price of locally produced cars and the protection of these duties and the protection of the protection of these duties and the protection of the prote Spurling, chief executive of Mit-subishi, one of the architects of the Car Plan and currently enjoying profits from the Magna, Car of the Year, after some rough years. "But we make no reasonable return on assets," ernment also hopes the present he says "There's nothing like five manufacturers will be three by then although it is difficult to see any either merging or pull-

and Nissan who have reached joint agreement over production of an engine. "We haven't got an engine deal yet but we are talking and we are discussing with a couple of other manufacturers to see what possibility there is for sharing

year and by 1992 all imported cars will bear the same fariff of 57½ per cent which means quota restrictions will cease to have any effect although locally produced cars will still enjoy considerable protection through the tariff rate.

"But this could change too. In 1990 the post-1992 tariff level will be recommended and it could be much less than 57½ per cent. That figure is not set in concrete. But we've got to make a start and concentrate the minds of the manufacturers to get them away from the ineffi-

After a year of record sales in After a year of record sales in 1985 new car sales have plummeted this year, a fall exacerbated by high interest rates and higher prices caused both by devaluation and by the switch to unleaded petrol technology.

In addition, the Government plans a fringe benefits tax from July 1 but to avoid unpopularity

s configurations.
In spite of the unlikelihood of two American or Japanese makers willingly co-operating in a way which could breach their commercial confidential recommercial confidential recommendation of sole suppliers, some of whom have raised prices with impunity. Repco bought Girling to become the sole brake parts supplier. Repco also bought the drive shaft sector of W. H. Wylie to be confidential recommendation of two American or Japanese for the component sector the trend has been towards mergers and foundation of sole suppliers with the result that there are now a string of sole suppliers, some of whom have raised prices with impunity. Repco bought Girling to become the sole brake parts supplier sector the trend has been towards mergers and foundation of sole suppliers with the result that there are now a string of sole suppliers, some of whom have raised prices with impunity. Repco bought the result that there are now a string of sole suppliers, some of whom have raised prices with impunity. Repco bought the result that there are now a string of sole suppliers, some of whom have raised prices with impunity. Repco bought Whom the recommendation of the component sector the component sector that there are now a string of sole suppliers, some of whom have raised prices with impunity. Repco bought the component sector that the component sector the component sector the component sector the compon drive shaft sector of W. H. Wylie to become sole supplier of drive

This is the sort of rationalisa-This is the sort of rationalisa-tion the plan envisaged but in some cases it is working in an anti-competitive way. "It is not perfect but I think it is the only way forward. We have the power to intervene if it goes badly and

- a Court for that."

Two companies that have made more progress are GM-H and Nissan who have reached joint agreement over production of an engine was small use it.

"You must remember that Australia's history is of a very over-regulated, slow-moving protected economy. To dismandiate that you'd better that a small use it. over-regulated, slow-moving protected economy. To disman-tle that you'd better do it in a way which produces a steady result rather than a cataclysmic

> "I dont think the difficulties such as the fall in sales or the benefits tax put the Car Plan in deep trouble and things will be



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zinc deposits, greater than even the existing Mount Isa Mine. Trial mining commences later this year. The resources of Hilton and Hilton North already total 102 million tonnes of proven, probable and possible ore. Grades are similar to Mount Isa's and even richer in zinc. When you consider that MIM is already one of the world's lowest cost copper and silver - lead - zinc producers, the future starts to sparkle even brighter than our purest silver.

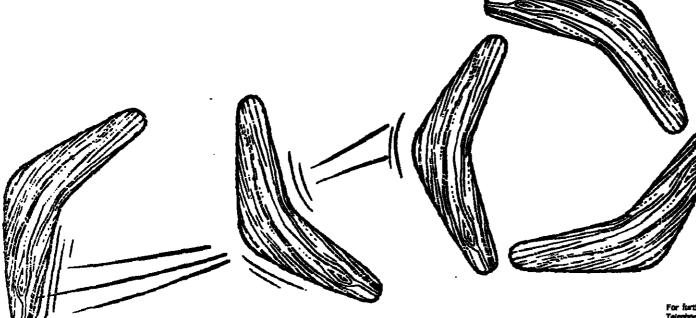
Abbot Point, the most northerly coal port in

Australia, and Dalrymple Bay. With substantial international interests including Europe's largest silver lead refinery at Northfleet on the Tharnes, part ownership of zinc refining and fabrication plants in West Germany, holdings in ASARCO Incorporated. the United States based international mining and metals company and the Canadian Teck Corporation, MIM is looking to the future with MIM - The Resourceful Australian.



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hauling from Newman Mining Above John Kerin, Minister for Primary Industry: warning on fall standard of living.

Natural Resources

Coping with a buyer's market

Mined products, especially coal and oil, have replaced agriculture as the most important export sector but the outlook is sombre

republic", he was no doubt thinking of the difficulties of highly indebted countries whose foreign earnings derive mainly from a few primary com-modities with little value added by technology or skills.

of course Australia has his-torically earned its way in the world through primary exports, with agriculture being the largest foreign earner from the mid 19th century until about 1980.

In the last few years, however, the picture has been changing rapidly, partly because of the growing world surplus in agricultural produce and the fierce protectionism of the US and Europe. This has been worsened by large-scale dumping of subsidised surpluses in some of the markets which Australia might reasonably have hoped to develop.

As the relative importance of agriculture has declined, it has Therefore, as the ductivity, making technological important in relation to the greater awareness of the need greater awareness of the need greater awareness of the need to market competitively.

Australia has a slimmer, trimmer more efficient industry better fitted to tackle a new competitive resource market."

Nevertheless, the mining and energy sectors are labouring with an out-dated top hamper of government taxes and restriction which cannot but retard their progress on world

agriculture has declined, it has been replaced, not by high value merchandise of services,

AUSTRALIA'S MAJOR economic problem is its trading performance and the largest element of that is its natural resources sector. When Mr Paul Keating the Treasurer, spoke recently of the danger of Australia slipping into the status of a "banana republic", he was no doubt hauf of a was no doubt hauf of a coal, bauxite, iron ore and manbauxite, iron ore and man-ganese).

As a result the country's competitiveness in world markets depends crucially on shipping costs. For the time being the generally depressed state of the short. Australian oil production shipping market has worked in is likely to decline, quite fast for Australia's favour, even though the rest of this century, partitis own trade union customs cularly if a depressed oil price have reduced the advantages of continues to curb exploration

est quality deposits of iron ore, accord between the government coal and bauxite in the world, it and unions, that wages would is looking out on a world where rise by at least the rate of infla-potential supply is likely to tion plus a bit more.

Coal exports, which are now Australia's largest single export earner, are not only facing strong competition in many markets from South Africa and North America but also a gene-ral erosion of price as public

volumes are not in general very great, although coal exports rose by nearly 19 per cent in great, although coal exports rose by nearly 19 per cent in 1984 to 76.4m ionnes, representing about a quarter of world exports. A steady growth of steaming coal exports seem likely until the end of the decade as the Queensiand and New South Wales mines exploit their comparative advantage of wide mechanised seams and large open cut operations.

large open cut operations.
The general picture, however,

thing like its ion as the developedworld economy has moved into services and the exploitation of computers and information technologies, Australia's net exports have moved markedly towards energy and energy-related commodities.

This reflects, not just the increase in coal production but the rise in oil output and the decision of the Commonwealth governments in 1983 to allow Australia's favour, even though its own trade union customs have reduced the advantages of low world freight rates in some cases.

Nevertheless, freight's high proportion of costs does mean hacome heavily the some heavily lians and their trade unions had to a generally

responsive of costs does mean that ships become heavily dependent on the Far East markets, particularly Japan.

Moreover, although Australia is blessed with some of the high-test quality deposits of iron oranged between the government.

Now. Mr. John Kerin, the Minister for Primary Industry says: "Our standard of living is going to go down: it is all a buyers' market in commodities and we do not have the popula-tion to get into manufacturing industry in big way. Attitudes have got to change."

utilities and companies However, Mr. Kerin says it is threaten to switch over to burvery difficult to make firm deci-Because Australia is selling into commodity markets which are generally over-sunniled in the selling into commodity markets which are generally over-sunniled in the selling into the selling int into commodity markets which ernment's difficulties in conving some parts of the trade propects for increasing export union movement of the need for volumes are not in general very a more flexible approach, and perhaps also to the Common-

working practices and in some sectors a renewed effort to mod-

is subdued since the outlook for be subdued since the outlook for Dr Ian Storey, mining analyst one Labor politician was heard to remark: "When will the mining because of the and Phillips says: "The industry slower growth of debt-ridden has responded to difficult times Max Wilkinson

government taxes and restric-tion which cannot but relard their progress on world

markets.

The Commonwealth Government has declared its general support for moving away from taxes on production towards taxes on profits, and in the oil sector has made limited moves in this direction

However, as the Paris-based International Energy Agency points out in its latest report on Australia, much remains to be done. Restrictions on exports of coal and other commodities (including some agricultural products) can only penalise the more efficient producers as well as creating a cumbersome administrative layer.

As the IEA says of export controls on coal: "Prices to which producers agree should not need to be second-guessed unless they result, from coercion grossly unequal bargaining power, or other market failure.

"Policies which inhibit the

longer term efficient and com-petitive operation of the coal market, whether by producing or consuming countries, should be avoided."

by which the Commonwealth Government sets crude oil prices, even though its Import Parity Price does reflect world prices and currency ments. The Agency is also harsh on the subject of the premium prices charged by the Queensland and New South Wales Gov ernments for the rail freight of

coal to the ports.

It says that although these very high rates have been somewhat reduced they still "seem to be an unfair means of royalty collection in that they are estab-lished on a volume basis instead of a profit basis." It says this acts as a disincentive to companies with good economic performance and those increasing their productivity.

However to get rid of these excessive charges is easier said than done. The states have become dependent on these revenues, while the Common-wealth Government, with budgetary problems of its own has no cash to spare. Besides, as

Max Wilkinson

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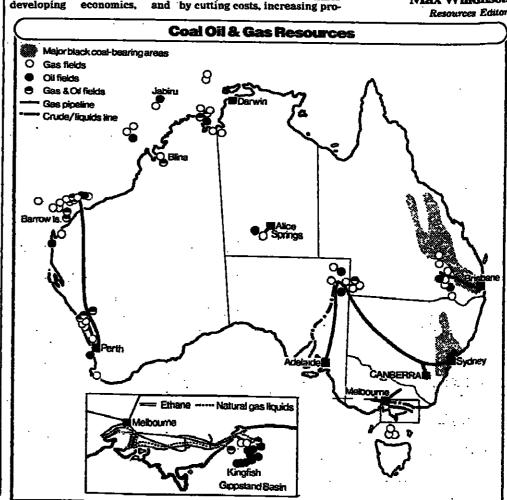
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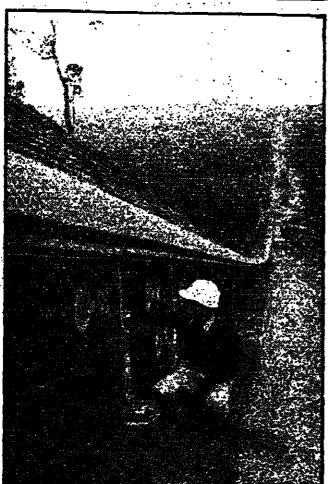
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i Marke



Worsley Alumina's overland conveyor is 51km long and links the mine, near Boddington, with the refinery near Collie, Western Australia

Aluminium Supply & Demand

Aluminium

Tough times for the big three

AUSTRALIAN ALUMINIUM exports rose by 38 per cent comproducers are bracing them pared with 1984; selves to live with depressed metal prices and sluggish growth of around 1.2 per cent a increase by 1.6 per cent to 1885 000 tonnes this year with year in the foreseeable future.

As with most of the world aluminium industry, times are tough for the three big Australian producers, Comalco, Alcoa

After reporting a A\$69m loss in 1985, Comalco made a modest profit for the first quarter of this year, and, provided metal prices maintain recent gains, the company should make a profit in 1986.

The devaluation of the Australian dollar helped Alcoa of Australia, owned 51 per cent by Alcoa of the US, to make a profit of A\$46.6m for 1985. But in spite of better metal prices, Alcoa's earnings for the first quarter of 1986 were down 90 per cent on the same quarter last year. The profit of A\$785,000 represented a mere 0.1 per cent annualised return on total annualised return on total assets, a level which the Alcoa board justifiably described as "completely unsatisfactory".

Alcan, 70 per cent owned by Alcan of Canada, made a A\$16.2m profit in 1985, but according to the company, the return on investment was "abysmal".

"abysmal".

All three companies have concentrated on cutting costs and improving productivity. It's a far cry from the early 1980s, when Australia perceived "a window of opportunity" for massive expansion into aluminium smel-

ting.
The oil shock of the late 1970s and snock of the late 1940s saw electricity prices escalate all over the world. Japan decided to close down about 1m tonnes of smelting capacity, and cuts were expected in the US. At the same time, there were bullish forecasts for economic stantil throughout the world growth throughout the world.

So Australia, with its huge bauxite supplies and abundant steaming coal for power genera-tion, made rapid expansion into aluminium smelting.

In the heady optimism of the early 1980s, nine new aluminium smelter projects were mooted which would have taken the country's smelting capacity

In the event, however, the sharp world economic down-turn meant that only three new projects actually went ahead. The CSR-Pechiney joint-venture Tomago smelter, in the New South Wales Hunter Valley, came on-stream with 230,000 ley, came on-stream with 230,000 tonnes in 1983. Alcoa's Portland smelter, in Victoria, is due to come on-stream in September this year with 300,000 tonnes of capacity; and Alcan's Kurri Kurri smelter, in New South Wales, has just opened its third polling increasing output by potline, increasing output by 55,000 tonnes to around 150,000

According to the Bureau of Mineral Resources (BMR), aluminium production in Australia rose 12 per cent in 1985 to 851,286 tonnes. Operating rates were at capacity. Aluminium

aluminium production to increase by 1.6 per cent to 865,000 tonnes this year, with further increases in 1987 as Alcan's newly-expanded Kurri Kurri smelter reaches capacity and along the profund smelter is and Alcoa's Portland smelter is progressively commissioned. per cent to 32.4m tonnes, about 5m tonnes of which was

exported. Anstralia produces around 42 per cent of the non-communist world's supply of

Alumina production remained about the same as in 1984 at 7.2m tonnes—about 36 per cent of the non-communist world's production. Gross export income from bauxite, alumina and aluminium is estimated by the BMC at over mated by the BMR at over A\$2.5bn in 1965, around 25 per

A\$2.5bn in 1965, around 25 per cent up on 1984.
Stocks of aluminium at smelters and fabricating plants in Australia and New Zealand were between 210,000 and 250,000 for most of last year, according to the International Primary Aluminium Institute. This was higher than in 1984.
Compleo's General Manager

This was higher than in 1984.
Comalco's General Manager
Business Systems, Mr Terry
McDonald, says that
undoubtedly the major problem
confronting the aluminium
industry worldwide is the substantial excess capacity overhanging the market. Price
increases are likely to draw this
capacity back into production
with consequent further downward pressure on prices.
At the same time, demand for
aluminium, which grew by an
average of 10-11 per cent a year
between 1950 and 1980, is not
expected to increase by more

between 1950 and 1980, is not expected to increase by more than 1.2 per cent a year over the next ten years. The material intensity of Western economies is declining, with most growth coming from service industries not engineering and manufacturing. The less developed nations, which could boost demand for metals, are constrained by their heavy debt burdens.

Lower oil prices have meant more competition for alumi-nium from plastics and could attract some oil-fired smelting capacity back into production. capacity back into production.
However, the lower oil prices
should ease the poorer countries' debt burden. Cheaper fuel
could also lead to cheaper
freight rates, an important element for Australia which is so
far from its markets.

Australia still has a comparative advantage in cheap alumina and comparatively cheap
power. Also, much of its smel-

power. Also, much of its smelting capacity is very modern and efficient. On the negative side, Australia's competitive position is being eroded by an inflation rate of nearly 8 per cent, more than twice the OECD average. Australian producers have voiced concern over the coun-try's inflexible wage-fixing scheme and high company tax

Technology puts new life into the mines

Heroic tales of men tramping across the desert, desperate shortages of food and water ending all too often in dusty death are part of the folkione of Western Australia, But the old spirit of adventure and discovery has revived strongly, with a new style of entrepreneurs and small companies jostling with the giants in the search for gold. The result is that Australian gold output is now the highest that it has been since 1915 and that it has been since 1915 and rising fast, although it is still little more than half the record

little more than half the record of 119 tonnes achieved in 1903. There has also been a surge of interest in the names made famous in Australian history as old workings are revived by modern mining techniques. When Paddy Hannan and Tom Flanagan made their first find on June 14 1893 in Kalgoorlie's fabled "golden mile," on the dusty rim of the Nullabor desert, they could scarcely have dreamed that it would still be bursting with activity almost a century later. Nor would the old miners in nearby Mount Charlotte have foreseen that a new shaft would be driven more than a kilometre deep to extend the life of the mine from 1985 onwards.

onwards. Kalgoorlie Mining Associates' Mount Charlotte project and a host of smaller operations ranging to some which are tiny by

This allows goldminers to make respectable profits which, by a rather strange Australian tradition, are exempt from corpora-

Although the Labor Govern-ment said last summer that it

The Federal government desperately needs more cash, particularly after the collapse of its oil revenues, but it may

about 40 per cent of the amount spent on minerals exploration, excluding oil, was allocated to the search for gold.

Its latest report says that

THE AUSTRALIAN gold rush of the 1980s has resulted from a remarkable grafting of new technology onto the pioneering efforts of the 1890s.

Heroic tales of men tramping across the desert, desperate shortages of food and water ending all too often in dusty destall an exist of the foll-lore of the soll-lore of gold up to A\$450 to A\$500 per ounce.

Total production costs are estimated to range from as little as A\$200 or less to about A\$570.

This allows gold rush of the soll-lore of the soll-lore of gold up to A\$450 to A\$500 per ounce.

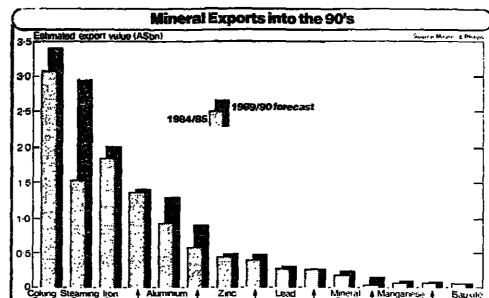
Total production costs are estimated to range from as little as A\$200 or less to about A\$570.

was thinking about bringing gold profits into the corporation tax net, it appears to have backed off for the time being at

of its oil revenues, but it may also be impressed by the argument that gold mining is thriving and providing more jobs, precisely because it is not taxed.

Certainly the results have been impressive. More than 60 companies are now engaged in goldmining in Australia. Gold exports in 1965, at 51 tonnes were more than five times their level three years earlier. Pro-

level three years earlier. Production doubled in the period to 57 tonnes and is still rising fast. According to the Australian Bureau of Mineral Resources,



plans are in hand for the com-missioning of well over 50 new goldmining operations in the next two years in addition to many one to two man alluvial

operations.

They will help to keep up an impressive momentum which resulted in a 46 per cent rise in production in 1985. Last year the open cut Kidston Mine. Australia's largest, started operation with a capacity of part of 27 towers a year. about 6.7 tonnes a year. A major extension of the Telfer mine

Pancontinental's Paddington mine was commissioned in May and Renison Goldfields' and Enterprise Gold Mines' Pine Creek mine was commissioned. Windsor Resources started its Mount Percy open cut mine in

This list gives an idea of the bustle and excitement felt by the gold diggers in marked contrast with the flatness of much

was announced by Newmont of the rest of the mining and BHP.

As Mr Campbell Anderson, managing director of Renison Goldfields Consolidated, says: "The gold industry has got back to how it used to be with a lot of highly motivated entrepreneurs leading the pack rather than the leading the pack rather than the managers of large companies."

Mr Don Morley, finance direc-tor of Western Mining says: "There is a lot going for gold

mining: the sort of people in it are dedicated and enthusi-

astic. . . . enthusiasm as been based largely on a number of technological developments which have helped to bring a substantial reduction in the cost

of producing gold for large and small operators alike. As a result, much lower grade ores can be exploited profit-ably. Many old mines have been re-opened and many smaller operators have been able to re-

by a past generation of miners.

The most obvious improvement has been the steady increase in capacity and efficiency of earth-moving machin-ery. This enabled open cut methods to be used for many

The other major developments have been in the treatment of ores by new processes including the carbon pulp method, which have sharply reduced costs.

At the other end of the busi-

ness, gold miners are relieved of the increasing difficulties facing other minerals producers

of marketing their output.
As one mining executive remarked: "When you have refined gold, all you have to do is put it in a sack and take it along to the bank"—almost. And for the time being at least there are no government officials lying wait to put their scoop in

Max Wilkinson

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Oil

Hoping for better times

"THE IMMEDIATE problem is to avoid panic." Thus Mr Reg Sprigg, one of the wise men of the Australian oil industry, tried to reassure fellow oilmen at the recent conference of the Australian Petroleum Exploration Association in Adelaide.

In his address as emeritus chairman of the association, he uged those companies which could take a longer view to keep up the search for oil in the knowledge that better times

would surely come.

It was an Exhortation which
the federal government might fervently second. For the third oil shock—which halved oil prices in only a few months— has come at a peculiarly awk-ward time for Australia.

ward time for Australia. Its big deposit of comparatively cheap oil—in the Gippsland basin of the Bass Strait—is now reaching peak production from which a steady decline is likely. Consequently, Australia's dream of becoming self-sufficient in oil will soon fade unless new discoveries are unless new discoveries are

But the prospects for new oil finds are rapidly clouding over. Esso and Broken Hill Proprietary (BHP) have shelved A\$1bn of their A\$1.8bn exploration project in the Bass Strait. Exploration programmes in the continental shelf off the North west coast and in the Timor Sea must now be called into ques-tion, while the onshore prog-rammes of a large number of smaller companies inevitably will be starved of cash.

Mr Keith Orchison, executive director of the APEA, estimates that of the A\$830m which Australia's 92 exploration com-panies planned to spend this year, only A\$450m is left in the budget. Some 4,000 jobs in the industry are in jeopardy, and of the 45 onshore rigs only 13 are now working, compared with 24

a year ago.
The federal government has rate teneral government has said in its Review of National Energy Policy, published in March, that Australia would need to drill about 230 exploraneed to drin about 250 explora-tion wells a year to find reserves equal to each year's consump-tion of crude (about 200m bar-rels) and so maintain reserves

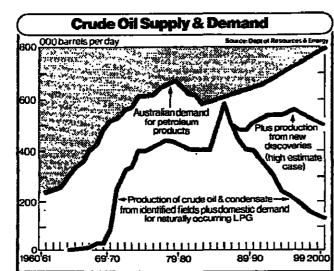
rels) and so maintain reserves at the present level.

Until the collapse of the oil price it looked as if this ambition might be achieved. Last year 225 onshore wells were drilled—slightly more than in 1984—while 135 offshore exploration wells were sunk in the last three years.

This visorous programme at a

This vigorous programme, at a storm.

time when oil prices were generally expected to remain at used to the idea of much lower



prices, attention has focused on the prospects of finding sub-stantial new oil and gas

Off the central West coast at

Barrow Island, oil has been flowing since 1967 and is cur-

eas is remote from the centres of

North West Shelf project, an expensive Liquefied Natural

Plant solely to supply Japan. Woodside Petroleum, now

least above US\$20, led many exploration companies in Australia, as elsewhere, to increase their debts substantially. About a third of all their financing came from foreign investment, with some companies borrowing heavily in US

The depreciation of the Australian dollar has increased the burden of those debts for companies which were expec-ting to service them mainly or partly from domestic earnings.

One analyst has esimated that, as a result, perhaps a third of Australia's exploration com-panies will be vulnerable to takeover within the next 12

Whether or not this prediction is fulfilled, it is already clear that the federal government's longstanding policy of promot-ing the interests of Australian companies will come under increasing strain if the oil price remains near the levels reached

Under present policy, licences are awarded only to ventures which have at least 50 per cent Australian participa-tion. Although this rule had to be relaxed for projects off the North West coast because of enormous capital costs, it has generally favoured the growth of small to medium-sized com-

But now, it looks as if all but the large international com-panies and the diversified groups like BHP will be highly vulnerable in the gathering

jointly controlled by BHP and Shell, says that the first phase of this LNG plant will certainly continue to go ahead in spite of the bleaker outlook for prices.

Decisions on the second phase and on another LNG plant to be operated by Eif

Acquitaine near Darwin do not have to be taken for several years by which time everyone is oping prices will have become firmer again.

In the much longer term when oil again becomes scarce, Australia can look forward to exploiting its estimated 24bn barrels of shale oil deposits and to making oil from its abundant reserves of coal. But that future has suddenly begun to seen

remote.

The Government's more immediate problem is how to restructure a tax system which had been to syphon off windfall profits for an era when some companies will be making no profit at all.

Senator Gareth Evans, the Resources and Energy Minister. stantial new on and gas reserves and the likely costs. In spite of the fact that very large parts of Australia are still little explored, opinion has grown has made it clear that the Com-monwealth Government would like to move to a resources rent royalty which specifically taxes "excess" profits, rather than the present system of excise and royalties which effectively tax that oil may not be as abundant as was once hoped and that it will be relatively expensive to turnover.

Since the major discoveries in A resources rent royalty has been instituted for the Barrow Island field. However, a more the Bass Strait, starting with the Kinglish and Halibut fields in 1967, no new oilfield which ranks as large on a world scale has been found. A large number of wells in the Cooper and Ero-magna basins in South Austrageneral introduction of the sys-tem will require extremely difficult negotiations with state governments about their relalia and Queensland have yielded useful but small quanti-ties of oil, much of it in hostile tive share of the tax take.

In other respects the Govern-ment has already conceded ground towards a freer market in oil products by lifting the former ban on oil exports and by ensuring that the adminis-tered oil price (the import parrenty being produced at 20,000 barrels a day.

More recently, the discoveries of oil at Jabiru and Chalice in the Timor Sea raised hopes that ity price) moves fairly closely in line with the currency market and world oil prices.

In a period when prices seem likely to be volatile and coma major new oilfield might be added to Australia's reserves. petition extremely keen, it is also likely that the Government However, the most recent assessment is that in comparison to the Gippsland fields they are both relatively small. will be forced to dismantle the remaining barriers to a free market if its oil sector is to thrive. This may well hurt some The major finds since Gipps-land have been gas, particularly off the North West Coast. However, much of Australia's of the smaller companies. But in a country with huge distances, a harsh environment and a relatively small population, small companies could expect population in the South East.
This has brought the need for heavy capital expenditure on pipelines and in the case of the

to do well only at a time of high That is a problem which the Government will have to learn to live with.



Blair Athol Coal company's open pit operations

Freight charges hamper exports

WHY SHOULD a country near the top of the league of debtor nations levy a special tax on its

most important exports?

It is a question which the coal producers of Australia have been asking more and more loudly as the sharp drop in world energy prices begins to move market conditions against

them.
The answer is that the tax is an historical anomaly, now hard to defend, but like all taxes, difficult to reverse. The export duty, which applies to only one type of coal, is not the most onerous of all the taxes and impostes levied on the industry, since it accounts for less than 2 per cent turnover, but it is perhaps the most glaring exam-ple of the industry's complaints.

In spite of the help given by a 20 per cent depreciation of the Australian dollar, about 40 per cent of Australian coal producers failed to make after tax pro-fits last year. Many had substan-tially under-used capacity, and all were struggling to maintain their share of a world market in which there was substantial over-supply.

Australia remains one of the most efficient producers of coal in the world and the largest exporter. In 1984-85 the country's coal exports reached a record 84m tonnes or about 70 per cent of the industry's saleable coal pro-duction, valued at more than A\$4.6bn (US\$3.2bn).

The Australian Mining Indus-

try Council estimates that the basic cost of mining coal in Australia is about equal to that in South Africa, which has the lowest costs among the major exporters. However the balance is tipped decisively in South Africa's favour as a result of the Africa's favour as a result of the much higher freight and port charges levied in Australia, which are equal to about a sixth of basic mining costs.

The rail freight charge in Queensland is more than five times the cost of bulk haulage in

privately-owned railways in Western Australia and more than three times freight rates in South Africa for equivalent dist-

The freight charge is there-fore claimed by the industry to include a tax in addition to the export duty, corporation tax, excise tax, research levy, royal-ties and payroll taxes, which

means that only a proportion of the Australian coal industry can compete on a world wide basis." Last year, the Australian Coal

Association says that total payments to state and federal governments rose by 27 per cent. This was somewhat less than the total increase in sales revenues. but considerably more the 17 per cent rise in total produc-The main reasons for the

sharp rise in turnover was that some large new mines started production while the depreciation of the currency boosted revenues in terms of the Australian dollar.

The average profit represented an after tax return on funds employed of less than 8 per cent and not enough to encourage an increas in invest-ment. New investment in 1984-85 was 18 per cent lower than in

the previous year and 60 per cent below the 1983-84 level. The general picture, there-fore is of some improvement in volume and profits for an indus-try which remains under very strong international constraints.
The market for steaming coal

for power stations seems unlikely to grow much in the next few years, and might even contract somewhat if oil prices remained depressed for long enough to encourage industrial companies and utilities to switch from coal to oil. In Japan, which is Australia's major mar-ket, a large switch does not seem likely, but the threatened competition from oil has greatly strengthened the hand of the

have contributed to the depressed after tax profit record of recent years.

As Mr G. D. Lill, marketing manager of the Utah Development Company says: "We are operating large-scale mines which are efficient by world standards, but high state and federal government charges means that only a proportion of the Australian and so increase the demand for marketing. Under present rules, exports are only permitted if the price is approved by government agencies.

The industry therefore has marketing under prices remain highly competitive.

The industry therefore has marketing under price on plain that this inhibits flexible marketing.

only one way to go: it must con-tinue the struggle to reduce costs and to expand its share of a fairly static market. Increased production would bring the double benefit of lar-

lower costs. Costs in open cut mines, which now produce 54 per cent of Australian coal com-pares with 61 per cent in 1980-81, are particularly sensitive to rates of output because of the higher capital costs involved.
A recent study by Longworth
and McKenzie for the Australian Coal Consultative Council estimated that potential export capacity is now about 100m ton-

industry were operating at full capacity and that the cost of working at less than full output was about A\$87m for the industry as a whole or about 2 per

duction. The study also pointed out that coal producers would maximise their profites by increasing but they will be of little avail is sales volume provided that prices obtained were greater than the cost of production, capital replacement and breakeven charges.

This resistance would maximum to expand its market, but they will be of little avail is customers' confidence is sappear to have helped to appears to have helped to

This point was put forcibly by Mr Lill who pointed out that a A\$1 price cut would cost the industry A\$85m in a full year, but the gain from 15 to 20m tonnes a year of extra sales could be about 10 times that

There seems little doubt that if profitable markets were available the Australian coal indus-try could quite quickly expand production significantly above its present theoretical max-imum. The Coal Consultative Council's National Research Group has estimated that exports will reach 113m tonnes by 1990.

However the industry has been inhibited in the past from

Export controls were set up essentially to protect the less efficient Australian producers against the market purchasin power of Japan. However, offi-cials acknowledge that the system makes less sense in a falling and diverse world market. They claim that the system is being operated so flexibly that export permits are hardly ever denied.
However one coal company
executive said the export
restrictions resulted in the loss of about \$1bn worth of sales last

whoever is right, the case for retaining the controls must now be very weak, and it appears that the more liberal wing of the capacity is now about 100m tonness a year or about a third more
ness a year or about a third more
ness a year or about a third more
ness a year or about a third more
that the more liberal wing of the
achieved in March 1985.
This study suggested that substantial reductions in costs per
tonne could be achieved if the
to controls within the trade
union movement among those influenced

The easing of governmen perhaps a lower tax burden may all help the Australian coal industry to expand its market, but they will be of little avail if

appears to have helped to improve the industrial relations record substantially in recent years. The number of manshifts lost through industrial action in 1984-85 was 246,000, only about half the loss in 1981-82.

But a long and damaging coal strike in Queensland this spring was a bad setback to the image of the industry and led to claims that valuable contracts were at risk. Because coal stocks were high, it seems that supplies to customers were scarcely di rupted. However stocks wer high only because the industr been operating at well below full capacity for some time. That is the problem.

Max Wilkinson

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Farmers market their message of a rural crisis

LAST YEAR Australian farmers and laconic farmers have found However, in spite of Australia's

The main rural exports are dumped wheat on the steps of their voice in Mr McLachlan, dependence on rural sector wool (A\$2.3bn), wheat (A\$2.3bn), wheat (A\$2.3bn), resports on the steps of the consummate agri or agro exports, only \$76,000 people or 6 beef (A\$1.3bn), sugar (A\$750m), tractor blockades around Cau- ("depends on my mood") politi
The main rural exports are dumped wheat on the steps of their voice in Mr McLachlan, dependence on rural sector book (A\$2.3bn), wheat (A\$2.3bn), sugar (A\$750m), tractor blockades around Cau- ("depends on my mood") politi
The main rural exports are dumped wheat on the steps of their voice in Mr McLachlan, dependence on rural sector book (A\$2.3bn), wheat (A\$2.3bn), berra to draw public and politi-cal attention to the dire state of

Thursday June 19

exports

the rural economy.

This year's methods of publicising the "rural crisis" are much more sophisticated. No more flocks of sheep will be driven through the heart of Mel-bourne (population 2.9m). Instead, the farmers' message will be marketed within Australia through an advertising cam-

perign, and overseas through the likely establishment of perma-ment representation in Europe. Farmers are also establishing manufactured goods.

If the state of the a fighting fund to give them political, economic and indust-

meeting last month for farmers to try to improve their lot on the international sceme, within Australia and back on the farm. Mr McLachlan, a 46-year-old Mr McLachlan, a 46-year-old wool grower from Adelaide, is featured in the advertisements the articulate, persuasive Farmers will not pay a cent. It may be surprising to people outside Australia that farmers outside Australia that farmers to sell their message to months as the "rural revolt." have to sell their message to Australia's normally reticent their own countrymen.

("depends on my mood") politi-

He believes that farmers must contribute to the world trade debate, and continue to hammer the big trading blocs like the European Community, the Us cities and most know next to and Japan over agricultural nothing about farming and protectionism and subsidised world commodity prices.

The total value of rural production.

At home, the farm lobby is one duction for 1985-86 was

AZUM "multi-media awareness campaign" with the slogan, "you can't take the country out of the of the National Farmers COUNTRY" kicks off in July. It alms to improve the perception meeting last month for farmers

countrymen.

per cent of the workforce is directly engaged in agriculture (although this number trebles if you count jobs indirectly depen-dent on rural industry). About 85 per cent of Australians live in cities and most know next to

calling for lower inflation, more 6 per cent of gross domestic prolabour market flexibility, reduced taxation, and the scaling down of protective tariffs on total export income. (Mining on record after the disastrous accounts for 40 per cent and accounts for 40 per cent and drought year of 1982-83.

Dinder NFF auspices, as manufactured goods 20 per cent and A\$20m "multi-media awareness campaign" with the slogan, "you Anstralian formace.)

Anstralian forms demonstrated production this year will be the second lowest on record after the disastrous accounts for 40 per cent and drought year.

The net real value of agricultural production this year will be the second lowest on record after the disastrous accounts for 40 per cent and drought year.

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The net real value of agricultural production this year will be the second lowest on record after the disastrous accounts for 40 per cent and drought year of 1982-83.

squeezed in a pincer of low world commodity prices and high domestic costs. The slump in export commodity prices (including minerals) which has aims to improve the perception high domestic costs. The slump among city-dwellers of the role and importance of agriculture.

The campaign finance comes contributed to Australia's disastrous businesses and banks whose businesses and banks whose featured in the advertisements.

Farmers will not nay a cent.

According to Treasurer Paul Keating commodity export prices are as low in real terms as at any time since the 1930s

in the net real value of agricultural production in the 1986-87 financial year which begins on July 1. on top of a 31 per cent fall in the current

ruptcy.

The Australian Government
has acknowledged the rural crisis with is April White Paper
entitled Economic and Rural lia could not afford subsidies on the scale of the EC and the US. However he did announce a package of rural assistance measures including subsidised interest rates. removal of tariffs on farm machinery, lower diesel fuel prices and review of transport and handling methods with a view to increased efficiency and lower off-farm costs.

The NFF, alarmed by the fact that Australia's inflation rate is double the average for the

says.

Within two weeks of its Prime Minister Bob Hawke launch, the NFF had raised returned from the US in April A\$Im towards an A\$10m target. pleased with official assurances The aim is to invest the A\$10m that the US would not target and use the interest to finance political activities.

ducts (A\$380m), cotton A\$255m). The "farm crisis" is evident in Bureau of Agricultural Econo-mics (BAE) figures which has forecast an 18 per cent decline

on record after the disastrous drought year of 1982-83.

The BAE estimates that average incomes on family farms fell by 66 per cent and some 35 per cent of Australian farms had negative incomes this year. Around 12,000 of Australia's 174,000 farms are considered by the BAE "at risk" from bank-

Policy. In the most comprehensive statement on the rural eco-nomy ever put to Parliament, the primary industy minister, Mr John Kerin, said that Austra-lia could not afford subsidies on

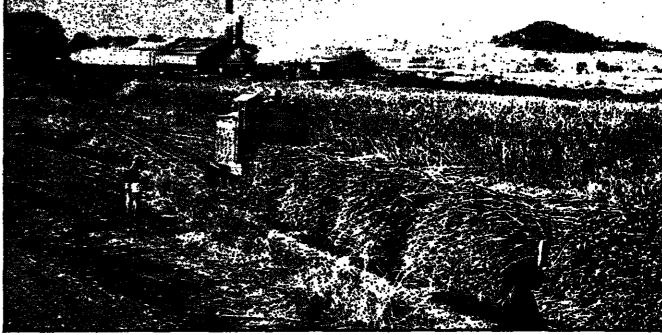
double the average for the Organisation for Economic Cooperation and Development and more wage rises are in the pipeline, has established a "fighting farmers is low commodity fund" to give the farm lobby more clout.

"Agricultural issues are pub.

"Agricultural issues are pub.

issues. But you need money behind you if you are going to make any impression, NFF deputy director, Mr Rick Farley,

ing the rural, and wider, tender in the raditional Australian market—
Farming is less vulnerable to union retaliation than business to bring it just under the Austra-



Trucks loaded with cane being hauled to a raw sugar mill, near Mackay, North Queensland. Sugar mills operate about 2,200 miles of light railway to transport cane

"Agricultural issues are pub-lic issues. They are economic price takers. They are not, in general, subsidised.
Australia, like other rural

goods exporters, is a victim of the trade war between the EC

Australian markets with goods subsidised under its Export For example the NFF is pre-pared to take court action. He had scarcely been home 24 against unions where it believes hours when it was announced the unions' actions are damag-

Europe to create greater aware-

lian tender price.

The US Food Security Act, the so-called Farm Bill, is already affecting Australian exports of barley, cotton and rice which have had to compete with US subsidised exports.

The beef industry is afraid the trade war between the two big trading blocs will break out in Asia—the heartland of Australia's beef market.

Although the US says it is only targeting EC markets where subsidies are already being used, it is inevitable that countries like Australia will be hur.

The Australian Wheat Board believes that wheat prices to Australian farmers will fall by about A\$12 a tonne in the 1986-87 season as a result of the US.

about A\$12 a tonne in the 198687 season as a result of the US
Farm Bill.
The NFF is considering establishing a permanent presence in

The NFF is considering estabnot ruin the whole basis of from US subsidised exports, world agriculture. However, remarked wryly that about the Australia is well aware that the only commodity that was profitand to other countries of the CAP will not be reformed over- able in Australia at present was Common Agricultural Policy night, and in the meantime the birds which eat the crops. (CAP).

The EC, which used to be a net importer of temporate zone agricultural products, is now the world's second largest exporter as a result of much greater concentration on the birds which eat the crops. Australian farmers have no He suggested turning his cotton property over to crops and harvesting the beautiful parrots and cockatoos that come for the much greater concentration on seed.

agricultural products, is now the world's second largest much greater concentration on exporter as a result of subsidies paid to producers.

The Bureau of Agriculture Economics (BAE) estimates that the cost of the EC's protectionist policies to Australia at about

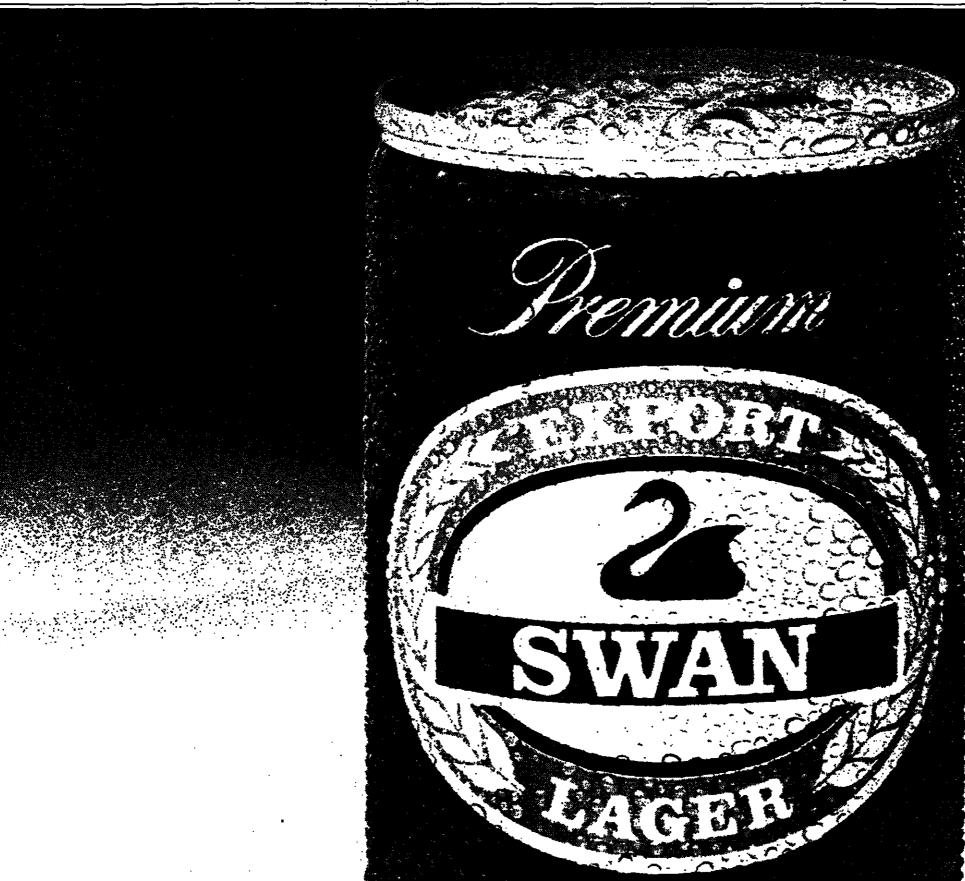
At the farm level there is and cockatoos that come for the same concentration on improved efficiency. The NFF has called for all agricultural industries to follow the model uses to seed.

Australian birds, which are prohibited exports, fetch up to industries to follow the model uses to seed.

Selling things today is sell-



Shearing year-old Cormo sheep at Dungrove, near Bothwell, Tasmania



THE OFFICIAL BEER OF THE 1987 AMERICA'S CUP DEFENCE.

Prestige is name of the game

THE SEA breeze slanting across the Indian Ocean into Fremantle carries a pleasant aroma of money.

The SEA breeze slanting across top brass and their guests who will be watching.

Port charges alone for the 15 cruise ships expected to steam

money.

Far out in the blue, beyond the new yacht harbour, two perfectly trimmed sails are slicing prow-by-prow to windward accompanied by the inevitable launch scurrying like a terrior most needle in Fremantle. launch scurrying like a terrier

besides them.

Today it is the New Zealand contenders for the America's Cup out on a routine practice: two identical 12-metre yachts with as near as possible identical gear and crews. That is how the Kiwis test whether a slight twist on the winch, or another half inch on the spinnaker guy, will gain that vital second

half inch on the spinnaker guy, will gain that vital second needed for victory in February.

Ocean yacht racing was once described as the equivalent of standing under a cold shower tearing up five pound notes. But the next series of America's Cup the next series of America's Cup the style of refurbishment is set by the 1900 Francia Details tearing up two points notes but the next series of America's Cup races, off the Western Austra-lian coast, is more like a milit-down by the fishing harbour. Its ary operation, with the costs fine stylish wooden galleries, beginning to look like the yach-resplendent in a new livery of

partly because of the fierce doing its bit by pulling aparts standard of competition set by and restoring the old colonial the Perth-based entrepreneur, town hall as a central focus to the port.

Mr Alan Bond, whose wing-keeled Australia II wrested vic-

design, and finishes.

The cost for the leading syndicates is now estimated to be could be as much as A\$1bn.

most people in Fremantle, particularly, by the look of it,

ting counterpart of Star Wars.
Many of the syndicates behind it is already well prepared for the 14 contenders for the cup the influx of the blue blazer have doubled their estimates of brigade next summer. Just up costs in the last couple of years, the road, the public sector is

keeled Australia II wrested victory from the US in 1983.

His crew is training through the Australian winter, rain or shine, with the precision and discipline of a naval gun crew. At the same time, the constant search for another whisper of speed has led to heavy expenditures on research and development into sails, gear and bull design, and finishes.

The cost for the leading syndi-

running at between A\$10m and Some 500,000 extra visitors A\$20m, not to mention the big are expected to make the trail to corporate expenditures for the West Coast during the race transporting and entertaining period, between October and



AUSTRALIA 12

Flashback to Newport, Rhode Island, 1983: Alan Bond (left), chairman of the Australia II syndicate, with Prince and Princess Michael of Kent during a tour of the Australia II dock-but the yacht's keel remained a secret.

major increase in public spending on roads, a port railway, housing, telecommunications, a new yacht harbour and other projects.

In addition, substantial sums will be spent on specific facilities needed for the race—A\$13m for converting an old hockey hall to house the expected influx of 1,000 journalists in air conditioned comfort; find the mention facilities for 20 helicopters which TV crews and the richer yachting correspondents will commandeer.

Success, "will not be wasted, even if the unthinkable happens and Australia loses the cup, sending the sleek-hulled racers back across the oceans to Newport Rhode Island, or, who knows, to Cowes. Fremantle's wachtsmen will quickly fill up the faster growing band of all up the faster growing band of all up the faster growing band of all up the faster growing band of the properties of the main game is to mention facilities for 20 away. However, Mr David Berry, helicopters which TV crews and the richer yachting correspondents will commandeer.

Success," will not be wasted, an enormous Swan Lager spinnaker, which can be hoisted only after the race.

The Kiss Organisation of France has infiltrated some cheeky advertising by calling its yacht French Kiss and its motor launch Kiss Mr Tender. There are no prizes, say West Australia loses the cup, sending racers point and sustralia loses the cup, sending racers point are racers point and sustralia loses the cup, sending racers point and sustralia loses the cup, sending racers point are racers from the wasted, even if the unthinkable happens and Australia loses the cup, sending racers point are racers from the sustralia loses the cup, sending racers point are racers from the wasted, even if the unthinkable happens and Australia loses the cup, sending racers point are racers point dents will commandeer.

rebruary: almost twice the that have been built for pressige of a corporate shown any previous challenge. Mr Alan
This has stimulated a large events.

The building of a new harprogramme of hotel building bour, optimistically named equipping his Australia II with
and refurbishment, as well as a "Success," will not be wasted,
amajor increase in public speneven if the unthinkable happens spinnaker, which can be hoisted

win or lose, the event will give a

in the corporate sector. For few of those connected with the ward a number of major projects to bring total public spending for the America's Cup to A\$80m. ward a number of major projects to bring total public spending for the America's Cup to A\$80m.

Officials point out that this expenditure is modest compared with spending on events like the Olympic Games.

Moreover, most of it will be of continuing benefit, unlike some of the huge but little-used stadia

February: almost twice the that have been built for prestige of a corporate showcase than

to gather next summer in excep-tionally pleasant and relaxing The Commonwealth Government has provided A\$30m in area direct aid towards these projects, while the Western Austra
with riose, the event will give a to gather next summer in exceptionally pleasant and relaxing surroundings. Business may be done. contacts will be made. with, it is hoped, major intangwith, it is hoped, major intangible benefits for corporate Australia particularly the West. As one official said: "Many of

these people will never have been to Western Australia before When they get here we hope that they will be pleasantly surprised. It will make Perth a centre that they know about."

Max Wilkinson

Tourism

Plenty to explore

"YOU LOOK like you need a holiday." Paul Hogan, the archetypal blonde, bronzed Aussie, has been telling American television viewers for the past 18 months. And Australia. e says, is the place to take it Hogan, who is selling Fosters Lager to the British for a very large fee, did not take any pay-ment for his part in the enor-mously successful Australian

advertisement His success in selling his country, which he honestly believes is God's Own, has made him something of a cult figure in the US where he was recently given the keys of the city of Los

Tourist Commission (ATC)

Angeles. Hogan winds up the (ATC) advertisement by saying:
"Come on over. I'll slip another
shrimp on the barbie" (barbeque). And Americans have accepted his invitation—in their thousands.

In the last six months of 1985, the issue of tourist visas to Americans was up 40 per cent. After growing by only 5 per cent in 1984, the number of US tourists to wisit a visit of the same of the sa ists to visit Australia in 1985 was up 27 per cent to 205,000 and this year is expected to be up another 35 per cent while tour-ism to Australia overall is expected to increase 14 per

Gantas reported a 40 per cent increase in US business in the land grew by 8 per cent last year year to end March and is now to 162,000 and mostly remains. flying 18 747s a week to and from in tourist parlance. in the VFR the US. Other carriers plying category—Visiting Friends and the Australia-US run report an Relatives.

cities have had their venues switched to Australia.

Australia has come of age in the tourism business. Late to ping up the pool of young start, anxious that perhaps this country didn't justify the airfare. Australians have realised casual atmosphere of the Hogan fare. Australians have realised that they do have something to

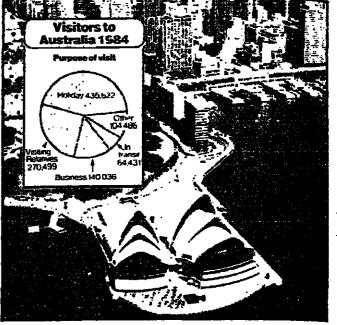
sell.

Apart from the fact that shrimps are actually called prawns, the US tourist almost certainly find that Australia is as "Hoges" tells it. He offers Ayre's Rock, wide open spaces, the beach, Sydney Opera House and the great Australian barbeque.

advertisement was a hard-nosed professional operation by the ATC which has had its budget increased over the past five increased over the past five in 1985-86.

If the advertisement did not generate a predetermined level of inquiries in a certain area it was switched to another part of the US to maximize the lalary.

is also growing strongly. After a 27 per cent increase to 112,000 last year, tourists from Japan are expected to rise another 25 per cent this year. Surfers Paradise on the Gold Coast of lia, perhaps bring their chil-Queensland is now second only



Sydney's famous Opera House juts out into the harbour

to Hawaii as an overseas destination for honeymoon

couples. Tourism from the UK and ire-

upsurge in US business.

Tourism contributes 5 per
In the wake of the US bombing cent to Australia's GDP. Overof Libya at least two US convenses visitors spent about tions scheduled for European A\$1.5bn during the last financial year. As manufacturing con-tinues to shed labour, tourism is

advertisement was a hard-nosed

the US to maximise the televi-As he says, the people more or sion advertising dollar. Over an less speak the same language. 18-month period the ad trig-And importantly, Australia is a gered more than ½m inquiries. safe, friendly destination in an The ATC campaign in Japan.

safe, friendly destination in an increasingly hostile world.

Australia is perceived as one of the last unexplored places on earth, but with the infrastructure for tourist comfort. "It's wilderness with a bathroom," according to one American tourist.

Japanese tourism to Australia is also growing strongly. After a 27 per cent increase to 112,000 income on visiting Australia.

income on visiting Australia. From there, Australia hopes to

again with their husbands on

(1 | 1)

Entrepreneurs are gearing up to provide international stan-dard facilities for the expected 1.3m tourists who will visit thi year, not to mention the highly lucrative corporate trade.
About AS6bn is being spent in

Australia on construction of 22 Australia on construction of 22 international standard hotels with more than 6.700 rooms.

The 34-storey Hyatt on Collins, which is due to open in Melbourne this September, will be the world flagship of Hyatt International Hotels.

The hotel will be managed by

Hyatt, but is being built by an Australian consortium which has apparently spared no expense, confident of the growth in corporate and upmarket tourist business. From its imported marble lobby to its three direct-dial telephones in every room, it is a symbol of the new era of luxury hotels.

If plush hotels are not your choice, you can go camping in tents in the Outback or trek across the desert on a camel or just lie on the beach.

All the coastal cities. Perth. Darwin, Brisbane, Sydney, Melbourne and Adelaide, offer the beach at the front door and the Bush at the back. The State of Tasmania is part of the world's natural heritage containing some of the last wild rivers on earth.

Tour operators package everything from farm holidays to skiing in the Snowy Moun-tains to the America's Cup. As Hogan says, all the fourist has to do is learn to say G'Day.

Patricia Newby

Doing Business

How to have a G'day

SINGAPORE'S Prime Minister, manager of the Hyatt on Collins
Mr Lee Kuan Yew, on a recent Hotel in Melbourne.

visit to Australia said most Trying to be relaxed and plethora of the Hyatt on Collins

corruption plethora of the Hyatt on Collins

recent Hotel in Melbourne. neighbours as big beef eaters stand the accent is, of course, a with large wallets, formidable problem.

thirsts and little appreciation of One English visitor reported Asia beyond its cheap cameras understanding only about 25 per

Asia beyond its cheap cameras understanding only about 25 per cent of what was said when he Australia's inability to come first arrived. And an American businessman said, "I don't know if Australians talk too fast, I just know that I hear slow." Australians have perfected flung Antipodes. is handicapping trade and growth prospects for the whole region.

Australia's inability to come first arrived. And an American businessman said, "I don't know if Australians talk too fast, I just know that I hear slow." Australians have perfected flung trade and growth prospects ing their lips. All vowels sound much the same (or sime as it would be propounced Down

Mr Lee suggested that after long years as a "reflective civilisation" firstly of Britain, then the rest of Europe, and now America. Australia should seek to become a primary rather than a derivative society.

In fact, controlled that after would be pronounced Down Under).

An Englishman who was buying Australian films remarked on the unusual name when he met someone called Rye. Actually, the man's name was Ray.

and includes extensive interpreter services. Most modern hotels provide the services businessmen need including telex, photocopying and facsi-

The American habit of naivete. wishing everyone a nice day several times a minute has wishing everyone a nice day several times a minute has become widespread in hotel are generally no behind-the-Australia, as has the habit of "service" people identifying missions, or bribes, the disembodied "Operator" so if somebody warmly recomthat used to answer the hotel phone, you now have, "Hallo, this is room service. Sally speaking" or "Hallo, this is room service. Sally speaking" I sust as there is no hidden drivers except to save the bother of waiting for small change. Tipping in hotels seems to be on the increase and it is probably better to tip than not to up.

At restaurants it is customery to leave a tip of perhaps 5 to 10 per cent. Visiting businessmen who over-tip may annoy Australians of European origin will iman acquaintances who don't want expectations raised in the

"Europeans need to loosen' There have been some rule is tip, but less than you up. Australians are intimidated spectacular accusations of would at home by formality," according to corruption recently in relation

to become a primary rather than a derivative society.

In fact, conservative Australia's xenophobia, especially towards Asians, is gradually declining. Australians are proud of their way of life and the vast increase in recent years of tourism everywhere has made them more tolerant of other people's customs.

Australians are big eaters and drinkers with plenty of disposable income for sport, gambling, entertainment and electronic gadgetry. They are also given to swearing with a flamboyance that startles European and Asian alike. But once acclimatised, doing business in Australia is mostly straightforward by Americans.

lia is mostly straightforward. And for Americans, it's a piece of cake.

Strikes do occasionally disrupt the airlines, but mostly public transport is efficient. The phone system is excellent, and includes extensive interest in a straightforward.

If Australians want to know

Sally speaking." recommend a family member want expectations raised in the Informality is the rule, from where possible, but this is Prime Minister Bob (not Robert) usually obvious, and in any case, sound business.

Enveronment a captualization raised in the service industries. For businessmen who feel uncomfortable not tipping the

Laurie Bongiorno, the general to drug trafficking, but for the

corruption is not a problem. The plethora of rules and regulations on taxation, foreign invest ment, export controls and so or do require study, but (some would say unfortunately) you don't cut red tape by bribing

The business lunch is a regular feature of Australian life although it has just been axed as a corporate tax deduction. Business lunches tend to occur between established business contacts, rather than to secure new business.

It is perfectly acceptable to do business without feeling obliged to take a contact out to lunch. Government officials may feel it ethical to refuse a lunch where large government purchasing contracts are involved.

In the private sector, a free lunch is usually appreciated. But Australians don't like feeling under obligation to, if possible, allow an opportunity for the Australian to repay hospitality by taking you to the football, or the races or boating on Sydney Harbour.

Australians love to show off

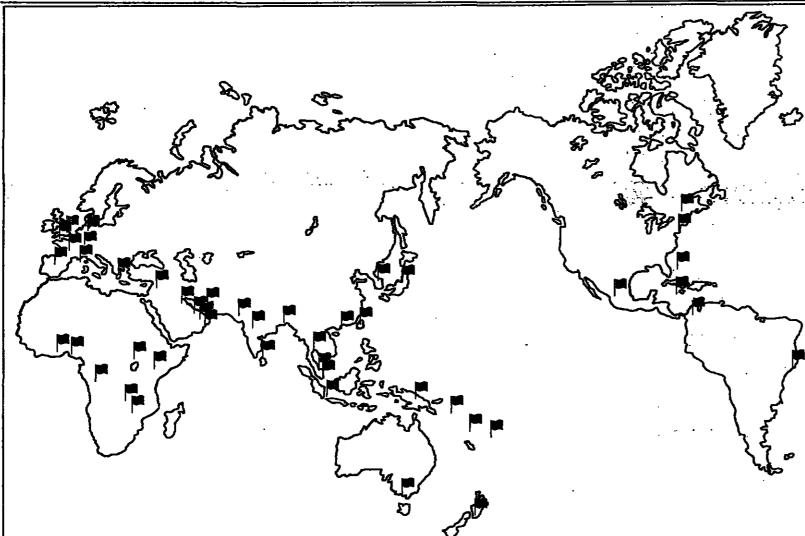
Australians love to show off their country. The so-called "cultural cringe" of previous eras is over. Aussies are proud of their food, restaurants, wine. cities, theatre, films, ballet, opera, the beaches, all sports

coming.
To tip or not to tip? Some
Australians claim they never tip something they will ask a direct question and they give straight answers. According to one European diplomat, Australians lack deviousness to the point of the way they do in European diplomates to the point of the way they do in European diplomates the straight and the way they do in European diplomate do in European do in European diplomate di naivete.

Just as there is no hidden agenda in conversation, there are generally no behind-the-scenes kick-backs, secret commissions, or bribes,

For businessmen who feel

Patricia Newby



ANZ. THE AUSTRALIAN BANK WITH THE GLOBAL VIEW.

In the past Australian banks have seldom looked further than

their own borders to do business. Not so at Australia and New Zealand Banking Group, which now includes Grindlays Bank and has

assets of over AS42 billion. The group has an international network with more than 1,660 branches and offices in 47 countries which cover 70% of Australia's trade.

 Both ANZ and Grindlays have over 150 years experience in financing trade and today offer a full range of banking and financial

When your business needs finance, talk to ANZ. You'll benefit from our local knowledge - and our global view.

BANK The new force in International Banking

Australia and New Zealand Banking Group Limited Head Office: - 55 Collins Street, Melbourne, Victoria 3000. Tel: (03) 658 2955 Telex: AA 39920 London:- Minerva House, Montague Close, London SEI 9DH. Tel: 01-378 2121 Telex: 8812741-4ANZBKA G Treasury: - 55 Gracechurch Street, London EC3V OBN. Tel: 01-280 3315 (Enquiries)

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FINANCIAL TIMES JOBS

Thursday June 5th 1986

Why personality counts most in the race for the top

BY MICHAEL DIXON

WHICH OF the following two sarily true. Nobody can be sure

sonality tested, it is probable that the tests you took included the one he developed. It is called the 16PF because it assesses 16 different personality

Even readers who have so far escaped personality tests have a fair chance of being confronted with one if they try for a new job. Such tests are in growing vogue among employers.

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Many of them believe that success in a job depends greatly on the recruit's personality fitting the demands of the work, especially in top positions where the fit is often thought more important than technical

claim to be one of the soundest devices for assessing the crucial element. In its 36 years of use the 16PF ouestionnaire has been completed by millions of people. Vast experience lies behind its predictions of how a given mix of personality traits is likely to get on in various types of job, or with different kinds of people.

The chance of a couple with still choose true reason why marriage similar personalties was well as customers, and uncertainty."

The chance of a couple with subordinates very much in their use of the subordinates very much in their own image.

The need for top executives are aware of the importance of the importance

which of the following two couples would you expect to make the more successful marriage? A pair whose personalities are much the same. Or a couple whose personalities differ.

I ask because of a chat I had the other day with Professor Ray Cattell, one of the world's best known authorities on the tonic. If you have had your personality true. Nobody can be sure even that such a thing as personality exists. However many people you cut to pieces, you could no more find their personality than you could their ties fit the demands of the job in an objective sense. So I asked that personality exists and the other day with Professor Ray Cattell, one of the world's just as well do so—as far as job the test primarily as an aid to filling their senior subordinate personality exists.

The personality exists are concurred, any-ties of the job in an objective sense. So I asked that personality exists and the other day with Professor Ray Cattell if he agreed that of the just as well do so—as far as job the test primarily as an aid to filling their senior subordinate personality exists. However colleagues, they do not necessarily use it with the aim of picking those whose personality than you could their ties fit the demands of the job in an objective sense. So I asked that personality exists and the processor and the pr When top people use a perate posts with people like them-

While the finding does that while the hoding does that much, however, I cannot see that it explains why, when selecting senior aides, those at the top seem so heavily to prefer people like themselves to people of a different mould who have technical skills which the existing directors below to the content of the conte

In that case, Cattell's test can laim to be one of the soundest devices for assessing the crucial element. In its 36 years of use the 16PF ouestionnaire has been no bad thing "if chiefs need to completed by millions of people. On with their nearest colleagues."

Yet on with their nearest colleagues."

Take married couples for example. His test evidence was spread practice surely cannot other people. In their case, it be just the aim of harmonious is just that the other people described in the executive they need to get on with do offices. Many organisational not include those working in the same organisation.

For work at the peak consists, one notch below them. Numerous at least as importantly as anyone of the people. In their case, it spread practice surely cannot other people. In their case, it spread practice surely cannot other people. In their case, it spread practice surely cannot other people. In their case, it spread practice surely cannot other people. In their case, it spread practice surely cannot other people. In their case, it spread practice surely cannot other people. In their case, it spread practice surely cannot other people. In their case, it spread practice surely cannot other people. In their case, it spread practice surely cannot other people. In their case, it spread practice surely cannot other people. In their case, it spread practice surely cannot other people. In their case, it spread practice surely cannot other people. In their case, it spread practice surely cannot other people. In their case, it spread practice surely cannot other people. In their case, it spread practice surely cannot other people. In their case, it spread practice surely cannot other people and the proper and the pro colleagues."

Take married couples for example. His test evidence was that a pair with different personalities had at best a 50-50 chance of a successful marriage. The chance of a couple with similar personalities was above evens, about 40 per cent better in fact.

Let alone well, even with those on at all, the same organisation.

For work at the peak consists, at least as importantly as any thing else, of fixing things with eminent people in other fields including politicians, mandarins at best at a stiff arm's length. and even well connected lounge and uncertainty."

Yet they often still choose lizards as well as customers, financiers and so on.

The need for top executives are aware of the invariant of this interdependence and uncertainty."

Knowing that reads the invariant of the important particular particular personalities was well as customers, financiers and so on.

The need for top executives are aware of the invariant of the important particular particular particular particular personalities was well as customers, financiers and so on.

The need for top executives are aware of the invariant particular personalities was a pair with different personalities was well as customers, financiers and so on.

The need for top executives are aware of the invariant particular particular personalities was well as customers, financiers and so on.

The need for top executives are aware of the invariant particular personalities was well as customers, financiers and so on.

The need for top executives are aware of the important particular particular particular particular particular particular particular personalities was well as customers, financiers and so on.

The need for top executives are aware of the important particular particular

Real reason

The reason for such a widespread practice surely cannot other people. In their case, it is just that the other people and important transactions with their organisations in their organisations in their organisations in their organisations in their

In the conventional inter- Academy of Management Re- administrative and technical capability to provide jobs at In the conventional interpretation, work at the peak is view. He found that at the skills needed lower down. So seen as consisting of eleverly highest rank — which he calls how can they best choose effective deciding strategies for the company and motivating those below to carry them out. But trative and technical levels succinctly by another American that interpretation is a myth.

other organisations in their environments," he says. As such, a company lacks control

skills needed lower down. So all.

Even chiefs who behave like managing relationships with the his book Men Who Manage*: Ivan the Terrible within their heads of external organisations "Wittingly or not" the

"Wittingly or not," the typical chief "begins to look for attitudes like his own as assuring a basis for under-standing and co-operation," he reports. "With considerable scientific support, his search

scientific support, his search moves on the assumption that those with qualities and interests like his own will think as he does."

So there is evidently sound sense behind top executives' tendency to fill their upper offices with people like themselves, and behind their use of personality tests with a view to doing it more accurately.

albeit in different ways, in the Soviet Union and other collectivist countries as well as in western-type democracies. But, however much the main-

tenance of the old boy net may help organisations in stable conditions, it is liable to do the opposite when the environment changes—as it is evidently doing across most of the older industrialised world today. And one common trait of top people is a reluctance to step down in

favour of different tork tune with the new state
That observation may explain
the economists Maneur why the economists Maneur Olson has argued that the main reason for the post-1945 suc-cess of Japan and Germany was not that the war destroyed their factories which had to be re-built with modern machines, but that it broke up their outdated old boy networks. Let's hope we do not need such drastic assistance in re-equipping our-selves with a leadership appro-priate to the times.

Capital Markets

Execution to £50,000 + bonus

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If you are keen to discuss this opportunity please contact Christopher Smith on 01-404 5751 or write to him at Michael Page City, 39-41 Parker Street, London WC2B 5LH,

Michael Page City International Recruitment Consultants A member of the Addison Page PLC group

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UK Corporate

Our client, the long-established London arm of a major European banking group, has a high reputation for the quality of its commercial banking business. With a strong client base and total balance sheet footings in excess of £1bn, the group now intends to use its very significant placing capacity to support a broadening of its product range.

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This represents a chance to assume a highly visible rôle within a respected financial institution offering an outstanding environment

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Hoggett Bowers

Following expansion within the Capital Markets area of this International Bank, our client seeks an experienced FRN Salesman to be responsible for the Japanese and Euromarkets. The ideal applicant will have already made a name within this market and have good management

c. \$25,000 FX Dealer Rapid expansion within this U.S. Bank has resulted in the need to recruit an additional Spot Dollar/Sterling dealer.

Applicants should be aged in their mid twenties with a
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will be advantageous.

The client is a worldwide trade financing organisation, seeking a trade finance expert to develop business in Europe, Africa and the Middle East. The appointee will establish and maintain customer relationships and follow through the resulting transactions. Applicants will be graduates and knowledge of a second European language

Corporate Finance Major U.K. Merchant Bank requires outstanding graduate Chartered Accountant, with up to two years post qualification experience, to join its corporate finance

sam. Full training will be provided. Credit Analyst An A.C.A. or Graduate with International Bank Credit

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A graduate with about two years experience within a financial institution is required by this leading Securities House to be trained as a Fund Manager. Candidates must have a beat knowledge of Capital Markets and a strong design to further it. desire to further it.

01-588 4305/6 Moorgate Hall, 153/157 Moorgate, LONDON EC2M 6XB.

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essential as is the ability to motivate and control professional staif.



New Bond Street, London W1Y 9PE Tel: 01-493 7232

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Good all round money market experience is required and working knowledge of off balance sheet instruments is an advantage. Aged between mid/late 20's you should have a firm commitment towards the Middle East. US\$ Negotiable.

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A minimum of 6 years active spot trading is required and this should be coupled with management potential. Specific experience in spot Yen or DMk is advantageous and candidates should be used to a "high turnover" style. Salary is negotiable and will reflect the importance of the appointment.

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Aged early/late 20's you will require 1 to 2 years experience of trading spot cable with an active bank. You will join a well established team and the bank has a sound reputation in the London Market. Salary package c£25,000.

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Well established international merchant bank seek an experienced forwards trader to complement the existing, active team. The bank possess a good reputation in the trading markets and are currently increasing their trading activity. Salary negotiable according to experience.

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CAPITAL MARKETS

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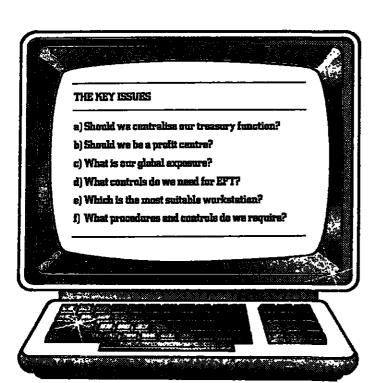
Opportunities exist within a wide variety of organisations including the major U.S. investment banks, stockbrokers, accepting and securities houses. The range of roles is extensive and includes trading/dealing management reporting, systems and analysis.

Those suitable will be aged 24-28, graduate qualified ACA's with initiative and determination. Experience in areas other than audit and the propensity to learn fast are also important.

For further details please telephone Graham Palfery-Smith on 01-629 4463 (or 01-697 6811 after 8p.m.) or write to him enclosing a comprehensive career history at the address below.

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Hongkong International Trade Finance Limited

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Hongkong International Trade Finance Limited is a wholly owned subsidiary of the Hongkong and Shanghai Banking Corporation and is its. trade finance arm in Europe.

An expansion in business has created an opportunity for a Credit Analyst with a minimum of 12 months experience of UK and European corporate balance sheets. Evidence of formal credit training would be a distinct advantage. Good communication skills, a thorough and tenacious approach to analytical work and willingness to work in a team environment are

A competitive salary as part of an attractive benefits package will be paid to

Candidates, aged in their mid-twenties, are invited to write in confidence with full personal and career details to C. E. Fiddian-Green, Hongkong International Trade Finance Limited, Wardley House, 7 Devonshire Square, London EC2M 4HN.

BANKING

Money Market Dealer Expansion of dealing room activity necessitates the recruitment of an additional deposit dealer to be active in the primary money markets. The position is with an established European bank. It offers excellent incentives to a self-motivated candidate, who possesses an established record of Ref: SM 0163

Eurobond Settlements c\$22,000 A challenging opportunity has arisen within a major UK institution. This is a newly created position in an expanding department. Responsibilities will involve day to-day running of the section and training junior staff. Apart from expertise in Eurobonds administration, candidates should be ambitious and possess Collent man-management skills. Ref: SM0162

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Senior Analyst c£17.000 UK Merchant Bank has identified the need for

well rewarded in terms of remuneration and

Ref: SM0164

a senior credit analyst to support its activities in treasury products and capital markets. Dealing primarily with larger corporate clients — UK and oversess, responsibilities will encompass all aspects of credit work in a fast moving environment. Success will lead to a management position.



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these up to public company standards.

• the supervision of our small head office self.
• basing with suppliers, auditors, bankers, stockbrokers etc. aged 26-30, have a good degree, be personable with the ability so rell and have the ability so evolve and develop financial systems as

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Please write enclosing full CV to: The Martin, Managing Director
J D Wetherspoon Organisation Ltd
27-89 Archwsy Road, LONDON NIS 3TX.

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A unique opportunity arises for a strongly motivated individual to take up a newly created senior post in the rapidly expanding Tokyo Representative Office of Lloyds Merchant Bank.

Working closely with the existing highly successful Sales & Trading and Swap Finance teams and liaising with Lloyds Bank Plc's well-established Corporate Banking team in Tokyo, the post will involve the development, marketing and delivery of a wide range of international capital market products and corporate finance services to Lloyds Bank's extensive range of top-quality corporate and public sector contacts in Japan.

The successful candidate will be:

- a graduate in his 30's
- experienced in relevant international capital markets or corporate finance
- both a team player and a responsible leader
- able to demonstrate a successful track record in any relevant field in obtaining business and contributing to the creation of new financing ideas in a team environment.

While some past experience in working in the Japanese market and/or some Japanese language ability would be helpful, this post will also have considerable appeal to candidates with a fresh and original approach to the Japanese market who wish to add a new dimension to their careers and are keen to work overseas. Application from Japanese nationals are also welcomed.

In addition to a competitive market-related London pensionable salary with a performance related Bonus Scheme and the usual fringe benefits, the remuneration includes a very attractive expatriate benefits package.

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Merchant

Mr RN Dowler Senior Assistant Director - Personnel Lloyds Merchant Bank Limited 40-66 Queen Victoria Street London EC4P 4EL

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SENIOR FINANCIAL ANALYST

To £20,000 + Car

The Dee Corporation PLC is a rapidly growing UK company with major retail businesses in the UK and USA. To assist in its continued expansion the Company is looking for a Senior Financial Analyst, who will be based at the Group Headquarters, at Milton Keynes, and will report to the Group Planning Manager.

The successful candidate is likely to be in their late twenties, with an MBA, as well as an Accountancy qualification or Economics background, and will have at least two years experience in Industry or a Financial Institution. Written applications including c.v. to:

David Dupont
The Dee Corporation PLC Silbury Court 418 Silbury Boulevard Milton Keynes MK9 2NB



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This is an excellent opportunity for an ambitious and highly This is an excellent opportunity for an ambitious and highly talented C.A. to assume senior level responsibility at an early age within a major U.S. commercial bank. The twenty strong audit team exercises a significant role within the bank's global operations and success in this position will lead to rapid progression to senior operational management. The key role will be to control and direct the internal audit functions in Europe, South America and the internal activities in North America. Ideally you will be a Chartered Accountant, aged 30—40, with a minimum of three years regional audit management experience preferably within a major US commercial bank. You must possess outstanding leadership qualities commercial bank. You must possess outstanding leadership qualities and inter-personal skills which will enable you to undertake key management roles within this dynamic international corporation. Prospects are excellent.

Male or female candidates should submit in confidence a comprehensive C.V. or telephone for a Personal History Form to J.R. Salmon, Hoggett Bowers plc, 1/2 Hanover Street, LONDON, W1R 9WB, 01-734 6852, quoting Ref:26024.



Chief Foreign Exchange Dealer

The London branch of Mellon Bank is seeking to appoint a Chief Foreign Exchange Dealer. The position, which reports to the Vice President, Treasury Manager, would suit a candidate who has already achieved Chief or Senior Dealer status in a leading bank with several years' active experience in the major currency markets. A mature approach, together with the determination to succeed and the ability to develop and expand the Bank's dealing activities, is essential.

The importance attached to this challenging position is reflected in the remuneration package and career prospects are excellent within the Bank's expanding capital markets division. Interested applicants should contact John Green on 01-404 5751 or write to him, enclosing a CV, quoting ref. 3637, at Michael Page City, 39-41 Parker Street, London WC2B 5LH.

Michael Page City
International Recruitment Consultants—London Brussels New York Sydney A member of the Addison Page PLC group

Chartered Secretary

City Merchant Bank

This is an exceptional opportunity for a young qualified ACLS to join our Group Company **Secretariat, which services over 75 diverse companies within the U.K. and overseas.**

He or she will act as an Assistant Company Secretary within the Group Secretariat, which provides a service for Kleinwort Benson subsidiaries and managed investment trusts, involving statutory work, compliance with Stock Exchange regulations. Board Meetings and other related secretarial and administrative functions.

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This is a new appointment providing a real career opportunity for a confident young person with the capacity to adapt and develop within our rapidly changing world." An attractive salary package will be negotiable and benefits will include a subsidised mortgage,

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Kleinwort Benson Group

Portfolio

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An opening has now arisen within our Central London office for a Portfolio Manager for the Philips Pension Fund. Ideally under 30 years of age, the successful applicant must have at least two years' experience of analytical work covering the UK and have held a post which involves taking some

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Candidates should hold an appropriate qualification and be capable of playing a full part in decision making within a small team.

Salary will be commensurate with experience and ability and conditions of employment are those associated with a large organisation.

Please send brief details to Mrs. M.D. Rush, Central Personnel Department, Philips Electronics, 8 Arundel Street, London WC2R 3DT. Preference will be given to non-smokers.



UMIST

COATS VIYELLA PLC CHAIR IN CLOTHING ENGINEERING

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The development of a high productivity, high technology garment making industry in the UK highlights the need for a centre of research in this field. Applications are invited for the newly endowed Coats Viyella PLC Chair in Clothing Engineering within the Department of Textiles.

The New Chair reflects the growing needs of today's textile industry, as modern information technology is increasingly deployed in the areas of garment high speed sewing.

The person appointed will be expected to provide academic leadership in founding a research school and in developing a new honours degree course in Clothing Engineering. Contacts with industry will need to be tostered at all levels. Proven ability in research in any relevant discipline and some textile experience

Salary will be negotiable within the Professional range (minimum £19.010). Informat enquiries may be made to Professor P.W. Foster (Department of Textiles; phone 061-236 3311, extn 2719). Requests for application forms and further particulars quoting reference T/57 should be sent to the Register, Room B9, UMIST PO Box 88, Marchester M60 1QD, to whom completed forms should be

INVESTMENT MANAGEMENT

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Kennedy Stephens

Financial Markets Search and Selection 44 Carter Lane, London EC4V 5BX 01-236 7307 Representative Associates New York & Tokyo

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Financial Controller

Buckinghamshire .

c. £ 27,500 + substantial benefits.

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As a result of internal promotion the Company now seeks a Financial Controller to head up its finance function and play a key role in the future development

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The ideal candidate will be a graduate qualified accountant aged 30-35 with at least 5 years' commercial experience. He or she will need to demonstrate high commercial awareness and the ability to communicate effectively with line management. Man-management skills and a sound understanding of computers are also requirements for this position.

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HENDRAKE

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BANKING

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EQUITIES
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Recognitions and queries.

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Berks ch18,500

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REF: F/5

PROJECT ACCOUNTANT PROJECT ACCOUNTANT

Surrey E16K

Career opportunity for a young qualified accountant in International Electronics Co. Reporting to the
Management Accountant with responsibility for two major divisions, you will use your drive. Bur and
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REF: F/6

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REP: F/7

The People-People THE DRAKE INTERNATIONAL GROUP

IRELAND

APPLICATIONS ARE INVITED FOR THE POSITION OF

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DEPARTMENT OF FINANCE

The post is one of two posts at this level in the Economic Section of the Budget and Ptanning Division of the Department of Finance. The appointee will have senior responsibility (under the Head of the Budget and Ptanning Division of Irish economy, mecro- and micro-economic research and the assessment of macro-economic effects of the Department) for the preparation of short-term and medium-term macro-economic because of the specific porposed policy changes; preparation of medium-term national economic and social plans, and incomes policy.

octes plans, and incomes policy:
uccessful applicant must have:
A first or second class honours degree in economics, or equivalent:
A first or second class honours degree in economic theory and policy at postgraduate or equivalent level:
A detailed knowledge of all assects of economic techniquest.
Hork experience at responsible levels in economic and/or related areas:
The ability to quantify and to assess current and prospective developments in the internation accommisses only to forward the seconomic and/or related areas:

Salary will be in the range: IRE24,744-IRE27,641. Latest date for receipt of completed application forms: 12 June 1986. Application forms and full particulars are available from:
THE SECRETARY, CIVIL SERVICE COMMISSION, 1 LOWER GRAND CANAL STREET, DUBLIN 2

PRODUCT DEVELOPMENT MANAGER.

CIRCA £30,000 + CAR

in twelve years

the Fidelity Group has increased assets under manlagement from £3 billion to £30 billion. The quality and consistency of this growth has made the Group one of the most respected and largest investment organisations in the world with offices in all of the major financial capitals.

This sustained expansion has resulted in Fidelity International now requiring a Product Development Manager to join their marketing team in the City. This is a key position asyour responsibilities will be primarily to identify and develop new opportunities within the Unit Trust market with particular emphasis in the UK, Europe and the Far East.

The successful candidate with the qualities needed to fulfil this demanding role, involving some international travel, will be a graduate aged between 25 and

35. You should also possess a progressive and highly creative approach to the financial world, and you will probably be working in the Financial Services Sector with a bank or building society, or possibly with a law or accountancy firm.

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Jonathan Wren

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CORPORATE INFORMATION MANAGER £ negotiable

Our client, an international credit rating agency, is staffing its new London office which will represent the company in both Europe and the Middle East.

An important factor in the smooth running of this operation will be the recruitment of a tri-lingual individual (English, French and German). The incumbent will be capable of responding to enquiries from investors on all securities rated by the agency, distribute press releases to the Euro-media, and provide liaison with analysts in New York. Background should include customer services.

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Further details and application form from Paul Johnson, Establishment Officer, quoting ref: 86/21MS. Applicants may telephone Professor Geoffrey Gregory (0509-263171, ext. 450) for informal discussion.

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TO £23,000 Harvard Securities Group Pic is the largest Licensed Dealer in OTC and market stocks with an outstanding

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a key task will be to implement internal control involving a computer-based accounting system. The company's continued explosive growth will ensure increased responsibilities and rewards in a short time frame. A sound accounting and audit understanding coupled with a practical approach to managing

Please send your CV explaining why you meet the above specification to Martin Steele, Steele-Dixon & Associates, 2 Station Road, Abingdon, Oxon OX14 3LD. Tel: 0235 24441.

CATITY ATTAI

Hemel Hempstead c.£18.000 + car

A British subsidiary of a European holding company manufactures and imports specialist furniture which it

manisectures and imports specialist furniture which is markets UK-wide.

Rapid growth calls for the appointment of a flexible and self-motivated Financial Controller to play a vital role in the planning of the company's ongoing profitable development.

Reporting to the Managing Director and a member of a small closely-knit senior management team, you will be responsible for all financial and management accounting functions... setting budgets are intrinsecuted and embaration. budgets, reviewing results against forecasts, and evaluating new business projects. The development of computerised

systems is an important task.

This is a role for a strategist. It calls for an ambitious qualified accountant with well-developed business accumen and commercial flair who responds well to pressure.

Please send full cv which will be forwarded to our client unopened. (Address to our Security Manager if listing companies to which it should not be sent.) Reft: R2108/F I.



Hyde Park House, 60s Knightsbridge, London SWIX 7LE. Tel: 01-235 6080 Telez: 27874

Truman Miles Controllership prospects £17,000 + Car

Appointments Advertising

Jane Liversidge 01-248 5205 Daniel Berry 01-248 4782

sskii PLC in SW1 offers a young a accountant this high grottle role and delegating responsibility are required for a fast moving organisation.

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Hall-Mark is the only appointments register which specialises solely in Accountants and Financial Managers. We have a constant demand from our clients throughout the U.K. - some of them the best known names in the country for young, talented, ambitious accountants. But they seldom advertise their vacancies so if you are not registered you don't get the chance to meet them. Don't miss out. All you have to do is complete and return the coupon now.



HALLMARK

Market leaders in management consultancy seek to recruit ACMA or CIPFA qualified accountants to service diverse client portfolios. Candidates should be aged 27-35, have good degrees, wide-ranging sharp-end commercial experience, strong personality, analytical ability and be proficient in computer services development and implementation. Candidates with health CONSULTANTS to £33,000+Bfts A feading professional firm seeks a national computer audit manager to be responsible for the organisation of the service nationally in respect of staffing, quality standards and consultancy advice to clients. A candidate with ability and presence is fikely to make rapid progress to partnership within a stimulating and demanding environment.

Ref: DES. COMPUTER AUDIT MANAGER to £30,000+Car Fast moving trading company, an autonomous subsidiary of a well-known multinational, seeks to strengthen its general management team by the appointment of a qualified accountant aged 25-32. Candidates should have proven fine, computer and commercial skills and be capable of warranting directorship within the medium-term.

Ref: MJH. FINANCIAL CONTROLLER to £20,000+Car An exciting opportunity within a marketing-orientated environment for young accountancy professionals with around two years post qualification experience. Interest in the design and implementation of management information systems, preferably within the FM.C.G. field, is essential as is the terracity and ambition to succeed in a progressive world-wide organisation. DIVISIONAL ACCOUNTANT to £20,000+Car C. London High calibre graduate ACA sought by prestigious stockbroking subsidiary of a major investment house. Reporting to the Financial Controller this challenging new role will encompass all areas of reporting to board level plus systems development and management of line accountants. Superb career move for young ambitious candidate with sector exposure either direct or from the profession. INVESTMENT SECTOR c£20,000+Bfts This major group with a presence in over twenty countries is seeking a young graduate accountant for one of its thriving divisions. The successful candidate will be responsible for group consolidations and the preparation of financial data using IBM pc 5. An excellent track record with US accounting experience desirable for a rewarding career path.

Ref: GGS. FINANCIAL ANALYST c£17,000+Bfts

HUDSON SHRIBMAN
THE COMPLETE FINANCIAL SELECTION SERVICE Vernon House, Sicilian Avenue, London WC1A 2QH. Tel: 01-831 2323

FINANCIAL DIRECTOR £20,000 + CAR

United Automobile Services is a large and successful operating subsidiary of the National Bus Company, with head office at Darlington and is expecting to move into the private sector shortly, with an opportunity for a management

The company is reshaping to ensure a substantial market share of bus operations in the north-east of England, and with some 400 buses and coaches will operate local bus services, mainly in the counties of Durham, Cleveland and North Yorkshire, and have coach operations nationwide. The need is for a qualified and imaginative executive, with commercial

awareness and several years experience which should include the use of computerised systems, to exercise effective financial control of a company with an annual turnover approaching £25m. You will be responsible for financial advice and information to the Board of

the company, budgeting, costing and financial appraisals, and be controller of the management and statutory accounting functions; you will additionally undertake the formal duties of a Company Secretary and it is intended that the appointee will quickly prove suitable to join the Board of Directors.

The commencing salary will be in the order of £20,000 pa and the package includes a company car and pension scheme membership. Re-location assistance will be given where appropriate.

Applications should be submitted under private and confidential cover to Mr S Senior, Managing Director, United Automobile Services Limited, Grange Road, Darlington, County Durham DL1 5NL giving particulars of age, education, qualifications, family (number of children and ages), and a summary, in chronological order, of work experience, including particulars of past and present appointments, and current salary.

CHIEF

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Accountancy Appointments

INSTITUTIONAL EQUITY SALES

UP TO £30,000 + PERFORMANCE BONUS

The company is a UK subsidiary of a major Stockbroker and is currently undertaking a substantial expansion in the UK market. They have particular expertise in the natural resources sector, and are now further developing their strengths in other sectors.

Working with a highly professional team of salespeople, you will be given considerable autonomy to expand and develop your own particular area. The company philosophy is very much that of the "entrepreneurial broker" and good selling skills are an essential prerequisite to the position.

You should be aged 25-30, have a sound academic background, good analytical skills and

perhaps 1-3 years experience within a broking environment. This could be an ideal first move for an ambitious analyst, or a junior commodity/ equity broker who wishes to move into a dynamic organisation. The successful candidate will be given comprehensive training (if required) including a twelve month posting abroad.

Interested candidates should contact Sarah Beaumont on 01-629 8070 or send a detailed curriculum vitae (quoting Ref. L.129) to her at Slade Consulting Group (UK) Limited; Metro House, 58 St. James's Street, London SW1A 1LD. All applications will be treated in strictest confidence.

London · Melbourne · Sydney · Brisbane · Adelaide · Perth · Auckland · Christchurch

SLADE CONSULTING GROUP (UK)

Deputy Chief Accountant

International Bank City c£35,000 plus benefits

A major international bank, our client has a consistent growth record both internationally and in the London Branch for which we are recruiting. The bank now wishes to restructure the accounting function through the appointment of a Deputy Chief Accountant. Reporting to the Chief Accountant, the successful candidate will assume responsibility for the London Branch's reporting and control process. Key tasks will include the regular review and development of monthly reporting, management

accounting and budgeting. Candidates should be qualified

accountants, aged between 28 and 40 and will have gained relevant. experience in either a financial institution or an international accounting firm. Equally important in this role are personal qualities of energy, self motivation and the ability to respond quickly to changes in this highly competitive sector.

We are also looking for evidence of achievement in career to date and a high technical standard coupled with flair for this type of role.

This will be a stimulating role in an international environment, offering the ambitious and successful financial

executive scope for further career development

The remuneration package will be commensurate with experience and qualification but will not prove a bar for the right candidate.

Candidates should write enclosing a full CV with current salary quoting reference MCS/1009 to Michael Madgwick Executive Selection Division Price Waterhouse Management Consultants No. 1 London Bridge

Price Waterhouse



Manager Internal Audit

C. London & The World c.£21,000 + car + benefits

Our client, a world leader in high technology, operates in over 60 countries. Turnover, now exceeding £850 million, has more than doubled in the past two years. The challenges offered by such a dynamic organisation are

Internal promotion and continued growth of the department demands the appointment of a well qualified accountant, aged c.30 years, who has substantial audit experience gained in a commercial environment. The world-wide brief involves working with management to maintain high standards of internal controls over the business. Thus, imagination and flair, combined with outstanding professional ability is required.

This is a unique opportunity to exercise your commercial judgement within a successful group on the world stage. Career opportunities within this developing group are outstanding. Relocation expenses are available where

Write with full CV and daytime Tel.No. quoting ref. FT/105 to



CHIEF ACCOUNTANT

Hertfordshire

The group, a market leader in the photographic processing industry, requires a

department and be responsible for a large number of staff and for all aspects

Applicants should be qualified accountants with commercial experience and have sound knowledge of computers. Considerable importance is attached to

The salary of c £22,000 + car includes an annual bonus, around one month's

Please send a comprehensive career résumé, including salary history and day-

△ Touche Ross

The Business Partners

Hill House, 1 Little New Street, London EC4A 3TR. Telephone: 01-353 8011.

In response to a demanding and dynamic market, this expanding

company has embarked upon a major investment programme to complement its ongoing and vigorous product development policy. The Financial Controller will play a significant role in the efficiency and resultant profitability of this high tech business, and have particular responsibilities for developing and controlling the management and financial information systems which are computer-based. A qualified accountant, preferably a graduate, aged 28-35, the successful candidate will have a strong appraciation of

successful candidate will have a strong appraciation of manufacturing and distribution systems coupled with an ability to influence senior management colleagues on effective business

Male or female candidates should submit in confidence a

comprehensive C.V. or telephone for a Personal History Form to J.R. McGallan, Hoggett Bowers plc, Albany House, Hurst Street, BIRMINGHAM, B5 4BD, 021-622 2961, quoting Ref: 27433/FT.

decision making. Creative thinking is a necessary attribute called for in this demanding role. Opportunities for advancement within the

time telephone number, quoting ref: 2669 to W.L. Tait, Executive Selection

of the company's accounting and reporting requirements. The accounting

Reporting to the Financial Director you will lead a well established

c£22,000 + Car

c. \$24,000, Bonus, Car

Treasurer/Chief Cashier Oil Industry c. £12,000 p.a.

Jawaby Oil Service has been established by the Libyan Oil and Petrochemical Industry to provide an across the board service to Individual

We are now looking for a Treasurer/Chief Cashier to run our cash office function based at our modern prestige offices in the West End.

Your main objective will be to administer, control and report on clients' funds, ensuring that they are used and invested in the most advantageous way. Other duties include responsibility for the day to day running of the cash office with all its reconclitations and recordings in addition to monitoring and recommendations regarding the holding of delices assigned standard the provideration to dollars against sterling with consideration to exchange and interest rates, cash forecasting etc.

Age 28 I., you should be a part qualified accountant with at least 3 years experience of managing a complete cash function in a multicurrency environment or have a strong banking background and possess an AIB qualification.

We offer excellent conditions of service, along with a first class working environment and a wide range of other benefits.

Please write with full details of your experience to the Personnel Co-ordinator, Umm Al Jawaby Oil Service Ltd., 33, Cavendish Square, London WIM 9HF.



JAWABY OIL SERVICE

Financial Director

Basingstoke

c£35,000+Car

Our client seeks a tough, practical, level headed Financial Director to run a tight ship. The company is involved in commissioning and selling high technology equipment through a nationwide network of branches and sales have grown strongly and currently are c.£10m p.a. Poor profit performance however, has caused the board to be restructured. In order to maintain growth new equity funding has been provided by blue chip institutions. We seek applications from qualified accountants, 35/45, with a strong MIS

background who are proven achievers, capable of working under considerable pressure. A track record which embraces manufacturing would be an advantage. An attractive salary and benefits package will be negotiated. Please contact R. J. Welsh.



Reginald Welsh & Parthers Ltd

123 4 Newgate Street Lendon, ECIA 7AA Ter 01 600 8387

Financial Director

OPPORTUNITY **USM PROSPECTS**

£27K

plus benefits.

Company car,

bonus.

share option

scheme.

Our company is a progressive and fast expanding independent company operating in the fields of communications and publishing. We have won a numb of national export awards, having displayed exceptional growth in our first five years, and are on course to seek a USM placement within the next two years.

years, and are on course to seek a USM placement within the next two years. As part of the company's continuing development plan we now wish to appoint a financial director who can play a full and active role in the company's strategic planning and who will be responsible for the entire accounting and management information requirements.

A high degree of commercial flair and first hand knowledge of computer based systems is essential. Other requirements include a strong track record in financial management, proven commercial experience, as well as an understanding of international business.

Candidates will be qualified accountants with first class training, a degree is preferred, and aged between 26-35. This position will appeal to accountants with outstanding ability who wish to use their drive and initiative to the full. It represents a genuine opportunity to contribute to, and be rewarded by, success

with outstanding actility who wash to use their orive and introduce by the sum. It represents a genuine opportunity to contribute to, and be rewarded by success in a dynamic environment. Other rewards include a salary of C27K, a company CB, a performance related bonus and a highly attractive share option scheme.

Please apply in confidence, giving comprehensive career, salary and personal details to: The Managing Director, Beacon Publications PLC.





Young Chartered Accountants £40,000 to £50,000 A partnership of ambitious Chartered Accountants with two established offices in Staffordshire, are looking for

additional partners to join them. They require additional partners to join the firm who share their being that hard work and service to clients will bring Successful applicants will have a probationary period of employment leading to partnership in one ye No payment for goodwill is required and the working capital is provided by the partners.

Applications in writing to: Box flo: All of which will be acknowledged.

FINANCIAL CONTROLLER/ ADMINISTRATOR ADMINISTRATOR

With exceptional ability, required to co-ordinate and centrol ali financial aspects of leading fashion manufacturers, situated by W1. The right applicant will require expertice, dedication and desire to succeed. A knowledge of the fashion trade and computer operations would be an advantage. Excellent salary and first class tuture await you. you. Write with full details and CV to: Box A0161, Financial Times 10 Cannon St., London EC4P 48Y

QUALIFIED ACCOUNTANTS Northolt, Middx. £16k plus Car

Awell-known International Group in West London, with diverse interests in the U.K. and Europe, are looking for ambitious Accountants in their mid-20's with Audit experience wishing to develop their

careers in Financial Management. Successful candidates will initially join the Group Internal Audit Department which is responsible for providing a service for all the Group's various

Companies on a world-wide basis. Candidates must therefore be prepared to travel. After at least 2 years in this department there will be the opportunity for advancement to Financial

Management positions within the Group. The Group operates a Contributory Pension Plan, Life Assurance and Medical Scheme.

Please reply in confidence quoting reference IA/53 to:

Norman Rayner Associates Limited, 2 The Nelson Rooms, 68 High Street, Weybridge, Surrey KT13 8BL.Tel: Weybridge (0932) 59482.

NORMAN RAYNER ASSOCIATES LIMITED

Executive Recruitment Consultants

FINANCIAL DIRECTOR (DESIGNATE)

Required by expanding contemporary publishers emupon maximum growth of an already substantial share

Reporting to the Managing Director the responsibilities are for all aspects of finance, accounts, investment, and currency management, whilst helping to lead an enthusiastic management team. Above all the successful candidate must be able to contribute subspantially to the commercial as well as the financial development of the business.

Candidates aged thirty to forty-five must be qualified Actountants with several years experience within a commercial environment, involving inter-company and international accounting, group structuring, a working knowledge of D.P. systems, and Company Secretariat work.

Candidates must have proven management and organisational ability, operating with a "Handa-on" style. An attractive, appropriate remuneration package will be offered including a company car. Excellent future prospects.

If this is the career move for you, apply in writing with full C.V. to T.S. MEIKLE, JOINT MANAGING DIRECTOR, ANABAS, BRIDGE CLOSE, ROMFORD, ESSEX, RM7 OAU.

FINANCIAL CONTROLLER

£25,000 pa plus car, plus benefits

Our client is a well established private company which is a major force in the Motor Industry. Based in the West Country, the company requires a dynamic accountant preferably with some experience in the industry to report directly to the board

and control the whole accounting function.

Candidates should be mature and experienced with a proven commercial background gained in a computerised accounting

The company offers a comprehensive remuneration package and considers the appointment an excellent opportunity for

someone wishing to develop a long term career in an interesting industry.

Please send details of your career to date to: Martin D. Brown, Sciomon Hare & Co., 16 Union Street, Bristol B&1 2DQ.

BUSINESS ACCOUNTANTS City

Our client is one of the most respected and prestiglous banking groups in the City.

A major sub-group within it, which itself has over four hundred stall, is currently preparing for deregulation. A structural review of the finance function has given rise to two new positions. The requirement is for two top quantile business men/women who can confidently comply with the followings-

(f) A Graduate Chartered Accountant with good academic record and aged 25-28

years.
(ii) Large firm training that included fast progress in responsibility level.

(iii) One to three year's post qualifica experience that contains banking/ stockbroking/City exposure.

(iv) Possess a belanced combination of ment with highly competent technical

The main responsibilities undertaken in these high profile roles will include strategic/business planning, M.I.S., financial reporting Reporting direct to Board level these positions will not be for

the faint-hearted and only high potential A.C.A.'s interested in a senior management banking tuture should apply. Preliminary interviews will take place in the next 2/3 weeks. In the first instance and in complete confidence places conti Chris French at the office below or call him outside office hours on 01-398 7322.



Financial Recruitment Specialists 40-43 Fleet St, London EC4Y 1BT Telephone: 01-583 6613



28-35

systems are computerised.

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salary, and there are attractive fringe benefits:

Financial Controller

Northern Home Counties

multi-million pound group are excellent.

Technology Products

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Accountancy Appointments

Divisional Financial Controller

Northern Home Counties

A prominent and profitable part of a major British plc, this division employs 1,600 in the UK, manufacturing a range of high-value products for industrial customers. Reporting at general manager level and a member of the management committee, the role will involve responsibility for 100 staff working in the accounting, DP and materials management functions. A major IT study is in progress, and the financial controller will have a major input to the specification and implementation of new reporting systems, in

addition to the financial planning and control of the division's operations. This substantial post will attract qualified accountants at least in the mid-30s with experience of working at agement level in a large-scale and sophisticated enterprise. There is considerable scope for career development within the group. Remuneration will interest those currently earning up to £25,000 and will include the senior executive benefits of a blue-chip employer. Please send full cv indicating current salary, in confidence, to Michael Egan, Ref: AA26/9878/FT.

PA Personnel Services

Hyde Park House, 60a Knightsbridge, London SW1X 7LE. Tel: 01-235 6060 Telex: 27874

barrow/hepburn

Group Chief Accountant Worcester

c£22,000 + car

Barrow Hepburn Group pic, is a successful and well established group with diverse interests in the UK and overseas which Include engineering manufacture and distribution, chemicals and consumer related products. This appointment is based at the company's head office.
The position offers considerable scope

and variety as a member of a small, enthusiastic and commercially orientated senior management team. You will report to the Group Finance Director, and with the assistance of a young, part-qualified accountant will be responsible for:

* Preparation of Interim and year end statutory accounts including technically complex consolidations
*Supervision of the production of group

budgets and operation of budgetary control system * Consolidation of computer based relationship with the operating company accountants, most of whom are qualified. The position carries a competitive salary, which will be negotiated to attract ★ Cash Management and forecasting

★ involvement in acquisition appraisal and

and share opportunities and removal investigations expenses, where appropriate, to an attrac-It is an excellent opportunity for young qualified accountants, probably aged late 20's or early 30's, to broaden their experience with a growth minded company. You should have at least two years post qualification experience with a thorough appreciation of all aspects of financial and management accounting. Experience in a manufacturing environment would be an

advantage. Equally important is a practical approach, the personal qualities to make a positive contribution in a small team and

the ability to establish an effective working

Candidates should apply in writing enclosing a full CV and indicating current salary quoting reference MCS 8635, to Mike Okninski, Executive Selection Division Price Waterhouse Management Consultants Livery House 169 Edmund Street

the right candidate, company car, bonus

Price Waterhouse



Financial Controller

(Director Designate) c £20,000 + Car Coventry

This is a new appointment with a rapidly expanding and highly profitable specialist engineering company Privately owned and with ambitious plans for future development including USM listing-the company is now seeking a Financial Controller, with Director potential to further

strengthen its management team. Reporting to the Chairman and Managing Director you will be responsible for all aspects of financial management and control. Specific emphasis will be placed on the enhancement of accounting procedures and standards and the development of financial and management information systems. You'll also be expected to provide a company secretarial service and play a significant role in the broader commercial aspects of the business.

The requirement is for a qualified accountant aged 30-45 with a broadly based accounting background ideally gained within a small to medium size engineering/manufacturing company. The nature of the business and the company will require a practical, shirtsleeves' approach on occasions, combined with a professional and totally dedicated attitude. Experience of computerised business systems is considered essential.

Potential for future career development is excellent in line with company growth and it is anticipated the person appointed should achieve Director status within twelve months.

Assistance with relocation will be considered in appropriate cases Candidates should apply in writing enclosing a full CV and indicating current salary, quoting reference MCS 8633 to Philip Gardiner, **Executive Selection Division** Price Waterhouse Management Consultants Livery House 169 Edmund Street Birmingham B3 2JB

Price Waterhouse



Finance Director

(Designate)

Salary £30,000

Our client is a UK based international trading company which is part of a very major privately owned group with interests spanning 4 continents.

Reporting to the Managing Director, you will be responsible for total financial management and liaison with sources of finance.

You will have had experience in an export or trading environment and will be responsible for treasury management, reporting, tax, audit, administration and investigation of acquisitions and new business development. You will also represent the company in its dealings with its bankers and other sources of finance.

This is an outstanding opportunity for a dynamic, young, imaginative and well rounded individual who will be expected to play an important executive role in a business with turnover in excess of £15m, and climbing fast. Salary will not be a limiting factor to the right man and an outstanding benefits package, including car, will be offered to the successful candidate.

Please send a detailed c.v., including daytime telephone number, in strict confidence to: Jain Laird at Management Appointments Limited (Search and Selection Consultants), Tel: (01) 930 6314.

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ACCOUNTANT

£18,000 plus

Based in London W1

The Alfred Marks Group, part of the Swiss-based Adia Group of Companies, are Britain's foremost recruitment consultancy. We are looking for a qualified Accountant, aged mid twenties to thirties with at least 2 years' experience in Industry or Commerce, to join our head office management team, reporting to the Financial

The successful applicant will be in charge of 4 staff and will be responsible for checking computer print-outs, preparing accounts to deadlines, both Management and

in our business, the need to communicate well at all levels is essential. If you believe you have the right qualifications and qualities for this Management post, please send full CV to:

> Victoria Philpot, Personnel Manager ALFRED MARKS BUREAU LIMITED, Adia House, 84/86 Regent Street, London, WIA IAL

ALFRED MARKS

THE J D WETHERSPOON ORGANISATION LTD

Financial Controller

c. £16,000+share options

Having commenced trading in 1979, we currently operate twelve very successful free houses in north London and plan to open a further five ouders in 1986 prior to obtaining a stock market quotation in early 1987.

We seek a qualified FCA reporting directly to the Managing Director to take full control of our accounting functions involving:
the refinement of existing book-keeping and financial information systems to bring the refinement of existing book-keeping and financial information systems to bring these open to public company standards.

• these up to public company standards.

• the supervision of our small head office staff.

• liaising with suppliers, auditors, bankers, stockbrokers etc.

You will be aged 26-30, have a good degree, be personable with the ability to immunicate well and have the ability to evolve and develop financial systems as we

expand.

Please write enclosing full CV to:

Tim Martin, Managing Director J D Wetherspoon Organisation Ltd 17-19 Archway Road, LONDON N19 JTX

Recently Qualified Accountant An environment for your skills to grow Surrey

Food Brokers Ltd. is Britain's largest and most successful seles, marketing and distribution company to the grocery. CTN and chemist trades. Now celebrating our 25th year, our sales turnover is in excess of £100m and we represent many hig names including Britvic, Ferrero Rocher, Lift Lemon Tea, Melitts, Primula and TCP.

Because of continued planned expansion, we're now looking for an accountant to join our top financial team at our office in Leatherhead, Surrey.

This is a new position, calling for a new breed of professional. Someone able to combine above-average abilities as an accountant with a business-driven approach which will enable you to cover areas such as monthly accounts for our Board, budgeting, statistical reports, balance sheat control financial scales. lance sheet control, financial reviews, computerised programmes and ad hoc investigations To handle this level and variety of interesting responsibilities, you'll need to be a recently qualified ACA/ACCA/ICMA, probably aged 25-33, with previous practical accounting experience, preferably within a commercial organisation. Adaptable, flexible, and able to fit into and help run an extremely busy Financial Department, perceived as a direct support to the overall marketing and sales effort.

Some initial induction training will be given, but we see your role as developing into all areas of the finance function - giving you the widest possible base of experience.

In addition to an unusually high level of interest and job satisfection, and excellent further career prospects within Food Brokers Ltd., this position offers a highly competitive starting salary plus a car, BUPA, contributory pension scheme

To apply first send your CV to: Victor Cracknell, Personnel Director, Food Brokers Limited, Milburn, 3 Copsem Lane, Esher, Surrey KT10 9EP.



Acquisitions Executive

c.£19.000 + car

N.London

Since their USM launch 2 years ago, this progressive group of companies has undergone rapid expansion and diversification. The profit forecast for '86 has

An excellent opportunity exists for an ambitious ACA whose aim is Directorship

Based within their high growth FINANCIAL SERVICES DIVISION, you will carry out business analyses and investigations into target companies and provide a full commercial service to an increasing client portfolio. From there you will quickly take up a Board appointment within one of a diverse range of business areas. For more information please call Jennifer Staddon. Tel: 01-242 6321

Personnel Resources 75 Gray's Inn Road London WCIX 8US

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Can you afford to waste over £2,000 a month in delay? Minster Executive specialises in solving the career problems of top executives. The Minster programme, tailored to your individual needs and managed by two or more partners, is your most effective route to those better offers, 75% of which

Our clients have an impressive record of success; many blue chip companies retain our services in

Telephone or write for a preliminary discussion without obligation-or cost,

MINSTER EXECUTIVE LTD

Head of **Audit Services**

Following an internal promotion a major national building society wishes to appoint a new Head of Audit Services.

• RESPONSIBILITY is to the Deputy Chief Executive for developing the society's audit strategy, for providing internal audit services through a department of 35 and for contributing to the design of new computer-based systems throughout the society.

• THE NEED is for a chartered accountant who can demonstrate a computer audit speciality either in the profession or in a commercial environment.

• salary will be around \$24,000 plus financial sector remuneration benefits. Preferred age 30-38. Location:

Write in complete confidence to:

St. James's Corporate Consulting Dept. 20, St. James's House, 4/7 Red Lion Court. Fleet Street, London EC4A 3EB

FINANCIAL CONTROLLER (Director Potential)

ENTREPRENEURIAL PROPERTY PIC

c£27,500 + car

Based in NW London, the group is very active in the acquisition, development and monogement of residential and commercial property throughout London and the Home Counties. Growth has been consistent and profitable, culminating in a full listing and successful offer for sale lost year. As a result, considerable additional investment activity has occurred and will continue into the foresecoble

This is a new appointment which has orisen from the need to monitor and control the. expansion and from the continuing demand for improved profitability and efficiency. The first priority is to prepare and implement a cost affective, responsive office information technology strategy, to take the group into the 1990's. Beyond overall responsibilities for the property management function, a small efficient accounting department, and the office administration routines, the role will play a key part in increasing the

profits of the company through involvement in the group's acquisition activities.

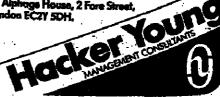
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Candidates will be qualified accountants with a track record of achievement in the smaller operating company environment. In addition to sound technical accounting skills, a commercial approach coupled with experience of the City and of financing generally is important.

A flexible attitude, the ability to work well under pressure and within a team environment are all essential to fit in with the existing highly professional management style. Success performance will lead to a Board appointment and a salary package which may include share options. Age: probably around 35.

To apply, please write enclosing personal, career and salary information to:

In Tomisson, Executive Selection Division, Hacker Young Management Consultants, St. Alphage House, 2 Fore Street, London EC2Y 5DH.



TRAIN IN RECRUITMENT CONSULTANCY

PEMBROKE & PEMBROKE

Newly/recently qualified Chartered Accountant with business acumen, to join international consultancy to specialise in Financial posts in the United Kingdom and overseas. Early autonomy offered at a salary of £20,000 pa.

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SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Thursday June 5 1986



Founder of

computer

retailer

By Louise Kehoe

in San Francisco

pulls out

COMPUTERLAND'S founder. Mr

William H. Millard, plans to sell his

96 per cent stake in the computer

retail franchise company.

The Hayward, California-based company is the largest retailer of

personal computers in the US with more than 300 franchised stores

Computerland executives were

taken by surprise by Mr Millard's

Norsk Hydro may bid for Saga

By Fay Gjester in Oslo

NORSK HYDRO, the Norwegian in-NORSK HYDRO, the Norwegian in-dustrial and energy group, is under-stood to be considering a counter-bid for Saga Petroleum, the Norwe-gian independent oil company re-cently involved in merger talks with Elf Aquitaine Norge, Norwegian off-shoot of the French concern.

Hydro itself will not comment on the rumours - which have been widely reported in Norway. It is clear, however, that significant poli-cy issues have been raised by the Elf/Saga talks, and the Government could face some awkward

All leading political parties in Norway have agreed that Norway is best served by having three of its "own" oil companies independent of one another. Saga, Statoil (100 per cent state-owned) and Norsk Hydro (51 per cent state-owned) have thus en given specially favourable treatment in a succession of Norwe-

cian licensing rounds. It would not be easy for any government to approve a merger which would hand Saga's privileges to a foreign-dominated company. A takeover by Hydro, instead, might seem preferable - although it would reduce the number of Norway's home-grown oil companies to two.

A complicating factor in any merger between Elf and Saga is that Volyo of Sweden already holds 20 per cent of Saga's 17.75m shares (par value NKr 60 a share). This means that, even if Elf agreed to accept a minority share - say, 49 per cent - of a new, merged company, foreign interests would still be in the majority.

Gencor loses another top executive

By Jim Jones In Johannesburg

MR BASIL LANDAU has become the second executive director of Gencor, South Africa's second largest mining house, to resign since the appointment of Mr Derek Keys as chief executive a month ago. ius early r lows only a few weeks behind that of Mr Johan Fritz, the executive director responsible for mining opera-

In the two years before Mr Keys' appointment, Gencor had been committee following a failure to find a replacement for Mr Ted Pavitt, who retired as chief executive

It was believed one member of the executive committee would eventually be appointed chief executive, but Gencor and Sanlam, its controlling shareholder and South Africa's second largest insurance company, appointed Mr Keys from outside the group. Mr Landau joined Union Corpor-

ation, the mining house taken over by General Mining to form Gencor, in 1975. Before joining Union Corp, Mr Landau had been managing director of Leyland South Africa, which was then in decline and is now only a small factor in the local

Mr Landau was responsible for management of Gencor's industrial operations, many of which have suf-fered large losses and needed considerable refinancing in the past

Sappi, the paper maker, suffered major cost over-runs in its recently completed expansion; Tedelex, a leading manufacturer and distributor of electrical products, suffered foreign exchange and trading losses

Dornier joins Webster bid for Canadair

By Robert Gibbens in Montreal

MR JUSTUS DORNIER, the West German industrialist, has joined the Webster family interests of Montreal in a consortium bid for Canadair, the aircraft and defence products group being privatised by the Federal Government.

The consortium of Canadian Aerospace Technologies is 38 per centowned by Mr Dornier, 25 per cent by Mr J. Howard Webster, and the balance of the stock will be issued

Mr Dornier is a former director of the German aircraft firm Dornier. now a subsidiary of Daimler-Benz.

Four other companies are seeking Canadair, including Bombardier, the snowmobile and heavy transport manufacturer, Magna International, a major motor parts group, Fleet Aerospace, an aircraft component group, and IMP Group its employees accepting the offer. price was near \$30 a barrel.

Armco and US Steel to combine oilfield supply operations

BY WILLIAM HALL IN NEW YORK

US STEEL and Armo, two of the panies manufacture and distribute biggest US steel companies, are to a wide range of oilfield drilling and

The two groups have signed a let-ter of intent to establish an equally owned joint venture between Arm co's National Supply and US Steel's Oilwell divisions. The proposed combination is the latest evidence of the effects of overcapacity in the world's oilfield services industry, caused by the dramatic drop in ell exploration following the slump in

Crude oil futures prices on the New York Mercantile Exchange are currently trading at under \$14 a months. This compares with over \$30 a barrel a year ago. The slump in prices has caused a sharp drop in siness for companies like National Supply and Oilwell, whose operations are geared to servicing the oil

exploration industry. . The two companies said the combining of the two businesses would permit a more cost-effective utili-

combine their loss making offield supply and service operations. The resulting company will have annual sales of close to \$1bm, ranking it as one of the world's biggest operators in the sector.

The two groups have signed a left. other facilities around the world. Sales last year were \$530m. At the peak of the US oil drilling boom, in 1982, when more than 4,500 rigs were at work, National Supply employed 13,600 people. Its parent has been forced to take heavy write offs

> US fell to 723 last week, against 1,821 a year ago.
> US Steel's Oilwell division employs 1,200 in 82 facilities worldwide and is the third largest compa-

on its business in recent years. The

number of active drilling rigs in the

ny in its sector. barrel and several analysts believe Armoo estimates that the two that they could drop back to \$10 or companies are working at no more \$12 a barrel over the next couple of than 25 per cent of capacity. It than .25 per cent of capacity. It would not comment on the scale of possible job losses which would re-sult from the merger and could not say whether there would be any

more writeoffs. The joint venture is expected to be concluded by the end of the year, subject to the execution of definitive agreements, various closing conditions and approval by the boards of both companies.

K mart to install video-data network

BY PAUL TAYLOR IN NEW YORK

K MART, the second largest US re- by with our 2,100 K mart stores natail group, and GTE, the US telecommunications group, yesterday announced plans to build a \$40m satellite-based private data and

satellite-based private data and video communications network.

The system, which will provide the group to improve store able the group to improve store between a mark's freadquarters in the mark's freadquarters in the stores, will be one of the largest private networks ever built. Installation of the system will begin immediately and is due for completion in late 1990.

The K mark network will be the tion at checkout counters and emble the group to improve store able the

work service which allows interactive communications between thou-sands of geographically dispersed locations, and is designed to com-bine the "latest in satellite and packet-switching technologies."

Mr Bernard Fauber, K mart's

This state of the art network will enable K mart International head-

Mr Fanber said the network would speed up credit card verifica-tion, at checkout counters and en-able the group to improve store product mix by tracking buying

The K mart network will be the GTE Telenet - which are part of its first major application of GTE's re-cently introduced Skystar data net-GTE Spacenet will provide

lite capacity and the earth-station network including video trans-mission and receiving equiment, while GTE Telenet will supply switching equipment and a centralised network control centre. K mart reported fiscal 1985 sales

chairman and chief executive, said: of \$22.4bn. It owns and operates more than 3,800 departme enable K mart International head-quarters to communicate more states together with operations in quickly, efficiently and economical-Puerto Rico and Canada.

Canadian investment groups may merge

BY ROBERT GIBBENS IN MONTREAL

WOOD GUNDY, one of Canada's two largest investment banking and brokerage groups, is reported to be planning a merger with Gordon Capital Corporation, the fastest-growing and most innovative instment firm in the country.

Though neither company would confirm rumours of the impending. merger, Wood Gundy scheduled a news conference for last night, saying it would announce an event of significance to the securities industry and the investing public."

The last big merger wave in the Canadian securities industry was about three years ago. Since then, half a dozen smaller investment houses have merged or gone public. Wood Gundy and Dominion Securities Pitfield are rivals for the top place and both have sizeable international networks.

However, the pressures have been mounting in Ontario to allow foreign investment banks to take a larger role in the Canadian industry, including direct interests well above the present 10 per cent limit. A key decision by the Ontario Government is due early this summer. Several large American-based in-vestment banking firms with global

networks have been creaming off millions of dollars in fees recently for advising in several recent Canadian takeover bids.

 Canadian Imperial Bank of Com-merce (CIBC) is finalising a big res-tructuring of its operations which should improve its mediocre profit performance within a few years, Mr Donald Fullerton, chairman, chief executive and president, told AP-

CIBC is Canada's third larges bank. In its first quarter ended Jan-uary 31, the bank's 0.44 per cent return on assets was the lowest of the country's big five banks. However, Mr Fullerton said that in a few years CIBCs return on assets should be greater than the current average of its four competitors as the bank begins to benefit from its

restructuring.

Thorne Riddell, one of the top Canadian owned firms of chartered. accountants will announce today a merger with the smaller Canadian firm of Ernst & Whinney.

The combined operation will be the largest in Canada and will have full international links and prominent management consulting and GERMAN VEHICLE BUILDERS TO CONTINUE JOINT VENTURE

MAN and VW renew truck pact

wagen, the car group, have renego-tiated their medium truck joint ven-tinental European markets next ture which has so far failed to live week. up to expectations.

This was revealed yesterday by Mr Wilfried Lochte, chairman of MAN, as his company launched a new range of heavy trucks, called the F90, which will replace existing models over the next two years.

Under the new terms, production of all the vehicles will be at MAN's factory at Saltzgitter near Hanover. MAN invested DM 250m (\$110m)

on the F90 trucks, which have new cabs, chassis and suspension systems. Mr Lochte says they will play a crucial role in the company's drive to boost its share of the West European market for trucks over 15 tonnes gross weight from the cur-

Interferon

clearance

makers win

By Tony Jackson in London

BIOGEN and Genentech, two West

Coast biotechnology companies have both received clearance from

the US Food and Drug Administra-

tion to sell their respective versions

of interferon – the anti-cancer agent – in the US.

The companies have received

kaemia. Applications have also been lodged for the use of interfer-

on as a treatment for other cancers

such as Kaposi's sarcoma (associated with Aids) and malignant mela-

The licensees for the two forms of interferon, Hoffmann-la Roche of Switzerland (Genentech) and Schering-Plough of the US (Biog-

en), agreed yesterday that the new product would have a "significant impact" on their sales in the longer

Hoffmann la Roche said: "Over

the long term, indications are that miterferon is going to grow to the point where it could be a rather sub-stantial contribution to sales vol-

ume and profits of the company in-

Until a year ago the two compa-nies were locked in a legal struggle

over patent rights to interferon, a

substance which occurs naturally in the body. In May last year they

agreed to drop their competing

claims because the legal deadlock threatened development of the

The other chief candidate in the development of interferon is Well-

come of the UK. Wellcome has Brit-

ish clearance for the use of its inter-

feron for hairy cell leukaemia, and is awaiting US clearance for two conditions, genital warts and juve-nile laryngeal papilloma.

Turbine group

ALFA Romeo-Avio, the Italian state-owned turbine manufacturer,

could seek a bourse listing, accord-

ing to the chairman of Finmeccani-

ca, the company which co-ordinates and controls state engineering ac-

Mr Franco Viezzoli, speaking at a conference in Rome, said the pos-

sibility of launching the company on the bourse was being examined. Alfa Romeo-Avio designs and

manufactures turbine engines and

components for civilian and mili-

tary aircraft and turbo-compressors

Wella hit by

weak dollar

WELLA, the West German hair-

care group which has a large for-eign sales base, reports a fall of al-

most 10 per cent in net profits for

The company said yesterday that

its quarterly performance had been

hit by the weakness of the dollar.

Net earnings dipped to DM 33.3m

(\$14.6m) from the DM 37m of the

By Our Financial Staff

the first quarter of 1986.

plans listing

West Germany's second-largest three years.

year. The companies will continue made exporting built-up trucks heavy truck producer and Volks—

The first F90 trucks, at the top to share production of components from West Germany not a viable end of the range, go on sale in confor the joint ranges.

> The VW-MAN co-operation dates back to 1979 when trucks between six and 10 tonnes gross weight were launched. It was due to end next

VW insisted in the previous con-tract that 70 per cent of assembly was at its Hanover factory.

However, VW has reorganised its production arrangements and Hanover is now fully employed produc-

ing vans.
The transfer to Saltzgitter should

COMMERCIAL. Vehicles, rent 7 per cent to 10 per cent within be completed by the end of this said the dollar-D-Mark relationship

There have been doubts about continuation of the project which fell far short of the original targets. The partners hoped for an annual output of 11,000 vehicles, including 10,000 for export. But production had never been above 5,000. Last year the joint venture sold 3,700 vehicles, but Mr Lochte said this should improve to more than 4,000

in the current year. The project is now breaking even financially, he added, and consolidation of production at one site would bring further economies. The partners have for the time being given up the idea of selling the joint range vehicles in the US. Mr Lochte

MAN was recently absorbed com-pletely into GHH, West Germany's largest engineering group, and the commercial vehicle division was established as a separate subsidiary.
In its last independent financial
year - to end June, 1985 - MAN reported a small profit of DM 32m. Mr
Lochte said the commercial vehicle

business did much better in the current financial year and the progress would speed up in 1986-87. In 1985, MAN produced 18,395 trucks over 15 tonnes, up from

announcement. "Apparently the major stockholder has made an in-15,334 and the year output should reach 20,359, he said. This compares with a break-even level of andependent decision to sell his holdngs which include stock in Compuerland," said a company spokes-However, Computerland execu-

tives felt the sale would be a change for the better. "We have not had the easiest of relationships with our stockholder," a senior company official said. Mr Millard and his daughter Bar-

bara Millard, the former president of Computerland, were removed pany six months ago following a court decision that awarded a 20 per cent stake in Computerland and \$140m in damages to an investor BIC, like BCP and BCI, will initially concentrate operations in lard for non-payment of a nine-year Oporto and Lisbon where most of old \$250,000 loan which was secured Portugal's business is done and against a 20 per cent stake in Computerland.

were mocked by claims that foreign or private Portuguese banks would take the best clients, leaving nationalised institutions with the problem account. rigid, nationalised banking system | trust fund. Court approval would be

however, Computerland was to trated by the huge volume of bad uary 1988. Instead, Mr Millard is debts - Es 400bn accumulated since seeking to sell his stock privately. during several economic Computerland knows of no offer to buy the company.

Newcomers bring Portuguese banking business to life BY DIANA SMITH IN LISBON

COMPETITION in Portuguese banking has livened up since six major foreign banks, a privately owned Portuguese investment bank and three privately owned Portu-guese commercial banks received licences in the past 18 months.

Two of the three private commer-cial banks - Banco Comercial Por-tugues (BCP) and Banco de Comerclearance only for treatment for a rare form of cancer, hairy cell leucio E Industria (BCI) – have opened their first branches in Oporto and Lisbon. The third – Banco Internacional de Credito (BIC) - will open

Backed by strong business capi-tal from the industrial north, BCP and BCI are highly-automated. They are retail banks with only a dozen or so employees at each branch compared with 45 or more clerks per branch in nationalised banks.

In order to build up short-term trade financing within the complex

monthly credit ceilings calculated bank. It recently began denationaliby the Bank of Portugal, BCP besation moves by offering Es 6bn by the Bank of Portugal, BCP be-gan operations with capital of Es 3.5hn (\$23m), double the legal mini-Like BCP, BCI, with initial capi-

tal of Es 1.5bn and 10 per cent of its shares held by the Pioneer Invest-ment Bank (BPI), is offering progressive interest on current ac-counts based on annual balances held by clients. This is an innovation in Portugal and, the banks hope, an incentive to clients to put all their cash in one bank instead of spreading it among a number of

guese banking of the Espirito Santo family who lost their banking and other assets in the 1975 revolution. Ironically, the bank they once owned - Banco Espirito Santo E Comercial de Lisboa (BESCL) - is the most profitable nationalised worth of participation bonds - part bond, part equity - to the public. BIC, like BCP and BCI, will ini-

where most of the upwardly mobile liberal professionals and lucrative services operate, it will later open branches in other cities.

For years efforts to liberalise the

BIC marks the return to Portu-

ASEA

This announcement appears as a matter of record only

is pleased to announce it has been awarded the contract in a consortium with **YAPI MERKEZI for the construction of a Light Rapid Transit System for the Greater City,** Istanbul Municipality. In connection herewith the following financing has been arranged.



THE GREATER CITY, ISTANBUL MUNICIPALITY (T.C. ISTANBUL BÜYÜK SEHIR BELEDIYESI)

Swiss Franc 640,766,720 **Export Credit Facility**

guaranteed by the Republic of Turkey (Turkiye Cumburiyeti)

funds provided by

AB SVENSK EXPORTKREDIT (Swedish Export Credit Corporation)

OESTERREICHISCHE KONTROLLBANK AG

supported by

Bank of Montreal Banque Nationale de Paris S.A. ¿Christiania Bank og Kreditkasse Creditanstalt-Bankverein Crédit Lyonnais Den norske Creditbank The First National Bank of Chicago Götabanken Manufacturers Hanover Trust Co. National Westminster Bank PLC Post-och Kreditbanken, PK Banken Skandinaviska Enskilda Banken Svenska Handelsbanken SwedBank Union Bank of Finland Ltd

Zentralsparkasse und Kommerzialbank, Wien

Post-och Kreditbanken, PK Banken Skandinaviska Enskilda Banken Svenska Handelsbanken Zentralsparkasse und Kommerzialbank, Wien

Advisory banks

Svenska Handelsbanken Skandinaviska Enskilda Banken Post-och Kreditbanken, PK Banken Manufacturers Hanover Bank Sverige

March, 1986

BY OUR FINANCIAL STAFF

ny, said vesterday that 6,200 of its 40,500 employees had volunteered to resign under a special scheme announced on April 22.

The company said it was now "evaluating the staffing balance in all functions to determine how many involuntary separations might be required." At the time the voluntary pro-

gramme was announced, Exxon

said it was aiming for 15 per cent of

The programme excluded em-

The cut in Exxon's workforce is linked to the substantial fall in oil

While the crude oil market staged a partial recovery last month, said: "It's my guess that the plan for prices were sharply lower again reducing the number of people has this week, with the domestic bench-probably been in effect for a long mark, West Texas Intermediate, near \$13 a barrel. Late last year the crude oil prices provided a ration-

The North Sea marker crude. ployees of Exmon's nuclear division Brent, is quoted at about \$12 a barprice last November.

Mr Sanford Margoshes, an ana-

Exxon workforce cut by 6,200

EXXON, the largest US oil compa-

prices early this year.

and the Reliance Electric subsidia- rel, substantially below the \$28

lyst with New York investment bankers Shearson Lehman Bros. time, but that the recent collapse in



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B. L.

This announcement appears as a matter of record only.

JUNE 1986

U.S. \$250,000,000



American Can Company

Revolving Credit Facility

Credit Suisse First Boston Limited

Lead Managers

Banque Nationale de Paris

Commerzbank Aktiengesellschaft

Credit Suisse

The Industrial Bank of Japan Trust Company

National Westminster Bank PLC

Algemene Bank Nederland N.V.

The Bank of Tokyo Trust Company

Crédit Agricole - C.N.C.A.

Crédit Lyonnais New York Branch

Generale Bank

Nederlandsche Middenstandsbank, N.V.

Bank Brussel Lambert N.V.

Bayerische Vereinsbank Aktiengesellschaft (Union Bank of Bavaris)

Kredietbank N.V. Gr<mark>and Cayman Branc</mark>h

Österreichische Länderbank Aktiengesellschaft

The Sumitomo Bank, Limited

Westdeutsche Landesbank

Facility Agent

Credit Suisse First Boston Limited

INTL. COMPANIES & FINANCE

APPETITE FOR FOREIGN MARKETS FUELS RISES TO RECORDS

tions for the year edged from 51bn

A similar belated enthusiasm for

counterparts. Investment is be-

lieved to have been highly selective with funds concentrated on indus-

tries likely to benefit from the low-er Canadian dollar and those gain-

trend at the end of the year. The Ca-

Bourses boosted by US buying

BY PAUL HANNON IN LONDON

stocks and bonds reached a record Receipts. level last year as US investors went on a worldwide buying spree. Their actions fuelled dramatic surges in volume in many European centres and under-pinned peak perfor-mances in some of the leading

This is the conclusion of the latest analysis of foreign activity in international markets by the New York-based Securities Industry As-

The US appetite for foreign stocks quadrupled to \$3.9bn from its 1984 level, leaving it a shade higher than the 1983 peak of \$3.8bn.

Virtually half the net purchases by US investors were made in Europe with about \$300m finding its way into each of the French, Swiss and German markets. Britain remained one of the most important recipients of US funds with a total of \$617m invested in the London stock exchange. However, this was down slightly on the previous year's figure of \$627m. Significantly, the level of gross transactions, a reli-able indicator of the role of foreign support in any given market, jumped to a staggering \$12.9bn dur-ing 1985 from \$7.9bn the previous

US support for UK stocks eased during the final quarter as the weaker oil price threatened sterling and interest rates. Although British interest rates did in fact edge high-er, the London stock market sus-tained only a mild setback.

American buying of British equi-ties received a further setback earli-Exchange rates proved to be critier this year with the proposal in the
march budget to impose a 5 per
cent tax on the conversion of Brit1985, the dollar began a slide which.

Exchange rates proved to be critinet purchases of \$730m (or
gross activity of \$6.1bn), cor
with being net sellers of US or
with being net sellers of US or
to the tune of \$50m in 1984.

THE INTERNATIONAL traffic in ish shares to American Depositary although interrupted by official intervention occasionally, finished the year between 25 per cent and 29 Elsewhere in Europe, American support for French equities got off to a slow start. Net US purchases on the Paris bourse amounted to \$12m of this year, Wall Street has scored \$1.7bn. in the first quarter. This gradually

increased to \$31m by the third quareign investment in the US has inter, only to be catapulted to more than \$240m in the final three months. A perception that the political problems associated with the Foreign activity on Wall Steet, in part a reflection of the globalisation of capital markets, has doubled in "twin-party" government were not as great as had been feared promptthe past five years to the extent that between 9 per cent and 9.5 per cent of the value of New York Stock ed the turnround. Gross transac-

some dramatic advances and for-

Exchange daily transactions are of a non-US nature. Gross activity in US equities jumped to \$157bn last year from \$122bn in 1984. Swiss equities took place. Gross activity increased to \$1.6bn of purchases from the 1984 level of \$1.3bn Foreigners were net buyers of but the net purchases were more dramatic with a dazzling jump from \$4.9bn worth of US equities in 1985. Although this figure did not exceed the 1981 record of \$5.8bn, the con-\$79m to \$279m. Within the year, net buying amounted to \$89m in the first quarter, but sprinted to \$176m centration of much buying in the final three months of last year -

Canada remained a key depositively of US investment again as a to-boost stemmed from Europe with net purchases leaping from \$869m ne purchased. The performance of the Canadian markets, however, did not match that of their southern jor region making net sales - about \$8m - of US equities in the final three months.

UK investors were still the most nportant foreign participants in the US stock markets (and vice versa) with eross purchases increasing cord \$18.9bn (83 per cent) of net ing from the lower interest rate by more than \$10bn to \$37bn and

nadian dollar stipped a total of 6 per sibn to \$1.67bn cent against the US currency last After the Brit

The Japanese were also active buyers (at \$7.47bn) but held on to only \$298m worth of US stock durper cent lower against most major ing the year, while the Canadians foreign currencies. While the dollar scaled back their net purchases to continued to fall in the first quarter \$335m from the previous year's 5355m from the previous year's

In the US bond markets, foreign interest was sustained by declining interest rates and low inflation. Total net purchases of bonds by overseas investors amounted to \$39bn (\$84bn gross) with more than \$16bn surfacing in the final guarter as speculation grew that the Federal Reserve Board was poised to lower interest rates further.

Europe represented the linn's share of the foreign support with \$30bn net purchases (\$46bn gross), while Asia as a whole bought \$2bn net (512.8bn gross). The Japanese were, after the British, the most important element in the non-US buy. ing spree with net purchases of \$2.9bn.

During most of 1985, the interest rate differential between US and UK corporate bonds favoured US investment, while inflation in the US was lower than in Britain.

level of net purchases to \$3.9bn from \$604m, while West German buying also managed a healthy increase from \$604m to \$1.6bm.

The Treasuries market was dominet purchases jumping by almost S6.3bn (29 per cent) the previous s1bm in S1.67bn. After the British, the most active erament bond issues favouring US Europeans were the Germans with over Japanese issues narowed durnet purchases of \$730m (out of a gross activity of \$6.1bn), compared with being net sellers of US equities fell 20 per cent against the yen dur-

Seminars bridge the transatlantic gap

BY ANDREW BAXTER IN LONDON

emerging US companies were this week introduced to a novel way of keeping in touch with their investments - a potpourri of nine "inves-tor presentations" in separate rooms at Claridge's hotel in Lon-

Officers from small and mediumsized concerns in industries rang-ing from restaurants to lighting sized concerns in industries ranging from restaurants to lighting mann, a venerable US investment demned as "hysterical" by those equipment faced the daunting task bank which has recently carved a who took part, reduced the number of talking six times throughout the niche for itself by handling public by one, and another company of the public out for business reasons.

UK INSTITUTIONS with shares in managers, who could move from room to room to find the companie in which they were interested

The concept, quite common in the US, is rare in the UK, where a presentation at hunchtime is the more common way for a US company to woo the London institutions.

Yesterday's series of meetings were hosted by Ladenburg, Thal-mann, a venerable US investment

growth potential, but not necessarily with a high-technology tag.

Invitations for the event talked of "a unique opportunity for the Euro-shareholders. Mr How pean investment community to meet the chief executive officers of 11 outstanding and rapidly growing companies. In the event, fears over the companies of the event of the event fears over the companies of the event fears over the event fear terrorism, which were roundly con-

MASCO CORPORATION

yesterday have UK shateholders and were hoping to increase their numbers, as well as update current reputation for taking longer view than their US com

Ladenburg hopes to hold another conference in London next year if yesterday's is judged succei

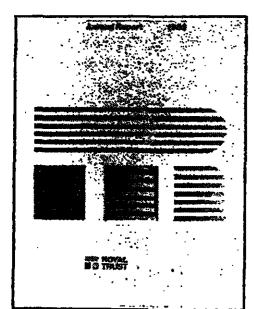
FIS is coupen on opposite page to order your North American Companies annual reports.

These twenty annual reports represent the final pages of a 2 part series, designed to keep you informed on major North American Companies.

LOSLAW COMPANIES ANNUA

Loblaw Companies Limited

Loblaw Companies Limited is Canada's largest food distributor with wholesale and retail operations across Canada and in the United States. In 1985 earnings increased 9.8% to Can.567 million and total assets reached Can.51.5 billion. Capital expenditures are anticipated to exceed Can.51.5 billion over the five years ending in 1988. This investment, in support of proven store formats and people, is being made in carefully selected locations in many markets to ensure continued stable growth.



Royal Trustco Limited

Royal Trusteo Limited is Canada's leading trust company, with assets under administration of \$57 billion at the end of 1985. Royal Trust offers a broad range of personal and corporate financial services across Canada and internationally. For the year ended December 31, 1985; net income was \$113 million, up 33% over \$85 million in 1984; net income per share was \$1.89, up 13% over \$1.67 in 1984.

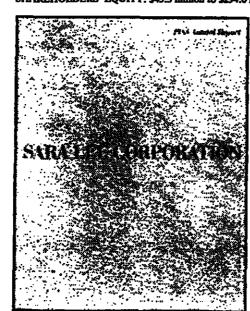


Magna International Inc.

Magna international Inc. (ISE: MGA; NASDAQ: MAGAF) has established an enviable record of growth and profitability in the North American automotive industry, one of the world's most dynamic business environments. Magna, with over 80 facilities, produces more than 4,000 parts and components. Innovative design, product quality, an entrepreneurial operating structure combined with sound financial management has produced the following increases over the last five years:

SALES, 1000 million to 5000 million.

SALES: \$199 million to \$690 million
NET INCOME: \$6.7 million to \$38.5 million
EARNINGS PER SHARE: \$0.61 to \$1.77
SHAREHOLDERS' EQUITY: \$45.3 million to \$294.0 million.



Sara Lee Corporation

Sara Lee Corporation (formerly Consolidated Foods) is an interna-tional food and consumer products company, marketing high quality brands with leading market shares. Sales total more than \$8 billion, with approximately 25% from non-U.S. operations. Return on equity has increased every year for ten years, reaching 20.5% in fiscal 1985. Brands include Sara Lee, Douwe Egberts, Kiwi and Aspro.

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Maryland National Corporation

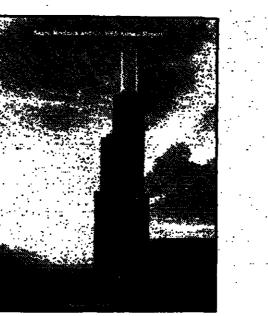
Record 1985 performance placed MNC in the top tier of major regional bank holding companies—carnings up 37%, ROE 17.4%, ROA 1.03% and primary capital 8.0%. With 38 billion in assets, MNC serves the nation's 5th largest market in population and retail sales and is prepared for further expansion in the mid-Atlantic region.





Sears, Roebuck and Co.

Celebrating a century of progress, Sears, Roebuck and Co. has grown from a catalog operation to a leading provider of goods and services through its retail and international operations and its financial services network. Sears is organized into five principal groups: Sears Merchandise, Allstate Insurance, Coldwell Banker Real Estate, Dean Witter Financial Services and Sears World Trade, Inc. Total revenues for 1985 were \$40.7 billion with net earnings of \$1.3 billion.



Masco Corporation

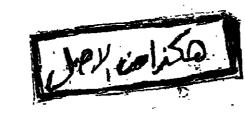
MASCO CORPORATION, a UNIQUE GROWTH COMPANY with leadership market positions; has reported 29 CONSECUTIVE YEARS OF EARNINGS INCREASES. Masco manufactures fancets and other building-related products and other specialty products for the home and family. Send for our 1985 Annual Report to learn why, we believe, Masco's earnings will continue to grow at an average annual rate of 15 to 20 percent annually over the next five years, with our sales in 1990 approaching or exceeding \$3 billion.

The National Guardian Corp.

The National Guardian Corporation, one of the nation's largest and fastest growing security services companies, offers a broad range of electronic alarm systems which may be monitored from the Company's central monitoring stations throughout the country. The Company also provides security guard and other investigative services, such as background and management investigations, surveillance activities and polygraph testing.

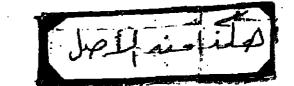
Revenues of \$64.4 million and net income of \$4.7 million in 1965 more than doubled from 1984.

The common stock of National Guardian is traded in the U.S. over-the-counter market on the NASDAQ National Market System, under the symbol NATG.



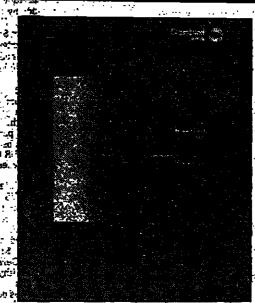
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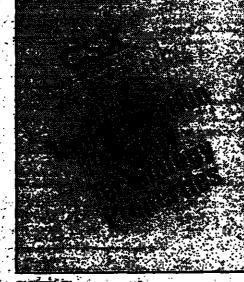
Investors Update

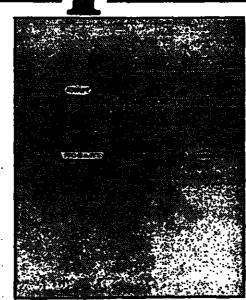
Part I was featured Wednesday, June 4th.



CrossLand Savings (MASDAQ symbol: CRLD)
Based in New York City with assets of \$8.3 billion, CrossLand
Savings, FSB is among the largest savings institutions in America,
operating 41 New York offices, 27 offices in Florida and one in
Virginia's suburban Washington, D.C. market. The bank is active
in mortgage lending, consumer and commercial loans, and offers

First quarter 1986 net was \$23.1 million with net in \$44.7 million. At March 31, 1986 shareholders' eq \$570.1 million, with a net worth ratio of 6.83%.







Elbit Computers

Elbit Computers Ltd. is Israel's leading designer, manufacturer and marketer of computer-based electronics systems and products for military and civilian applications. A major supplier to Israel's Defense Forces (Airborne Systems. Ground System and C31 Systems), Elbit entered fiscal 1986 with an order backlog of approximately \$260 million.

Net revenues climbed to \$150.2 million in 1985, from \$118.6 the year earlier. Net income reached \$18.1 million (versus \$12.3 million).

The Company's shares trade on the Tel Aviv Stock Exchange and in the U.S. (NASDAQ Symbol: ELBTF).



Engelhard Corporation (NYSE: EC) Engelhard is distinguished by a commitment to fresh ideas for advanced technology and a global perspective.

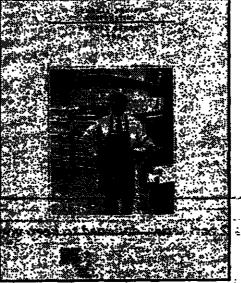
The 1985 Report reviews the Company's financial structure, outlines global strategies shared with international analysts at a forum in Zurich, and conceptualizes, via pictotial essay, Engelhard's thrust for its products in key markets worldwide.



Federal-Mogul Corporation, headquartered in Southfield, Michigan, is a manufacturer and worldwide distributor of production recision parts for the transportation, faunt eggment, construction and manufacturing industries to aerospace

components.

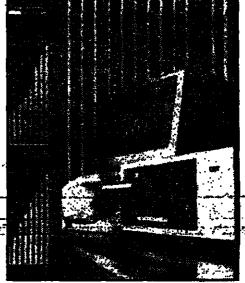
The Corporation had record earnings of \$52 million in 1985 on sales of \$895.5 million. Its shares are traded on the New York and Pacific Stock Enthanges.



Georgia-Pacific Corporation

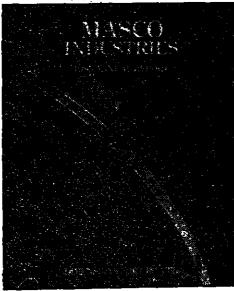
Georgia-Pacific is one of the world's largest forest products com-panies, with record sales of over \$6.7 billion. The 1985 Annual Report features a new financial review section and outlines the company's plans for continued growth.

Last year, Georgia-Pacific strengthened its balance sheet to accommodate future acquisitions, as well as to sustain the internal capital investment program. A strong performance in building products offset a decline in the pulp and paper business.



Iomega Corporation

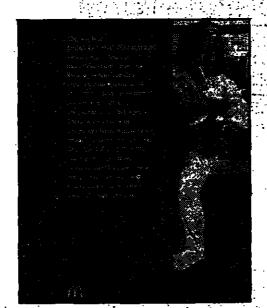
One of the fastest growing companies in the industry, Iomega Corporation, manufactures cartridge-disk drives for use with desk top compaters. These drives, called Bernoulli Boxes, offer the high capacity and performance of rigid drives and the lower cost and media removability of floppy drives. During 1985 revenues increased 126% to \$116.5 million and net income grew 491% to \$14.9 million. Iomega shares are traded on NASDAQ under the symbol IOMG.



Masco Industries

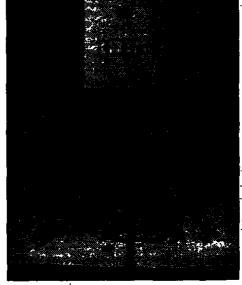
Our proven strategies for growth, unmatried advanced metal-working technologies and products of value provide Masco In-dustries with...A Competitive Edge.

Masco Industries manufactures custom-engineered components and other specialty products for Industry. Send for our 1985 Annual Report to learn why we believe Masco Industries is positioned to achieve its objective of increasing earnings per share, on average, at least 20 to 25 percent annually over the next five years.

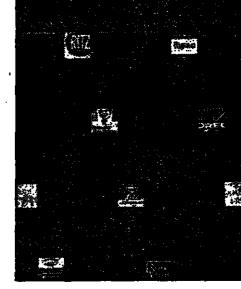


McDonald's Corporation

McDonald's is the world's largest restaurant organization, serving 19 million people daily in 9,000 restaurants located in 41 countries around the world. In 1965, McDobald's reported record net income, total revenues and systemwide sales for the 21st consecutive year since becoming a publicly held company. Total assets rose 19 percent to more than \$5 billion and return on average cosmon aquity exceeded 21 percent. McDobald's is one of 30 companies that comprise the Dow Jones Industrial Average.



A diversified electric utility, PacifiCorp (NYSE: PPW) derives 44 percent of its \$2 billion in annual revenues from non-electric sources. Operations include Pacific Power, the largest investor-owned electric utility in the Pacific Northwest; NERCO, a coal, silver and gold mining subsidiary; Pacific Telecom, a telecommunications subsidiary, and PacifiCorp Credit, a commercial financial services firm. 1985 RPS: \$3.44, Annual dividend: \$2.40.



R.J. Reynolds Industries, Inc.

R.J. Reynolds Industries, Inc. is an international consumer goods corporation with major interests in foods and beverages, tobacco products, spirits, wines, imported beers and quick-service

In 1985, RJR achieved record sales and carnings and increased the cash dividend for the 32nd consecutive year. Sales \$16.6 billion; not earnings from continuing operations \$1 billion; earnings per share \$3.60; dividends per share \$1.41.

Part of 21/2 page series appearing on June 4th and June 5th.

Please send me the following Annual Reports:

☐13 CrossLand Savings □14 CSX Corporation

□15 Dart & Kraft, Inc. ☐16 Elbit Computers ☐17 Engelhard Corporation

☐ 18 Federal-Mogul Corporation ☐ 25 Masco Industries ☐ 19 Georgia-Pacific Corporation □20 Iomega Corporation

☐21 Loblew Companies Limited ☐22 Magna International Inc. ☐23 Maryland National

Corporation ☐24 Masco Corporation ☐26 McDonaid's Corporation

□27 PacifiCom

□28 R.J. Réynolds Industries, Inc. □29 Royal Trustco Limited

□30 Sara Lee Corporation □31 Sears, Roebuck and Co. □32 The National Guardian Corp. 165 450

Thirty of the same

I also want these Annual Reports featured June 4th.

□01 AMCA International Ltd. □02 American Barrick Resources Corporation

☐03 American Express Company □04 American General Corporation □12 Communications Satellite □05 Ameritech

. □06 Ametek, Inc. □07 Arvin Industries, Inc.

□08 Bank of Montreal ☐ 09 Bell Canada Enterprises Inc. □10 Brush Wellman Inc. \Box 11 Comdisco, Inc.

Corporation

Name	<u></u>	<u></u>		
Position			· .	
Company	<u></u>			
Address				
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Please return coupon by July 31, 1986.

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Or: Susan Basedow, Financial Times 14 East 60th Street, New York, NY 10022. U.S.A.

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US. \$30,000,000



The Korea Development Bank

Floating Rate Notes Due 1989

Interest Rate

7%16% per annum

Interest Period

5th June 1986 5th December 1986

Interest Amount per U.S. \$1,000 Note due

U.S. \$38.44 5th December 1986

> Credit Suisse First Boston Limited Agent Bank

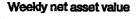
VIACOM INTERNATIONAL INC.

Notice of Adjustment of Conversion Price To the holders of VIACOM INTERNATIONAL INC 71% Convertible **Subordinated Debentures**

due 2000

Notice is hereby given that the conversion price of the 71% Convertible Subordinated Debentures Due 2000 (the "Debentures") of Viacom International Inc ("Viacom") has been adjusted to reflect the two-for-one stock split on Viacom's common stock, par value \$1.00 per share (the "Common Stock"), declared by Viacom's Board of Directors on May 1, 1986. The stock split was effected by the distribution on May 26, 1986 of one share of Common Stock fo reach share of Common Stock outstanding on May 12, 1986.

Effective May 12, 1986, the \$55 price at which shares of Common Stock will be delevered upon conversion of the Debentures has been adjusted to be \$27.50 per share of Common Stock.





Tokyo Pacific Holdings (Seaboard) N.V. ON 2nd JUNE, 1986 U.S. \$132,20

Listed on the Amsterdam Stock Exchange

Information: Pierson, Heldring & Pierson N.Y., Herengracht 214, 1016 BS Amate

U.S. \$275,000,000

of which
U.S. \$200,000,000 is being Issued as the Initial Tranche The Bank of New York Company, Inc.

Floating Rate Subordinated Capital Notes Due 1997 Notice is hereby given that the Rate of Interest has been fixed at 71/4% p.a. and that the interest payable on the relevant Interest Payment Date, September 5, 1986 against Coupon No.3 in respect of US\$10,000 nominal of the Notes will be US\$185.28.

June 5, 1986, London By: Citibank, N.A. (CSSI Dept), Reference Agent

CITIBANCO

AIBD				_
WEEKLY E	UROBOND GU Redemption	Change	12 Months	12 Months
	Yield	on Week	High	Low
US Dollar	9.515	1.320	11.010	9.094
Australian Dollar	12.980	0.031	14.630	12.600
Canadian Dollar	10.730	0.506	12.040	10.489
Euroguilder	6.074	0.264	7.090	5.971
Euro Currency Unit	8.400	2.564	9.670	8.164
Yes	6.702	2.571	7.250	6.307
Sterling	10.035	0.461	11.932	9,751
Deutschemark	6.594	0.442	7.260	6.418
Bank J. Vontobel &	Co Ltd., Zurjeh	- Telex:	812744 JVZ	CH



Kingdom of Sweden

U.S. \$750,000,000

Floating Rate Notes due 2000

In accordance with the provisions of the Notes, notice is hereby given that for the six months interest period from 5th June, 1986 to 5th December, 1986 the Notes will carry an Interest Rate of 7%% per armum.

Interest payable on 5th December, 1986 will amount to U.S.\$374-90 per U.S.\$10,000 Note.

Morgan Guaranty Trust Company of New York London Agent Bank

U.S. \$50,000,000

Saitama International (Hong Kong) Limited

Guaranteed Floating Rate Notes Due 1993



Guaranteed as to payment of principal and interest by The Saitama Bank, Ltd.

77/16% per annum

Interest Period

5th June 1986 5th December 1986

Interest Amount per U.S. \$5,000 Note due

U.S. \$189.04 5th December 1986

Credit Suisse First Boston Limited

U.S.\$100,000,000



LONDON BRANCH

Floating Rate Depositary Receipts due 1992

Issued by the The Law Debenture Trust Corporation p.l.c. In accordance with the terms and conditions of the Receipts and the provisions of the Agent Bank Agreement, notice is hereby given that the rate of interest for the interest period commencing June 5, 1986 has been determined at 74% p.a. The interest payment date will be December 5, 1986 and payment of \$374.90 will be made per US\$10,000 deposited and \$9,372.40 will be made per US\$250,000 deposited.

The Chase Manhattan Bank, N.A., London, Agent Bank.

The Hongkong and Shanghai (Incorporated in Hong Kong with limited liability)

U.S.\$400,000,000 PRIMARY CAPITAL UNDATED FLOATING RATE NOTES



Notice is hereby given that the Rate of interest has been fixed at 74% and that the interest payable on the relevant interest Payment Date September 5, 1985 in respect of \$5,000 nominal of the Notes will be \$94,24 and in respect of \$100,000 nominal of the Notes will be \$1,884.79.

June 5, 1986, Landon By: Citibank, N.A. (CSSI Dept.), Agent Benk CITIBANCO

INTL. COMPANIES & FINANCE

Heavy equipment alliance expanded

Carla Rapoport examines a revitalised joint

venture between Caterpillar and MHI

WHEN A joint venture starts Caterpillar got into the HE into consideration. So the its Aurora, Illinois plant In going wrong, most participants business individually, but designs for the new joint venture start looking for the door. But neither has been able to get ture (of HES) will be done in models and a smaller one at in an unusual reversal of this anywhere near Komatsu's class.

premier US construction equipment company, and Mitsubishi Heavy Industries, Japan's leading heavy machinery maker. In 1962, the two formed a Japanbased joint venture to manufacture and self-control of the control of facture and sell earthmoving equipment. But with sales now at around \$930m, Caterpillar Mitsubishi (CM) has been showing little to no profit for

showing little to no profit for at least four years.

The trouble was CM's sales line which did not include hydraulic excavators—and HES, as they are called, have been providing most of the excitement in the construction equipment industry for the last several years.

According to MHI, HES now account for 60 per cent of the world construction equipment market. About 60 per cent of all these are made in Japan. The leader is Komatsu, with between 16 and 18 per cent of the world market. MHI and the more important.

The first was heightened to Mr Konish, the new joint trademark. By 1990, according to Mr Konish, the new joint trademark and the resulted in EEC dumping that following a transitional period, all design for the company's HEs will be centralised in Japan. The leader is Komatsu, with between 16 and 18 per cent of the world market. MHI and

in an unusual reversal of this rule, two power houses in the construction equipment industry have decided to pump another Y25bn (\$131m) into their 24-year-old alliance in an effort to make up for past mistakes and better compete in world markets.

The two are Caterpillar, the reverse in the construction are in the use and the manufacture for the European and US markets will be done in the US and Europe," says Mr Konishi.

MHI currently sells about Y50bn worth of hydraulic excavators. This output will be folded into the new joint world markets.

The two are Caterpillar, the reverse into HEs were begun nearly two years ago. With an opening total sales for CM under the new arrangement to between Y210bn and Y220bn.

nearly two years ago, with an to between Y210bn and Y220bn. agreement only hammered out The entire output of the at the end of last month. In improved joint venture will be the intervening two years, how-

Japan and the manufacture for

Over the next few years, Caterpillar and MHI hydraulic excavators will be integrated into a single-product line which will be manufactured at MHPs Akashi plant and at Caterpillar plants in Belgium and Aurora under licence from the joint venture company. The MHI Akashi plant, along with its 700 workers, will become part of the new joint venture company.

The new latest venture is a The new latest venture is a direct attempt, although unspoken, by the two companies to rearm themselves for battle with Komatsu. "Komatsu is number one, of course," says Mr. Komishi, with the implicit message that the two companies would like to assume that spot themselves.

The proposal is an intriguing one. Can a US-Japanese multinational joint venture outwit the established Japanese heavy. weight? Depending on the speed with which Caterpillar and MHI move, their chances for cutting costs through distri-bution rationalisation, increased local manufacturing and lower exports from Japan look promising. No doubt Komatsu will

Toshiba's net profits tumble 31%

BY YOKO SHIBATA IN TOKYO

TOSHIBA. THE Japanese maker Toshiba and its 37 subsidiaries format from Beta. of electric machinery and consumer products, showed a 31 sales of its industrial and per cent fall in consolidated net electronics components fell by profits to Y59.44bn (\$346.5m) in the year to March.

group would probably report a sumer products division rose 15 further drop in net profits for the current year, with exchange losses of Y105bn expected due to the persistent strength of the

In the latest year, sales of

Fund levies sought from Thai banks

THE BANK of Thailand has asked Thai comercial banks and finance companies to make their first contributions by Fund for Rehabilitation and Development of Financial Insti-tutions, Reater reports from

The government-run fund was set up early this year under a royal decree to provide the central bank with a mechanism to intervene in operations of troubled financial

A central bank official said A central bank official said local financial institutions are required to put 0.05 per cent of their total deposits into the fund next month and another 0.05 per cent in December.

The Government expects to levy up to 700m baht (\$26.7m) a year into the fund.

per cent of the total turnover, Because of an absence of The poor performance was orders for nuclear power blamed on the long semiconductor recession and the yen's heavy electrical apparatus sharp appreciation against the declined by 10 per cent to account for 26 per cent of the

Overseas sales, representing 31 per cent of total turnover, rose a mere 1 per cent.

Forecasts for the current year are based on a yen-dollar rate of around Y160. Prospects are viewed as weak in the first half, after which the effects are expected to flow from measures Toshiba has taken to cope with the stronger yen, such as shifting production bases overseas.

Overseas sales are expected to grow by 8 per cent to Y1,140bn. Full-year net profits ported by strong demand for video cassette recorders both within Japan and overseas—rewarding its switch to the VHS

11,1200n. Full-year net profits are projected at Y48bn, down 19.2 per cent, on sales of Y3,630bn, up 7.6 per cent from the previous year.

Poor half-year result for

THE HERALD and Weekly
Times, the Melbourne media is set at two Herald shares for group, yesterday announced a 19 per cent drop in interim net shares at A\$4.27 and the remaining and an all-share bid for the remainder of the 45 per cent-owned magazine distributor Gordon and Gotch.

The bid for Gordon and Gotch is set at two Herald shares for each three Gotch, valuing the shares at A\$4.27 and the remaining the interim decline the directors are more optimistic for the remainder of the year, the state of the sta

for its afternoon newspapers in Melbourne and Perth, lower

Melbourne Herald group

merald blamed the fall in stating that profits since April 1 earnings for the half-year to March — from A\$18.53m (US\$12.85m) to A\$14.51m—on a drop in advertising revenues for its afternoon newspapers in Melbonson and the strength of the profits afternoon newspapers in Melbonson and the strength of the profits afternoon newspapers in Melbonson and the strength of the profits afternoon newspapers in Melbonson and the strength of the profits afternoon newspapers in the strength of the profits strength of the profits

greater depreciation.

At the pre-tax level profits were even more sharply hit, with a 31 per cent decline from A\$290 to A\$20.5m after taking in interest costs of A\$3.8m against A\$5m and depreciation of A\$4.7m

Losses mount but Saan sees recovery

By Our Johannesburg

SOUTH AFRICAN Associated Newspapers (Saan), the publisher of the Cape Times, Financial Mail and Business Day, sharply increased its losses in the final three months of the 15 months to March but believes that it will return to profits during the current finan-

cial year.
Turnover during the 15-month
trading period was R157.1m
(\$64.7m) against R138.1m in
the preceding year. The operating loss before interest was
R12.15m against R8.28m and
the pre-tax loss increased to
R18.49m from R7.45m.
The group made an attribute

R18.49m from R7.45m.

The group made an attributable loss of R11.38 a share and a dividend has not been declared. In 1984 the loss was R3.15 a share and a total dividend of 25 cents was paid. Saan is indirectly controlled by Anglia American Comparation. Anglo American Corporation, South Africa's largest mining house.

Noranda disposal

Pan Australian Mining is to buy the stake of its partner, Noranda Australia, in the Mount Leyshon gold venture near Charter's Towers in Queensland. The A\$5.75m (US\$4.03m or £2.70m) deal will give Pan Australian sole ownership of the open-pit project which is due to come on stream later this year aiming at an annual gold output of 46,000 oz, our Mining Editor writes.

THE ST. PAUL COMPANIES, INC due April 15, 2650

LTA dives deeper into the red

By Jim Jones in John

LTA. one of South Africa's leading civil engineering and construction groups, has suffered badly from domestic recession and foreign problems, which led to a sharply increased attributable loss in the year to March.
Turnover fell to Ribn

(\$412.1m) from Bl.14bn, operating profits before interest for continuing operainterest for continuing opera-tions dropped to R11.8m from R16.8m and pre-tax profits were R1.8m against. R8.2m. However, the after-tax loss of operations which were discontinued during the year increased to R19m from R5.5m, while extraordinary provisions for terminating some of these activities in-creased the attributable loss by a further R27.7m against only R2.1m in the preceding year.

As a result, shareholders suffered an attributable taxed loss of R46.5m against the mevious year's loss of Ri.Im.
This translated into a loss of
142 cents a share before
extraordinary items, against

earnings of 8 cents a share Earlier this week Marray and Roberts (M. & R.), ITA's and Roberts (M. & R.), ITA's larger competitor, warned shareholders that it was likely to suffer an attributable loss of R25m this financial year. In March when they presented their inferim

year. In March when they presented their injerim report, M. & R's directors forecast attributable pradits of R22m for the year to June.

LTA was particularly hurt in Australia where the group's South African connections become a liability: in tendering for state and private business. As a result the Australian arm was cloud. Australian arm was closed.

The board says that the continued low level of investment and lack of confidence in South Africa make it diffi-

cult to forecast this year's performance.

LTA is controlled by Anglo American Corporation.

Plate Glass and Shatterprufe, the building products and automotive glass group, boosted pre-tax carnings 6.1 per cent to R88.9m in its year to March, on turnover 28.8 per cent ahead at R1.880n.

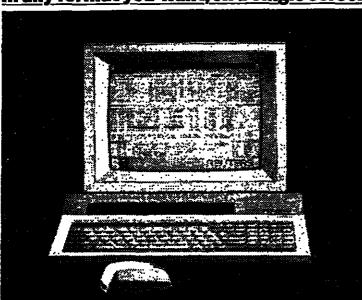
It is maintaining the total It is maintaining the total dividend at 105 cents 2 share, dividend at 105 caus a analo, paid from not profits-alightly ahead at R32.9m or 202.6 ceuts a share against R32.1m or 200.7 ceuts per ahare.



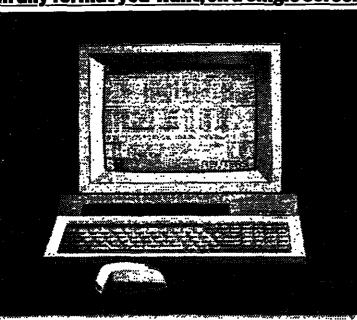
Taylor III to the Board has been announced by Placer Develop-ment Limited.

Mr. Taylor is Chairman and Chief Executive Officer, and a Director, of Chemex Pharma-ceuticals Inc., Denver, Colorado. He is also a Director of Geodome who holds a Bachelox of Science in Mineral Engineering from Stenford University, has worked as a non-ferrous and precious metals analyst with art investment bank and also brings experience in business admin stration, and mineral exploration to his duties on the Board. Places is a Vancouver based Canadian Company with world-wide mining activities, and significant oil and

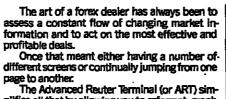
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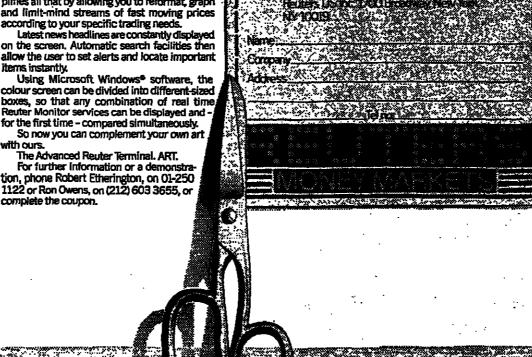


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INTERNATIONAL COMPANIES and FINANCE

French Eurobond market on the road to maturity

on April 6.

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Since then, the strength of the French franc within the EMS has enabled the French franc-Eurobons market to draw a proportion of investors away from the more established D.Mark—Eurobond market, D-Mark Eurobond market, which has seen the German currency trade near the floor of its permitted EMS range.

Although the market has Although the market has been depressed recently because of domestic political uncertainties and in sympathy with the dollar sector, it continues to be sustained by firm expectations of lower interest rates in France.

Re-opened in April last year, after a four-year suspension, the market has seen 36 issues since then totalling FFr17.88bn. The recent strength of the cur-rency has accelerated its deve-lopment, in terms of both the volume and structure of issues. April saw a record number of bonds launched—five, totalling FFr 3.1bn, During that month a FFr 500m deal for Province of Quebec signalled the sanctioning of 15-year bonds by the French Treasury.

Issues for Finland and Nederlandse Gasunie, launched at the beginning of April and

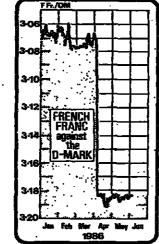
at the beginning of April and May respectively, were priced with coupons of 74 per cent and 7i per cent in anticipation of the y point cut in bank base rates that quickly followed their launch. Previously, issues had tended to be launched on terms strictly in line with prevailing market rates. Two deals, for Compagnie Generale d'Electricite and Peugeot, have been for recedird amounts of FFr 1bn.

The market has also benefited from the partial dismantling of foreign exchange controls announced by Mr Edouard previous week. from the partial dismantling of hang of paper fr foreign? exchange controls announced by Mr Edouard previous week.

Balladur, the Finance Minister, This orderly

market, in its present incerna-tion just, a year old, has acquired a new importance since the 5.8 per cent devalu-ation of the currency against THE FRENCH Franc Eurobond securities quoted on foreign priced paper, have become ation of the currency against for foreign issuers in the French the D-Mark within the European Monetary Systems (France Eurobond manufacture) market to take advantage of the relatively buoyant demand for equity-related instruments. Despite this vigorous development, the conduct of French

issuing houses has remained circumspect. One French banker said: "There has been a con-scious attempt to avoid the cut-throat beginnings of the Euroyen market."



This orderly behaviour has

FT INTERNATIONAL BOND SERVICE

Nevertheless, the market remains minor, not only in comparison with other Eurobood markets but also in comparison with the domestic French bond markets. Most of the substan-tial capital inflows drawn by the recent strength of the currency have been channelled into domestic bonds. These are exempt from withholding tax if issued after October 1984. Government bonds, which accounted for 27.7 per cent of the domestic bond market on December 31, 1985, remain the

most attractive investments for foreign accounts. This area of the French franc market has therefore been the most pro-lific in producing new structures, such as zero-coupon bonds.

Given the relatively low liquidity of the market, sentiment is liable to change rapidly. This became clear last week after an unexpectedly high April trade deficit of FFr 4.8bn was announced, and in the light of growing signs of conflict between Mr Jacques Chirac, the Prime Minister, and President Francois Mitterrand.

Peugeot had the ill-luck to laeach a FFr 1bn bond into a latench a FFr 1bn bond into a market which had become jittery. French bankers described Peugeot's as "the worst deal since the reopening of the market." It was quoted at the end of last week at a bid price representing a discount to issue price of 2½ per cent.

Some bankers have pointed out that bonds of the benchmark size of FFr 1bn should have been launched for sovereign borrowers or multinational companies, rather than for CCE and Peugeot.

Despite faltering recently, however, the French franc market remains sustained by the expectation that interest rates in France will decline during 1986. Upwardly revised esti-mates for inflation this year still put it at under 3 per cent. Recent developments in on May 15. The foreign implied a maintenance of market, therefore, look like exchange premium — the so-morale in the French franc stages on the road to maturity called *flevise titre* — on pursector while other areas of the rather than temporary, post chases by French residents of market, flooded with tightlymarket, therefore, look like stages on the road to maturity,

substantial increase in borrowing

By John Wicks in Zurich

INTERNATIONAL Finance Corporation (IFC), the private sector agency of the World Bank, plans to borrow around 34bn on the capital markets during the five-year period 1985-89.

Mr Richard Frank, the carporation's director of

corporation's director of finance and planning, said in Zurich yesterday that IFC was carrying out a major expansion of its operation."
It intends to provide nearly \$7bn of financing in the period for some 400 new investments with a total value of around \$30bm.

This means that IFC's new

financial commitments will be roughly equal to those over the whole of the corporation's history. Since its foundation 29 years ago, IFC has approved about \$7.2bn for 848 projects worth a total of 530bn. For the 10-year period 1985-94 Mr Frank said borrowing requirements might amount to some \$60n to \$7bn.

Mr Frank was introducing IFC's first direct Swiss franc borrowing, involving the issue of SwFr 100m (\$55.5m) sevenof swift from (353.3h) seven-year bullet bonds in the form of a private placement. Pro-ceeds are to be used to fund Swiss franc loans in the region of some \$200m to \$250m.

The Swiss issue has brought total financial market borrowings for the year to June to the equivalent of \$350m. This figure had been intended not to exceed \$250m and the increase was the result of "sharp interest-rate declines, particularly during the second half of the fiscal year, and the excellent reception and fine pricing accorded to IFC's horrowing transactions," said

borrowing transactions," said Mr Frank.

The corporation has had direct access to the capital markets only since the end of 1984. In the first 18 months of its activities in this sector, it has raised over \$470m, in the Euromarket and in Germany and Switzerland.

many and Switzerland. Mr Frank said a substantial proportion of IFC funding would in future come from the capital markets. At the time the corporation's capital will be increased from \$550m to \$1.3bn by 1989.

Commercial paper for Metal Box

By Our Euromarkets Staff Metal Box, the UK packaging

group, is arranging a £100m programme allowing it either to itsue Eurocommercial paper in dollars, or to tap the recently-launched sterling

recently lannebed sterling commercial paper market.

The deal is the latest in which the ability to issue sterling paper is added to a Eurocommercial paper programme. The company already issues commercial gramme. The company already issues commercial paper to the the: US and is rated Prime-1 by Moody's Investors Service. It has appointed Citicorp Investment Rank, Swiss Bank Corporation International and S G Warburg as dealers for the new paper.

dealers for the new paper. It will use the programme to replace short-term bank borrowings. Issues in dollars or sterling will depend on competitiveness of rates and precise borrowing requirements, but the company said it was "reasonably liquid" in sterling at present. Metal Box is expected to invite bids for dollar paper at the end of the week.

Foreign buyers boost Korea Fund assets

By William Hall in New York Overseas investors have injected an extra \$38m into the Korea Fund, a closed-end investment company, which is standing at a very steahle premium to its underlying net asset value because it is one of the lew ways foreign investors can invest in the Korean stockmarket.

Scudder, Stevens & Clark, the US brokerage firm which is managing the Korea Fund, has sold 1.24m shares to a group of underwriters led by First Boston Corporation, swelling ret assets of the fund to \$130m.

The fund was launched in August 1984 through an Initial Public Offering in the US at \$12 a share. Non-Kereans are prohibited from owning Korean shares and American Depositary Receipts are not available. The shares of most closed-

end investment companies, which are similar to British investment trusts, sell at a substantial discount to net asset value. However, the Korea Fund is an exception by virtue of its privileged position in the Korean financial markets and last Friday its shares were standing at \$32], a premium of 48.3 per cent over net asset value of \$21.75 per share.

IFC plans | Yamaichi launches deal in sterling

national (HR).

YAMAICHI INTERNATIONAL low coupons. (Europe) became the first Japanese issuing house to run the books on a sterling issue yesterday when it launched a £20m equity warrants bond on behalf of its parent, Yamaichi Securities. The bond is part of a three-tranche financing, iwth an additional \$40m being offered in Europe, and \$30m in Asia, through Yamaichi Inter-

All three tranches were trading well yesterday, bid at the level of their par issue prices. Dealers felt this reflected their relatively generous coupons: indicated at 31 per cent on the five-year sterling tranche, at 4 per cent on the 10-year Eurodollar tranche, nad at 3½ per cent on the seven-year Asian deal.

Yamaichi said it had priced Yamaichi said it had priced Japanese supermarkels chain.

2 three-tranche financing, with
10-year Eurodollar tranche, and
the bonds "in realistic market
terins" in view of the fact that
many Japanese equity warrants
deals are now trading at lossmaking levels. This has arisen
the said it had priced Japanese supermarkels chain.

The five-year bond has a coupon
of 2½ per cent and a price of
par, but other terms will be
terms "loss on June 13.

Yamaichi International
(Europe) took time off from
making levels. This has arisen
launching their own deals to because, while yields on fixed-rate bonds have been rising, equity warrant bonds have conindustries. The coupon was set bond is
tinued to be priced with very at 3½ per cent, as had been at 100½.

Japanese trading company.
The five-year bond is guaranteed by Dal-Ichi Kangyo Bank. Pricing will take place on June 10, but the coupon is indicated at 21 per cent. The warrants' exercise premium is expected to be 21 per cent, and they will be exercisable throughout the

bond's life. Banque Paribas

quoted a trading range of 99 to

100, as against a par issue price.
Nomura International
launched towards the end of the afternoon a \$70m equity warrants bond for Maruetsu, the Japanese supermarkets chain.

price a \$150m seven-year equity warrants bond for Fuji Heavy Industries. The coupon was set indicated, and the xercise price

for the unrated National Bank of Canada. The coupon was set at 1/2 per cent over six-month London interbank offered rate and price at par. Fees total 0.5 per cent, and the bond was quoted at prices within this

norske Creditbank's Den London subsidiary launched a \$15m floating-rate note for Varde, the ninth largest com-mercial bank in Denmark. The eight-year bond pays interest at The Swiss franc market point over six-month London traded more actively than interbank offered rate and has recently. Price changes were a minimum coupon of 5½ per cent. Fees total 50 basis points. The bond is callable in 1991 and 1992 at 100½, and in 1993 at par.

Varde also borrowed
DKr 100m yesterday, with a seven-year 9\(\) per cent bond through Chase Manhattan.
Varde itself was co-lead. The due 2002 traded for the price was set at 1001 and the time varieties. price was set at 1001 and the time yesterday. The closing bond is callable after six years price was 98 compared with a

low coupons.

Equity warrant bonds also at Y554. This represented a 2.5 buoyed by overnight strength moved to centre-stage in the Ecu per cent premium over yester-sector yesterday when Banque day's Y540 closing price.

Paribas as book-runner, and Nippon Kangyo Kakumura as lead-manager. launched an Morgan Stanley launched a Book for C. Itoh, the superied National Pook. in New York, with prices moving up by 4 point. West-deutsche Landesbank took Morgan Stanley launched a DM 50m seven-year bond for \$200m 10-year floating-rate note Japanese Suminoe Textile. Pricing will take place on June 9, but the coupon was indicated at 11 per cent. The bond traded at about 105 bid, against a par issue price.

Schweizerische schaft (Deutscheland) priced a recent DM 100m equity warrants deal for Intershop. The coupon price at SFr 890, the closing share price in Zurich yesterday.

mixed. Union Bank of Switzerland arranged a SFr 80m five-year private placement for New Brunswick Electric Power Com-5 per cent and priced at 1004 Oesterreichische Postspark-

Novel rights issue finance for Alan Bond

group, is financing his A\$100m shareholding in Bond Corporaparticipation in a recent A\$196m one-for-two rights issue for the company by means of a novel financing in the Swiss of the transaction, roughly A\$40m, will be used to con-

of a SFr 200m private place-ment of notes issued by a The vehicle company Shield Enter- A\$6. ment of notes issued by a thick company. Shield Enterprises, and convertible into up to 25m Bond Corporation shares. The guarantor is Dallhold coupon is indicated at 64 per

Bond Corporation's share

over the last year, during which the company has taken over Castlemaine Tooheys, giving it a large share of the Australian beer market. The share price has fallen from A\$4.20 since the mid-April rights issue, franc bond market. A\$40m, will be used to con-The financing takes the form solidate some of Dallhold's

Given the high conversion

MR ALAN BOND, chairman of Bond Corporation, the Australian brewing, media and energy group, is financing his A\$100m shareholding in Bond Corporation.

Investments Proprietary, the cent, almost the level of main assets of which are 150m "straight" fixed-rate financings will be protected by a prepaying in the Swiss franc market. Final shareholding in Bond Corporation.

Denominations are SFr 20,000 price has more than doubled and Soditic, the lead manager said this was meant to discour-age small investors. The issue will be public, rather than a private placement, but will not belisted. Swiss bankers com-mented that it was unlikely that the Zurich stock exchange would permit a listing for this

S & P to assess sovereign debt

BY ALEXANDER NICOLL

debt rating agency, is to publish broad assessments of the credit quality of selected foreign sov
Make necessary credit quality S & P said that governments to be evaluated first would include Ireland and Italy. Bel-

ereign borrowers.

S & P already assigns ratings new service, however, will not The assessments would provide later. The list, it said, was give specific ratings because a broad statement about a gov- based on recent and prospects & P says the letter-rating erament's capacity, in the system requires the co-opera- agency's view, to service senior.

STANDARD & Poor's, the US tion of the issuer in order to publicly-held debt.

credit worthiness will be gium, Greece, Iceland, Malay S & P already assigns ratings treat worthings with the long-term debt of 16 governments at their request. The left to the letter rating system. Korea and Spain could be added

Capital notes from Mitsubishi Bank

MITSUBISHI BANK has presented a plan to the Japanese Ministry of Finance to strengthen its equity ratio through a \$100m issue of capital notes in the Euromarkets, Yoko Shibata reports

The proposed issue, which would take place in the third quarter, would be the first such by a Japanese city (commercial) hank. Capital notes have been widely used by US, British and West German banks to West German banks is strengthen their equity bases.

MAY 1986

£100,000,000



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Brit Land Corep. 61, 99 — 75 1104
Chrysler 51, 96 — 130 9100
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 Art. Exp. Os. Gr. 5% 91
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 96½
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 -0°

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 100
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 +7%
 -0°

 Positionsion 5¼, 93
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 +9%

Listed are the 200 latest international bonds for which there is an adequate accordary market Anna. Et. Oc. CC. 0 17. 45 109 365. 257. 457. 457. 457. 13.09

Brown-Less. 12% 91.45 30 469. 1005. 48. 0. 12.84

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Landble. Role 12 67.45 30 99. 1005. 49. 11.15

Canadian Fac. 105. 90 C5 75 12. 125. -92. 419. 946

Chyster Fin. C. 10 91 C5 75 77 77. -64. 457. 12.14

Gentler Fin. 125, 95 C5 75 79. -94. 457. 12.14

Gentler Fin. 125, 95 C5 75 99. 199. -64. 429. 9.60

Royal Truston 109. 90 C5 75 199. 199. -64. 429. 9.60

Con-Cola F. Op. 17 90 155 75 197 197. -64. -69. 14.54

Desmark 177-99 NS. 59 199. 199. -64. -69. 14.54

Desmark 177-99 NS. 59 199. 199. -64. -69. 14.54

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French Francs in million

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\$45,350,000



Ares-Serono Research & Development Limited Partnership

A limited partnership has been formed to research and develop two new therapeutic agents, five enzyme immunoassays, and five surface plasmon resonance diagnostic tests. Pilgrim R&D, Inc., a wholly-owned subsidiary of the ARES-SERONO GROUP, will act as General Partner.

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May 1986

INTL. COMPANIES

Geneva bourse set for future expansion

BY WILLIAM DULLFORCE IN GENEVA

GENEVA officially inaugurated its ed round the corner in the rue de la new stock exchange yesterday, for Confederation. mally announcing that it was now

stalled and successfully operating, the Geneva bourse has the means to expand its role as an international stock trading centre, Mr Georges Urban, president of the bourse commission, said.

came from the US: 181 Swiss companies were quoted. Foreign bonds accounted for 770 of the 1,709 listed and new foreign issues outpaced do-mestic in the first months of this

The Geneva exchange feeds off the city's 120 banks and some 300 registered security dealers whose main business is managing portfolios. Turnover in 1985 measured SFr 210bn (\$113bn) an increase of 25.4 per cent over 1984, and that rate of growth was maintained in the first

quarter of this year.

Trading was in fact switched in

The new bourse is inserted into equipped to cope with an expansion of business which has been averaging 25 per cent a year and has been cables of optical fibres. This constrongly boosted by foreign inves- struction was necessary because the site is at the bottom of the hill With advanced technology in- up which the old city climbs and only 4 metres above the groundwater

Foundations had to be specially strengthened against pressure from the hill and at the same time space had to be provided between the At the end of December, Geneva basement walls to cope with possilisted the shares of 211 foreign com-panies, of which more than half right climate for the computer cen-

> At a cost of some SFr 60m, Geneva now has a fully modern exchange with three trading rings one each for Swiss shares, foreign shares and bonds - which retain the traditional open outcry dealing method but are served by an electronic floor-reporting system giving real-time information on price

sufficient to handle the automatic transaction settlement and computer-aided trading systems which are March from the cramped quartes in the next steps in the programme of the rue Petitot, where Switzerland's modernisation. Trading in options oldest bourse had operated for the past 73 years, to the concrete and project for a "second market" of unsteel business centre being completing securities is being evaluated.

Iyonnaise deseaux

At its May 14 1936 meeting, the Board of Directors of Lyonnaise des Eaux closed the consolidated accounts for the Below are the key financial data reported.

	exce	Montile attitions	
Sales of which realized abroad	1984 13,503 4.257	1985 14,756 3,756	Increas 93 note 1
Net income before minority interest Net income to the Group	207.2 148.8	408.9 279.8	97 3 88
Earnings per share Stockholders' equity per share	FF39.63 2,406 FF641.60	FF72.87 2.477 FF645.20	note 2
Funds provided by operations Capital expenditures NOTES:	1,091 1,057	1,327 1,828	21.6 72.9

(1) The decrease in sales realized alroad essentially resulted from the decline in rate of exchange of the U.S. Dollar against the French Franc, and from changes in Group

structure as indicated below.

(2) Equity as of December 31, 1985, reflects a negative translation adjustment (U.S. Dollar, Spanish Pescia) of 202 million francs. The increase in sales must be interpreted taking into account

The increase in sales must be interpreted taking into account the effects of the following changes in Group consolidation, due to acquisitions or disposals of investments in 1865—exclusion of the companies Sich and Intrafor-Cofor, addition of S.A.A.M. (Macao) and C.G.C.D. (district heating)—changes in the consolidation methods for Forchum, Omnium de Gestion et de Financement and General Waterworks Group net income rose 58%. This advance reflects Degremont's recovery, satisfactory progress of profitability in the várious operating sectors of the Group (Water, Waste, Energy, Mortuary Services) and the continuing strong contribution from international operations, especially from the United States and Sozio. States and Spain.
Funds provided by operations augmented twice as fast as

runns while capital expenditures also sharply increased. The Group pursued in 1985 its policy of technological development: 139 million francs were invested in research activities, and two new research centres were created in the Toulouse area and at Compiegne. Moreover, investments in personnel

area and at Complete. Some in 1985, training were increased 25% in 1985. Lyonnaise will continue to strengthen its positions in its principal sectors, both in France and abroad, its activities will be given a new dimension by the retent developments achieved in the communication sector, especially in the operation of cable networks.

Lutz goes to Chrysler

BY TERRY DODSWORTH IN NEW YORK

North American truck operations, has resigned to take a job at Chrysler only three months after he was moved back to the US from running Ford's European operations.

The move was widely seen in Detroit as Mr Lutz's riposte to Ford's decision to shift him from Europe to

MR ROBERT Lutz, head of Ford's a job which was apparently lower in the Ford executive hierarchy - ex-ecutive vice-president of north American truck operations. Mr Lutz becomes executive vice-

president in the Chrysler Motors unit. He will be responsible for international operations, trucks and the group's component businesses.

Acquisitions lift Danish brewer

By Hilary Barnes in Copenhagen

UNITED Breweries, Danish producer of Carisberg and Tuborg lagers, said first half sales revenues were up by 12 per cent, mainly from acquisitions and operating profits were ahead.

The interim report gives no fig-ures, but reveals that domestic sales were slightly lower than last year, partly because rising Danish taxes have encouraged buying of beer across the border in West Gerahroad, both from wholly owned breweries and under licence, have increased, said the report.

SDS, the big Danish savings bank, is setting up a wholly owner bond and share trading subsidiar The broking firm will take advar tage of a legislative change which ends the monopoly previously enjoyed by 26 broking firms on the Copenhagen stock exchange.

Jacobs buys more of Tidewater

AN INVESTOR group including Minstar, the takeover vehicle of Minneapolis investor Mr Irwin Jacobs, has raised its stake in Tidewa ter – owner of a large fleet of oil and gas vessels - to 4.48m shares, or 23

per cent.

The group said, in an SEC filing that it bought \$15,200 shares in Tidewater between April 28 and May 27 at between \$6 and \$8 a share.

Tidewater last year rejected a \$415m takeover ofter from Mr Ja-cobs worth an estimated \$25-\$28 a share. Mr Jacobs' group has resumed stock purchases after an agreement to limit its holdings to 15

er cent expired last November. Loews, the US cigarettes and fi nancial services group, has lifted its stake in CBS, the broadcasting, records and publishing group, to 17.7 per cent. In an SEC filing pany said it held 4.17m CBS shares including 254,800 acquired during April and May at between \$133 ar \$134.375 each.

ANNUAL MEETING OF SHAREHOLDERS

ANNUAL MEETING OF SHAREHOLDERS

The Annual Meeting of Accor shareholders approved the Group's 1985 financial statements. Net earnings for the year, excluding exceptional items, amounted to Ff 1782 million, an increase of 25.5% as compared to 1984, and an increase of nearly 100% as compared to 1983, the year the Accor Group was formed. After tax earnings per share before exceptional items rose 18.2% over the 1984 figure. The Meeting voted a per share dividend payment of Ff 5.80 (to which is added a tax credit of Ff 2.90 for a total yield of Ff 8.70 per share), an increase of 18.4% over the 1984 dividend. The dividend is payable August 4, 1986.

These results stem from the policy of strong growth Accor has applied over the last several years in France and abroad in the four business sectors in which we intend to be among the world leaders: Hotels, Commercial Restaurants, Institutional Food Service and Meal Vouchers.

and Meal Vouchers.

leaders: Hotels, Commercial Restaurants, Institutional Food Service and Meal Vouchers.

Our first objective: growth in Europe

Accor, now operating in 64 countries, is moving closer to achieving its objective of a strong European presence outside France. In 1986, we will begin to reap the fruits of our investments in Germany, Great Britain and the Benelux countries.

Our second objective: quality products and services

Accor's policy is to offer strong, clearly defined products and services whose quality combined with Group productivity are in great part responsible for our growth in profits. The ambitious training programmes developed and offered throughout the Group are one of the cornerstones of this policy.

1986 will be a year of further expansion in France and in other international markets in our main sectors of operation:

—In France, where our successful takeover bid for the CNIT, Paris' largest exhibition centre, will give us another base for domestic growth:

—In Africa, and above all in North America, where we plan to strengthen and expand the projects now under way:

—In South East Asia and the Far East, where we will continue to pioneer in the hotel sector, as demonstrated by our poent association with Shui-On, a large Chinese construction contains based in Hong Kong.

Both sales and earnings have progressed satisfactorily is the

Both sales and earnings have progressed satisfactorify first four months of 1986. They have surpassed the object in a time context in which the price controls clamped of hotel industry in France will finally be lifted. This will all the flexibility we need for fast reaction to changing market Growth in Accor's 1986 consolidated net inco

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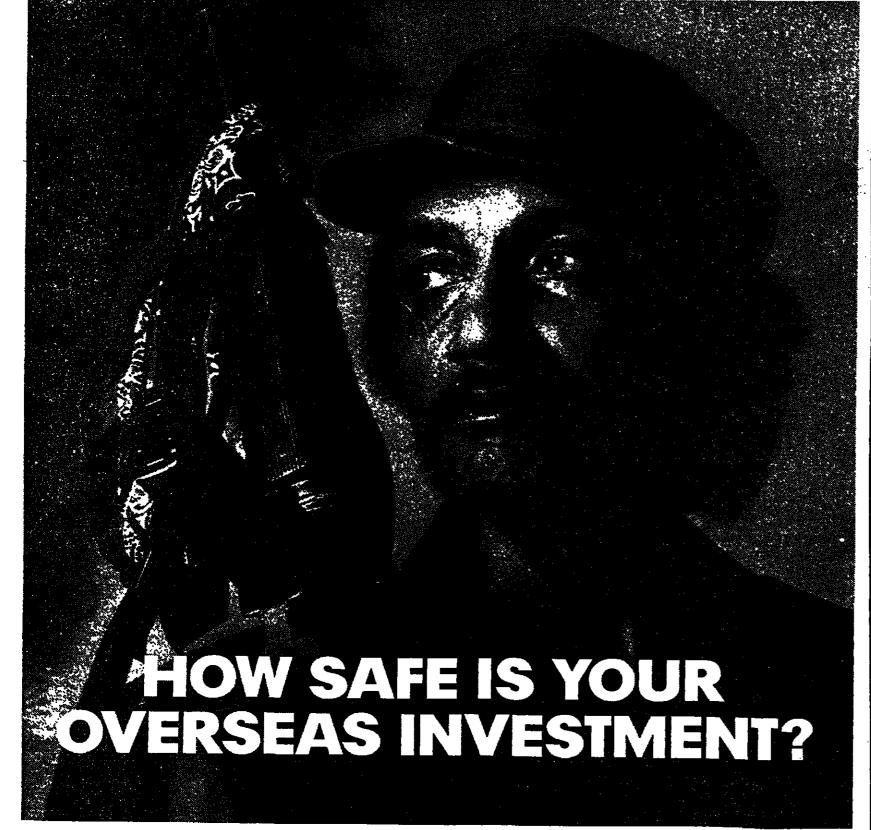




(Photos: Messrs. Burns, Desmarais Jr., Plessis-Rélair)

The Board of Directors of Power Financial Corporation is pleased to announce the appointment of James W. Burns as Chairman and Chief Executive Officer, Paul Desmarals Jr. as President and Michel Pleasis-Belair, C.A., as Senior Vice-President. Finance and Administration.

The Board also announced the appointments of A. Frank Knowles. C.A., as Deputy Chairman and The Honourable P. Michael Pitsield, P.C., Q.C., as Vice-Chairman.



Overseas investment can open the door to major growth, but there are risks involved.

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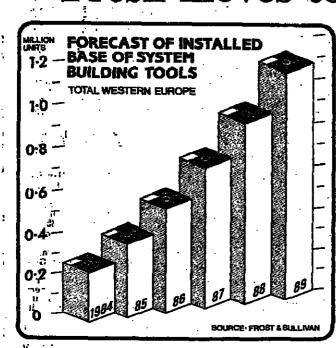
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Programmers are forced to take their own medicine as large projects yield to computerisation

Fresh moves to end the 'software crisis'



reliable software years. quickly and economically has been the bane of the computer industry for virtually its entire

There have been substantial improvements in productivity and reliability in recent years through the use of high level languages and formal methods for undertaking software pro-jects. But according to a study carried out by PA Computers and Telecommunications*, more than 50 per cent of software projects in the UK last year overran on both time and cost.

are not universal. Mr Philip Hughes, chairman of the UKare not universal. Mr Philip Software construction Hughes, chairman of the UK-based computing services company Logica. told an evening of software engineering is to-meeting of the Royal Society wards formalising the most last month that the problem had useful of these methods and

"What we have is a series of development problems rather than a crisis," he said, going on to make the case for profound improvements in the reliability. performance. maintainability and portability of tomorrow's software.

The key to improvement is usually thought to lie in "soft-ware engineering," attempts to change the software development process from an undisciplined art to a formal science based on engineering principles.

well-found, safe and completed close to schedule. Software construction

sing departments are conserva-tive and concerned about the

'niques (software tools) to make the production of the software itself easier and more economi-

The PA study suggests that software methodologies are already in widespread use, but that software tools have yet to

be fully exploited.

It says: "Use of available It says: "Use of available tools is low in software projects, suggesting limited awareness or confidence in existing tools and their potential benefits."

based market consultancy Frost automation.
and Sullivan* makes a similar argument: "It is clear that system building tools (software be substanti tools) will have a distinct role to play in the systems develop-ment process of the future. As yet, however, their potential impact has well been fully annual savings of about £360m: impact has not been fully construction realised."

Their widespread use is being held back, Frost and Sullivan suggests, because data proces-

THE brightest stars in the

software engineering firma-ment are Integrated Project

agement systems for the control of large software

GEC Seftware, a subsidiary

can have access to the information necessary for their work and which makes it difficult or impossible for them to break the agreed rules of the project—the date by which a certain piece of

by which a certain piece of work should be complete, for example, or the exact defini-

According to Mr Derek Alway, GEC Software manag-

tion of a piece of data.

Support Environments IPSEs, ambitious attempts to create computer-based man-

calls GENOS.

Software engineering methods in large scale projects

Project discipline	% of Respondents using Software engineering	% of Users who cousider it effective	% o User usin Automat Took
Project Management	83	75	15
Software Construction Stage Documentation &	81	84	27
Change Control	76	77	9
Integration Testing	73	91	15
Program Testing	65	85	15
Quality Assurance System Requirements	47	60	2
& Design	48	77	24
	Source. PA Compu	iters and Telec	mmunicatio

A study by the New York- de-skilling of their jobs through advantage comes from combin-

The rewards from the use of these advanced new tools could be substantial, however. PA estimates that in the UK alone, "The equivalent of releasing about 24,000 software engineering staff to undertake additional development."

But software tools used on

Framework for better projects

whether it be a traditional

file-based system, an advanced relational model or even the

ing formal development methodologies with computer-based tools. This page features three recently announced software engineering methodologies which point the way towards automated software production and the end of the "software crisis."

* Benefits of Software Engineering Methods and Tools, Department of Trade and Industry, \$25. ** System Building Tools their own are of little benefit, Market in Europe, Frost and the study shows. Maximum Sullivan, \$2,150.

ware, operating system or database technology and de-

pends on common displays with standard forms, menus

The heart of the system is the "Environment Adminis-trator's Toolkit"—a piece of software used by the project manager to set the rules for

the organisation of the pro-ject and define the role of each member of the project

According to GEC: "GENOS

offers increased security over standard operating system mechanisms because users

cannot move outside the role specified for them . . . it auto-

matically constrains users to the tools, files and methods

of accessing data specified by the Environment Administra-

Although the advantages of

such detailed management control are clear, it is also

obvious why PA and Frost & Sullivan (see the introductory article) identified antipathy among traditionally trained

and screen windows.

Just as you'd come to terms with Microprocessors – they invented ASICs See and hear all about the new electronics

Full tool kit for the top 1,000

WHILE GEC Software provides while GEC Software provides the framework for an IPSE, imperial Software has developed in its ISTAR product, announced earlier this year. a complete and dedicated set of software tools and databases. This is reflected in the price—£2,000 per team member with a minimum of 100 members in the seam to justify the investthe team to justify the investment.

Stenning, Imperial's technical director, set out to create in ISTAR a comprehensive software engineering toolkit which would cover the full product life cycle, from initial identification of the customer's requirements to maintenance and development of the final

Unconventionally, there is no central database. Instead a project is split up into a num-ber of "contracts" with its own team of programmers and a manager as the metaphorical

Each contract has its own autonomous relational data-

A wide range of software tools is already available, from time and cost estimation through to electronic mail for communication between ISTAR team members.

Project environments like ISTAR are at present only for large companies. The PA report concluded that only between 600 and 1,000 companies in the UK could be considered potential purchasers of the larger software engineering products.

Imperial's initial target market is accordingly the major software producers - systems companies, telecommunications companies and computer manu-facturers.

Now the search is on for wave to computerise the production of software engineering tools. In February, this year, Imperial started a new project. Genesis, part funded by the European Esprit initiative to

Workbench which will kill coding drudgery

POETS AND programmers like metaphors which hint at sweat and dirty fingernails. W. H. Auden had his "Cave of Making," his study where verses were manufactured; programmers have "workbenches" where code is machined out of between different segments of the manufactured. TING OF WHATEHOLDS Mers

where opde is machined out of pure intellect. Or so they would have you believe.

The latest and most innovative of these programmers' workbenches has been developed by management consultants Arthur Young in cooperation with Knowledgeware, a US company headed by Mr James Martin. a well known and respected data processing consultant.

It aims to replace much of that programmer intellect by between different segments of a program or suite of programs. This in traelf is not new. A program or suite of programs. This in traelf is not new. A program or suite of programs. This in traelf is not new. A program or suite of programs. This in traelf is not new. A program or suite of programs. This in traelf is not new. A program called Excelerator, sold by Information Engineering Products, the marketing arm of James Martin Associates, makes possible the creation of data diagrams and so on directly on the computer screen.

The Arthur Young system, however, does not simply store each diagram but tests that new work is consistent with work

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MILA

CORPORATION

that programmer intellect by computer power. Indeed, by next year it should be possible to generate entire programs in a language the computer can understand from a system specification without human

Arthul Young's Information a clever combination of three Engineering Workbench is a separate kinds of advanced powerful personal computer computing techniques. The running computer aided design graphical work on the screen out on its own at present with this development tool, although software, and designed to auto-

work is consistent with work already done. It all depends on an "encyclopaedia," a piece of software buried deep in the workbench which stores and defines the meaning of each diagram created on the screen. The whole suite is, in fact,

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multi-user systems.

The Seminar will start at 9:30am and end at

13:30pm. Past evidence indicates that it will be over-

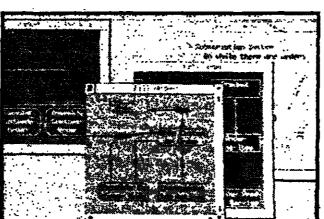
subscribed and if you would like to make an early

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And the encyclopaedia is a The plan next year when a relational database, a memory technique which enables the programmer to look at the lessly" to a program generator

is handled by Gem software develop quickly now it has from Digital Research.

The meaning and consistency of the information in the diagrams is the responsibility of a sion and a number of major oil knowledge coordinator, an excompanies.

The system containing over

pert system containing over 1,000 rules drawn from the collective wisdom of a panel of leading information engineers. The system currently puts out systems specifications that a human programmer uses to leading information engineers. lessly" to a program generator which will automatically pro-duce programs written in Cobol (common business orien-

ing director, GENOS works in tated language).
At present the workbench a rather novel way. It is so designed that it will erate with any database Esprit-funded European Port-able Common Tool Environ-ment (PCTE) which only exists as yet in demonstrator GENOS is, in fact, a framework for an IPSE which makes the best use of what the customer has already. According to Mr Alway: "We implemented GENOS in a

which the electronics giant established in 1983 with the object of developing software engineering tools for use within GEC and for sale out-side, late last month announ-ced a special kind of IPSE it pragmatic way so that it can be used with today's tech-nology. Customers can use it right away. And we used an open architecture so they can The simplest way to under-stand an IPSE is to regard it slot in any variety of software engineering tool — ones they as a database, a collection of all the information about a have written themselves, for example, or even tools written project so arranged that each member of the project team

by our competitors." Tools which are already available from GEC include GECOMO, an aid to estimating software development and maintenance costs and VADS, a system for developing the advanced computer language Ada, from Verdix Correction

Corporation.

The vital part of GENOS is what is called the common user interface, a system which makes the controls necessary for all the various compen-ents of the IPSE seem the

programming staff to such methodologies. A basic GENOS framework costs from £6,000 running on a Sun-3 workstation to £24,000 on a DEC VAX 11/780. Soft-

Company Notices

NOTICE OF REDEMPTION PRIOR TO MATURITY TO HOLDERS OF

ALL NIPPON AIRWAYS CO., LTD.

8.8 per cent. Currency Linked/U.S. Dollar Payable Guaranteed Bonds due 1990 with an Aggregate Face Amount on Issue of U.S.\$40,000,000

NOTICE IS HERBY GIVEN to the Holders of U.S.\$40,000,000 8.8% Bonds due 1990 (the "Bonds") of ALL NIPPON AIRWAYS CO., LITD (the "Company") that pursuant to Condition 5(B) of the terms and conditions of the Bonds, the Company will redeem on July 7, 1986 all of the Bonds then outstanding. The price at which the Bonds will be redeemed will be 102 per cent of their Base Amount

The dollar amount of payment of principal, premium and interest accrued to and including july 6, 1966 shall be calculated by applying the provisions of Condition 7(C) of the terms and conditions of the Bonds.

Payment of the above-mentioned amount will be made on or after July 7, 1986 upon presentation and surrender of Bonds, together with all coupons appertaining thereto maturing after the redemption date at the principal office of The Mitsui Bank, Limited, 34/35 King Street, London EC2V SES or at the office of Kredietbank S.A. Luxembourgeoise, 43 Boulevard Royal, Luxembourg, Luxembourg or at the office of Kuwait International Investment Co. s.a.k., Al Salhia Commercial Complex, Kuwait City, Kuwait. ON AND AFTER JULY 7, 1996, INTEREST ON THE BONDS

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ASIA NAVIGATION INTERNATIONAL LIMITED

61/2 per cent. Convertible Guaranteed Bonds 1989 ("the Bonds") At the meeting of the holders of the Bonds, held on 4th June, 1986, the extraordinary resolution in connection with the proposal for redemption of the Bonds ("the Bond proposal") was duly passed. In accordance with the terms of that resolution, the conversion rights attaching to the Bonds are suspended until the date upon which redemption takes place, which date will be notified to holders of the Bonds once the Bond proposal becomes unconditional, as stated below.

At the meeting of the minority shareholders of Eastern Asia Navigation Company Limited ("EAN"), also held on 4th June, 1986, and convened by direction of the Supreme Court of Hong Kong ("the Court") to approve the proposal for the acquisition by Maritime Finance and Capital Corporation of the minority interests in EAN by a Scheme of Arrangement ("the Scheme"), the resolution approving the Scheme was duly passed and at the subsequent Extraordinary General Meeting of the shareholders of EAN the resolution approving the Scheme and the steps required to implement it was also passed.

The Hearing of the Prelition to caretion the Scheme is expected to be

The Hearing of the Petition to sanction the Scheme is expected to be held on 23rd June, 1986. Assuming the Scheme is approved by the Court, it is expected to become effective on 24th June, 1986. Thereupon, the Bond proposal will become unconditional and notice will be given to the holders of the Bonds of the date upon which the Bonds are to be redeemed.

By Order of the Board of EASTERN ASIA NAVIGATION COMPANY LIMITED World-Wide Secretaries Limite

Dated 4th June, 1986

Art Galleries

ANDREW WYLD GALLERY, 17. CHRord Street, London, W1. THE WATER-COLOURS OF SAMUEL JACKSON (1794-1869). A Loan Exhibition from The City of Briscol art Gallery, 9.30-6.00 Mion.-FrL Until 18 June. Admission Free.

Fine ART AND ANTIQUES FAIR—Olympia. Daily until Juno 7th. 280 Leading British Antiques Dealers selling Antiques from £5 to £100.000. 11 30 am to 8 pm each day until June 6th: 11.30 am to 5 pm each day until June 6th: 21.30 am to 5 pm Sara June 7th. Entry £3.50. Free Collector's Guide. OMEL, GALLERIES, 22, Bury Sweet, SW1. Tel: 01-039 4274. EXHIBITION C. MARINE PAINTINGS. 2nd June-23rd June. Mon.-Fri. 10-5.30; Sat. 10-1.

MALAYSIA MINING CORPORATION BERHAD

NOTICE OF MEETING

NOTICE IS HEREBY GIVEN that the Tenth Annual General Meeting of members of Malaysia Mining Corboration Berhad will be held at the International Hall. Ground Floor, The Merin Hotel. No. 2. Jalan Sultan Ismail, 50250 Kuala Lumpur, Malaysia, on Thursday, 3rd July, 1986 at 11.00 am for the purpose of considering and, if thought fit, passing the following resolutions:

1. "That the respective balance sheets and profit and foss accounts together with the notes thereon of the Company and of the Group which issue the affairs of the Company and of the Group which issue the affairs of the Company and of the Group bor the year ended on that date, together with the statement of Source and application of funds of the Group for the year ended 31st January, 1986 and the reports of the Directors and Auditors be and are hereby received and adopted."

2. "That Mr F. K. J. Jackson, who review by rotation, be and is hereby re-elected a Director of the Company."

3. "That Encik Zain Azahari bin Zainal Abidin, who refires by rotation, be and is breeby re-elected a Director of the Company."

4. "That McSSrs. Feat, Marwick, Mitchell & Co., who are elliptible and have given their consent for re-asponintment, be and are hereby re-appointed the Company's Auditors for the period until the conclusion of the need Annual General Meeting and that the renumeration to be paid to them be fixed by the Board."

Sy order of the Board.

By order of the Board ABDUL MALEK ABDUL MAJID WAN MOHAMED WAN YUSOFF

leed not be a member of the Company.

Copies of Directors' service contracts are available for inspection at 38th Floor. Menara PNB, 201A, Jalan Tun Razat, 50400 Kuala Lumpur on any weekdays teacept Saluraway trom 5th June to 2nd July, 1986 during useal business hours and will also be available for inspection at the international Hall, Ground Floor. The Merin Notch, No. 2, Jalan Sultan Ismail, 50250 Kupia Lumbur, Merin Notch, 702 August 1986 prior to and until the conclusion of Kupia August 1986 prior to and until the conclusion rich the Molariam Registrar's to be valid to the Molariam Registrar's PMB, 201A, Jalan Tun Razak, 50400 Kupia Lumbur, Majaryia or the United Kungdom Registrars' office at Hill Samuel Registrars' Lumited, 6 Greencoat Place, London SWIF 1PL, not less than 48 hours before the meeting.

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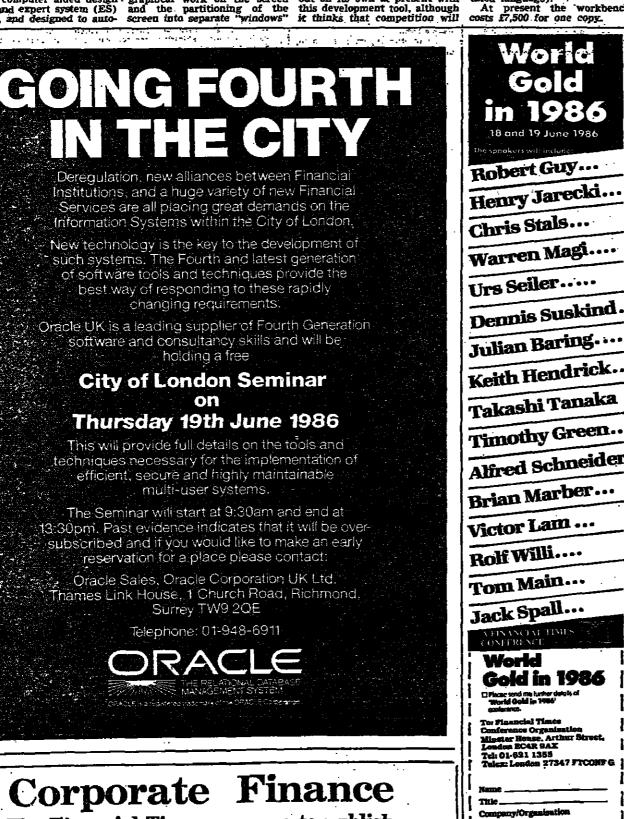
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Nigel Pullman Financial Times. Bracken House 10 Cannon Street, London ECAP 4BY Tel: 01-248 8000, Extn. 4063 Publication date is subject to change at the discretion of the Editor



Reed profit surge prompts 10% jump in market value

Reed International astonished the market yesterday with a 39 per cent jump in second half pre-tax profits, bringing the total for the year to end March to £137.4m, 28 per cent up on last year. Reed shares closed 86p higher at 930p.

The bulk of the profit

packaging, sectors in which Reed has reduced its involvement over the years. Journal and consumer publishing, targeted as a growth sector, showed lower profits.

There was a particularly sharp improvement in the European paper division, where profits went from last year's £2.3m to £14.9m for the year. Mr Kenneth Morton, group finance director, said the improvement was due to the combination of greater energy efficiency and lower raw

material costs.

In the past few years Reed has closed a number of its less profitable mills in the UK, and switched from oil-fired plants to coal or natural gas. In addition, 85 per cent of the group's paper-making capacity is now based on waste paper, prices for which have slumped in recent

Profits from North American paper almost doubled, from £7.9m to £14.2m. Mr Morton said that a three-year rebuild programme for the four mochines at the Quebec mill. which had increased capacity by 20 per cent to 370,000 tonnes a year, had been completed in and consumer publishing saw year at 22.5p.

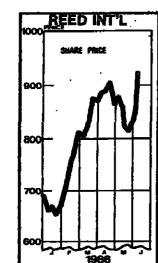
May. "It was the first time profits fall from £10.9m to. See Lex

HS continues US expansion

Hawker Siddeley, inter-national electrical and mechanical engineering group, has purchased for US\$10m (£6.5m) cash Electro Corporation, a privately-owned concern based in Sarasota, Florida.

Electro manufactures a range of motion, presence and posi-tion sensing components and equipment for the industrial, automotive, military and aero-

brings the turnover of the per cent stake. group's subsidiaries there to Barclays sai



we had continuous use of the mill throughout the whole year," he said.

Packaging profits jumped from £18.4m to £27.4m. "Every unit had a good year," Mr Morton said. "We have had a ton said. "We have had a number of redundancies in past years, and these figures include around £2m of provisions." Raw materials, linerboard in particular, were cheaper, and the group's investment in plastic packaging had started to pay

£7.0m. Mr Morton said "we spent some £10m on consumer magazines, selling 10 relatively insignificant titles and reduce the labour force by 450. But the payoff will be rapid, and we are feeling very comfortable about the division now."

The figures included excep-tional losses of £12.7m, made up of £22m losses on rationalisation and the sale of some businesses offset by profits on the sale of the Reuters holding and other businesses of £9m. Extraordinary costs below the line of £15.4m were due to the sale of the building products division, offset by a small profit on the sale of the decorative

There was a one-off gain of £13m from reduced contrifund. Mr Morton stressed that this was not apension holiday, but a lower level of contribution which would be actuarially sustainable at least until the

The tax charge fell from an effective 40 per cent to 31 per cent. Mr Morton said this was due to three factors—the lower rate of standard UK tax, an increased UK profits, and zero tax on doubled profits in Canada due to the \$100m investment at

ue Quenec mill. Earnings per share were 48 The Reed publishing division per cent higher at 79.5p. The produced a modest profit final dividend was 16p, making increase from £56.4m to £67.2m. a 22 per cent increase for the

Carl Fischer move blocks £8m offer for Boosey

BY CHARLES BATCHELOR

Carl Fischer, the private US music publisher which is the largest shareholder in Boosey & Hawkes, yesterday increased its stake to 50.1 per cent in a move which blocked last month's £8m bid approach from Music Sales from Music Sales.

Barclays Merchant Bank, acting on behalf of Fischer, bought 20,835 of Boosey's 4.9 per cent Hawker says that its continuing strategy of expanding the electrical and mechanical engineering interests in the US

Hawker says that its continuing strategy of expanding 127.25p each. Fischer and its Employees' Retirement Income Plan previously held a 49.25

Barclays said the purchase Boosey's shares we had been made to support Mr at 180p yesterday.

chairman, in his efforts to turn the company round. Each preference share carries four votes While Fischer's previous holding of just under 50 per cent gave it effective control of Boosey the additional share purchase made any hostile bid

Music Sales, a privately owned British sheet music pub-lisher, offered 215p cash for each ordinary share and par for each £1 preference share.

impossible. Barclays added.

Wight **Collins** listing suspended

THE SHARES in the advertising agency, Wight Collins Rutherford Scott, were suspended yesterday. The agency has just concluded the acquisition of the London advertising agency, FCO, and is understood to be in the final stages of acquiring the US advertising and public relations group, HBM-

Wight Collins has been scouting about for acquisition opportunities in the US for the last year or so. HBM-Creamer, which is the 24th largest advertising agency and 15th largest public relations consultancy in the US, was formed by the merger of Boston-based HBM and the New York agency, Creamer,

Last year HBM-Creamer had billings of \$318m (£213m) according to the US magazine, Advertising Age. Its largest clients include Nestle, Digital, Sheraton Hotels and

The acquisition of HBM-Creamer would represent Wight Collins's first diversification overseas. The deal is thought to be worth around 25m. A spokeswoman for Wight Collins said that the agency "could neither confirm, nor deny" reports of the acquisition yesterday.

Since its flotation in September 1984 Wight Collins has adopted an active acquisi-tion policy. It purchased the public relations consultancy, Biss Lancaster, in February last year, and agreed terms with FCO last month.

The agency has agreed to acquire FCO for a maximum of £6.75m, composed of £1.5m in cash. £1.5m in shares and profit-related consideration. fter completion, FCO will function as an autenomous agency within Wight Cellins.

When its results are announced next menth, Wight Collins is expected to produce pre-tax profits of £2.5m in the year aril 30, an increase of 66 per cent on the previous

Lisa Wood on Dee's proposed £686m purchase of Fine Fare

Gateway to the first division

Dee Corporation, with its In-International stores, Gateway Food markets and Carrefour superstores, yesterday was pro-moted to the first division of UK food retailers with its agreed purchase of the Fine Fare and Shoppers Paradise outlets of Associated British Foods.

Dee described the proposed Dee described the proposed deal as "a strategic opportunity" while Associated British Foods, one of the UK's biggest millers and bakers with brands including Sunblest, welcomed the opportunity to relinquish its food retailing interests in order to concentrate on food manufacturing. manufacturing.

The Fine Fare group, a middle ranking food retailer with annual sales of some £1.2bn, operates 280 stores under the Fine Fare banner and 139 under the Shoppers Paradise limited-range discount store facia. store fascia.

The group has a strong regional presence in Scotland, the North East and the Midlands. The deal should make a snug geographical fit: Dee, with 12 Carrefour and 751 Gateway outlets, with sales of £1.85bn a year, is strongest in Wales and South of England and has no Scottish presence.

According to Dee, the merged business wir command some 11 per cent of the UK packaged grocery business after the dis-posal of a limited number of

Measurement of the UK packaged grocery business (which excludes the fast growing fresh foods business) by AGB, the research organisation, ranks Sainsbury as having 17.8 percent of this trade and Tesco 13.2 per cent. Dee's acquisition moves it into third place ahead of the Co-op. of the Co-op.

The deal comes hard on the heels of Dee's £276m acquisition of Herman's sporting goods, a leading sports retailing chain

Dee said yesterday that in "an ideal world" it would have liked to have spaced the two acquisitions over a longer period so that shareholders would not have had to conemplate another major trans-

The deal does not, however, come as a surprise to the City after some weeks of speculaafter some weeks of speculation over the intentions of Mr Aléc Monk, chairman of Dee who has emerged as one of the UK's brightest retailing entrapreneurs forged from a similar mould as Mr. James Gulliver, chairman of Argyll which owns the Presto Supermarkets.

Since joining Dee in 1981 (then called Linfood Holdings) Mr Monk has carved his repu-tation by the simple expedient!



Mr Alec Monk (right), the chairman of Dee Corporation, and Mr Gary Weston, the chairman of Associated British Foods

medium-sized grocery chains the rationale behind the deal.

Mr John Richards, of Wood that were unable to compete in the aggressive market place and turning them into well tive spiral." He said the impact would be greatest on the smaller variables and the smaller variables.

There have been disappointments though, such as the abortive bid in 1985 for Booker McConnell, the food distribution, agricultural and health products group.

day will give Dee a strong national presence; with all the benefits of economies of scale benefits of economies of scale and the ability to generate a strong cash flow to enable it to invest at the high levels now being recorded by other of the major multiples in their attempts to improve their images and locations.

The City yesterday accepted

national stores—and the out-of-town Carrefour superstores. Fine Fare outlets of less than 30,000 sq ft will be integrated into the Gateway chain. These of more than 30,000 sq ft will become part of the fast-expanding Carrefour chain which taking into account the recently-acquired former Woolco stores, are forecast to grow from the present 12 to some 70.

Dee said: "The integration of these large stores under the Carrefour fascia will give rise to very significant economies of scale, more effective advertising and data processing, improved buying of non-food lines, a lower ratio of overheads to sales and, therefore, better margins, improved distribution costs, greater financial strengths and the ability to command greater access to potential large store sites.

Not, said Dee, that the incre-mental benefits would arise immediately. Some could take at least three years to fully

materialise.
In giving a glimpse of even tougher competition for expensive out-of-town sites. Dee said that its improved balance sheat would provide it with the platform to "compete on more equal terms with the other leading food retailers for sites."
It is all part of the trend towards greater concentration of buying power in the hands of the major retailers. It is ironical and indicative of the growth of Dec that in 1983 the Monopolies and Mergers Commission, investigating the then Linfood Holdings bid for Fitch Loveli, the food group, concluded that "in spite of in-creased buying power the mer-ger would on balance he bene-ficial by providing a source of strategy with the new outlets being divided between its High Street Gateway Food markets—which are currently incorporating the downmarket Inter-

Largest ever vendor placing in the City

impact would be greatest on the smaller retailers and the second rate. He added that although the deal put Dee alongside the major players it

still had a lot of work to do on both the fabric and the

Mr Richards compared Dee's

strategy favourably with that of Argyll. "Mr Monk is nearly there. Mr Gulliver of Argyll

Dee yesterday detailed its

image of its outlets.

is not he said.

DEE CORPORATION'S proposed purchase of Fine Fare for around £686m includes the largest ever vendor placing seen in the City of London: 147.5m new Dee ordinary shares placed at 237p to raise £349.6m, writes Lional Barber.

Dee is also issuing to Asso-clated British Foods (ABF), Fine Fare's parent, 135m new ordinary shares which means that ABF will take a 15.4 per cent stake in the new

enlarged group.
As a result, Dee will increase its total issued share increase its total issued share capital by 32 per cent to 877.6m ordinary shares.
Under the deal, the shares issued to ABF will be fully paid. The shares to be placed will be sold at 237p. each, in partly-paid form: 1100p per

Bardon Hill now has fuel dis-

Sardon Hill now has file institution operations covering South London, Kent, Sussex, the Isle of Wight, the Channel Islands and South Wales.

Around 20 per cent of the compay's shares are held by institutions and private

and

private

share to be paid on applica-tion, with 137p per share due for payment on September 26

Lazard Brothers is conditionally placing the 147.5m new ordinary shares. The placing has been jointly underwritten by Lazard Brothers and Swiss Bank Corporation, with Rowe & Pliman acting as brokers to

Pitman acting as brokers to the placing.
Existing shareholders will be entitled to apply for 110,603,881 ordinary shares — 75 per cent of the shares conditionally placed at 237p per share, partly paid. Share-holders will be able to apply for any number of shares for any number of shares though supply will depend on Applications in a proper

every 17 existing registered shares held on May 30 will be satisfied in full.

satisfied in 1811.

Dee is acquiring the outstanding debentures of Fine Fare totalling £349.6m (to be satisfied by the vendor placing). Included in these debentures is a loan of £39.6m with high will be represented by which will be represented by a corresponding cash balance in the Fine Fare group when

it is bought by Dee. ABF has undertaken to retain its 15.4 per cent stake in Dee for at least six months. It has also undertakn to sell no more than 30m shares during the following six months. It has agreed nat to sell any of the shares for two years without prior cargolia. years without prior consulta-

TURNOVER

UP 87.9%

PROFITS £4.8m

TV-am has consistently achieved a 64% share of the breakfast T.V. audience, reaching an average weekly audience in excess of 12.5 million. Advertising revenue over the past two years has grown from £7m to £28.8m.

Mr. Timothy Aitken, the Chairman, stated "TV-am is now established as a profitable business, broadcasting the most popular breakfast television in the UK.

"Since the end of the year a scheme of arrangement became effective under which the accumulated deficit on the profit and loss account was substantially reduced,

1985 represented an important milestone in the development of TV-am and the outlook for the current year is encouraging."

If you would like to find out... ihe inside story of Britain's most popular breakfast television

programme, please write for a copy of the annual report to The Finance Director, TV-am Limited, Breakfast Television Centre, Hawley Crescent, London NWI 8EF.

TWO YEAR REVIEW Yea	ars ended 31 January			
	1985 5 000	1986 \$000		
Tumover	15.582	29,273		
Operating profit/(loss) before Exchequer levy	(1,547)	9,372		
Profit/(loss) on ordinary activities before taxation	(2,091)	4,827		
Profit/(loss) on ordinary activities after toxation	(2.091)	4,781		

BRITAIN'S No. 1 BREAKFAST TV PROGRAMME

Bardon Hill 9% higher

Leicester-based quarrying con-cern, raised pre-tax Aofits by 9 per cent from £4.29m to £4.67m for the year ended March 31, 1986.

Turnover was boosted significantly from £33.2m to £77.9m, by £39m achieved from fuel distribution activities, part of the Vectis Stone group acquired in August, 1985.

After-tax earnings per 10p share increased from 7.89p to 8.76p. There is a final dividend of 2.35p making a total of 3.25p, compared with 2.82p.

The company shares are traded on the Over-The-Counter market by Granville & Co.

Mr Peter Tom, the chairman, says he is confident that the company's recent acquisitions will strengthen the company's

J. S. Pathology beats forecast

Compared with a forecast of £1.9m for the year ended March 31 1986, USM-newcomer JS Pathelogy has turned in taxable proffis of £2.11m against a previous £1.36m, a rise of 55 per cent. Turnover expanded by cent from £4.25m to

Mrs Jean Shanks, chairman, says the current year has started satisfactorily and short of unforseen circumstances, is confident of continued growth. confident of continued growth.

Profits were after interest income of £325,000 (£155,000) and subject to tax of £856,000, compared with £617,000. Earnings per share are given as 10.8p (6.6p) while a final single, dividend of 1.33p will absorb £159,000 (nfl).

JS, an independent clinical pathology laboratory, joined the USM last year with a placing of 1.88m shares at 160p each, which gave a market capitalisa-

FRAMLINGTON has agreed in principle to manage, with Tenneco Financial Services of the US, a mutual fund to be marketed by Tenneco in the US. The fund will be called Framlington International Fund and will invest for capital growth in equities outside North America. Subject to approval the fund will be launched in October.

INVESTMENT COMPANY has made earnings per 25p share of 3.87p (3.66p) in the year ended March 31 1986 and is raising the dividend to 1.17p (1.05p) with a final of 0.73p. Interim was waived in respect of 7.43m shares, saving £32,000; final has been waived on 7.46m shares saving £54,000. Gross income £920,000 (£869,000).

DIVIDENDS ANNOUNCED Date Corre- Total Total of sponding for last while providing it with valuable access to new markets, particu-larly in the fuel distribution

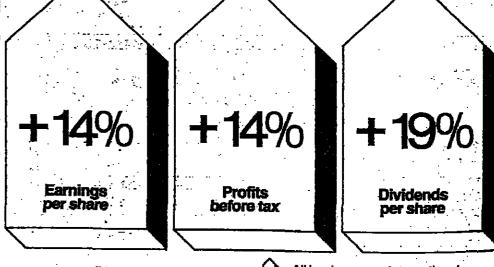
Payment payment Rerd Int.
Sterling Publishingt...
TR N. America

Valin Pollen int 0.5
James Burrough§ 2nd int 8 2nd int 8 Fleming American ... int 2 Aug 5 2 — 5.75

Dividence shown in pence per share except where otherwise stated. * Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ USM stock. § Unquoted stock. § Over-the-Co unter stock.

MºCORQUODALE

Interim Results for the half year ended 31 March 1986



New market and business opportunities are constantly being examined.

The group is confident of sustaining organic growth.

All businesses - International Security printing, Book and Magazine printing, Publishing, and Packaging and International colour cards—report improvements.

Results confirm nine year trend in profit growth.

If you would like more details of our interim results, write to: PO Box 66, Telford Road, Basingstoke, Hants. RG21 2YA-

UK COMPANY NEWS

JFB profit held back by irregularities at offshoot

 $A_{3\gamma_{\frac{1}{2}\gamma}}$

Firth Brown, Sheffield-based metals and · has pre-tax profits of £1.8m, 28 per cent better than last year's first half, The company said that its performance would have been substantially better had it not been for a £1.3m los over the last few years at the group's subsidiary. Gills Pressure Castings, which weer due to

Castings, which weer financial irregularities. Thanks to a major internal investigation, the company hapes that the restructured Gils will incur a reduced loss. of £150,000 in the second hal.

of £150,000 in the second hal, first-half losses were around £450,000, including a one-off factory closure costing £150,000. The board is paying one half of the preference dividend arrears, covering the 18 months period to March 21 1984, which ill be paid on July 14 1986. It is intended to pay the balance of arrears after the final results for the current financial year

At the end of the last finan- Comment At the end of the last man-cial year. JFB company to write-off its stake in Sheffield Forgemasters. Stakes in both Cannon-Muskegon and Richard Lloyd were sold, the former resulting in an extraordinary credit of £1.59m. As a result, loan stock and bank borrowings are now, at £16.7m. £13.2m less that reasond 1005 than year-end 1985.

Subsidiaries Firth Brown Casting and N. Greening each moved from a loss into a small ciate companies Thomas Bolton & Johnson and Prescot Aluminium Company made steady progress and Prescot Trade Rollers again traded satisfactorily.

Mr J. M. Clay, the chairman, commented: "Despite the diffi-culties at Gills Pressure Cast-ings the results continue to improve and the board is con-fident that its policy of concen-trating on high quality products will ensure further progress."

After the rationalisation of the group and the loss of the mill-stone of Sheffield Forgemasters, Johnson & Firth Brown must have been hoping to present results free from incident. The problems at Gills scuppered those hopes but JFB must now pray that it has had its last nasty surprise for a while. Half year results are in line with analysts expectations despite Gills and the shares closed unchanged at 39p. The rational-isation imposed by chief executive Roy Shephard is now showing through in improved results, particularly in the aerospace sector, and demand should stay on a steady upward trend. This full year profits should be around £4.5m, the bulk of which will disappear in dend repayments. Next year profit of £5.5m, assuming a 35 per cent tax charge, puts the shares on a prospective p/e of 13.5 which seems to reflect the group's recovery potential.

largest in the country.
Batchelors in Ireland now employs about 500 people and has factories in Banagher, Athy and two in Dublin. It made a

pre-tax profit of IE1.7m on sales of IE33.4m in the year ended

Beecham has reached agree-ment in principle on the sale,

which is expected to take effect

from June 30, subject to the approval of the Minister for Industry and Commerce in

Reecham confirmes to operate

a consumer products business

in Ireland marketing toiletries

over-the-counter medicines and

Northern Foods has made two major acquisitions during the

past 15 months, paying £21m for Bowyers, the meat pie

maker, last June and £51m for the north of England milk busi-

ness of Express Dairies, part of Grand Metropolitan, in March

Dublin.

Thomson T-Line in bid for Longton

BY DAVID GOODHART

Thomson T-Line, the loss-making timber merchant recently taken over by entrepreneurs Mr Julian Askin and Mr Hugo Bierman, has launched a one-for-one share offer for steel stockholder and road haulier Longton Industrial Heldings, valuing the company at about £13.5m

Thomson increased the pressure on the Longton board by announcing it had already received undertakings, or indications of an intention to accept, from holders of 37 per cent of the Longton share capital.

Among those who have agreed to accept the Thomson offers are certain members of the Dale and Drake families which founded the Longton company. The offer currently values each Longton share at 212p and Hambros Bank has agreed to provide a cash alternative at 190p nor charge.

Longton, which is expected to interested.

respond to the offer today, made pre-tax profits of £1.15m on and Longton 5p up at 215p.

turnover of £52m in the year to March 31 1985. Thomson itself made a loss of £266.419 on turnover of £1.7m in 1985, but in December 1985 a 61.5 per cent stake having previously failed to win control of Energ Services and Electronicts. In February 1986 a rights issue raised £2.5m.

The new Thomson manage-ment says that its long-term decline has been reversed and the acquisition of Longton would expand its asset base and enable it to diversify into other of 10.9m.

its share capital if the offer is successful, has said that it successful, has said that it intends to sell the two Longton companies which comprise the steel stockholding and engineering supplies division to a company in which Mr J. Dale, a former director of Longton is former director of Longton, is interested.

Sterling Publishing hits target and orders improve

current year are 29 per cent abead and on a rising trend. The year to March 31 1986 saw turnover improve from £3.66m to £5.5m and profits by £438,000 to £939,000 pre-tax.

The original forecast, made in the prospectus last November at the time of the company's entry to the USM. was for profits of £900,000 but this was later adjusted to £928,000 after adding back a provision of £28,000 no longer required for amortisation of

As promised shareholders are to receive a dividend of 2p net

The Sterling Publishing Group per 5p share. Earnings for the has met the profits forecast it made for the 1985-86 year and says orders to date for the pursue its institutional publishing activities the launch of the independent titles took it into a new dimension of business pub-lishing in which the directors say there is "no foreseeable limit to the expansion of its activities."

In the current year the grou expects major revenue growth from its activities in the field of independent publications. A significant expansion of the range of titles is in progress and campaigns for five new titles have already been launched this year and orders to date indicate that significant contributions will be made to This announcement appears as a matter of record only.

Short Brothers PLC

US\$ 240,000,000 Sales Financing Facility

> Managed by Citibank, N.A.

Provided by

Citibank, N.A. • International Westminster Bank PLC The First National Bank of Chicago

Lloyds Bank Plc

Security Pacific National Bank Seattle First National Bank Allied Irish Banks plc

Bank of Ireland Group Bank of Tokyo International Limited

Barclays Bank PLC Ulster Investment Bank Limited

Agent Citicorp Investment Bank Limited

> Adviser to Short Brothers PLC Goldman Sachs Limited

> > 1,931

72

2,115

60

May, 1986

Mansfield in £13m sale to J. W. Cameron

Mansfield Brewery is selling 78 pubs and clubs and a further 12 licensed sites to J. W. Cameron, the Hartlepool-based brewery for £13m in cash. Most of the properties being sold come from the estate of North Country Brewery, the Hull-based brewing division of Northern Foods, which Mansfield acquired in May 1985 for icing in the (

L

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emos announced

Mansfield plans to spend the proceeds, of the sale on refurbishing and modernising its remaining outlets. Immediately before the sale to Cameron it owned more than

Cameron it owned more than 400 outlets and distributed to more than 1.100, mainly in north Nottinghamshire, South Yorkshire and Humberside.

This deal will expand Cameron's existing operations in Humberside and South Yorkshire. Cameron is a whollyowned subsidiary of Ellerman Holdings which also owns Holdings: which also owns Tollemache and Cobbold of Ipswich.^D
Completion of the sale is expected by the end of June.

Lloyds extends Standard offer

Bank yesterday its £1.2bn takeover Standard Chartered Bank until 3.00 pm on June 24. for acceptances, Lloyds had received only 0.29 per cent of Standard's shares, it reported yesterday. These did not include the 0.28 per cent of chased through Helpbrook, a nicide the 0.25 per cent of Standard's shares held by Lloyds staff pension funds, which have not yet decided whether to accept the offer.

whether to accept the offer.
Lloyds Bank itself does not
own any of Standard's shares.
Lloyds shareholders are due
to vote on the bid at an extraordinary meeting in London on
Friday. Anti-apartheid representatives have threatened to
mount a demonstration to protest at the proposed takeover
because of Standard's involvement in South Africa.

Northern Foods buying **Beecham Irish offshoot**

Beecham Group, the troubled frozen food brand is the second pharmaceuticals and consumer largest in the country. products group, is selling Batchelors, its Irish canned and frozen foods business in Ireland Northern Foods for If14m (£12.5m).

Mr John Robb, Beecham's chief executive, said: "The frozen fods business in Ireland is the only one of its kind in the group and is regarded as being peripheral to our mainstream activities."

Beecham has been selling following the ousting of Sir Ronald Halstead as chairman a little more than six months ago. Batchelors in Britain and over-the-cou Ireland was originally owned by drinks such Unilever: In 1941 the Irish and Bovril operation was sold to its man-agement later being bought by BOC in 1969 and by Beecham in 1973 for £2.7m. Batchelors in

Batchelors -claims brand leadership in Ireland in canned

Ferruzzi sets up in UK

bidding for London-based S. & W. Berlsford, has established a UK holding company to handle its British interests.

newly-created company con-trolled by a Ferruzzi subsidiary. In all, Ferruzzi now controls

the bid was successful Beghin Say, a French sugar refiner also controlled by Ferruzzi, would acquire a stake in Berisford by acquiring a holding in Help-

Tate & Lyle and Hillsdown Holdings both put in bids for Berisford but following a refer-ence to the Monopolies Commission the offers lapsed.

Times Veneer offshoot sold

Corporate Development Inter-national (Holdings), the invest-ment company run by former journalist Mr David Burne, has sold more than half its 50 per cent stake in furniture company Times Vencer.

It has disposed of 3.79m shares—just under 30 per cent of the capital—to Pebble Invest-ments: At yesterday's share price of 26p that would have raised about £1m for CDI.

CDI, whose main shareholder is Jersey-based Pattern Securi-ties, holds major stakes in a number of small public com-panies including Kraft Productions and Dura Mill.

It bought its 50 per cent stake in Times Veneer from the controlling Berman family in the middle of last year, and said at the time it was keeping all options open for "investment in other fields and in other countries should attractive opportunities arise."

Interim figures released in October last year showed Tames
Veneer's pre-tax profit doubled
from £54,000 to £111,000, on
turnover up from £2.7m to

0003

1,050

17,504

Copies of the Directors' Report and Accounts may

be obtained from the Secretary,

New route Manchester - Amsterdam.

482

10p

1984

2000

242,846

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2,334

17,612

9.1p

33.2p

REED INTERNATIONAL PLC

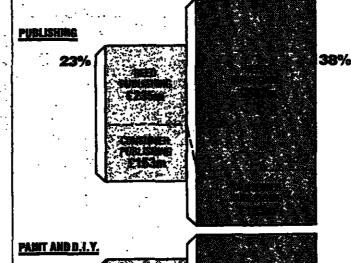
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-Overseas

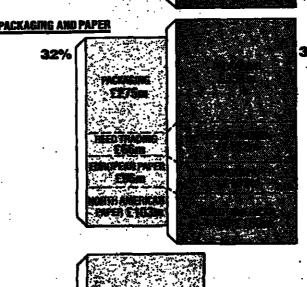
Well positioned for growth

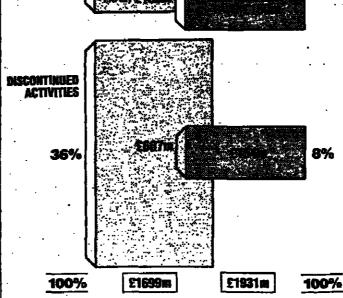
Turnover

Our changing profile 1981/2 Sales 1985/6 Sales









Destablishment TYV		<u>153</u>	<u>128</u> 53	20
Profit before taxation – UK – Overse	as	65	55	
Taxation - UK		137 (25) (18)	108 (22) (22)	27
- Overseas Profit before extraordinary item Extraordinary items	ns	— (16) 94 (15)	64 15	47
Profit attributable to ordinary s	hareholders	79	79	
Earnings per ordinary share Dividend per ordinary share (Final dividend of 16p per ordinar	y share)	79.5p 22.5p	53.6p 18.5p	48 22
OPERATING GROUP TRADING RESULTS	1986 £m	Trading	198 £m	
Reed Publishing Consumer Publishing Paint and DIY	Sales 578 183 288	Profit 67 7 19	Sales 511 176 247	Profit 57 11 17
Packaging	359	28	334	19

PRELIMINARY RESULTS FOR YEAR ENDED

OPERATING GROUP	1986	1985
TRADING RESULTS	£m	£m
Reed Publishing Consumer Publishing Paint and DIY Packaging Reed Trading European Paper North American Paper Central Costs Continuing activities Discontinued activities Inter-company Sales	Sales Trading 578 67 183 288 19 359 24 158 8 175 16 161 14 1902 155	Trading 1

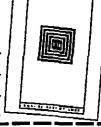
From the Statement by the Chairman, Leslie Carpenter:

"I consider that these results represent an excellent outcome for the year, and provide a sound basis for the future.

"Our objectives and strategy are clear. We shall continue to concentrate our resources and investment on those activities where our skills and experience lie and where we expect to achieve both growth and greater profit. These include business and consumer publishing, the decorative paint and DIY sectors of the home improvements market, and packaging and paper. "We shall maintain our geographic spread, focussing particularly on the United Kingdom and North America.

"Action already taken is moving Reed International towards these objectives. With the growth in earnings per share expected to continue at levels well above inflation, and with a strong financial base, I believe that Reed International can face the future with confidence."

The Annual Report will be published on 28 June 1986. If you would like a copy please complete the coupon and send to: Corporate Relations, Reed International P.L.C., Reed House, 83 Piccadilly, London W1A 1EJ.



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9 & 10 June 1986

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DAVIES & NEWMAN HOLDINGS PLC

Group activities include shipbroking and ships' agency, airline operating and aircraft engineering, production and workover oil drilling.

Turnover Profit before taxation **Profitafter taxation** Shareholders' funds Dividend pershare **Earnings per share**

SUMMARYOFRESULTS

Davies & Newman Holdings P.L.C., Bilbao House, 5 million passengers in 1985.

þ

Kwik-Fit

-1985/1986-A Year of **Continued Growth** and Development

1982 Pre-Tax Profit £1.44m

ୁ 1983 Pre-Tax Profit £2.68 m

1984 Pre-Tax Profit £4.15 m





OUTLOOK

46 Trading in the new financial year is showing significant increases over the same period last year. I am confident that your Company will continue to build on the progress already achieved and we will take advantage of every opportunity to maintain growth in our established business whilst pursuing further growth from the introduction of new products and services.7

Tom Farmer Chairman and Chief Executive.

- Europe's leading automotive replacement parts retailer.
- Serviced 2.25 million motorists last year.
- Traded from 318 outlets at year-end against 290 last year.
- Plans to open 30 new depots in the current year.
- Extended own-brand products (new steel radial tyres, exhausts, batteries, shock absorbers, radiators and remould tyres).
- Introduced 'Kwik-Lube' drive-in engine oil and filter change service.

For a copy of the 1986 Reports and Accounts write to: The Company Secretary, Kwik-Fit (Tyres & Exhausts) Holdings plc, 17-27 Corstorphine Road, Edinburgh EH12 6DD Tel. 031-337 9200

UK COMPANY NEWS

ISSUE NEWS

Guthrie returns to market with a value of £123m

BY LUCY KELLAWAY

Guthrie will be returning to the market after an absence of five years during which time its Malaysian plantations, once the mainstay of the company, have been sold off, leaving it as a diversified industrial holding company.

A further 11.3m snaces are being sold on behalf of the company to raise £16.1m. This money will be used to repay been sold off, leaving it as a group with debt of £12m against assets of about £100m.

The company's profit record

In 1981 the company was over the past five years has taken over by the Malaysian been seriously affected by curgovernment investment agency, rency movements, as about 60 the Permodalan Nasional Berhad, which installed new ated in dollars. The fall in the management and planned even dollar has accounted for a to pay a sim

THE FULL DETAILS are published today of a sale of shares in Gothrie, which will value the group at £123m.

Guthrie will be returning to Company, but has agreed to sell an increase in trading profits in each year since the plantations were sold belies a more uneven performance from each division. The electrical equipment companies have recovered from heavy losses made in 1983, which were due to recession in the US steel industry. Last year aviation profits fell from £6.9m to £3m, partly as a result

> At the offer price of 150p the shares are on a p/e of 9.1, based on an actual tax charge of 16 per cent. The company expects to pay a similar rate of tax in the current year. The gro dividend yield is 5 per cent.

USM flotation for Accord

BY RICHARD TOMKINS

Accord Publications, a London-based designer of fashionable greetings cards, is wishing itself a happy flotation today as it comes to the unlisted securiies market at a value of £8.2m.

Some 1m shares—about 15 per cent of the capital—are be-ing placed by stockbrokers Capel-Cure Myers at 125p a Accord was formed in 1974 when Mr Richard Horton, then

sales and marketing manager of greetings card maker Cam-den Graphics, decided to break

signing and supplying gift the signing and supplying gift wrapping paper since 1981 and has recently introduced a range of paper partyware Pre-tax profits have grown from £17,000 in 1981 to £351,000 to the company. Accord says if sees scope for increasing its estimated 3 per cent market in the year to last December, on sales up from £863,000 to £4.2m. Profits of at least customer base.

Tenby share offer delayed

den Graphics, decided to break away and set up his own enterprise.

It is now one of a group of publishers exploiting a growing demand for innovative, lighthearted, design-orientated greetings cards rather than the traditional verse variety. Some of its most successful cards have featured cartoon hippopota-

TV-am increased its turnover by 88 per cent to £29.27m in the year to January 31. It pro-duced trading profits of £9.37m but paid £4.29m to the Treasury of lower demand in the US for in Exchequer Levy.
In its first 18 months on air

of £2.09m

TV-am lost more than £14m. The company's recovery began The company's recovery began in the spring of 1984 when a new management team, headed by Mr Timothy Aitken as chairman and Mr Bruce Gyncell as managing director, replaced the original "mission to explain" programmin formagt with the "mission to entertain."

TV-am will float on the USM in the first two weeks of July

heralds

flotation

with £4.8m

THE BREAKFAST television station, TV-am, has heralded its forthcoming USM flotation

by announcing a recovery to pre-tax profits of £4.83m in the last financial year from a loss

in the first two weeks of July by releasing 11m shares or 34 per cent of its equity. The merchant bank, Kleinwort Benson, will sponsor the issue with Fielding Newsom-Smith as the brokers.

The flotation was catalysed by United Newspapers takeover of Fleet Holdings last year. Fleet held 34 per cent of TV-am, while United has a substantial shareholding in Yorkshire Television. The Independent Broadcasting Authority, which regulates independent television, does not permit dual investment in television stations. When TV-am first considered going public it envisaged a mar-The flotation was catalysed

COMPANY NEWS IN BRIEF

GROSS FINE, the Londonbased estate agents which had been expected to come to the unlisted securities market through a placing this week, has postponed its flotation because of what it described as TR a technical hitch.

Investment Trust reported net asset value per 25p share at 294.4p (318.4p) as at March 31 Le Mare Martin, brokers to 1986. Earnings per share rose the issue, said it had not from 7.87p to 9.33p for the year proved possible to tie up the and a final dividend of 4.75p

makes a total of 8.25p (7.5p). £115,000). Tax credit £18,000 Total income was £5.75m and extraordinary credit £36,000 necessary documentation in time but the flotation was (£4.5m) and after-tax revenue expected to go ahead shortly. NATURAL. Resources

> Bristol Waterworks Company is raising £5m and Sunderland & South Sheilds Water Company £3m, both through 1996 deben-tures which have been priced

HEADLAM SIMS & Coggins, footwear manufacturer, reports turnover of £7.2m (£7.72m) for year ended January 31 1986. Profit £10,000 (loss £109,000 after exceptional debit dividend 1s increased to 2.0p (44p), last year & £anlap ayment being 5.75p. Revenue for half year was £64,408 (£62,938) after tax £31,199 (£26,474), giving earnings of 5.25p (5.14p) per income share.

and extraordinary credit £36,000 (both nil). Dividend 0.5p (1p). £2.81m (£2.38m). A one-for-one Progress made in reducing scrip issue is proposed losses at Carter Pocock. Directors confident that group can Bristol Waterworks Company is profit level.

ARCHIMEDES tures which have been placed by Seymore Pierce.

ARCHIMEDES

ARCHIMEDES

Trust net asset value per capital share was 350.84p at April 30 pare been placed by Seymore like months earlier. Interim dividend is increased to 4.6p

SHEARSON LEHMAN **BROTHERS**

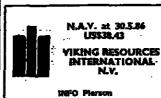
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152 93 CCL 11pc Conv. Pref. ...
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The Commissioners of the State Bank of Victoria (A corporation constituted under the State Bank Act 1958 of the State of Victoria, Australia)

81/2% Guaranteed Notes Due 1993

Repayment of principal and payment of interest and other charges guaranteed pursuant to the State Bank Act 1958 by:

The Treasurer of the State of Victoria

MORGAN STANLEY INTERNATIONAL

The following have agreed to subscribe or procure subscribers for the Notes:

MERRILL LYNCH CAPITAL MARKETS

SALOMON BROTHERS INTERNATIONAL Limited

ALGEMENE BANK NEDERLAND N.V.

BANQUE BRUXELLES LAMBERT S.A.

BARING BROTHERS & CO., Limited

CREDIT LYONNAIS

MORGAN GUARANTY LTD

SHEARSON LEHMAN BROTHERS INTERNATIONAL

S. G. WARBURG & CO. LTD. UNION BANK OF SWITZERLAND (SECURITIES)

WESTDEUTSCHE LANDESBANK GIROZENTRALE

YAMAICHI INTERNATIONAL (EUROPE)

Application has been made to the Council of The Stock Exchange for the Notes, in bearer form in the denomination of \$5,000 each, or at the holder's option, in registered form in denominations of \$5,000 or multiples thereof, to be admitted to the Official List subject only to the issue of the temporary Global Note. Interest will be payable annually in arrears on June 18, commencing on June 18, 1987.

Particulars of the Notes and of the Issuer are available from Extel Statistical Services Limited. The listing particulars relating to the Notes have been published and copies may be obtained during normal business hours up to and including June 9, 1986 from the Company Announcements Office of The Stock Exchange and up to and including June 19, 1986 from the following:

State Bank of Victoria, 30, Old Jewry, London EC2R 8EY.

Bankers Trust Company, Dashwood House, 69, Old Broad Street, London EC2P 2EE.

Cazenove & Co., 12, Tokenhouse Yard, London EC2R 7HB.

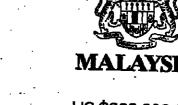
Collateralized Floating Rate Notes. Series A Due December 1997

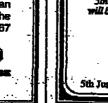
U.S. \$125,000,000

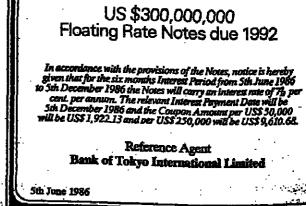
In accordance with the provisions of the Notes, notice is hereby given that for the three month Interest Period from June 4, 1986 to September 4, 1986 the Notes will carry an Interest Rate of 7½% p.a. The Interest payable on the relevant payment date, September 4, 1986 will be \$1,916.67 per \$100,000 principal amount of Notes.

By: The Chase Manhattan Bank, N.A. London, Agent Bank,

June 5, 1986







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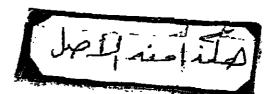
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UK COMPANY NEWS

Valin Pollen shares leap on 76% profit increase

Valin Pollen International, the corporate public relations group, saw its shares move ahead sharply yesterday on the announcement of a 76 per cent. increase in interim taxable profits to £878,000. The result compares with £500,000 last time, and sent the company's shares up 30p to 305p, before slipping back to close at 195p. Turnover rose from a restated £8.16m to £12.09m, and produced operating income of £5.02m, up from £2.59m. Mr Reg Valin, the chairman, says that since the start of the year, the homeony has acquired.

the company has acquired major new clients.

It has handled the Laura Ashley and Wellcome flotations as well as the launch of a major advertising campaign for the Stock Exchange. The industrial relations division has been particularly active in defending new clients against unwelcome takeover bids.

McAvoy Wreford Bayley has also enjoyed a steady influx of business from existing and new clients. Vallin Pollen Thomas and Kleyn in the Hague has doubled in size and staff, and has made a valuable contribu-tion to group profits. Mr Valin said that there s

clear evidence of a growing range of capabilities." This: demand for the "comprehensive partially stems from the changes leading up to "big hang," but also as a result of the increas-ing internationalisation of busi-

Meadow Farm

Meadow Farm Produce has

reached provisional agreement to acquire North Devon Meat, a farmers co-operative based in

Torrington, for a total of nearly

For the year ended March 30 1985, North Devon Meats achieved pre-tax profits of £827,000 on sales of £88.9m. In the year to March 29 1986, sales are likely-to-be broadly the same but pre-tax losses of £500,000 are expected. It has assets of £3.5m.

Meadow Farm will make an

assets of 23.5m.

Meadow Farm will make an initial cash payment of £2.5m out of its existing cash resources with further payments of £407,000 in December 1987, £359,000 in December 1988 and £824.000 in December 1988

£684.000 in December 1989.

£4m purchase

VALIN POLLEN comment Valin Pollen's shares have

1985 ness communications. These factors make him par-ticularly optimistic about the

ticularly optimistic about the prospects for the group and are influencing planning both in developing new marketing and communications services, and evaluating future acquisition prospects. The chairman is confident that the company will be able to report "outstanding results" at the year end.

The interim dividend is raised from an adjusted 0.33p to 0.5p, with earnings per share ahead at 3.8p (adjusted 2.2p). The profit figure is reached after amortisation of goodwill

of £52,000 (£7,000). Tax takes £384,000 (£218,000), minority interests debits £8,000 (£6,000) and there is an extraordinary charge of £80,000 (nil).

tumbled steadily in the past year or so, but staged something of a resurgence yesterday rising by 20p to 195p when these results sailed in ahead of expectations. The growth figures for profit and income are impressive enough, but costs are rising sharply and show little rising sharply and show little sign of slowing down. Like every other City advertising and public relations group, Valin Pollen has profited from the Pollen has profited from the recent rush of bids and new issues, but competition is intensifying as West End agencies like Saatchi & Saatchi and Lowe Howard-Spink Bell muscle into the City. Valin Pollen is nothing if not flexible, however, and is turning its attention towards. turning its attention towards specialist spheres such as in-vestor relations. New business vestor relations. New business is still rolling in and the City expects profits of £2m and a p/e of 21 for the full year. Just as Valin Pollen has benefited from the bull market, it could suffer if the market turns bearish. Although after the demise of the proposed merger with Good Relations, the management has been scouting about for acquisition opportunities in the US to broaden its income base.

Beefeater keeps up growth but cautious

GROWTH AT the James GROWTH AT the James
Burrough group of spirit distillers (Beefeater Gin, Borzoi
Vodka) has been maintained in
the year ended February 28,
1986, but the directors are
approaching the current year
more cautiously.

Mr Norman Burrough, chairman, says there has been an
excellent start to the year. But

excellent start to the year. But the anti-alcohol lobby is as strong as ever, particularly in the US. Thegroup is unlikely to benefit from exchange rates, and tourism is likely to be much reduced.

much reduced.

However, the year should be satisfactory, he adds.

In 1985-86 the group produced a record turnover up 7.2 per cent, from £57.4m to £61.54m, and pre-tax profit of £8.87m, a 6.6 per cent rise on the previous £8.33m. The company's shares are traded on the Over-the-Counter-Market made by

the-Counter-Market made by Granville, While sales of spirits gener while sales of spirits gener-ally to North America have been declining, with Beefeater Gin no exception, the group con-tinues to benefit from the over-

all strength of the dollar, and has achieved good growth in markets elsewhere.

In the home market, sales volume has continued to increase with wider distribu-

The investment in Pioneer Computer Group, completed last November, is still at an early stage but is on course.

The year's dividend is lifted by 14.3 per cent to 12p net (10.5p). The second interim

After tax and minorities, net profit for the year came to £5.28m (£4.6m) for earnings of \$5.6p (31.7p). There is a £246,000 extraordinary profit from the sale of James Bur-

Henry Boot Highlights of the 1985 Annual Report and Statement of the Chairman, Mr. E. H. Boot

Loss reported at half year worsened to £7.1m before taxation majority of loss relates to Kwai Chung Container Base Contract – loss recorded on Southern and Property Development Companies – closure of Malaysian operations – Group financially sound – borrowings down to £7 4m and net assets £20m – full provisions

Final dividend of 5p per Ordinary Share recommended making a

made for all known losses. TRADING - UNITED KINGDOM Building and Civil Engineeringincreasing profitability in North and Scotland – South East disappointing: Railway Engineering – difficult year – decline in U.K. following miners' strike – delays on export orders: Joinery – increasing competition – does not ment capital expenditure:

Plant - maintains profitability. TRADING - INTERNATIONAL Losses already outlined - claims being vigorously pursued: Hong Kong – Phase II Mass Transit Railway Contract profitably completed – awarded trackwork on Phase I Tuen Mun Light Rail System – Landscaping expanding: Singapore – trackwork joint venture proceeding for Mass Rapid Transit

Corporation - Malaysia operations closed. TRADING - PROPERTY Investment and Management - very satisfactory - improved profits: Development - management strengthened and long term schemes come to fruition in 1986 – substantial lettings and sales being negotiated.

GENERAL Disappointment at results - management team strengthened - trading in first quarter of 1966 within budgetconditions indicate continuing improvement and return to profitability in 1986.

ALIENT FIGURES	1985	1984
	€.000	£.000
mover	162,628	153,347
oss):Profit on ordinary activities before		
taxation	(7.129)	4,054
x on (loss) profit on ordinary activities	(1,161)	(1,109)
oss) Profit on ordinary activities after taxation	(8.290)	2.945
inorities and extraordinary items	(656)	(1,264)
oss) Profit for the financial year	(8,946)	1,681
dinary dividends	318	769
oss) Earnings per 50p Ordinary share	(156.5p)	55.3p
tal dividend per Ordinary share	6.0p	14.5p

Copies of the Report and Accounts obtainable from the Secretary, Henry Boot & Sons PLC, Banner Cross Hall, Shetfield S11 9PD.

TRADING-UNITED KINGDOM **Building, Civil Engineering, Homes, Railway Engineering, Joinery and Plant** TRADING-INTERNATIONAL Civil Engineering, Railway Engineering, Landscaping PROPERTY AND INVESTMENT

Development, Property



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For turner information please contact: Grasma Hammond, Head of Japanese Sales

Loing & Cruicishank, Piercy House, Condan FC2R 76E Telephone: 01-256 9711 (direct)

SNIPAOIO

Ploating Rate Depositary Receipts Due 1992 issued by The Law Debenium Trust Corporation p.l.s. tridencing a normand of principal and intents on deposits with

INTUTO BANCARIO SAN PAOLO DI TORINO ed in the Republic of Italy as a Credit Institution of Public Law) London Brauch

the six month period 4th June 1986 to 4th December 1986 Receipt will carry an Interest Rate of 71/6% per annum with Linterest Amount of US\$365.36 per US\$10,000 Receipt. relevant Interest Payment Date will be 4th December 1986. Company, London

MARCH NO

Agent Bank

BOARD MEETINGS

Interions: Seatrix Mines, Grootviel Proprietary Mines, Heaviree Brewery, Merievale Consolideted Mines, McLeod Russel, St Helene Gold Mines, Stillontein Gold Mineig, West Rand Consolidated Mines, Finals: Altifund, Buffelslontein Gold Mining, Capital Gaaring Trust, Henderson Adminatration, Highland Participants, Mill Samuel, Holden Hydroman, L.C.P. Northern Securities

Camford Engineering Electronic Rentals ...

French (Thomas) LPA Industries

assurance

Strong growth in Life Branches

The outcome of the year's trading showed strong growth in the Life Branch surpluses, offset by continuing losses on our General Branch business. After relieving part of the exceptional weather losses by the transfer to revenue of the claims equalisation reserve, the company's after-tax results for the year increased from £14.55 million in 1984 to £17.69 million. Given the

tor the year increased from £14.55 million in 1984 to £17.69 million. Given the underlying strength of our life business, an increased final dividend of 28.75 is recommended, making a total for the year of 44p, compared to 38p for 1984. New-business production in the Life Branches grew at a satisfactory rate, with group total new premiums increasing by nearly 23%, largely because of an increase in single premiums of over 50%, written mainly by Pearl Assurance (Unit Funds). There was also a substantial increase in self-

Life transfers from the parent company to the profit and loss account amounting to \$21.72 million were buoyant, increasing by more than 34%,

Largely because of the performance of our investments over the years, we have been able to make further improvements in terminal bonuses in both branches and to increase the reversionary bonuses in the Ordinary Branch by small amounts. Further, in order to achieve greater equity between different generations of policyholders in the Ordinary Branch we have declared special reversionary bonuses on older policies, and this has given rise to a one-off increase in the transfer to profit and loss account of over Present a uniform increase in the transfer will revert to a more normal level. The higher bonuses, will, of course, lead to increases in the benefits payable this year under our policies, and in the Ordinary Branch these increases will be significant, thereby enhancing our competitive position.

Premium income in the unit-linked subsidiaries improved substantially, particularly for Pearl Assurance (Unit Funds). Because of a strengthening of

the valuation basis, the surpluses generated within these companies were similar to last year. New premium rates were introduced last October and, assuming that the higher level of new business production in Pearl Assurance (Unit Funds) continues, this company's future surplus should increase at a satisfactory rate.

In contrast, the results of our General Branch business are unsatisfactory and it is no comfort to know that we are not alone in this respect. Exceptional weather claims from our UK domestic portfolio resulted in this business showing a trading loss for only the second time in the last 10 years. Remedial action is being taken and, in addition to premium increases introduced from 1st January, further increases and more onerous policy conditions will be applied to new and renewed business from 1st July.

Several sources of unprofitable business within our overseas and reinsur-

ance portfolios have been cancelled over the last 18 months, including some extended warranty business last year, but the inherent late reporting of claims on such business and the need for reserve strengthening led to further loss

There are, however, positive signs of an improvement in the prospects for the profitability of non-life business generally, with a significant hardening in premium rates, particularly for commercial and reinsurance business. We therefore felt confident in launching on 1st January our new subsidiary company, Hallmark, to which I referred last year, to write direct general insurance business in the UK broker market, and also in continuing our London-based reinsurance operation, albeit on a more restricted basis.

However, our review of the Monarch, to which I also referred last year, led us to the conclusion that the prospects for its continuing operations in the USA were not good enough and the company, was sold. The total proceeds from the sale were \$11.48 million, of which \$8.75 million was attributable to

During the year we also felt it appropriate to transfer £2 million from the general reserve to a contingency provision to be available to meet our share of the support that is deemed likely to be necessary for the orderly run-off of Community Reinsurance Corporation and the First New York Syndicate, in each of which we have a minority interest. Both companies have ceased writing business. Any losses will be charged in the profit and loss account as expenses net of tax as they occur and met by an equivalent transfer from this provision. An amount of £235,000 was met in this way in the 1985 account.

In the past we have published separate balance sheets for short-term and shareholders' business. However, they are regarded as one for taxation and insurance regulatory purposes and we have, therefore, decided to combine

There have again been several developments affecting the life assurance industry over recent months, to some of which I would like to refer. Last year I commented on the White Paper on financial services, in particular that we were in favour of the setting-up of a practitioner-based agency to regulate the marketing of life assurance, unit trusts and similar investments. We are still in favour of this approach but we are disturbed at the proposals made by the Marketing of Investments Board Organising Committee (MIBOC) relating to the regulation of individuals in the context of the Financial Services Bill. We feel that they will lead to an unnecessary increase in costs. which will ultimately have to be borne by the policyholders without providing any significant increase in protection for them. In particular, we see no need for a central register of all sales persons to be set up. It should be sufficient to limit the register to those who have committed misconduct. The proposals for a central test of competence also need to be modified. MIBOC recognises that the test will not enable persons to hold themselves out as being fully competent. There will be a need for supplementary specific training by companies to ensure that their sales persons are properly trained to self their products. Thus the ultimate responsibility for establishing a sales person's competence will rest with his/her employer. We therefore feel that employers with the necessary facilities should be able to conduct their own tests, subject to approval by a central authority.

We are also disturbed at the proposals in the Financial Services Bill to extend 'cooling-off notices to inclustrial Assurance business. Under this type of business a proposal does not come into effect until the policy document is subsequently delivered by the agent. If, at that time, the client changes his mind, any deposit paid is automatically refunded. If we have to issue cooling-off notices for such business it will add significantly to the cost of issuing these small policies without, once again, giving the policyholders any signifi-cant increase in protection for the additional costs which they will have to bear.

Turning to the Budget, the proposal to replace capital transfer tax by an inheritance tax will not adversely affect the Pearl as we did not write a significant volume of business for CTT purposes. The change will, however, give us the opportunity to write more term assurance.

Although I welcome the Government's intention to encourage the wider

ownership of shares, I feel it is a little odd that, whereas in 1984 the tax incentives given to encourage long-term savings through life assurance contracts were withdrawn in the name of fiscal neutrality, it is now proposed to give tax incentives for investing in Personal Equity Plans (PEPs), with the benefit of the tax relief being lost only if the plan is not maintained for at least one calendar year. However, I do not believe that the introduction of PEPs will have much effect on our traditional life business and it may give us further

opportunities to expand our services.

I mentioned last year that we telt it desirable to widen the range of experience on your board. We were delighted that Sir Austin Pearce and Mr Charles Tidbury accepted our invitation to join us as non-executive directors. Both have had distinguished careers and have wide business experience which will be of great benefit to your company. My colleagues and I commend them to you for election at the Annual General Meeting on 4th June.

I would also draw your attention to the item on the agenda, now a yearly occurrence, relating to the renewal of the directors' powers to issue securities for cash, other than to shareholders in proportion to their existing holdings. You will note that the amount mentioned in the relevant resolution is £1,000 less than last year, by virtue of shares which may be issued under the separate authority to fulfil options exercised under the staff scheme.

Finally, I would like to thank our staff for the excellent way in which they responded to the opportunities that presented themselves in 1985. Their resilience and flexibility are essential for our future success and I am confident of their continued support.

Einion Holland - Chairman.

NOTICE OF ADJUSTMENT TO CONVERSION PRICE

SANDOZ Holding Netherlands B.V.

(Incorporated with limited liability in the Netherlands)

U.S.\$99,541,000

41/4 per cent. Guaranteed Convertible Debentures due 1997 (the "Debentures")

Convertible into 169,000 Bearer Participation Certificates of Sfr. 50 par value each of, and unconditionally guaranteed by,

> SANDOZ Ltd (Incorporated with limited liability in Switzerland).

We refer to the capital increase of SANDOZ Ltd and the corresponding notice to holders of the Debentures on 2nd May, 1986.

Notice is hereby given in accordance with Condition 7(C) and Condition 15 of the Debentures that as at and from the date of this Notice each Debenture may be converted into Bearer Participation Certificates of Sandoz Ltd ("BPCs") at the rate of 5.3351 BPCs for each Debenture equivalent to a conversion price of US\$552.00 per BPC.

No fractional BPCs will be issued but a cash adjustment will be made in dollars as set out in the offering circular dated 24th June, 1985,

The Conversion Price in force up to the 12th May, 1986, when conversion rights on the Debentures were temporarily not exerciseable until the date of publication of this Notice, was US\$589.00 per BPC.

By: SANDOZ Ltd, Basle SANDOZ Holding Netherlands B.V., Amsterdam

McIntosh Hamson Hoare Govett

International Ltd.

has acquired an interest

Hendry Hay McIntosh Ltd.

(formerly Hendry Hay Smythe & Horton)

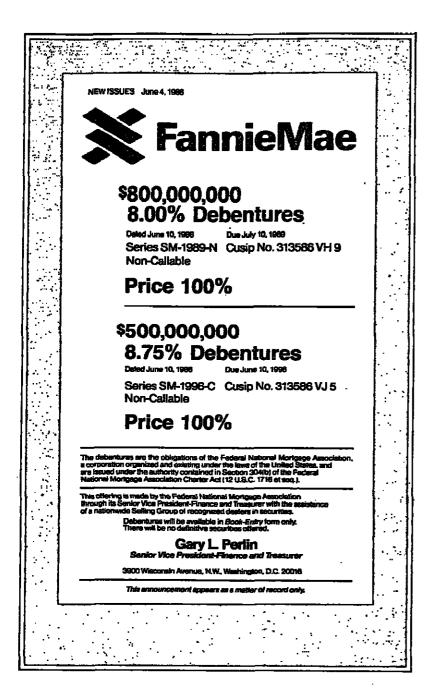
Member of the Auckland Stock Exchange New Zealand

> McIntosh Hamson Hoare Govett Ltd.

A member of the Hoare Govett Group

Copies of the 1985 Annual Report may be obtained from the Secretary, Pearl Assurance PLC, High Holborn, London WCTV 7EB.

A GREAT



The LONDON

APPOINTMENTS

Management changes at **Greenall Whitley**

GREENALL WHITLEY has sultancy company of the British ade the following management electricity supply industry. The ranges: Mr D. W. G. Bell will post is a new one at BEL made the following management changes: Mr D. W. G. Bell will be concentrating on his role as chairman of De Vere Hotels and Treadway Inns (US), from April 1, 1987, Within Greenalls Brewery, Mr Bell's responsi-Brewery, Mr Bell's responsibilities for the retail division will be assumed by Mr P. G. Greenall and his tenanted division responsibilities by Mr D. H. Griffith, from October 1. Mr P. L. Clarke will be taking over from Mr P. E. Ashworth as chairman of Cambrian Soft Drinks. Mr Ashworth is taking up additional responsibilities on behalf of the brewing industry. In addiof the brewing industry. In addition, Mr Clarke will assume responsibility for a new group take-home sales company, including beer, wines and spirits and soft drinks, also from October 1. Mr P. H. Standing is being appointed director of marketing services for all group companies.

Mr R. Y. Parry has been appointed chairman of MAY-WICK (HANNINGFIELD) in addition to his existing respon addition to his existing respon-sibilities as managing director, following the resignation of Mr A. W. Gillett due to ill health. Mr Parry has been managing director under Mr Gillett's chair-

Ms Nicola Brookes has been appointed group finance director of AMARL. Ms Brookes takes over as group finance director from Ms Brenda Langley, who has held the post since 1981. Ms Langley will remain an execu-tive director on the board of Amari and an active member of the group finance team. Ms Brookes has been corporate development director of Amari for the past two years. She handled the management buyout of Amari from BP in 1983, and also the company's full listing on the London Stock Exchange the following year.

Mr Richard J. Vardy has been appointed honorary secretary of the LONDON DISCOUNT MAR-

Mr Manfred Stratemeter has been appointed marketing direc-tor of British Electricity Inter-

Mr David V. Brain has been appointed to the board of BANRO INDUSTRIES as a non-

Mr Paul Myners, chief execu-tive of Garmore Investment Management, has been elected chairman of GARTMORE FUND MANAGERS, a unit trust sub-sidiary. Five other board appointments are; Mr Graham Joblin, Mr Peter Reeve, Mr Timethy Jackson, Mr William de Lucy and Mr Lewis McNaught.

Mr Allan Gasson has been appointed chief executive of UNITED TRANSPORT LINE. the shipping line for United Transport's container activities. This is a new position, created to strengthen the company's expanded business in short-sea

Chief executive for BTA

After 40 years with the BRITISH TOURIST AUTHORITY and its forerunner organisations, Mr Len Lickorish will be retiring as director general in August He is succeeded by Mr Michael Geoffrey Medlicett who has spent Geoffrey Medlicett who has spent his working career with the P & O Group, where he was marketing director with responsibilities for cruise ship and package tour operations. Mr Medlicott will be joining BTA on August 1 and will take over from Mr Lickorish on September 1. His title will be changed from director general to chief from director general to chief

Mr R. G. Bennett, underwriter of Marine Syndicate 201/202, has been appointed a director of LAMBERT BROTHERS (UNDERWRITING AGENCIES).

Mr John Poore, 2 partner in Poores of Acton, West London, has been installed as national president of the BRITISH HARD-WARE FEDERATION.

FOR A GREAT CITY

Board posts at Lazard **Brothers**

LAZARD BROTHERS & CO, has appointed Mr John Nelson as manging director from July 1. He will be assuming overall responsibility for the corporate finance division. Mr Nelson is a director of Kleinwort Berson. Mr Edward W. Dawnay has been appreciated to averaging director. promoted to executive director with Lazard Brothers. He has been with the company for 12 years and has worked in corporate finance since 1979. His most recent work has involved responsibility for the privatisation of British Shipbuilders war-binbuilding wards shipbuilding yards.

Mr J. A. Wischeart (general manager, Commonwealth Bank of Australia) has been elected chairman of the BRITISH OVER-SEAS AND COMMONWEALTH BANKS' ASSOCIATION in succession to Mr P. W. Weller (general manager, Standard Chartered Bank), who was elected deputy chairman.

Mr Anthony Rippon has joined WHITECROFT as company secretary in succession to Mr Richard Hope who has left the

P.E.G. MANAGEMENT CON-SULTANTS, a division of Philips Ell & Gross, has appointed Mr Jeffrey S. Collier

an additional director. FENCHURCH INSURANCE
BROKERS has appointed Mr
Brian Baker as an executive
director of Fenchurch London.

tion has nominated Mr Wesley A. Kuhrt as a new member of the board of WESTLAND. He is a senior consultant to United Technologies Corporation. He retired in 1982 after serving as president of Sikorsky and as vice president, technology, of United Technologies Corporation.

WHITEREAD & CO has appointed Mr Michael Angus as a non-executive director. He is chairman of Unilever.

Mr Roy Notion has been appointed deputy managing director of TAYLOR NELSON MEDICAL, a division of the Taylor Nelson Group. He was a director of the division.

IBM systems bouse, SKYNET as deputy managing director. He joins from RSB Systems, an IBM software house, where he was an ssociate director. Mr Dom Gregson, formerly

Viking Polypropylene's sales director, has been appointed to the new post of chief executive of ROBERMAP (UK), its plastic book and hanger unit.

Dr R. R. Stalbow has retired from the board of G.R. (HOLD-INGS). Mr G. K. C. Jehnston,

Japanese trade at Laing and Cruickshank

LAING & CRUICKSHANK, part of Alexanders Laing & Cruickshank Holdings international securities division of Mercantile House, opens its new Japanese department today. Mr Rebert Golding becomes director of Far East trading and Mr Graeme Hammord becomes head of Japanese sales. Both are also appointed directors of Laing & Cruickshank Institutional Equities. Mr Alex Farley and Mr John Healy also join Laing & Cruickshank swarrant traders. All four have come from County Bank.

UK ECONOMIC INDICATORS

ECONOMIC ACTIVITY.—Indices of industrial praction, manufacturing output (1980–100); engineering orders (200–190); retail sales volume (1980–100); retail sales value (1980–90); registered unemployment (excluding school leavers) and united vacancies (000s). All seasonally adjusted. Mig. output 104.4 109 101 105 107 98 105 113.4 115.0 116.3 116.6 103.2 194.9 192.8 193.6 1st qtr.
2nd qtr.
3rd qtr.
4th qtr.
September
October
November
December 106.5 108.5 141.4 145.2 177.7 143.7 149.8 164.8 218.4 115.6 115.0 117.4 103.8 102.9 103.7 104.1 189.7 187.4 1886 1st qtr. January February 145.4 145.6 140.9 148.6 118.0 117.0 117.2 119.8 119.0 102.3 102.2 102.4 102.3 108.9 108.1 109.4

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1st qtr.					116.9	106.4	
2nd ctr.	163.3	104.4	113.0	104.9			4.6
3rd qtr.	104.S	181.9	1133	103.3	115.0	103.3	7.1
4th ctr.	184.6	102.5	113.2	183.0	110.6	103.8	T.
September	105.2	102.1	115.0	104.0	114.0	163.6	S. S
	103.5	101.5	113.5	102.0	111.0	162.6	7.
October					112.0	106.6	- 2
November	185.1	182.6	115.7	183.6			3
December	185.2	10 4.0	119.3	105.0	109.9	103.6	14
1288							
	103.1	199.6	115.6	161.6	106.8	161.2	11
lst qtr.		100.6	1143	101.0	186.0	101.6	iii
January	102.1						
February	103.4	100.5	116.4	1 0 1.0	105.0	192.8	12 -
March	787 £	100 8	1166	102.0	118.0	101.6	18.7

(1960-100);	Madie o	mance,	corrent	DATABLE	Champ, Or	n nerdi	KA IETE
terms of tri	ıde (1966	3=100);	othcial	reserve	5 .		. 1
•	Export	Import	Visible	Current	Oï	Terms	Jan.
	volume	volume	balance	balance	balance	trade	700
1985							-7
1st ctr.	118.6	124.6	-1.266	-374	+1.958	96.1	<u>i≹ 52</u>
	120.5	124.8	-124	+1.333	+2.411	97.8	14.50
2nd qtr.			-453	+1.672	+1.996	188.2	MIR
3rd qtr.	116.3	124.1					
4th qtr.	118.9	127.4	-225	+921	+1,893	161.6	15.54
October	118.8	125.0	+ 7	+334		10 1.0	M.
November	118.5	129.6	-214	+112	+649	182.1	15.00
December	119.4	127.8	- 18	+475	+491	191.7	15.54
		يداعم		. 2.0			
1386			4 444			141.0	***
1st qtr.	117.4	126.1	-1, 400	+800	+1,994	191.6	11.48
January	118.7	120.3	+155	+1,155	+987	181.7	
February	129.7	125.8	-344	+256	+678	100.7	15.86
March	112.7	132.2	-1.211	-611	+330	166.7	18.25
April	122.2	121.9	-191	+409	+337	101.7	12.00
			201	. 200			18.29
May							

FINANCIAL—Money supply M0, M1 and sterling M1, ban advances in sterling to the private sector (three months) that is

annual rate); buildi	ng soci	eties' n	et inflov	v; HP†,	new 🖙	Žίε; ε
seasonally s	rdjusted.	Clear	ing Bar	ak base :	rate (e:	nd persi	1).
_				Benk	BS	HP	Base
	140	151	×.	advnes.	irDow	lending	rste
	%	先	%-	%	Ēm	£m	
1985							1.
1st atr.	2.2	8.7	9.I	15.2	1,511	3,109	13.H
2nd gtr.	5.1	32.4	28.4	19.2	1.523	3.082	12.5
3rd qtr.	5.5	15.4	11.6	17.5	1,771	3.274	
4th qtr.	14	25.1	17.8	17.7	2,299	3.431	117
October	1.5	24.5	19.6	18.7	796	1,144	13
November	3.6	21.5	29.4	17.6	638	1,095	
	2.7		14.2			1.132	7
December 1986		25. 1	. IAZ	17.0	365	1,172	Ĺ
1st atr.	6.5	3.6	18.7	12.2	2,228	7,267	11.24
January	3.8	14.6	11.1	11.4	770	2.739	100
February	4.6	5.3	6.8	9.1	793	2.318	12.0
March	51	8.2	14.3	16.4	657	2.210	TI
April	4	21.5	29.0	26.8	756	- Para	15.00
May	***	41.0	20.0	24.0			疑
							i e

INFLATION—Indices of earnings (Jan 1980=100); basic magnish and fuels, wholesale prices of manufactured products (1964100) retail prices and food prices (Jan 1974=100); FT commodit ides (July 1952=100); trade weighted value of sterling (1975=315)

•	Ears- ings	Basic matis.*	Whaele.	RPI*	Foods*	cmdty.3 Mig.
1985	_		_			
2nd otr.	170.3	138.8	139.4	375.3	339.4	278.13: 1
3rd atr.	174.4	133.1	148.2	376.3	335.5	251.12; 112
4th qtr.	176.9	132.6	141.4	378.1	337.4	2/27
September	176.1	122.7	149.5	376.5	335.8	251.12 a :t4
October	173.9	134.7	141.9	377.1	335.5	243.46 2 144
November	176.8	132.1	141.5	378.4	337.4	1/2 8 164
December 1936	180.0	134.7	141.9	378.9	339.4	1/2 (1.14)
Ist qtr.	179.1	133.6	142.4	286.8	243.3	P/a 1711
January	176.9	135.2	142.7	379.7	241.1	P/2 3762
February	177.9	123.9	143.3	281.1	343.6	11/4 p7(1)
March	182.5	129.8	144.2	381.6	345.2	1/2 ST
April		128.1	145.4	383.3	347.4	41.
		* Not a				_

† From January 1986 includes amounts outstanding on credit casts.

COMPANY CHAIRME PROBE!

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Isveimer **Balance Sheet**

New credits disbursed: It. lire 1,745 Billion

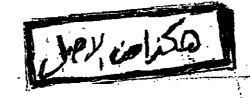
Outstanding loans: It. lire 6,480 Billion

In 1985 Isveimer's expansion trend 1,745 billion lire in credits, 55% in credits continued, registering of which were funded in the a growth above the sector's average: outstanding loans reached It. lire 6,480 billion, up 12.7% compared to 1984. Isveimer granted loans for It. lire 1,792 billion during 1985, a 34% increase over 1984, and disbursed

international financial markets. Previous loans in foreign currency equal to about 530 million ... dollars were re-negotiated at more favourable conditions. The net income was 40 billion lire.

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BUSINESS LAW

Judges and board decisions in takeover battles

By A. H. HERMANN, Legal Correspondent

generally accepted principle of common law, both in the UK and overseas, that they should not. The reason for this is that if judges try to predict the future effect of decisions, they are in no better, and possibly in a worse, position than the managers who, through long experience, can make a better educated guess and benefit from educated guess and benefit from accumulated intuitive know-

the Thursday Just

INDICATO

And incomes on the second seco

As to decisions which have already proved to be wrong or unlucky, it would not be fair to criticise the managers with benefit of hindsight so long as their intentions were beyond reproach.
This principle of judicial non-

interference in business deci-sions, usually termed the "business judgment rule," served well for a long time but its foundations have been under-mined because the interests of managements and those of shareholders in large companies no longer necessarily coincide. Now one must consider the often conflicting interests of

In the US the future of the "Ousiness judgment rule" has been recently called into ques-tion by a series of decisions taken by the courts of Delaware, that Mecca of company lawyers, where managements have tradianything they liked. However, leveraged takeover bids. management buyouts and poison pills have obliged the courts to redefine the "business judg-ment rule" in a way which has alarmed the company Bar. Fustifiably, its members fear that Delaware may cease to be multinationals' favourite place

of registration.

The problems faced by the Delaware courts are essentially the same as have or may be faced by English courts as similar takeover defences come for scrutiny before them. The

After a long absence, hostile takeover bids have arrived this year on the French scene. New rules facilitate takeover bids

This development adds to the topicality of the Blackstone lecture recently delivered at Pembroke College, Oxford by The Tune compared the strict attitude of French law, which attitude of French law, which are at present being considered by the American Law Institute, the duty of a director or officer to perform his functions in good

tude and by paying greater attention to the substance of the business decision, as opposed to the process by which it was reached, in common law

Prof Tune said that in no case so far had a French court declined to judge a business decision made by the directors of a company. French company law expressly provided that the directors were liable to the company and to others for any fault in their management.

Judge-made law extended this liability to mistakes and errors even if not committed directly by members of the board. Every fault which caused damage led to the liability of the manage-

The French Companies Act encourages and facilitates share-holders' suits against members of the board. In the case of liquidation, when the assets are not sufficient to meet debts, the court may order the directors and executive officers to pay up to the extent the deficit was due to their own fault. In only one respect does French law treat management more leniently than English law: defying legis-lation, the courts do not inquire ware actually did into the fairness of dismissals von Gorkham. significant reasons stated by the By contrast, English courts.

which do inquire into the fair-ness of dismissals, tend to leave other managerial decisions well alone, and certainly do not make directors liable for mere errors of judgment. According to Lord Wilberforce, when the actions of directors are challenged, the court should first consider the nature of the power which they exercised and whether they did so for a

by laying down time limits within which the executive board of the stockbrokers' association must give its approval and the COB (stock exchange commission) certify the information which must be published by the bidder and the target company: Frenckin authorities that they directors paid 10 or 15 per cent more for their headquarters office than was necessary, the judge will accept company: Frenckin authorities that they had good reasons or seem to have a much more made an innocent mistake. He active part to play than is usual however, there is evidence that they overpaid by 56 per cent more their sood faith will or more, their good faith will be questioned.

US law does not differ in principle from the English

treatment of business judgment, but elaborates it in greater

SHOULD JUDGES try to He invited his audience to consecond-guess the decisions of sider whether the time had not managements? It seems to be a come for the two systems of law generally accepted principle of to move closer together, by a common law, both in the UK relaxation of the French atti
time of the they should be and by paying greater. be expected from an ordinarily prudent person; he is obliged to make such inquiries as he reasonably believes to be appropriate. The Principles further define when a business judgment is made in good faith. when the director is not person-ally interested, is properly informed, and rationally believes that his decision is in

> In a 1981 decision, the Supreme Court of Delaware refusal to do so was covered by the "business judgment rule" if it was based on the

> shift the court's attention to whether the committee was really independent and whether been obvious that the court can reverse the directors' business judgment; by finding that they were not properly divised, it caused great consternation when Supreme Court of Delaware actually did so in Smith Mr van Gorkham, faced with

the financial difficulties of a company of which he was chief company of which he was chief executive, arranged a leveraged buy-out in which the priceoffered for the shares was substantially higher than the average share price in the preceding five years. The offer was accepted by the board and subsequently by shareholders representing 70 per cent of the equity. A 7 per cent minority opposed the deal, asking for \$100m in damages. The court of thancery rejected the compower which they exercised and whether they did so for a proper purpose; and respect their judgment as to matters of management if it finds that they acted in good faith.

The reason why the French cannot, and the English can, operate such a "business judgment rule." The Delaware Supreme Court, however reversed this decision; it concluded that the board's decision had been hasty and not sufficiently informed.

In the case of Continental fillinois, where the senior management team was sued for managing the bank imprudently

as well as failing to disclose its problems promptly and violat-ing security laws, nine execu-tives, including the former chief executive, denies liability

In the UK, trying to trustrate a hostile takeover bid by Argyll, the Distillers board, supported by some institutional state holders, agreed to reimburse Guinness for the £40m cost of the launching a friendly takeover.
The Takeover Panel rejected
Argyll's complaint, though the
move had been criticised by a
number of leading City institutions

Argyll brought an action in the High Court under s.151 of the Companies Act 1985—which prohibits financing the purchase of own shares — but decided against suing the directors individually. After the bid was referred to the Monopolies and Mergers Commission, the court action was not pursued, but the Stock Exchange passed a rule that, in future, such "poison pills " would have to be approved by shareholders if they exceeded 25 per cent of the past three years' profits in value or if their value was unlimited.

limited. Thus, even in the UK it is now recognised that the free-dom to exercise business judgment in normal circumstances cannot be left uncurtailed in cannot be left uncurtailed in takeover battles. If not the courts, the authorities feel obliged to put up at least token limits to management's identification of its interests with that of the shareholders, Prof. Tune's invitation to close the gap between the French and the common law approach may be brought; about by necessity. be brought about by necessity, the supreme taskmaster of law makers.

IMANCIS.

** Decision of the Stockbrokers' Association, March 1986, p3,249. Official Journal March 13 1996, p3,249. Commission des Operations des Bourse Regulation No 66-01 of March 13, 1986, Official Journal March 16 1986, p4,285.

† Howard Smith Ltd v Ampol Patroleun Ltd, Pray Council (1974) AC 821.

† Zapata Corp v Meldonado.

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l Such as are awake during lessons? (5-9)

10 Birds in another nest (5)

11 Popular holiday period. Getting towards the North in tight jam? (9)

12 Drunk goes round the room. Could be pickled (7)

oreek character to appoint to the academy (7)

14 Flesh out sort of life in supermarket? (5)

16 Toper, drunk, hits the hay— a bewildering performance (4, 5)

19 Once over (2, 3, 4)

10 The dance own (2, 3, 4)

20 The dancing party's discovery—no light! (5)

22 Bombards groups returning round Air Force (7)
25 Greek agency of the state of th 25 Greek agency of vengeance

—among other things (5, 4)
28 Boat to sketch in Scotland 29 Activity undertaken before someone gets cross (14)

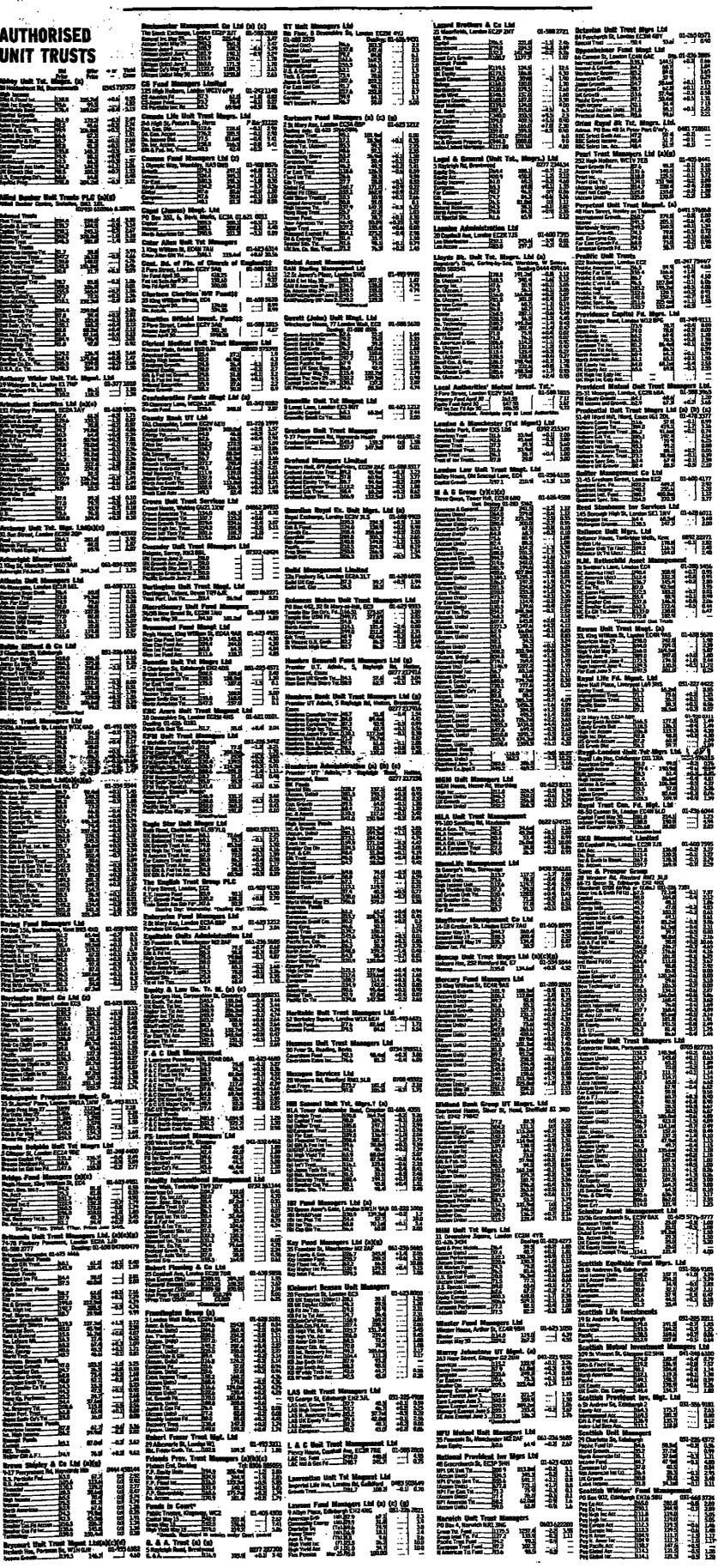
2 Obtain a City man having good grounds for sale (4, 5)
3 One lass changing and making up 16's necessity?

4 Everyone has to serve here

the contrary! (6)
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applause! (5)
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US copper workers make pay cut offer

UNIONS AT Newmonth Mining Corporation's subsidiaries Mag-ma Copper Company and Pinto Valley Copper Corporation have countered the company's pro-posal of a \$4 an hour wage cut with an offer to accept a \$1 an hour reduction, reports Reuter

But a company official said the offered cut was "definitely

not enough."

He said even the \$4 cut would not make the company profit-able. "It will just help us no our long range plan for sur-

The company says it is still hopeful that agreement can be reached before the existing labour contracts expire on June 30 at Pinto Valley and on July 1

WEEKLY METALS

All prices as supplied by Metal Bulletin. ANTIMONY: European free ANTIMONY: European free market, 99.6 per cent. \$ per tonne, in warehouse, 2.740-2.780. BISMUTH: European free market, min. 99.99 per cent. \$ per lb. tonne lots in warehouse, 2.60-2.95.

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European free market, min. 99.95 per ceut. \$ per lb, in warehouse, ingots, 1.06-1.11, sticks, 1.08-1.13.

COBALT: European free market, 99.5 per cent, \$ per lb, in warehouse, 6.30-7.30.

MERCURY: European free market, min, 99.99 per cent, \$ per fisk, in warehouse, 220-230.

MOLYBDENUM: European free market, drummed molybdic articles.

SELENIUM: European free market, min, 99.5 per cent, 3 per lb, in warehouse, 4.60-5.00. TUNGSTEN ORE: European free market, standard min. 65 per cent, \$ per tonne unit WO, VANADIUM: European free market, min. 98 per cent V₁O₂, other sources, \$ per lb V₁O₂, cif. 2.50-2.55. URANIUM: Nuexco exchange value, \$ per lb U₁O₂, 17.25.

the European Commission. In a report which will be presented to the next meeting of EEC Fisheries Ministers later this month the Commission says night said that it amounts to an estimated one to two per cent of the total allowable catch set by the Commission each

> The report nevertheless calls for tighter enforcement of individual quotas through an extension both of its own powers and those of national governments.
> The EEC's fisheries conserva-

which EEC member states are

enforcing the conservation pro-visions of the Common Fisheries

The EEC's fisheries conserva-tion policy, which was adopted against a fishery which was

EEC calls for tighter control of fisheries CRITICISMS OF the way in in 1983, is essentially two

total allowable catch for certain categories of fish and it spells out a number of "technical Policy were voiced yesterday by measures" (restrictions on mesh sizes, minimum landing sizes and rules on where fishing can take place) to back this up.
The Commission says that the that it found evidence of over-fishing in Community waters "transition period" but that but insists that the problem is not excessive. An official last make sure that the rules are more rigorously applied. One way is to start implementing the infringements procedure and take cases to the European Court. Another is for the Commission to call on national governments to launch more "administrative enquiries" where fisheries are suspected of not playing by the rules. Co-incidentally the Dutch Govern-

pronged. It fixes each year the mackerel catches as horse mackerel, a different species. The report also says that the powers of member states should be widened so that as well as inspecting boats at sea they will in future be able to inspect landings and fish markets where useful information can be gathered.

The Commission would also like to extend its authority so that its 13 inspectors who currently visit Community ports with the approval of local offi-cials can in future insist on the right to make spot checks un-

The report concludes that in everal member states there are insufficient national measures to make the Community legislation effective and in others

LME fails to resolve dispute over investor protection rules

BY ANDREW GOWERS

THE LONDON Metal Exchange ment.

The exchange — the world's market — and THE LONDON Metal Exchange and the international copper industry have failed to resolve their differences with the UK Government and with its new City regulatory body, the Securities and Investments Board, over proposed changes in the LME's trading system. Officials said that meetings between representatives of the exchange, the industry, the SIB and the Department of Trade and Industry yesterday and the day before had left the exchange at loggerheads with its would-be regulators on the issue The LME to conthe issue. The LME is con-tinuing to demand special treatment under UK investor protection rules, while the SIB insists that it must implement the leter of financial services legislation now before Parlia-

leading metals market — and the Board have agreed to hold another meeting on the subject, but no date has been fixed. The copper industry, represented in this case by the British Non-Ferrous Metals Federation, is also hoping to meet the STR scon.

The controversy focuses on The controversy focuses on the LME's current system of inter-office trading. The SIB says this does not assure investors of obtaining a fair price as required by the Financial Services Bill or guarantee the establishment of accurate audit trails for the market, and that it will therefore have to that it will therefore have to change if the LME is to qualify as a recognised investment exchange.

The LME is adamant that the system works as it is, and that any further change—following the introduction of a central clearing-house, to which the exchange has already agreed—would be too costly. The possible alternatives include expanding the exchange's two official ring trading sessions to a full "open

outery" system, or building up the computerised recording of transactions. Copper industry representa-tives described yesterday's meeting with Government officials as "helpful." Officials said it gave them an opportunity to explain the provisions of the Financial Services Bill, some of which did not appear

Chernobyl's market fallout

Traders in Chicago maintain that the event has vanished from their calculations just as fast as the winds swept radia-tion fallout across the European continent. Most markets have settled down—straitjacketed by the sheer force of fundamentals. Global wheat and coarse grain

surpluses, particularly in the US, exceed any reasonable estimates of revised Soviet import requirements. The EEC's meat and dairy stocks alone are more than except the except Soviet in the except Soviet in the EEC's meat and dairy stocks alone are more than except Soviet in the EEC's meat so when the EEC's meat so we will be a soviet in the EEC's meat so we will be a solution of the EEC's meat so we will be a solution of the EEC's meat so we will be a solution of the EEC's meat so we will be a solution of the EEC's meat so we will be a solution of the EEC's meat so we will be a solution of the EEC's meat so we will be a solution of the EEC's meat so we will be a solution of the EEC's meat so we will be a solution of the EEC's meat so we will be a solution of the EEC's meat so we will be a solution of the EEC's meat so we will be a solution of the EEC's meat so we will be a solution of the EEC's meat so we will be a solution of the EEC's meat so we will be a solution of the EEC's meat so we will be a solution of the EEC's meat so we will be a solution of the EEC's meat so we will be a solution of the EEC's meat so we will be a solution of the EEC's meat so we will be a solution of the EEC's meat so we will be a solution of the EEC's meat so we will be a solution of the EEC's meat so we will be a solution of the EEC's meat so we will be a solution of the EEC's meat so we will be a solution of the EEC's meat so we will be a solution of the EEC's meat so we will be a solution of the EEC's meat so we will be a solution of the EEC's meat so we will be a solution of the EEC's meat so we will be a solution of the EEC's meat so we will be a solution of the EEC's meat so we will be a solution of the EEC's meat so we will be a solution of the EEC's meat so we will be a solution of the EEC's meat so we will be a solution of the EEC's meat so we will than sufficient to cover Soviet

In addition, the consensus within the scientific community now indicates that the impact of the disaster on Soviet grain production will be only slight. The US Department of Agricul-ture estimates that a maximum of 4 per cent of this year's crop could be affected. The UN's Food and Agriculture Organisa-tion said in Rome yesterday that this year's aggregate cereal pro-duction in the Soviet Union and in neighbouring countries was

Serious questions remain, of course, about the effects of radiation on forage and livestock. The Ukraine, where Chernobyl is situated, accounts for more than 20 per cent of Soviet livestock, and significant numbers of animals may have to be destroyed.

But it is far from clear that this will translate into large Soviet purchases on the world market. Many Sovietologists believe that the USSR will tolerate higher radiation levels And with the gold price in the doldrums and the oil market sharply down, the Soviets have less foreign cur-

ing with the CME's arch-rival,

THE WORST of the Soviet rency to cover additional purnuclear disaster at Chernobyl chases. In any case, they had may now be over, but commodity markets could still feel the grain market just to cover ing big buyers to hold off purtree heat for some time in the form of increased price volatility and trading volume.

THE WORST of the Soviet rency to cover additional purpayment-in-kind (PIK) prooptions contracts traded gramme had not yet been climbed steeply, while the open implemented, further encourag- position at the end of each day their pre-Chernobyl require chases until the government in the grain and oilseed contracts.

It was the same story in the grain and oilseed contracts.

In the first three days of the



Brisk trading on the CBOT floor

shopping list.

Why, then, did the markets react as they did when news of Chernobyl began to filter out? The most obvious answer is they had never had to deal with a problem of this kind before.

The nuclear blast injected a

major element of uncertainty into markets which—perhaps complacently—had been previously locked into a holding pattern at eight-year lows.

The prospect was for continued price declines, despite the sharp drop in the value of the US dollar. Buyers were content to delay their purchases until lower loan rates for 1986 crops were fully in tor 1986 crops were fully in for high profits by buying the effect under new American short-term position in any confarm legislation, the Food tract that was moving upwards. Security Act of 1985. This year's Thus the volume of futures and sultant.

this strategy would be lost quickly if they signalled that they were adding to their lines, maintaining a consistently medical transfer open position. modest open position.

But even before Cheronbyl.

there were signs that the bear trend could be bucked. Specula-tors and chartists trading for their own and for institutional accounts were readying them-selves for a move based on their operating principle that the market had been oversold. The nuclear disaster merely underlined existing concerns over factors like worsening wheat conditions in Kansas and the Southeast. Chernobyl, in other words, was merely an excuse for something they were already planning to do.

Commercial houses in general adhered to their selling stra-tegy, while other traders went for high profits by buying the short-term position in any con-

In the first three days of the week beginning April 28, for example, wheat futures traded more th

of the preceding five-day period on the Chicago Board of Trade. Maize and soyabean futures volume tripled between April The bulls were on a stampede. with wheat, maize, sugar and soyabean prices surging and even oil moving up on the

risks of nuclear power. But the bull run contained the seeds of its own demise and ended before the immediate impact of the nuclear disaster had been assessed. The market started to discount the effects of the accident amid more sober

assessments of its implications for agriculture. But more important factors in the subsequent price decline were the market's chartists, who moved out of commodities as fast as they had some in taking the

out of commodities as fast as they had come in, taking the speculators with them.

Although the higher volumes resulting from the news from the Ukraine lingered well into May, they have now more or less faded away. In the week ending May 30, for example, wheat futures traded 35.48m bushels—close to the pre-Chernobyl level.

The chartists and speculators do not need another Chernobyl to prompt their reentry, since it is price volatility which any trader seeks. At least, after months of apathy, they have been reminded that the agricultural markets exist. The nuclear disaster may, in short, have ushered in a period of

have ushered in a period of greater unpredictability for commodities like wheat, coarse

China waking up to futures trading

BY DAVID OWEN IN CHICAGO

CHINA, for so long slumber-ing giant of world trade, is preparing to start direct use major commodity futures The focal point of its efforts is currently Chicago, home of the world's two largest agricultural and financial futures and options exchanges: the Chicago Board of Trade and the Chicago Mercantile Exchange. After last year's symbolic but significant visit by Premier Li Xiannian to the floor of the CME, the People's Republic recently took the eminently practical step of securing some expert tuition. On April 29 the International Trade Research Institute of China's Ministry of Foreign Economic Relations and Trade (ITR) signed a memorandum of understand-

teaching ITRI officials how At the same time. Sun Hanchao, deputy director of the ITRL said that China planned to start trading grains and metals futures on the CBT "at an appropriate time." Such a move would certainly provide an im-portant boost for ailing CBT agricultural contracts. Last year, agricultural volume on the exchange dropped around 30 per cent from 1984 levels. For the moment, the emphasis is firmly on educa-tion, with Chinese delegations visiting both Chicage exchanges with increasing regularity. "Our relationship with the Bank of China goes back two to three years." says Mr William J. Brodsky. CME President and chief executive officer. "I think they are trying to understand how the markets work."
Maize, wheat, copper and
gold are the main CBT traded commodities in which China is emerging as a significant force in world trade (most Chinese rice and cotten is consumed domestically). In addition, according to Mr Raymond W. Carmichael, vice president, public relations, they want to get back into the position of being a major world soya bean preducer," and are "very interested" in options. In this vein, the CME's foreign currency futures and options contracts would appear to be another prime candidate for Chinese

China became a big maize exporter in 1985, selling 6.34m tonnes abroad. In the first half of the year, it had slashed its wheat imports to 3m tonnes from 9.9m tonnes in the corresponding 1984 period. Gold output is expand-ing fast, while the country remains a major net importe of copper, Whatever the current state of play, the prospect of the world's most populous nation participating directly in futures and options trading is clearly an exciting one for exchanges in Chicago and elsewhere. Mr Gilmore com-

explosion."
"Our major hope long-term is that the Chinese Government will start using the market on a regular basis, like the Australian and Cauadian Wheat Boards," says Mr Carmichael. "But we are not fooling ourselves that within two, five or even ten years they will be major

pares it with Brazil in 1974

—" before the soya bean

LONDON MARKETS

CONCERN about supply tightness helped to push the London Metal Exchange cash zinc price up to a nine-month high yesterday. With further encouragement for the rise coming from news that Preussag of West Germany will lose 5,000 tonnes of production over the next two months because of damage to its Nordenham plant the cash price gained 29 to close at £518.50 a tonne, and the discount against the three months position nar-rowed slightly. Further gains were registered in kerb trading following news that Metal-lgesellschaft of West Germany

to \$800. LME prices supplied by Amalgamated Metal Trading. ALUMINIUM.

Official closing (am): Cash 802-3 (788-9), three months 770,5-1 (770-1), settlement 803 (789). Final Kerb close: 768.5-9. Turnover: 27,400 tonnes,

ing price by \$30 to \$790 a tonne while Penarroya of

France had raised its by \$40

COPPER Cash highe grade 8 months grade A 941.2 +7.0 935,5/933 949 53 -2.025 953,939 Official closing (sm): Cash 933.5-4 938-9-5), three months 945.5-6 (951nt 834 (839.5). Final Kerb 935-40 +8.5 938-9 +2.5 939,989 Official closing (am): Cash 932-2.5 (931-2), three months 933-5 (937-40), attitument 932.5 (932). US Producer prices 68,00-71,00 cents per pound. Total turnover: 36,600,

LEAD

Official closing (am): Cesh 268.5-8 (265-5.5) three months 273-3.5 (261-1.5), settlement 268 (265.5). First Kerb close: 277-8. Tumover: 14,950 tonnes. US Spot: 20.00-21.00 cents per pound.

NICKEL

Official closing (am): Ceen 518-9 (508-9), three months 526.5-7 (519.5-29); settlement 519 (509). Final Kerb close: 529.530. Tumover: 18,650 tonnes. US Prime Western: 35.00-38.75 cents per pound. GOLD: ·

Gold fell \$2 an ounce from Tuesday's close in the London buffion market yesterday to finish at \$3402-3412. The metal opened at \$3412-342 and traded between a high of \$3412-342a and a low of \$3402-341. Trading was once again quiet and featuraless with little attention paid to the fluctuations in the value of the dollar. GOLD BULLION (fine ounce) June 4

GOLD AND PLATIRUM COINS Kurstrind, 33411, 34814, (\$23014, 23014)
Is Krug. \$1791, 1801a, (\$23014, 23014)
Is Krug. \$1791, 1801a, (\$23014, 2314)
Is Krug. \$274, 95.
Is Blue State State

SILVER

Silver was fixed 1.3p an ounce lower for spot delivery in the London builden market yesterday at 342.55p. US tent equivalents of the fixing levels were: apot 516.2c, down 2.15c; three-month 518.7c, down 2.35c; six-month 528.1c, down 2.2c; and 12-month 545.6c, down 2.4c. The metal opened at 343-344-p (513-515c) and closed at 343-344-p (513-515c).

SILVER Buillion + or L.M.E. | per Fixing - p.m. troy oz Price | Cnoffic'i 342,55p -1,58 342,5p +1,5 350,35p -1,59 350,5p +1,5 2558,40p -1,45 -

LME-Turnover: 3 (188) lots 10,000 oz. Three months high/low 350.1p, final kerb 350-2p.

Pigmest seles: 20 (20) lots of 50 terceses, 3,250 kg. Seef seles: 3 (0) lots of 20 sides.

MEAT COMMISSION—Average fat-atock prices at representative markets. GB—Cattle 103.79p per kg lw (+0.30). GB—Sheep 247.43p per kg est d c w (+3.08). GB—Pigs 81.45p per kg lw (+0.59).

INDICES COPPER FUTURES gained

ground on commission house REUTERS June 4 June 5 M'th ago Year ago 1729.5 1783.4 | 1788.1 | 1806.2 DOW JONES Dow June June Month! Year Jones 3 2 ago ago Spot 125.35125.75 — 117.49 Fut. :114.50114.53 — :129.69 (Base: December 31 1931=100)

MAIN PRICE CHANGES

t Unquoted. † Per 75 lb Rask. c Cente ter pound, w June. z May-June. z July. June-July. y July-Aug. * Cotton Out-ook.

COCOA

Sales: 4,296 (4,237) lots of 5 tonnes, ICO indicator prices (US cents per point) for June 3: Comp. daily 1579 157.78 (153.36); 15-day average 188.58 (169.85) SOYABEAN MEAL

June 121.1 122.5 -0.96
August 125.0 125.3 +0.50
Cotober 125.0 125.5 -0.25
Peb. 125.5 125.5 -0.25
Peb. 125.5 125.5 +0.25
Apr. 125.5 125.5 -0.25
June 125.5 125.5 -0.25 Sales: 50 (730) lots of 20 too

GRAINS

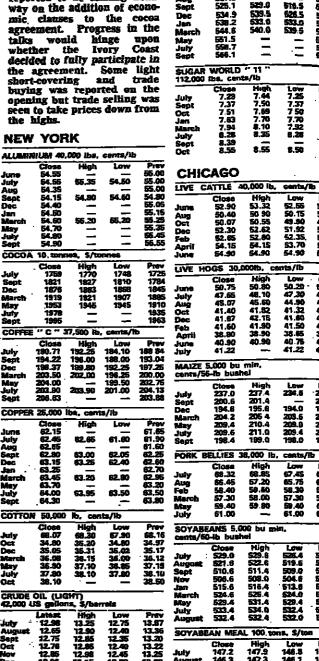
May. 107.65 —0.14 106.55 —0.28 May. 110.15 —0.21 108.45 —0.38 Business done—Wrest: July 114.15.
2.90. Sept 39.45, Nov. 107.80, Jan 104.90, March 107.85-7.85, May 140.15 Seles: 111 lots of 100 sonnas. Barley: Sept 98.10-7.80, Nov. 107.00, Jan 104.00, March and May untraded. Seles: 20 lots of 100 tonnas.
LONDON GRAINS. Wheat: US. Dark Northern Spring No. 1 15 per cent June 111.75, July 107.25, August 102.75 transhipment East Coast. US. No. 2 Soft Red Winter-Tuly 90.75, August 91.75. EEC first-helf June 117.50. 119.00 buyer-seller, Sept 101.00 value, Oct 103.25-103.75, Oct-Dec 105.25-105.75, Jan-March 110.25-110.50 buyer-seller, April-June 114.60 value Metas: US No. 3 Yellow/Frenck transhipment East Coast first-belf June 128.50. Barley: English Feed fob Spot 118.00 buyer, July-August 100 buyer. August 98.50 seller. Sept 100.00-101.00 buyer-seller, Oct-Dec 105.50 seller, Jan-March 110.50 seller. 100.00-101.00 buyer-seller. Spot prices. Feed Barley: Sootland 114.00. The UK mometary coefficient for the week beginning Monday June 8 well change to 1.067.

SUGAR

LONDON DAILY PRICE—Raw sugar \$171.50 (£115.00), down \$5.90 (down £4.50) a tonne for June/July delivery. White auger \$197.00. down \$5.00. Prices eased following Tuesday's set-back, in the wake of the \$0,000 tonnes acid by the Philippnes for August/October shipment, reports C. Czarnikow.

For tonne F.O.B. **US MARKETS**

buying and a general lack of selling, reports Heinold Com-modities. Concern over the possibility of a strike when labour contracts for domestic copper producers expire on June 30 was a key supportive June 30 was a key supportive factor in the market. Cocoa fatures closed higher but off the highs, in thin trading. The market was reacting to news from London on progress in ICCO (International Cocoa organisation) talks. The ICCO is specifically reported to be making headway on the addition of economic clauses to the cocoa agreement. Progress in the talks would hinge upon



Sales: 1,882 (3,429) lots of 50 tonnes.
Tete A Lyle delivery price for granulated bests sugar, was £219.50 (24,50) a tone for export.
International Sugar Agreement—(US cents per pound fob, and atowed Caribbasis ports.) Prices for June 3: Deliy price 7.19 (7.01): 15-day sverage 7.18 (7.25).
No. 6 off contract—ug 179.4-3.8, Oct 178.00-8.0, Sales: 0 lots of 50 tonnes. PARIS SUGAR—(FFr per tonne):.Aug 1433/1434, Oct 1467/1489, Dec 1477/ .1480, Mar. 1510/1524, May 1548/1567, Aug 1595/1610.

High Low 342.3 340.7

POTATOES The market's failure to break 277.00 support area, basis April, led to nervous short-covering in thin trading conditions. On one closing call values rose through a minor chart point. There were little fundamental reason for the sudden uprumbut it was possibly encouraged by rumours of blight warnings in the Holbeach area and forecasts of overnight frosts, affecting a market already sensitive to say weather changes and the subsequent effect on crop development, reports Coley and listper.

€ per tonne Nov 88.80 87.00 88.647.58 Feb 97.00 95.00 81.647.58 Apr 131.50 127.50 121.89-117.80 May 132.00 127.50 128.66 Nov 67.50 87.50 Sales: 328 (462) lots of 40 tonnes. Earlies—July 88.80-8.20, 100.00. Iules: 7 lots of 10 tonnes.

FREIGHT FUTURES Dry Carpo

| 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 Turnover: 178 (112). Close | High/Low | Prev.

75-day June Brent at \$11.80, but prompt products market gas oil prices edged down in line with lutures, markets and withdrawal of and-user buying-

SOYABEAN OIL 50,000 to, cents/fb

Latest + 0r CRUDE OIL-FOR (\$ per barrel)-June

GAS OIL FUTURES

\$ US

RUBBER

PHYSICALS-The London market was very quiet, reports Lewis and Post-68.25p (same). The Kuale Lumpur fob price (Maleysian cents per kg): RSS No. 1 was --- (203.0) and SMR 20 ---- (184.5),

FUTURES-Index 557, July 558-560, July-Sept \$58-560, Oct-Dec 557-560, Jan-March 568-572, April-June 583-587,

CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar recovers but nervous

The dollar finished above the day's lows yesterday in rather for trading. The recent reversal, following comments by June 4 Latest US officials suggesting a further decline in the dollar's value pushed the dollar to a low of DM 2.2580 before it recovered to finish at DM 2.2780 compared

Thursday James A

with DM 2.2740 on Tuesday.

The dollar enjoyed the benefits of a small technical correction with a firmer. Federal funds rate apparently providing underlying support. There was little overall agreement about where the dollar was likely to move next however with tomorrow's US unemployment figures hopefully. providing some further, indication on the performance of the US economy. The dollar eased to Y171.35 from Y171.55 despite strong suggestions of intervention by the Bank of Japan to stop the yen appreciating. Elsewhere the US unit finished at SFr 1.8845 from SFr 1.8790 and FFr 7.2525 compared with FFr 7.24. On Bank of England figures, the dollar's exchange rate index was unchaned at 117.3.

STERLING — Trading range against the dollar in 1986 is 1.5555 to 1.3770. May average 1.5202. Exchange rate index 75.7 against 76.0 at the opening and

POUND SPOT-FORWARD AGAINST POUND

DOLLAR SPOT-FORWARD AGAINST DOLLAR

0.905 0.439 1, 75.28 3.183 0.827 1.124 684.5 0.611 20.38 3.833 5.835 15.29 1000, 42.38 10.99 14.95 9097 8.124 271.0

0.999 1.579 3.141 256.5 10. 2.596 8.532 2150 1.920 54.03 0.358 0.551 1.909 90.97 3.960 1 1.560 827.6 0.739 24.65 0.263 0.390 0.889 66.91; 2.832 0.736 1 608.7 0.544 18.13 0.432 0.641; 1.461; 109 9 4.652; 1.208 1.643 1000, 0.693 29.79 0,484 0,718 1.636 125.1 8,209 1.565 1.840 1120 1 55.36 1,461 2,163, 4,906 369.0 16.62 4,067 6,515 3367. 2,998 100

Yan per 1,000: French Fr per 10: Ura per 1,000: Beig Fr per 100.

97: 10 7:71s 8: 81: 61: 81: 41: 41: 41: 45: 71: 75: 11:: 117:

Long-term Eurodollers: two years 7%-8% per cent: three years 8%-8% per cent; four years 8%-8% per cent; five years 8%-8% per cent nominal. Short-term rates are call for US Dollars and Japenese Yan; others, two days' notice.

EURO-CURRENCY INTEREST RATES

2 Spot | \$1.4845 | \$855.51,4920 | \$185.51 | \$1.4920 | \$185.51 | \$195.035pm | \$195.0 Forward premiums and discounts apply

Sterling finished at its worst level for nearly a month in rather featureless trading. The pound had been following the dollar but failed to benefit from a late technical correction in the US unit and finished close to the day's lows. Against the D-mark it slipped to DM 3.38 from DM 3.3850 and Y254.25 compared with Y256.25. Elsewhere it slipped to SFr 2.7950 from SFr 2.8050 and FFr 10.76 compared with FFr 10.8125. Against the dollar it eased to \$1.4835 from \$1.4935.

D-MARK — Trading range against the deliar in 1986 is 2.4710 to 2.1646. May average 2.2235. Exchange rate index 124.2 against 125.6 six months ago.

The D-mark finished below its best level in Frankfurt yesterday as the dollar reacted to its

P.a. months

2.95 0.95-0.92 pm

2.95 1.90-0.80 pm

-1.72 0.92-0.87ds -0.78 0.78-0.73 pm

0.78 1 pm 3 dis
1 -0.50 1 pm 3 dis
1 -0.50 1 pm 3 dis
2.67 1.47-1.42 pm

-13.79 225-675dis -5.10 145-175 dis
-8.20 145-144 dis
-8.20 145-144 dis
-8.20 145-144 dis
-8.20 145-144 dis
-2.31 1.55-10.76d

2.48 1.08-1.04 pm

1 2.11 8.25-6.75 pm

2.33 1.18-1.10 pm

912-956 712-74 712-74 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-81 813-8

recent sharp decline to finish at its best level of the day. The dollar closed at DM 2.2775 after coming at DM 2.2705 and com opening at DM 2.2705 and com-pared with DM 2.2760 on Tues-day. Early trading saw the US unit decline in busy trading to a low of DM 2.2580, following bearish comment by various US officials. However there was a recovery towards the middle of recovery towards the middle of the day although the tendency appeared to be to run short dellar positions in view of current uncertainty.

JAPANESE YEN — Trading range against the dollar in 1996 is 202.70 to 161.05. May average 167.01. Exchange rate index 202.4 against 175.6 aix months

262.4 against 175.6 six months age.

The Japanese yen finished below the day's best levels in Tokyb yesterday, prompted to some extent by small scale intervention by the Bank of Japan. The authorities seem unwilling to see the yen/dellar rate move below Y170 in the run up to next month's general election in Japan. Consequently the dellar recovered from an early low of Y170.35 to finish at Y171.50 up from Y171.35 in New York although weaker than Tuesday's close in Tokyo of Y172.15. Trading was mostly rather quiet as the dellar appeared to lack direction in nervous conditions.

CURRENCY MOVEMENTS

75.7 117.3 78.6 125.0 85.4 134.2 137.6 124.3 58.6 124.3

CURRENCY. RATES

8.86088 7.295 N/A 137.2 8.36649 6.888 2.16468 1.778 163.509 134.5 N/A 0.707 37,947

OTHER CURRENCIES

Arg'tine... 1.9790-1.2810-0.8600-0.8610 Aus'alla ... 2.1816-9.1850-1.4860-1.4866

11.00 am

EMS EUROPEAN CURRENCY UNIT RATES

43.9388 7.95360 2.15173 6.85146 2.42064 0.707666 1474.49

MONEY MARKETS

EXCHANGE CROSS RATES

UK rates continue to ease

noon of £187m through outright purchases of £1m of local authority bills and £18m of eligible bank bills in band 1 at 9½ per cent and £150m of eligible bank bills in band 2 at 9½ per cent. Late assistance came to £190m, making a total of £437m.

In Frankfurt call money was quoted at 444.5 per cent, down from 454.6 per cent on Tuesday. Short term liquidity was in good supply following the latest sale and repurchase agreements organised by the Bundesbank. Commercial banks received

918 918 | 7718 | 7718 | 859 878 | 678-6 | 459 434 | 412 456 | 11 1112 |

UK interest rates continued to fall in London yesterday amid growing speculation that clearing bank base rates would be reduced from their current level of 10 per cent. Three-month interbank money slipped to 94-94 per cent from 91-91 per cent. Overnight money opened at 101-102 per cent and touched a high of 11 per cent before finishing at 7 per cent.

at 7 per cent.
The Bank of England forecast
a shortage of around #400m with
factors affecting the market a shortage of around \$400m with factors affecting the market including maturing assistance and a take up of Treasury bills together draining £233m and the unwinding of previous sale and repurchase agreement a further £346m. In addition there was a rise in the note circulation of £95m and banks brought forward balances £30m below target. These were partly offset by Exchequer transactions which added £290m. The Bank gave assistance in the morning of £80m through outright purchases of eligible bank bills in band 1 at 9½ per cent.

1 at 91 per cent.
The forecast was revised to a shortage of around £550m before taking into account the earlier help and the Bank provided additional assistance in the after-

MONEY RATES Two Three Six Months 4.40-4.50 4.50 4.85 4.85 4.70 4.55 4.70 4.85 4.70
714 775-775 775-775 775-775
70-110 434-476 44.476
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FT LONDON INTERBANK FIXING

central council but dealers are not expecting any change in the discount or Lombard rate. UK clearing bank lending rate 10 per

(11,00-a.m. June 4)

Month

Treasury Bills (sell): one-month \$1, per cent; three months \$2, per cent. Senk, Bills (sell): one-month \$2, per cent, three months \$2, per cent. Treasury Bills: (sell): one-month \$2, per cent. Treasury Bills: Average tender rate at discount \$4880 per cent. ECGD Fixed Fiaktes Scheme IV relevence data May 7 to Jane 3 (inclusive) 10.176 per cent. Local Authority and Finance Houses seven days' notice, others seven days' fixed. Finance Houses Base Rates 10, per cent from June 1 1986. Senk Deposit Rates for sums at seven days' notice 4.35-4.375 per cent. Certificates of Tax Deposit (Series 5): Deposit P100.000 and swar held under one month 10 per cent. one-three months \$2, per cent. three-six months \$3, per cent. six-nine months \$3, per cent. Index \$100.000 \$3, per cent from May 30, Deposits held under Sories \$5, per cent. Deposits withdrawn for cent \$5, per cent.

FINANCIAL FUTURES

Carls - Last July Aug Bapt - 18.50 - 18.50 8.50 - 9.00 4.45 5.15 5.60 1.90 2.75 3.20 0.80 1.25 1.75 0.15 0.50 - 47, o yourse, Calls 1.16

High 63.62 93.70 88.62 93.42 93.16 92.86 92.61 92.35

STERLING INDEX

2.00 pm 75.7

3.00 pm 75.7

76.2

76.1

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76.3.

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CERT. DEPOSIT (LMM)

Nervous trading

Three-month sterling deposit futures retreated from the day's highs to finish virtually unchanged on the day in the London International Financial Futures Exchange yesterday. The September contract opened at 90.82 up from 90.90 and rose to a high of 91.01 at one noint as a high of 91.01 at one point as cash rates declined further on

growing expectations of an early cut in clearing bank base rates. However the momentum was not sustained as sterling fell to its lowest level for nearly a mooth and US cash rates edged higher. The September price came back to finish at 90.90, unchanged from Tuesday.

Long gilt futures

much the same way, recording a useful volume at the same time of around 10,000 lots traded. The September price opened at 123-25 up from 123-09 on Tuesday and touched a high of 124-05 before finishing at 123-08.

on to some of the day's gains but finished below the day's highs. Lower oil prices provided underlying support but there was considerable uncertainty surrounding the performance of the dellar and ahead of today's US

Aug Sept June July Aug Sept — 24.80 0.15 — — 0.25 0.00 1.60 0.20 0.70 0.00 1.40 1.55 6.10 0.40 1.50 2.80 3.20 3.10 3.60 2.40 3.85 5.00 5.70 1.45 1.50 2.80 3.20 3.10 3.60 2.40 3.85 5.00 5.70 0.70 0.95 11.80 12.00 12.60 13.10 pr int, Calls 5.215, Puts 4.365

Close High Low June 91-03 83-30 92-15 Sept 90-18 93-14 90-16 Dec. 89-27 92-02 91-31 Estimated volume 9,209 (8,173) Pravious day's open int. 5,614 (6

8pot 1-msth. 3-msth. 6-msth. 12-msth 1.4835 1.4796 1.4741 1.4870 1.457

Latest High Low Preval 1.4840 1.4850 1.4830 1.4950 1.4735 1.4800 1.4745 1.4845 1.4670 1.4720 1.4870 1.4740 1.4860 1.4860

Company Notices

the currency managers, currency forecasters & currency options adv

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FOREXIA (UK.) LIMITED

gge AFRICAN AND EUROPEAN

Legal Notice

No. DOZ743 of 1886
THE HIGH COURT OF JUSTICE
CHANCERY DIVISION
IN THE MATTER OF
ELECTRON HOUSE PLC
AND IN THE MATTER GF
THE COMPANIES ACT 1885

NOTICE IS HEREBY GIVEN that the Order of the High Court of Justice (Chancery Division) dated the 12th May 1986 confirming the cancellation of the Share Premium Account of the abovenamed Company of £3,414,348 was registered by the Registers of Companies on 28th May 1985.

Dated this 3rd day of June 1986.

BERWIN LEIGHTON of Adelaide House
London Bridge
London ECAR 9HA
(Rel: IL)
Solicitors for the above-named Company

This advertisement complies with the requirements of the Council of The Stock Exchange



JAPAN AIR LINES COMPANY, LTD.

(Incorporated with limited liability under the Law of Japan)

U.S.\$100,000,000

8% Guaranteed Bonds due 1996

Unconditionally guaranteed as to payment of principal and interest by

Japan

The following have agreed to subscribe or procure subscribers for the Bonds:

LTCB International Limited

Bank of Tokyo International Limited

Citicorp Investment Bank Limited

IBJ International Limited

LONDON MONEY RATES

Manufacturers Hanover Limited

Baring Brothers & Co., Limited

Goldman Sachs International Corp.

Kredietbank S.A. Luxembourgeoise

County Bank Limited

Bankers Trust International Limited

Banque Paribas Capital Markets Limited

Crédit Lyonnais

Merrill Lynch International & Co.

Nomura International Limited

Swiss Bank Corporation International Limited

Westdeutsche Landesbank Girozentrale

Morgan Stanley International

Shearson Lehman Brothers International, Inc.

Union Bank of Switzerland (Securities) Limited Yamaichi International (Europe) Limited

Application has been made for the 24,000 Bonds of U.S. \$5,000 each to be admitted to the Official List by the Council of The Stock Exchange. Interest on the Bonds will accrue from 30th June. 1986 and will be payable annually in arrears on 30th June in

Particulars of the Bonds and the Issuer are available in the Extel Statistical Service. Copies of the listing particulars relating to the Bonds may be obtained during usual business hours on any weekday (Saturday excepted) up to and including Monday, 9th June. 1986 from the Company Announcements Office of The Stock Exchange and up to and including Thursday, 19th June, 1986 irom:--

> LTCB International Limited 18 King William Street, London EC4N 7BR

12 Tokenhouse Yard, London EC2R 7AN

5th June, 1986.

Cazenove & Co.

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Prospective real redemption rate on projected inflation of [1] 10% and [13] 43 Audient [2] 5% (b) Figure: In purentheses those RPI tace sensite he index in the following is 8 months prior to issue RPI for September 1985, 376.5 and for April 1986; 385.3	175 255m 257m 256 6.3 452 333 618 257m 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618 618	Flactons int S0p. 442 15.0 2.6 4.8 11.4 11.6 19.0 19.0 19.0 19.0 19.0 19.0 19.0 19.0	12	FUOD, GROCERIES, ETC 130 ASDA-HFI Group 146 -4 12/75 29 27 181 235 20 ASDA-HFI Group 30 -1 18 -65 122 132 Aspatene 100 145 -25 41 24 13.5 133 Aryal Group 330 -10 67,73 28 33 16.0 128 Ias. Brit. Fds. Sp 334 -12 61 13 28 13.4 13 73.2 73.2 73.2 73.2 14 Aspatene 107 -1 73.2 20 43 18.6 124 Aspatene 570 535 -5 11.2 28 31 18.4 125 Aspatene 107 -1 12.5 20 43 18.6 126 Aspatene 107 -1 12.5 20 43 18.6 127 288 Aspatene 12.5 -1 12.5 28 31 18.4 128 Baris (Statene C) 285 -1 10.0 3.4 3.8 129 Baris (Statene C) 285 -1 10.0 3.4 3.8 120 285 71 285 -1 10.0 3.4 3.8 120 285 71 285 -1 10.0 3.4 3.8 120 285 71 285 -1 10.0 3.4 3.8 120 285 71 285 -1 10.0 3.4 3.8 120 285 71 285 -1 10.0 3.4 3.8 120 285 71 285 -1 285 -1 285 -1 122 285 285 285 285 285 285 123 24 25 25 25 25 124 25 25 25 25 25 125 25 25 25 25 25 25 25	11 REcourse Helps, 10a 19a-1-1, etc. 49 1.8 156 10 10a, Beld 10b 20 55 Ehry 10a, 500 80 4 1.8 156 15 Ehry 10a, 500 80 4 1.8 15 15 Ehry 10a, 500 80 4 1.8 15 15 Ehry 10a, 500 80 4 1.8 15 15 Ehry 10a, 500 80 10a
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RECENT ISSUES

High Low

Account Dealing Dates

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Fresh funding operations failed to unnerve either bond or share markets in London or share markets in London yesterday. The counter-attraction of the Epsom Derby obviously restrained both attendance and business but investment interest was sufficient to lift Government securities from recent low levels and promote underlying firmness to leading shares. ess to leading shares.

Interest rate optimism con-tinued to support market senti-ment, and the other feature of the day was confirmation of the the day was communication or the widely-rumoured deal becase on Dee Corporation and Associated British Foods. Dee has acquired the Fine Fare and Shoppers Paradise chains of AB Foods via a share exchange agreement. This involved a large placing of 147.5m shares on a partly-paid hasts which was affected within basis which was effected within a few hours.

Investors' cash resources were also tapped by Hanson Trust which placed a short 10m shares on behalf of their managers with various UK and US institutions. various UK and US institutions. Few funds were thus available for investment in other blue chip issues with the notable exception Reed International. Excellent annual profits coupled with a proposal to sub-divide the shares aroused considerable activity and Reed closed 78 up at 922p.

Other price movements were minimal and the FT-SE 100 share index, after being 4.3 down just before 10 am, ended a mere 0.8 off at 1,601.4. The FT Ordinary share index settled 0.2 up at 1,200.8

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Circle which shed 15 for a two-day loss of 30 to 645p. Elsewhere in the Building sector, BPB Industries slipped 8 to 492p and Rediand softened 3 to 432p. Robert M. Douglas attracted fresh speculative demand and gained 8 to 115p, while Turriff Corporation rose 7 more to 182p in a restricted market. Gleeson hardened 5 to 388p, but recentlyna a restricted market. Gleeson hardened 5 to 368p, but recently firm Federated Housing encoutered profitaking and gave up 8 to 148p.

Mail orders rally

The settlement of the national postal dispute gave a muchneeded boost to recently depressed Mail orders. Quotations finished below the day's best, but rises still extended into double-figures. Freemans advanced 16 to 394p, after 398p, while Grattan, the subject of a builish circular from brokers de while Grattan, the Subject of a builish circular from brokers de Zoete and Bevan, touched 406p before closing 10 higher on balance at 402p. Empire, additionally buoyed by the confident tenor of the chairman's statement at the annual meeting, rose 12 at the annual meeting, rose 12

at the annual meeting, rose 12 to 194p.
Leading Retailers held close to the overnight levels in extremely thin trading. Woolworth hardened 10 to 855p awaiting fresh moves in the Dixons bid situation; the latter firmed a couple of pence to 350p. Elsewhere, Gallaher's surprise bid for NSS Newsagents again prompted support for Alfred Preedy which improved 12 more to 122p. In contrast, sellers held sway in John Menzies Spally 7 cheaper

off at 1,501.4. The FT Ordinary share index settled 0.2 up at 1,320.6.

Wall Street's last-minute surge on Tuesday failed to impress equity investors but the bounce in the bond market there gave encouragement to potential Giltedged buyers. Longer maturities rebounded ½ before the upturn faded with sterling, which closed a shade easier against the dollar, and few stocks closed more than ½ up on the session.

Expectations of a half-point cut in bank base rates to 9½ percent either this or next week ensured stability among the shorts, although trade was light. Business also contracted in the index linked sector and occasional profit-taking checked the recent upturn.

Barclays down again

A profits downgrading of Barclays down again and on the heels of a significant downward revision by Rowe and Pitman, prompted renewed weakness in Barclays and deterred interest in the other clearers. Barclays closed 5 lower at 482p, as did NatWest at 745p, while Lloyds, 542p, and Midland, 522p, cheapened 3 apiece.

The postponement of the 4 per cent cement price increase which was ue to be implemented in July continued to depress Blue

STC, after 1449.

STC, after 1

May 30 29 3. High 340 91:01 91.73 91.73 . 91.60 92.24 81.86 \$8.53 (3/1/75) 96.94 96.89 97.15 97.51 96.92 1094.3 (14/186) 1320.6 1320.4 13164 1321.2 1326.8 1017.1 1425.9 1425.9 (3/4/66) 734.7 (3/4/86) 357.0 **224.4** 215.9 444.3 215.1 Gold Mines ... 215.5 222.2 Ord. Ofv. Yield ... 4.20 4.20 4.19 4.56 4.16 S.E. ACTIVITY Earnings Vid.%(htt). 10.38 10.40 11.43 10.31 Jame 3 Jame 2 P/E Ratio (set) (*) 11.79 11.79 11.86 139.3 144.2 1000.5 Total Bargains (Ess), 24,571 23,660 27,256 22,878 Equity Turnover Sec. 494.98 745.64 707.24 831.29 351.90 133.4 159.8 1428.8 22,252 28,054 25,747 18,213 25,201 335.4 359.5 0sening 1318.8 4 p.m. 1319.9 Day's High 1321.6. Day's Low 1316.4

Basis 100 Govt. Secs 15/10/26, Fixed Int. 1928, Ordinary 1/7/35, Gold Mines 12/9/25, SE Activity 1974 *HH=11-38. LONDON REPORT AND LATEST SHARE INDEX. TEL. 01-246 8026

FINANCIAL TIMES STOCK INDICES

sion hopes.

Hestair wanted

Speculative buying tuelled by tax of a possible 2011 pp. 24378 distanced a how sock of 5039 at tax of a possible 2011 pp. 24378 distanced a how sock of 5039 at tax of a possible 2011 pp. 24378 distanced a how sock of 5039 at tax of a possible 2011 pp. 24378 distanced revived support ahead of next Thuistay's preliminary results and put on 6 more to 2189. Appleyard also met buyers and rose 8 to 1350.

Advertising agencies took Tuesday's recovery a stage further. Valin Pollen touched 205p before settling 20 higher on balance at 195p in response to the increased interim profits, dividend and the chairman's confident statement. Dealings in

YESTERDAY'S

interest in the wake of the acquisition of St Regls.

Occasional buying interest was forthcoming for Property leaders. Hammerson A rose 10 to 450p and Peachey hardened a couple of pence to 255p. Elsewhere, Mountleigh, which on Tuesday announced the acquisition of a portfolio of properties for £57.8m, rose 55 to 900p, but Regalian encountered scrappy seling and shed 20 to 535p; the latter's annual results are due latter's annual results are du

reveal full-year figures shortly and 6 dearer at 41p.

- R. Duteh firm

A fresh slide in oil prices fol-lowing bearish US stocks data had little impact on the leading oils which generally marked

TUESDAY'S

time throughout the session.
Royal Dutch were an exception and put on almost a point to £52; following sustained buying interest from the Continent.
Movements in the second-liners were minimal but Charterhall continued to attract good support continued to attract guot apport following Westmer's recent moves to gain control and put on 3 more to 32p. Great Western Resources added a similar amount to 73p while speculative demand lifted Warrior Resources 6 more to 34p.

Mr Ron Brierley's IEP Securities which recently announced a holding of around 5 per cent in the UK-based company. Geevor Tin rallied 4 to 29p on news that the company had postpoued a decision to close the mine for good and appointed Mr Edward Nassar to the board; Mr Nassar acquired RTZ's 18.8 per cent stake in Geevor a couple of months ago.

The recent rally in South
African Golds gathered pace
during morning trading when renewed bear closing took share
prices sharply higher. However,
a late decline in the Financial
Rand triggered sustained selling
of most South African issues
from the majority of international dealing centres and
prices ran back to close well
below the day's best levels.

Financials and Platinums

Financials and Platinums mirrored the performance of Golds. Anglo American Corporation edged up 5 to 725p on further consideration of the record preliminary profits announced on Monday, while "Amgold" advanced £13 more to £403. De Beers hardened 4 to 417p, while in Platinums, Rustenburg jumped 35 to 560p and Impala added 22 at 540p. Lydenburg moved up 37 to 475p.

In the UK-domiciled issues, lack of interest left Rio Tinto-Zinc 5 cheaper at 648p and Consolidated Gold Fields a couple of pence off at 443p. Hampten Areas, on the other hand, rose 3 more to a 1986 high of 148p reflecting hopes of a bid battle developing between the Alan Bond-controlled Metals Exploration, currently bidding 130p a share for Hampton Areas, and Mr Ron Brierley's IEP Securities which recently announced a

Wood, Lee Cooper, Charterhall Hall Engineering, Evode, Prest wich and Pineanple Dance Studies. Puts were transacted in Polly Peck, Hanson Trust and Charterhall. A double was taken out in BSG International.

EQUITIES

FIXED INTEREST STOCKS

lysae Price	Amostit Paki	Latest Remark	1996		Stock	Proc	٠
£	岬	Date	High	LOW		ſ	i -
99.999 999.256 11 100 109.89 97.963 105.523 979.93 108 979.623 987.179 979.623 987.179 979.623 987.179	25 20 F.P. 20 25 25 25 26 27 28 28 28 28 28 28 28 28 28 28 28 28 28	11/7 29/8 14/8 29/8 29/10 21/8 14/7 24/9 14/8 30/9 14/8 14/7	275 99 115 40 225 44 98 314 305 44 98 314	24 29 99 94 384 274 274	ASDA Prote. 10., % 1st. Nr. Deb. 2011 Sert. Alkar Alamaniam 10.5% 0eb. 2011 Sert. Ero. Sec. 10.5% 0eb. 2011 Cambridge Water 10% Rev Dev 76-69 Estants & Gee. 11.1% 11 No. Deb. 2018 Gr. Portland 91.5% 1st. Mort. Deb. 2016 Gr. Portland 91.5% 1st. Mort. Deb. 2016 Land Securities 10% 1st. Mort. Deb. 2016 Land Securities 10% 1st. Mort. Deb. 2016 Lan Sep Prop. 15% 1st. Mort. Deb. 2026 Mis Southern Water 10% Red Deb 75-98 Nationwide Bid Sec 75% 18.5587 Pownspi 97% 1st. Mort. Deb. 2011 Pownspi 97% 1st. Mort. Deb. 2021 Sect. Nat. Treat 15% Deb. 2011 Sect. Nat. Treat 15% Deb. 2011	8 F R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R 7 W R	*******
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	1 556	1 346	360.	or.	Voct Water 10% Red. Deb. 1996-98	انععا	1

"RIGHTS" OFFERS

lgpe	Amount Paid	Latest Resent.	1986		Stock	Cleaning . Price	+•
Price	P	Date	High	Low		P	匸
35 355 110 310	F.P.	20%	62	53	Ashley lod, Trs. 'A'	53	-1
355	MI	18/7	55pm		Berkeley Group		j
110	MA	7117	55pm 29pm	22pm	Britaneta Arrene	27pm	l
330	147	25/6	46pm	39pm	Sternati CI	43cm	١.
200	NH.	47	175em		Cater Altern £1.	15800	l
200 316	1 1	47	1800	1400	Create (1)	1800	ļ
30	Na.	1977	Врач	4pm	Freder Agricultural 10p	400	1
300 300 225 125 235 25 45 103 2 600 113 275	l MH	1	45000	38pm	Gerrard & Natl	45pm 12pm	+3
225	[Min	11/7	32pm	lliom	Harris Outensway 200	120-	ļ-3
125	F.P.	47	192	134	Nester	192	1 +1
莱	NI	=	26ent	20om	Lep Groep 2p	20pm	! – ≀
735	NA	l _	27om	23000	McCarthy & Stone 200	23mm	1-4
₹	編	7/7	11cm	Som	Micro Bas. Systems 50		Į
æ	NA.	לענ	50om	43om	Mohmu 20p	1 450-	1-3
103	F.P.	27/6	113	108	Pres. Entertain 500	108	ŀ
~~	HIA .	157	Ipm	-	#Preperty Trest 'A' Io	i 2000aL	I
m	NO.	227	190pm		Predestial Corp	155000	1-3
113	F.P.	27/6	156		Raipers 100		١
***	i 'NH	3/7	55om	78ne	Robuston (Thos.)	3800	13
500	É.P	126	605	545	Rosetanas 20p	596	l −ā
	Milita	1377	24pm		Rotagnet lap		13
<u>4</u>	<u> </u>	1107	Suffee		100mb art - The		

on prospectus estimates, y Assumed dividend and yield. It Assumed Sixteed and yield after sorp has F Forecast dividend coner on carnings updated by issuest, leave in statement. It Dendered and Yield beauty graspectus or other official estimates for 1987.1. Estimated assumited dividend, cover and pic basic laters and examines. R Forecast, annualized dividend, cover and pic main based on proporties or other distincts estimates. I indicated dividends; cover relates to previous dividend; pic ratio based on based as proporties or other carnings. I Forecast, or extensived annualized dividend; rate, cover has not on previous based on based on based as proporties or other distincts. I facility of the state of capitalisation. I Facility price, 8° Reintroduced, 17° I such in connection with rerespectation merger or takeness. III Alforament price. 8° Unified securities market. \$1° Dealt in under Rule 535 (3). 9° Online ander 535 (4)° (c) †7° Official London Reining.

RISES AND FALLS YESTERDAY British Fords
Corpns, Dom, &
Foreign Bonds
Industrials
Financial & Props.

NEW HIGHS AND

BREWERS (1). BUILDINGS (5), CHEMICALS (2). STORES (4). BECTRICALS (8). ENGINEERING (4). ROODS (2). HOTELS (1). INDUSTRIAGS (1B). LEISURE (1). MOTORS (4). PAPER (3). PROPERTY (7). TEXTILES (12). OILS (7). MINES (2). NEW LOWS (23)

CANADIANS (1) Imperial Oil, BUILDINGS (1). Lawrence (W) 6.5st ConvRedPf, ELECTRICALS (5) Electric Components, Godwin Wysten, Norther

LOWS FOR 1986 MEW HIGHS (84) British Funds (3), Americans Canadians (1), Banks

_	Elects, 1162 1160e33 0731
713	ENGINEERING (1) Thyssen, IN
•	TRIALS (3) Appledoro (A and
	Chemical Methods, Eastern Pro
	INSURANCE (1) Windsor S
	LEISURE (4) Chrysalis, Hannie
	Media Tech, Samuelson, SHIP
	(1) Lyle Shipping, TRUSTS (2) Th
	morton USM Trust, Smith New C
(2).	OILS (1) Moray Firth, MIMES
	Wit Nigel, Zandpan, Aguanus E
• ••	tin myer, manopur, Adamias e-

These Indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

FT-ACTUARIES SHARE INDICES

	EQUITY & SUB-SI				Weds June 4 1986						Mon June 2	Fri May 30	(adition) São Aest	
Fig	gures in parenthes stocks per	of Index No.	Day's Chang	Est. Earnings Yeard % (Masc.)	Gross Div. Yield% (ACTat 29%)	Est. P/E Ratio (Net)	nd adj. 1966 to date	ladet No.	Index No.	ledex No.	Indét No.			
	CAPITAL GOOD					8.29	3.38	15.37	7.61					
2	Building Material	s (26)		794.9		· 8.57	3.54	14.78 16.88	8,96 18,56				536.64	
3 4	Contracting, Cons Electricals (12)					8.11 7.55	4.01 3.89	17.59			1941.97	1189.71 1924.87	783.84 1532.54	:
31	Electronics (38)					8.85	2.75	14.98				1673.38		- 1
6	Mechanical Engir	eering (é	A)	411.5	7 -0.2	9.26	3.86	13.69	5.94	412.24	410.48	411.37	314.92	. 1
8	Metals and Metal	Forming	(J)	349.6		7.35	4.84	17.67	4.35	349.86			202.50	`
9 10	Motors (16) Other Industrial N		/1m/m/=	294.8 1311.8		8.97	3.27 3.04	12.98 19.05	3.60 13.80	292.39 1311.77	292.58 1307.66		171.02 1004.87	- 1
21	CONSUMER GR					7.87	3.18	15.94	18.64	903.15			683.36]
22	Brewers and Dist	illers (22	}			9,43	3.50	12.87	9.91	913.54				- 1
25	Food Manufactur	ing (22) .		664.7		9.39	3.89	13.86	9,72				510.40	: .
26	Food Retailing (1			1783.5		7.18	2.73	18.91	13.07			1819.47		٠.
27	Health and House					5.52 7.96	2.21 4.80	21.34 16.35	6.52 14.01	1517.66 879.41		1517,74 873.84		
29 32	Leisure (25) Publishing & Prin					6.83	3.90	18.69	28.02			2369.02		- 1
33	Packaging and Pa					731	3.43	17.13	4.64	457,08				.
34	Stores (42)		************	879.5		6.60	2.68	20.67	9.17	879.00				.
35	Textiles (17)					9.39	3.54	12.23	7.95					·
36 41	Tobaccos (2) OTHER GROUPS					13.07 8.44	4.47 3.76	8.57 15.18	20.60 6.70		1963.49 790.58		870.41 720.15	٠ا
42	Chemicals (19)			877.8		10.44	4.63	11.61	17.24	874.54			77632	
44	Office Equipment	(4)				7.36	3.83	16.43	4.59	266.18			185.85	1
45	Shipping and Train	osport (12	2)	1524.7		8.41	4.66	15.63			1524.31			1
47	Telephone Netwo					9.21	3.61 3.23	14.88	0.93	893.91			895.85	. 1
48	Miscellaneous (4'					812	337	15.60	713		1042.76		905.54,	. {
49								7.11	8.71	1214.09	836.70		1158.18	:
픴	0ii & Gas (17)			1219.3 872.8		16.79	7.41	13.83	13.21			1	<u> </u>	-]
59	500 SHARE IND					9.05	4.52			873.33			707.87	- 1
61 62	FINANCIAL GRI Banks (7)	10P (114)	579.8 609.5		19.22	557	7.22	10.46 14.03	580.34 613.47			477.46 475.56	- 1
65	Insurance (Life)	9)		795.4			4.69	<u></u>	17.27	796.70			748.58	- 1
66	Insurance (Comp		Processor			-	4.43	l — '	9.46	467.63			360.74	Į
67	Insurance (Broke					9.04	414	14.36		1146.29				ļ
68 69	Merchant Bards					5.45	3.17	24.13	1.94 2.81		344.56		229.78 628.17	- 1
70	Property (51) Other Financial (2	23)				7.82	4.43	15.68	3.99	344.68			284.11.	ĺ
71	Investment Trusts					+ ==	2.98		6.46	747.98			608.44	. 1
81	Mining Finance (3)	***************************************	282.0		12.69	5.66	9.19	6.11	283.85	285.65	283.94	284.52	ı
91	Overseas Traders	(14)	···	<u> 671.2</u>	<u> </u>	12.26	6.16	9.71	18.88	670.91	671.A7	684.22	657.91,	_
99	ALL-SHARE INC	EX (736	<u>}</u>	789.3	1 -0.1	T-	3.92	L	20.78	789.80	787.18	788.92	644.21	: 1
				index	Day'	Day's	Day's	June	June	May	May	May	Year	- 1
	_			No.	Chan		Low	3	2	30	29		age	- 1
	FT-SE 100 SHAP	E INDE	X 4	1661.	4 -0.8	1602.2	1597.9	1602.2	15%5	1602.8	1689.0	10524.8	1335.9	- 1
	FIX	(ED	INTE	REST			AVER	AGE GR MPTION	DSS YIELDS	,	Weds Jane 4	Toes Jame 3	(approx.) ago	
	PRICE	Weds	0	Toes			Britt	sh Gaven	ment			a ikin		ا
	INDICES	June	Day's change	June 1	nd adj. i	제조학 1986	T FOM		jears		7.55	* 7 \$	1031	
	-41014173	4	%	3		no deste	.3 Coupo		5 years		8.81 8.84	8.87 8.85	10.58 10.25	- 1
_	S.W	<u> </u>		-	┷┷┼		4 Media				8.91	8.93	111 14	[
	British Government		ا ــــا				5 Coupo				918	9.19	10.56	~"]
1	5 year s			124.17	- i	5.12	6	2	years		919	9.21	10.43	, j
,	5-15 years	245.71		145.58	–]	4.58	7 High				9.05	9.07	11.43	٠. ا
	Over 15 years	152.29		152.09	-	5.67	8 Coupo	15 15	years		9.33	9.34	11.02	:' I
4	irredeemables	171.A1	+0.34	170.83	- 1	6.30	9	2	۰۰ ۷۴)		9.23	9.25	10.61	.l
5	Ali stocks	140.84		140.70	_ l.	5.01	10 Irrede	enadies_	-	7	8,72	<u>8.75</u>	10,08	- '
	Index-Linked	· · · · · ·			- 			-Linked						I
		112	ا ــا	l	- 1		11 inflati				3.67 3.28	3.63	- 66 - 60	į
	5 years	113.39		113.47	- 1		12 kaflat 13 lmflat			5 yrs	252	3.28	. 68	. Ì
7)	Over 5 years	120.34	+0.03	120.30	-		14 Inflat			5 yrs	335	2.48 3.13	20 ,	
8).	All stocks	119.08	+0.02	119.06	_ /	114 -								- J
							15 Bells		5 years		19.21	18.25	11.28 21.69	: 1
9	lebentures & Louis	120.73	+6.23	120.45	<u> </u>	5.47	16 Loans 17	· .	15 years 25 years		10.17 10.14	10.21 10.16	11.49	. 3
							<u>-' </u>		د محر ہے	- Emilion	74.45	وينبيد	 _	- ::1

#Opening Index 1599.0; 10 am 1598.3; 11 am 1599.3; Noon 1599.3; 1 pm 1599.5; 2 pm 1600.4; 3 pm 1601.1; 3.50 pm 1601.6; 4 pm 1601.7

18.80 10.78 12.54

10 Preference 89.00 | -0.17 | 89.15 | - | 3.18 | 18 Preference

† Flat yield. Highs and lows record, base dates, values and constituent changes are published in Saturday issues. A new list of constituent is available from the Publishers, the Financial Times, Bracken House, Cannon Street, London EC4P 48Y, price 15p, by post 28p.

ACTIVE STOCKS **ACTIVE STOCKS** EUROPEAN OPTIONS EXCHANGE

<u> </u>			L	ON	DO	N '	TRA	DED	GP.	TIO	NS					
Option			CYTTS	Jan	340	PUTS Oct.	Jan		Option		Asra.	CALLS	Feb.	Aug.	PUTS	Feb.
ASic) (3005 (*250)	330 360	27	45 22	55 32	뛿	22	30	P. 6	0.	460 500	85 50	95	82	10	20	30
6.P. (*585)	500 . 550 600	架 48・ 14	165 33	T12 75	2 8 27	20 40	12 25 43		_	500 550 600	27 10 30	25 20	=	爱	75	=
Cons. Gold (%644)	420. 460	40 16	54 '	67 47	7 28	16	25 48 77	(~29 <u>R.T.</u>		200 220 550	18 8	25 16 134	24	28	16 32	20 34
Contrado:	500 260 280	28 19	20 43 30	28 55 40	70 4 12	72 9 17	77 16 22	1 1965	වි	600 600 700	77 42 24	95 55 48	112 80 57	11 27 42	22 27	30 54 82
	300 330	8 22	16	28	24 49	景	33	. Vani F		90 60 70	11,	14 9	H,	100 m	122	13
Com. Union (*304)	300 330 360	16 5 2	24 23 6	34 20 13	33 50	17 35 63	21 39 63			96 90	1	改	ΙΞ.	3	20 29 39	Ē
Cable & Wire (*645)	680 650 780	35 12	80 Q	210 85 65	10 29 75	22 45 85	30 50 93	Tr. 1149	m	108 119 112	34	37 24 11	3 24	02 1 24	11 ₀	24 34
OtoEllers (*658)	750 550 608	5. 135 85	20 155 110	45	115	125 3 30	135	Tr. 11149 (*£12	6 00907 21)	116	S P. C.	74 64 49 38	5	01 187 54 54	1444000	=
GEC.	650 700	35 20	80 42	=	12 48	100 200 200 200 200 200 200 200 200 200	=	<u> </u>		122 124 126	i:	352 212	<u> </u>	選	2	54
(*200)	200 220 220	18 62	44 28 13	38 24	3 6 16	100	14 24	Beech	Option	390	James 63	5ep.	Dec.	June 3	Sep.	Dec.
Grand Met. (*586)	35 30 30	43	第47	=	2 10	12 25	33	(*99		360 390 420	35 15 8	55 40 77	17 SE 40	翌	17 39 46	25 25 22
I.C.L (*922)	420 950 900	12 92 52	112 75	50 35 199 102	37 10 17	43 18	30 47	(*25	5	240 260 280	16 6 3	200	44 90 N	4 16 50	9 21 35	13
	950 1000	30 12	22	74	45 85	57 92	72	(*31		280 307 333	37 15 4	48 36 14	38 23	3 8 27	7 15 30	20 36
1.md Sec. (*513)	280 300 330	37. 20 7	46 31 25	42 21	2 5 20	4 9 24	12 27	Bas (*77	5)	750 800 850	47 20	80 50 25	100 73 47	10 15 15 16 16 16 16 16 16 16 16 16 16 16 16 16	27 50 55	32 33 35
Marts & Spex. (*200)	120 200 220	ព្ ធ•	885	40 28 18	2 8 29	4 13 25	6 15 27	Size C (*64	ircie 6)	600 650 700	52 17 4	73 35 18	90 55 30	- 20 St	277 S	202
Shelf Trads. (*800)	700 750 800	110	2988	140 97 62	3125	9 20 40	17 27 45	De Be (*\$6.	223	600 650 700 750	55 30 10	106 65	1988	8	संबद्धाः	-5
Trefnigar House (*299)	280 300 330	25 5	35 36 14	46 35 20	4 13 35	9 20 39	16 26 45	- EK		750 300 330	3 46 18	40 25 34	40 44	30 130 2 7	195 7 13	15 17
Option		Ang	Nov.	Mar	Aug	Nov	Mar			360 390	1	98	30 17	21 49	28 50	13 53
Corts (*267)	2% 240 255 260	26 	33 - 21	42	7 - 19	10 25	16	(199)		7000 920 920 820	8 13 13 13 13 13 13 13 13 13 13 13 13 13	野野	锅到	2 15 20	15 X0 50 50	8551
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(+390) - ·	360 390 520	28 12	100 M	77 62	120 X	77 78 90	25 40 	Filera	EWI -	460 500 420	48 20 43	73 45	85 67	17	뀰	20 30
Gercleys (*494)	460 500 500	52 28	70 45 27	- -	73 12 35 75	80 18 40	<u>-</u>	(~65)	บี"	460 500 550	10	37 32 17 7	72 27 25	20 25 102	15 22 15 15	22 37 45 107
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WORLD STOCK MARKETS

	AUSTRIA June 4 Price + or	1	NORWAY June 4 Price + or Kroner	AUSTRALIA (continued) Price + or	JAPAN (continued) Price + or	
	Sch	June 4 Price + or Dm	Bergens Bank 184.5 +1	June. 4 Aust.5 — Gen. Prop. Trust 2.74 + 0.8 Hardie Uarnes 5.4	June 4 Yen : ~	CANADA
	Interuntal	Bayer Hypo 520 +5 Bayer Verein 515 +5 BHF, Bank 489 -4	Christiana Bank. 154 DenNorske Gred. 155 Elkem	Hartogen Energy 1.8 Heraid WyTimes 6.4 Tot Aust. 2.6 -0.0 Jimberlana F.P. 0.3 Kie Ora Gold 0.14 Kidston Cold 5.9 +0.2 AllM. 2.28 +0.8 Mayre Nickless 3.3	Mitsul Estate	Sales Stack High Law Gless Chap Sales Stack High Law Gless
	8.B.L 3,075 -15. Bang. Gen. Lux 15,600	Brown Boveri	June 4 Price + or Pta %	Nati Asst. Sank. 6 +0.8 News	Mippon Shimpan 1 150 +5 Nippon Steel 190 +5 Nippon Sulsan 460 +15 Nippon Yusen 421 +16	209 ANALA RE \$174 174 174 174 174 175 250 Can Gises \$25 272 202 202 203 Abertord \$51, 52, 52, -14 1930 Can Gises \$25 272 202 203 Mican H X \$192 19 193 3056 Spar Aero 1 \$2710 Southm \$251, 203 27 27 -12 27 -12 1930 Acklands \$204 203 20 20 20 -14 500 Convert B \$51, 51, 51, 5175 Mich HY \$18 177, 18 14 4450 Stending A \$45 45 41 1867 \$58 1867 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177, 18 14 4450 \$18 177
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	Hoboken	Nixdorf 575 +14	SWEDEN June 4 Price + or Kronor AGA 198 -2 -2 Alfa-Lavai B 370 +8 -8 ASAE (Free - 550 + 25) -82 -82 Astra (Free - 550 + 25) -25 -25	Wastpac Bank 5.16 +0.8 Woodside Petrol 9.94 +0.8 Woodworths 3.15 -0.8 Wormald intl 4.12 -0.0 HONG KONG	Sekisui Prefab 1,200 -10	195202 Bell Gan 5351; 147, 15° 250 200; 257, 257, 257, 257, 257, 257, 257, 257,
	DENMARK Juna 4 Price + or Knr 2 -	Proussag 179 +6.5 RheinWest Elect 286 +8 Rosenthal 585 -0.2 Schering 553 +4 Slemens 616 +11.3 Thyssen 156 +4 Varta 586 +5 Veba 286.0 +9.2 V.E.W 161 +2 Verein-West 513 Volkswagen 537.5 -1.0	Atlas Copco 225 -1 Cardo (Free) 506 -1 Cardo (Free) 506 -1 Callulosa 255 +6 Electrolux B 281 +2 Ericsson B 270 +5 Esselts 685 +5 Pharmacia 221 -2 Sanb SonisFree 845 -2 Sanb Vik 55 -2 Sanb SonisFree 650 -15 Skandia 512 +17	Bank East Asia 18.6 —0.1 Cethey Pacific 5.5 —0.8 Cheung Kong 20.5 Chirm Light 15.7 —0.1 Evergo 0.65 Hang Seng Bank 35.5 Henderson Land 2.12 +0.03 MK China Gaa 14.9	Stomo Corp 785 + 2 Stomo Corp 785 + 2 Stomo Elect 1,170 - 10 Stomo Metal 152 + 6 Taise Corp 517 + 10 Taise Marine 740 -1 Taiyo Kobe Bank 705 Takeda 1,640 +130 TDK 4,050 -130	## 4515 8C Reas 140 138 140 +3 6770 FCBy Fin \$155, 15 15 15 15 15 15 15 15 15 15 15 15 15
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	Emprunt 43, 1973 1,576 -9 Emprunt 73, 1973 7,780 -80 Arr Liquide	June 4 Price + or Fis — ACF Holding	Hoff-Roche PtCts 114,625 + 125 Hoff-Roche Vill 11,400 - 75 Jacobs Suchard. 7,800 - 25 Jelmoll	Aips Electric 2,120 -10 Asahi Chem 552 +7 Asahi Glass 1,230 Elank Tokyo 782 -7 Elank Tokyo 728 -8 Brother Inds 1,050 -20 Casino Comp. 1,670 +40 Chugai Pharm 1,250 Dalei 1,520 -20 Dal-ichi Kar, Bk. 1,480 -10	June 4 Price + or 5 S S S S S S S S S S S S S S S S S S	2890 Carl CK S16s 144 148 +1 30 440 22 25 25 -2 36025 Jamanock 5289 29 2914 +1 134842 Royal Bnk 53214 3176 -1 300 Retarman 27 2 5 25 -2 1300 Ret Add 5159 159 159 159 159 159 159 159 159 15
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_	Essior	Fokker 90.5 +1.3 Gist Brocades 92.5 +1.5 Heineken 92.5 +0.2 Hoogevens 114 +1.6 Hunter Doug NV 61,5 -0.9	Frice → or i	Firukawa Elect. 421 +2 Graen Cross 250 -20 Heiwa Ross Est 950 +3 Hitaghi	Tat Lee Bk 2.32 -0.65 UOB 3.52 -0.62 SOUTH AFRICA June 4 Price 1 + or	Hampart 796.57 297.68 782.50 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 202.04 2
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-	Moet-Hannessy. 8,230 —50 Moulinex —90,2 —0,4 Nord Est. —178 —10 Pernod Ricard —1,000 —35	Ned Mid Bank 215.5 —1 Ned Moyd 170 +7 Oce Grinten 510 —5	ANZ Group 5.36 -0,82 Ampol Pet 2.5 -0.1 Ashton 1.68 -0.1 Aust. Guarantee 3.5 Aust. Nat. Inds 5.45	Reh (0	Anglo Am. Cost. 43.25 Anglo Am. Cost. 44.55 Anglo Am. Gold 248 +5 Barclays Bank. 20.25 -0.25	Copenhagen SE (8/1/45) 228,61 227.56* 224,72 224,66 250,76 (18/4) 214,57 (21/1)
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	NOTES — Prices on this page exchanges and are lest traded ad Ex dividend, ac Ex scrip (asue	hures. 2 pagitude Sushaunda-	Comsico"A" 2.5 -0.1 Consolidated Pet 0.17 Costain Aust 2.20	M'bishi Bank 1,420 —40 N-bishi Chem 745 +20 M'bishi Corp 750 +3 M'bishi Elect 354	Safren	May May May Year Age (Agraed New 14/1/68) 1509,68 1509,18 1509,18 1509,18 1509,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 1209,18 12
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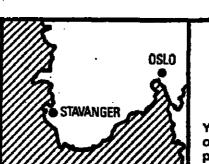
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ISTANBUL

FINANCIAL TIMES WORLD STOCK MARKETS

WALL STREET

Rate hopes dampened by bankers

A WARNING note on inflation and interest rates from the meeting of central bankers in Boston sent Wall Street markets spiralling downwards yesterday,

writes Terry Byland in New York.
The stock market opened firmly but plunged sharply as bond market yields surged towards the 8 per cent range last seen in the middle of March.

Mr Paul Volcker, the Fed chairman, reportedly warned the Boston conference that US inflation levels remain under threat from trends in oil prices and wage levels. His words were apparently echoed by central bankers from Europe and Japan, who saw little scope for further falls in interest rates at present.

Wall Street interpreted these views as bearish for prospects for any easing in official credit policies. By midsession, yields on long-dated bonds had soared to 7.97 per cent, their highest since the bold market changed direction three months ago. However, bond prices tried to steady when crude oil futures fell shaply on the New York Mercantile Ex-

Affpm the Dow Jones industrial average vas down 11.71 at 1,858.72.

Tokyo

New Stock Exchang Jan 4, 1968 - 100

_982

STOCK M.KET INDICES

1983

797.88

188.02

245.51

602.2

'89.80

3.33

5.9

16.802.75 16.669. 12,583.3 1,304.38 1.302.5 991.17

1.223 3 1,220.5

118.40

131.80

281 70

519.6 515,9

120.41

3.608.81 3.618.52 2,371.1

2.155 6° 2,172.4 1,952 3.084 1° 3,096 4 2,752.9

1.576 771 1.585.19 134,43

229.61 227.56 191.42

627.72 628.93 457.73

1894 90 1.901 5 1,344 2

1,756.67 1.757 91 1.643 35

790.10 820 88 302.77

283.2

353.38 352 08

693.25 695.31

181.53 184.04

564 20 571.0

316.8 314 8

342 55p

£1,853.50

\$1195

\$340.85

5341 80

June 3

COMMODITIES

GOLD (per ounce)

1,227 0

2,426.75 2,373,78 1,347.00

212.5

435.8

343.850

\$12.70

\$341.75 \$342.35

\$341 30

5341.90

\$345.80

£934.50

€1,882.50

1,320.6 ,320.4

1.601 4

787.18

869.08

Prev

1984

Year ago

651.88

163.78

190.04

Year ago

1,017.1

1,336.6

634 66

696.02

444.3

9612

1,870.43 1,310.93

1985

Yen FFr

\$Fr

Guild

1986

2.278

171.35

7.2525

2 5610

1,569

46.45

(3-month offered rate)

FFe

(offered rate)

US Fed Funds

Treasury

US3-month T-bills

1993

1996

7% 2016

(years)

1-10

15-30

AT & T

3% July 1990

10% Jan 1993

8 April 1995

9% March 2016

81% April 2016

9% March 2016

CHICAGO

8% 32nds of 100%

\$1m points of 100°

S1m points of 100%

20-year Notional Gift

250,000 32nds of 100 b

" Latest available tigures

LONDON

Source Salomon Brothers

US Treasury Bonds (CBT)

US Treasury Bills (IMM)

Arco

Source: Merrill Lynd,

SCBT South Central

8% March 1996 100.953

CURRENÇIES

Previous

2.274

171.55 7.24 1.879

2.557

1,560

46.45

INTEREST RATES

US BONDS

99%2 7.607

931%: 8.368

95 12

Sourc. Harns Trust Savings Bank

145 94

14:92 168-7

Yield

8.289

921% 7.924 93

Day's

change

- 1.**2**6

-025

-101

- 2.67

89%

FINANCIAL FUTURES

Stm points of 100% time 93 49 93 62 93 48 93.51

les of Deposit (IMM)

91-14 94-08 91-07 93-14

93.18 93.20 93.18 93.22

92.87 92.94 92.83 92.88

123-03 123-24 123-00 123-04

Yield

US DOLLAR

BAR I

1300

1200

1100

1000

900

800

NEW YORK

DJ Industrials

DJ Transport

S&P Composite 243.5

DJ Utilities

LONDON

FT Ord

FT-SE 100

FT-A 500

OKYO

Takyo SE

AUSTRALIA

Metals & Mina

Credit Aktien

Metals & Minis

All Ord.

AUSTRIA

BELGIUM

CANADA

Belgian SE

Composite

Montreal

Portfolio

DENMARK

FRANCE CAC Gen

Ind. Tendance

WEST GERMANY

Commerzbank

FAZ-Aktien

HONG KONG

Hang Seng

Banca Comm.

NETHERLANDS

ANP-CBS Gen

ANP-CBS Ind

NORWAY

Oslo SE

SINGAPORE

Straits Tanes

SOUTH AFRICA

JSE Golds
JSE Industrials

Madrid SE

SWITZERLAND

Swiss Bank Ind

MS Capital Int'l

Silver (spot fixing)

Copper (cash)

Oil (Srent blend)

Coffee (July)

Paris (fixing)

Luxembourg

New York (Aug.

Zünch

SWEDEN

J&P

WORLD

SPAIN

ITALY

FT-A All-share

FT Gold mines

FT-A Long gilt

Stock market turnover increased as the surge in bond yields triggered programmed selling of blue-chip stocks. Buyers backed away, leaving prices to react to the generally nervous mood.

A further blow to the market came from IBM, which fell \$31% to \$149% in hefty selling as worries over the outlook for second-quarter earnings resurfaced. Also clouding the marketplace were poor sales figures from the Detroit car manufacturers. General Motors lost \$1% to \$77%, Ford \$1% to \$53% and Chrysler S3 to \$35 /s.

Approval by the US Food and Drug Administration for commercial sale of interferon, the anti-cancer drug, enlivened the pharmaceutical sector. Schering-Plough, already producing the drug, gained \$% to \$75%. While on the overthe-counter markets. Genentech, which has collaborated in Inteferon Development with Hoffmann-La Roche, gained \$2½ to \$83½, and Biogen, similarly linked with Schering-Plough, added \$1

A \$1.6bn order from Cathay Pacific for its 747 Aircraft boosted Boeing \$% to \$57%. Other Aerospace defence issues looked mixed as the Senate began de-bating the new tax reform bill. General Dynamics fell \$1% to \$79%.

Renewed worries over interest rates failed to stem a recovery in insurance issues from the setback reflecting Florida's plan to reduce premiums. Aetna climbed \$1% to \$61% in heavy turnover. Banks stocks, too, were little affected

by another surge in short-term and money market rates. Citicorp added \$\% to \$47\%, and Chase Manhattan at \$42 lost only \$\% of recent strength.

1900

1800

1250

STERLING

June 4. Previous

1.4835 1.4935

256.25 10.76 10.8175 2.795 2.805

3.8175

69.35

74.

Price Yield

99% 7.52

8.177

€.22

Day's

+0.18

÷0.11

+0.23

9525%

94192

Yield

8 27

8.12

7.71

8.40

8.79

Prev

Price Yield

90 672

106 8.04

9.37

3.38

254.25

2.313

1.3935 2.0655 2.0785

6.85° 6.53°

A jump of 2.9 per cent in gasoline stockpiles lowered crude oil futures and also stocks in the oil companies. Exxon dipped \$1 to \$59%, Atlantic Richfield \$1% to \$53% and Chevron \$% to \$40.

But airline issues drew no benefit from the downturn in oil futures. United at \$57% lost \$1 and American was \$% off at \$57%.

Other features included United Jersey Banks, down \$3\% at \$43\% on its move to acquire Commercial Bancshares, up \$2\% at \$57%. Brokerage recommendation lifted Maytag, the washing machine manu-lacturer, up \$1% to \$48% and RJR Nabisco \$ 5 to \$48%

The credit markets sagged heavily as the session progressed. Treasury bill rates gained 13 basis points, putting three-month rates at 6.52 per cent as any remaining hopes for a cut in the federal discount rate fled out of the window.

Losses in bonds were extended to nearly two points, with the longer dates taking the most punishment as fears of inflation were revived.

LONDON

Fund-raising moves fail to hinder

MARKET SENTIMENT continued to firm in London yesterday despite the counter-attraction of the Epsom Derby which obviously restrained both attendance and business.

Confirmation of the deal between Dee Corporation and Associated British Foods left the former 7p lower at 245p

and the latter 12p down at 334p.

Cash resources were also tested by Hanson Trust which placed 10m shares with some UK and US institutions. Therefore few funds were available for investment in other blue chips except for Reed International which rose on excellent annual profits. It ended up 78p at

922p. The FT Ordinary share index edged 0.2 higher at 1,320.6.
Gilts bounded initially but eased slightly to end around higher on the

Chief price changes, Page 39, Details, Page 38; Share information service, Pages 36-37

AUSTRALIA

MINING AND resource issues responded to the weaker local dollar to pull Sydney out of the trough of the past two sessions. Prices turned higher across the board as investors snapped up what they considered to be bargain

Golds gained from news that the right-wing of NSW's ruling Labour Party was opposed to a gold tax. Both Kidston and Central Norseman advanced 30 cents to AS5.90 and AS7.40 respectively, while Emperor added 10 cents to AS3.15 and Sons of Gwalia gained 15 cents to

Pioneer Concrete shed 5 cents to AS2.80 after placing AS79m in shares while its suitor, FAI Insurances, added 14 cents to AS8.70.

HONG KONG

THE LOWER TREND continued in Hong Kong yesterday in the absence of any fresh factors. The Hang Seng index drifted 1.24 lower to 1,756.67 and the Hong Kong index eased 0.18 to 1,094.17.

Cathay Pacific succumbed to technical selling and fell back 5 cents to HK\$5.80. Further speculation that Cable & Wireless may take a stake in Hongkong Telephone pushed the utility 10 cents higher to HKS11.80.

Isewhere among utilities. China ight eased 10 cents to HK\$15.70 and Hongkong Electric 5 cents to HK\$8.90.

SINGAPORE

SOME EARLY profit-taking was countered by late buying in Singapore and prices ended mostly mixed. Singapore Airlines was one of the

most active stocks. The issue ended unchanged at SS6.75. In other actives, Cold Storage rose 14 cents to SS3.06. Jack Chai-MPH advanced 17 cents to SS1.22 and Haw Par

added 3 cents to SS2.68. Fraser & Neave gave up 10 cents to SS6.70, National Iron 6 cents to SS3.46,

Inchcape 6 cents to SS1.77 and Rothmans 16 cents to \$83.96. Among banks, OCBC gained 15 cents to SS7.00, DBS 5 cents to SS6.10

SOUTH AFRICA

THE RAND continued to weaken and, combined with a firmer bullion price, most gold issues rose in Johannesburg yesterday.

Randfontein added R8 to its R10 rise of the previous session to end at R278 and Kinross added R2 to R45. Driefontein gained R1.25 to R58.50 and Buffels put on R2.50 to R80.

CANADA

THE DECLINE in Toronto continued in step with Wall Street.

Royal Bank of Canada, which reported higher second-quarter profit and increased its full-year loan loss estimate to CS950m from CS800m, eased CS1 to

Banks were slightly higher in a mostly easier Montreal.

Stockholm climbs to fresh peak

THE FRESH peak attained in Sweden yesterday proved to be one of the few positive features in a weaker and more cautious Europe.

Stockholm sprinted to another high in heavy volume amid market speculation that changes to the capital gains tax re-gime were imminent. The Veckans Affarer All Share index firmed a further 7.2 to a record 828.7.

Electrolux returned to the top of the active list with a SKr 2 gain to SKr 281 following yesterday's SKr 2bn international stock issue in Europe. North Am-

volvo was also active but moved against the trend with its SKr 2 fall to SKr 430 in a mild bout of profit-taking. Asea registered a healthy SKr 6 gain to SKr 362, while Ericsson finished SKr

5 higher at SKr 270. Fermenta added SKr 1 to SKr 167, while Pharmacia lost SKr 2 to SKr 221. Frankfurt met with a heady dose of late bargain hunting after Tuesday's sharp fall. The midsession calculation of the Commerzbank index - down 6.7 to 1.894.9 - did not reflect the afternoon strength.

Some brokers now feel that the market has found a new support level, although unease persists over the June 15 elections in Lower Saxony where the ruling Christian Democratic Party is likely to meet stiff resistance.

The Government's creation of a new environment ministry - partly as a result of the Chernobyl disaster and as defence against criticism from the environmentalist Green party - was well received and utilities made broad gains. Veba added DM 9.20 to DM 280, RWE advanced DM 8 to DM 226, while VEW closed DM 2 stronger at DM 161.

Daimler managed a partial recovery from Tuesday's sharp decline with a DM 28 rise to DM 1.310, while Porsche gained DM 20 to DM 1,050.

Volkswagen, which is renegotiating its truck joint venture with MAN, slipped DM 1 to DM 537.

The bond market found inspiration from the overnight surge in the US credit markets. Longs added up to % of a point with the decline of the dollar underpinning sentiment. Both tranches of the new federal loan stock added 25 ba-sis points to 97.25 and 98.25, respective-

ly, while the 6 per cent 1998 stock added 55 basis points to 100.05. The Bundesbank bought a hefty DM 105m worth of domestic paper after buy-

ing DM 34.3m on Tuesday.

Amsterdam was mixed in moderate turnover. Internationals regained some confidence as Royal Dutch added F1 2.40 to Fl 198.80 and Hoogovens firmed Fl 1.60 to FI 114. Philips continued weaker with its 80-cent decline to FI 56.10 and KLM dipped 40 cents to Fl 50.80.

Akzo, which announced the purchase of a UK chemical group, edged 10 cents lower to Fl 172.20, while aerospace group Fokker firmed Fl 1.30 to Fl 90.50.

German demand was evident for Nedlloyd, which left the shipping group Fl 7 higher at Fl 170. Insurers were firm with Stad Rotter-

dam jumping Fl 4.50 to Fl 133.50 on its recent better-than-expected first-quarter

Paris was still in the grip of a technical correction which left the broad market 2.17 per cent lower. Valeo fell FFr 11.50 to FFr 496.50 amid the De Benedetti management moves.

Brussels turned lower with utilities weak. Holding group Société Générale de Belgique lost BFr 20 to BFr 2,930 Zurich was easier with the weaker

dollar and stop-loss selling depressing. the broad market Milan fell with technical factors forc-

ing the BCI index 3.9 per cent lower. Oslo steadied with a 50 cent rise for

Norsk Hydro at NKr 157.50 as Kvaerner slipped NKr 2.50 to NKr 133. Madrid was lower in quiet trading

TOKYO

sues unchanged.

Institutions spur rise to record

INSTITUTIONAL investors and speculators bought large-capital issues to seek gains in Tokyo yesterday and the Nikkei average rallied to an all-time high, writes Shigeo Nishiwaki of Jiji Press.

The indicator leaped 133.21 to a record 16,802.75 in hectic trading of 1.175m shares compared with Tuesday's 834m. Gains led losses 447 to 419, with 119 isStocks sought for capital gains the top four positions on the active Kawasaki Steel was the busiest 130.02m shares, adding Y10 to Y18 lowed by Nippon Steel with 12; which rose Y5 to Y180. Nippon h went up Y6 to Y152 on the third he trading of 44.86m shares and Ishik: ma-Harima Heavy Industries \(\) Y228, placing fourth with 37.67m. Some biotechnology-related s

continued attracting investor int Kuraray, whose new anti-cancer will be put into clinical experin shortly, spurted Y80 to Y2,150, while owa Hakko soared Y100 to Y1,930.

Milk Products jumped Y70 to Y890, I Brewery Y80 to Y1,520 and Ajino: Y80 to Y1,970.

The yen's firmness pushed down a blue chips. Matsushita Electric Indu al lost Y39 to Y1,530 and Toyota M shed Y30 to Y1,520. However, expe tions of brisk demand for a newly de oped throw-away camera pushed up Photo Film Y220 to Y2,900. Oki Elec

also climbed Y27 to Y798. Investors bought some car parts n ers in the wake of a report that pl and equipment investment by 11 makers for the current fiscal year wo total Y980bn, which would be an all-ti high for the second consecutive year. sin Seiki closed at Y1,090, advanc Y94, while Yaskawa Electric finis! Y13 higher at Y527.

Reflecting the Government's moves work out an overall development p for the Tokyo Bay area, issues with m sive real estate holdings there drew pularity. Nichirei increased Y19 to Y7 Onodo Cement Y23 to Y473 and Nipp Suisan Y15 to Y480.

Constructions and other issues ber: iting from domestic demand expans eased along with financial and ins

ance stocks. Dealers bought government bond it tures in the wake of the first rally in t sessions in the New York bond mark. overnight. The cash bond market firm as well.

The yield on the beachmark 6.2 r cent government bond due in July 184 slipped below 5 per cent to 4.945 per ce. against Tuesday's 5.055 per cent a that on the 5.1 per cent governme; bond maturing in March 1996 fell fro 5.240 per cent to 5.010 per cent

The bond price gain was unexpect by many market participants. There widespread doubt that buy orders w be sufficient to meet the massive sellit anticipated to follow if yields drop to ti expected levels of 4.9 per cent for the (per cent bond and 5.0 per cent for the 5 per cent band.

